## **LCFF Budget Overview for Parents**

Local Educational Agency (LEA) Name: Bakersfield City School District

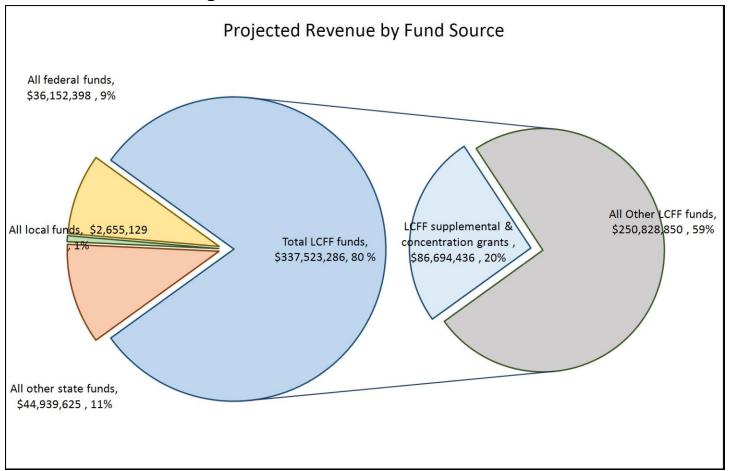
CDS Code: 15 63321 0000000

Local Control and Accountability Plan (LCAP) Year: 2019-20

LEA contact information: Mark Luque, Assistant Superintendent, Educational Services

School districts receive funding from different sources: state funds under the Local Control Funding Formula (LCFF), other state funds, local funds, and federal funds. LCFF funds include a base level of funding for all LEAs and extra funding - called "supplemental and concentration" grants - to LEAs based on the enrollment of high needs students (foster youth, English learners, and low-income students).

#### **Budget Overview for the 2019-20 LCAP Year**

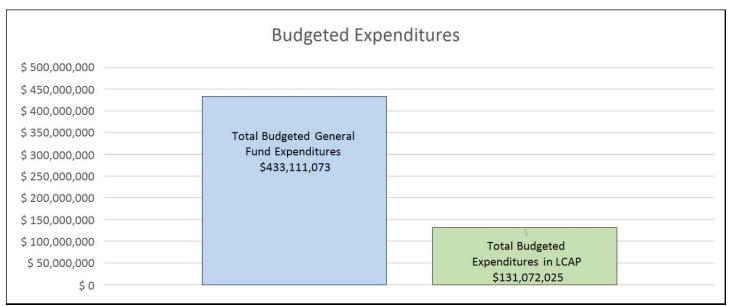


This chart shows the total general purpose revenue Bakersfield City School District expects to receive in the coming year from all sources.

The total revenue projected for Bakersfield City School District is \$421,270,438, of which \$337,523,286 is Local Control Funding Formula (LCFF), \$44,939,625 is other state funds, \$2,655,129 is local funds, and \$36,152,398 is federal funds. Of the \$337,523,286 in LCFF Funds, \$86,694,436 is generated based on the enrollment of high needs students (foster youth, English learner, and low-income students).

## **LCFF Budget Overview for Parents**

The LCFF gives school districts more flexibility in deciding how to use state funds. In exchange, school districts must work with parents, educators, students, and the community to develop a Local Control and Accountability Plan (LCAP) that shows how they will use these funds to serve students.



This chart provides a quick summary of how much Bakersfield City School District plans to spend for 2019-20. It shows how much of the total is tied to planned actions and services in the LCAP.

Bakersfield City School District plans to spend \$433,111,073 for the 2019-20 school year. Of that amount, \$131,072,025 is tied to actions/services in the LCAP and \$302,039,048 is not included in the LCAP. The budgeted expenditures that are not included in the LCAP will be used for the following:

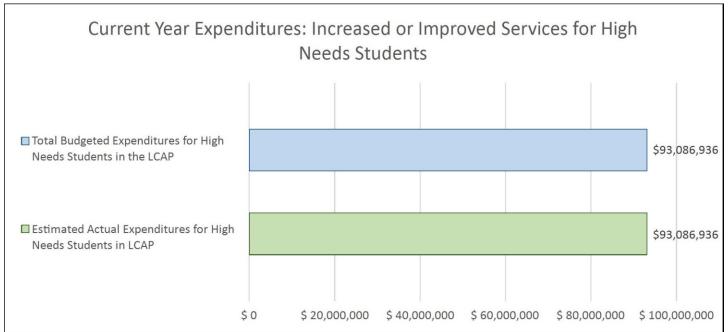
Salaries and benefits for all certificated teachers, classified staff and administrative staff members, and expenditures for books and supplies, services and operating expenditures, and capital outlay.

#### Increased or Improved Services for High Needs Students in 2019-20

In 2019-20, Bakersfield City School District is projecting it will receive \$86,694,436 based on the enrollment of foster youth, English learner, and low-income students. Bakersfield City School District must demonstrate the planned actions and services will increase or improve services for high needs students compared to the services all students receive in proportion to the increased funding it receives for high needs students. In the LCAP, Bakersfield City School District plans to spend \$92,699,632 on actions to meet this requirement.

## **LCFF Budget Overview for Parents**

#### Update on Increased or Improved Services for High Needs Students in 2018-19



This chart compares what Bakersfield City School District budgeted last year in the LCAP for actions and services that contribute to increasing or improving services for high needs students with what Bakersfield City School District estimates it has spent on actions and services that contribute to increasing or improving services for high needs students in the current year.

In 2018-19, Bakersfield City School District's LCAP budgeted \$93,086,936 for planned actions to increase or improve services for high needs students. Bakersfield City School District estimates that it will actually spend \$93,086,936 for actions to increase or improve services for high needs students in 2018-19.

2019-20

# Local Control Accountability Plan and Annual Update (LCAP) Template

Addendum: General instructions & regulatory requirements.

Appendix A: Priorities 5 and 6 Rate Calculations

Appendix B: Guiding Questions: Use as prompts (not limits)

<u>California School Dashboard</u>: Essential data to support completion of this LCAP. Please analyze the LEA's full data set; specific links to the rubrics are also provided within the template.

**LEA Name** 

Contact Name and Title

**Email and Phone** 

Bakersfield City School District

Mark Luque
Assistant Superintendent,
Educational Services

luquem@bcsd.com 661-631-4743

## 2017-20 Plan Summary The Story

Describe the students and community and how the LEA serves them.

Bakersfield City School District, established in 1882, is the largest elementary school district in California, serving approximately 30,782 students (79% Hispanic, 10% White, 8% African American, 3% Other) and encompassing approximately 158 square miles. The District is located approximately 100 miles north of Los Angeles in Bakersfield, the 9th largest city in California in a community known for its agriculture and oil industries. The District operates 33 elementary schools, 9 middle and junior high schools, 2 alternative sites for Special Education and a Community Day School. Our students are served by over 3,500 certificated and classified employees. The unduplicated percentage of the District's students that are low-income (based on Free and Reduced Meal Program eligibility), English Learners and Foster Youth is 90.48%.

The District's Values, Vision and Mission are shown below. We are honored to serve the children and families of the Bakersfield City School District. An important part of our Mission is to create an open and welcoming environment for all parents and community members in order to foster their active engagement in the learning process. Parents play an instrumental role in supporting student learning and it is very important that we continue to work together in shaping their student's future. Superintendent Doc Ervin and his administrative team extend their gratitude and thanks for the dedication and efforts of all parents, community partners, and stakeholders in the development of this Local Control Accountability Plan.

The graphic below displays the Values, Vision & Mission of the Bakersfield City School District.

# VALUES, VISION & MISSION



## **VALUES**

The Bakersfield City School District is committed to strong values that guide our daily behavior toward student success. The Bakersfield City School District Board of Education defines how we must work with our students, colleagues, and community through the following core values:

#### **EQUITY**

To ensure students and adults receive impartial treatment and that students have access to educational opportunities according to their unique needs.

#### **INTEGRITY**

To demonstrate honesty, trustworthiness, and strong moral principles.

#### CARING

To treat others with empathy and genuine concern for their well-being.

#### COLLABORATION

To work jointly towards common goals through the sharing of our responsibilities, knowledge, and experiences.

### PERSONAL & COLLECTIVE ACCOUNTABILITY

To honor our obligations and take ownership of our actions and results.

### VISION

Our vision in Bakersfield City School District is to be the model of educational excellence, equity and innovation.

### MISSION

Bakersfield City School District's mission is to educate all students at the highest levels of academic excellence to become collaborative, creative, and critical thinkers.

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## **LCAP Highlights**

Identify and briefly summarize the key features of this year's LCAP.

The District strives to provide high quality support to students in the areas of academic achievement, social emotional learning, and family and community engagement. The District's efforts are focused around five key levers:

EFFECTIVE SCHOOL LEADERS - Monthly Administrative Leadership Institute training, Daily Classroom Visits, Effective Use of School Level Professional Development

EFFECTIVE TEACHERS - Weekly Bank Day for Professional Development; Collaboration and Planning, Teacher Advisory Committees, Coaching and Programmatic Support

TARGETED STUDENT SUPPORT SYSTEMS - Systematic Intervention System, Implementation of Comprehensive Data Management System, Strengthening of our English Language Development Instructional Program

SCHOOL CLIMATE AND CULTURE - District-wide Expectations for Climate and Culture, Establishment of Board Appointed Committees, Positive Behavior Interventions and Supports (PBIS) Coaches to Support Program Implementation

FAMILY AND COMMUNITY ENGAGEMENT (FACE) - Linking Parent Involvement to Student Engagement and Achievement, FACE Liaisons at all School Sites, Parent University

The 2019-20 LCAP key features are as follows:

Goal 1: Every student, including low-income students, English learners, and foster youth, will meet grade level expectations.

- Provide class size reduction at 28:1 in grades 4-6 and 29:1 in grades 7-8.
- Provide a variety of professional learning opportunities for staff during the summer and throughout the school year.
- Provide Summer Learning Programs.
- Provide additional staffing and support for the After School Program and Special Education instruction.
- Provide school library staffing and additional library materials for classrooms and school libraries.
- Provide a musical theater performance for 4th grade students and art curriculum for 5th grade students.
- Provide staff and equipment to support technology at all school sites.
- Provide STEM (Science, Technology, Engineering, Math) project-based learning (Project Lead The Way) at all at junior high/middle schools and 14 elementary schools.
- Allocate funds to forty-three school sites, based on unduplicated pupil counts, to support services to meet the needs of targeted student populations.
- Provide transportation for Foster Youth to their school of origin.
- Provide a GATE program.
- Provide instructional coaches and other staff to support targeted intervention for underperforming student subgroups.
- Provide multilingual programs.
- Provide support to increase retention and effectiveness of interns, new and veteran teachers.

- Provide targeted, supplemental staffing and support to provide learning opportunities and instructional materials for academically at-risk students.
- Provide a comprehensive visual and performing arts program at all schools.
- Provide instructional supports to meet the needs of English learners.
- Provide a universal assessment tool for early literacy for all elementary schools.
- Provide an online instructional resource at all schools to provide students with differentiated learning to support a culture of literacy.
- Provide Vice Principals for larger schools to strengthen instructional practices, promote parental participation, and reduce chronic absenteeism and suspension rates
- Provide additional staff for targeted support at five identified Focus Schools to help accelerate student achievement.
- Provide the PROUD Academy program at high-need schools to help close the achievement gap for African-American students.

Goal 2: Ensure strong social-emotional systems, structures, and programs to support students, parents, and employees.

- Provide organizational play activities and intramural sports programs to promote positive peer relations and reduce problem behaviors.
- Provide additional staffing to strengthen social-emotional programs.
- Partner with community organizations to ensure direct mentoring services.
- Provide alternative to suspension programs at all junior high/middle schools.
- Provide attendance intervention systems to improve attendance and reduce chronic absenteeism.
- Provide four regional Comprehensive School-Based Health Clinics.
- Implement a Community Day School alternative educational program to address intensive social-emotional concerns impacting behavior and attendance.
- Provide security cameras on buses and at all school sites.
- Provide professional learning opportunities for staff and parents.
- Provide a social-emotional learning curriculum with staff in grades Pre-K, TK and K.
- Provide a Coordinator to promote and maintain a safe school environment for all students, staff and community.

Goal 3: Ensure all parents and community members are welcomed and engaged in the learning process.

- Provide District-level FACE staff and resources to support 34 regional Parent Resource Centers and build capacity of parents to support student learning at all sites.
- Improve communication with parents via the District website and social media, phone message system, and staff for communications and translation services.
- Provide a Community Based English Tutoring program of adult English language instruction to parents.
- Provide FACE Liaisons and Office Assistants at every school site to increase family and community engagement.
- Provide African-American Parent Advisory Committees to involve and engage stakeholders in order to meet the needs of students.

#### **Review of Performance**

Based on a review of performance on the state indicators and local performance indicators included in the California School Dashboard, progress toward LCAP goals, local self-assessment tools, stakeholder input, or other information, what progress is the LEA most proud of and how does the LEA plan to maintain or build upon that success? This may include identifying any specific examples of how past increases or improvements in services for low-income students, English learners, and foster youth have led to improved performance for these students.

#### **Greatest Progress**

The 2018 California School Dashboard reports data from the Smarter Balanced Summative Assessments taken annually by students in grades 3-8 and indicates whether students are not meeting, nearly meeting, meeting or exceeding grade level standards.

English Language Arts: According to the Dashboard, scores showed an overall increase of 2.8 points over 2017, with increases in 10 out of 12 student groups. English Learners increased by 3.0 points, Foster Youth increased by 4.9 points, Homeless increased by 7.4 points, Two or More Races increased by 3.3 points, American Indian increased by 13.3 points, and Socioeconomically Disadvantaged students increased by 3.1 points. Hispanic students maintained 2.8 points. White students maintained 2.4 points, and are now just 0.5 points below standard. Filipino students increased 19.1 points to 36.4 points above standard and were indicated Blue.

Mathematics: According to the Dashboard, scores showed an overall decrease of 3.6 points over 2017, but Filipino, American Indian, Homeless, and Foster Youth student groups showed an increase in scores. Filipino students increased by 14.7 points, Homeless increased 3.5 points, American Indian increased 14.2, and Foster Youth increased 8.0 points. Filipino students were indicated as Green on the Dashboard.

Suspension Rates were relatively flat (maintained), showing a slight increase for All Students from 2.1% in 2017 to 2.3% in 2018. The Dashboard indicated yellow, green or blue at 58% of District schools. Suspension rates for All Students, as well as Filipino, Socioeconomically Disadvantaged, Hispanic, White, and Pacific Islander student groups are shown in the Dashboard indicator as Yellow. Asian and English Learner student groups are shown as Green.

100% of the 29 school sites inspected by the Kern County Superintendent of Schools Office as part of the Williams Lawsuit Settlement were rated as maintained in good repair, with 25 schools receiving an exemplary rating.

The District plans to build upon its past progress by:

Continuing to provide instructional support staff

Continue to provide research-based professional learning

Continue to provide STEM project-based learning (Project Lead The Way)

Continue to promote literacy

Continue to provide additional staff for targeted support at five identified Focus Schools.

Continue to provide an Achievement Academy program to help close the achievement gap for African American students

Continue to provide school-based health clinics to meet health needs of students

Continue to provide a Community Day School for students needing additional supports to improve behavior and attendance

Continue to provide Parent Resource Centers throughout the District

Referring to the California School Dashboard, identify any state indicator or local performance indicator for which overall performance was in the "Red" or "Orange" performance category or where the LEA received a "Not Met" or "Not Met for Two or More Years" rating. Additionally, identify any areas that the LEA has determined need significant improvement based on review of local performance indicators or other local indicators. What steps is the LEA planning to take to address these areas with the greatest need for improvement?

#### Greatest Needs

English Language Arts: According to the California State Dashboard, the state indicator was in the red performance category (Very Low status) for Students with Disabilities and African American. Overall performance for All Students was in the orange category (Low status), 41.1 points below standard.

Mathematics: According to the California State Dashboard, the state indicator was in the red performance category (Very Low status) for Students with Disabilities and African American students. Overall performance for All Students moved from the yellow category to the orange category (Low status), declining 3.6 points to 74 points below standard.

Suspension Rates: The African American and Foster Youth groups were in the red performance category (Very High status). The American Indian, Homeless, Two or more Races and Students with Disabilities groups were in the orange performance category. Overall performance for All Students moved from the green category to the yellow category.

Chronic Absenteeism: According to the California State Dashboard, the state indicator was in the red performance category (Very Low Status) for Students with Disabilities, African American, Foster Youth and Homeless groups. Overall performance for All Students (including English Learners, Hispanic, Socioeconomically Disadvantaged and White Student Groups) was in the orange category (Low status).

The District plans to address these high-need areas by:

Further increasing instructional support staff

Continue to provide research-based professional learning

Continue to expand efforts to promote literacy

Continue to provide additional staff for targeted support at five identified Focus Schools.

Providing the PROUD Academy program at high-need schools to help close the achievement gap for African American students

Continue to partner with community organizations and law enforcement to focus on reducing truancy and chronic absenteeism

Continue to provide nine Associate School Social Workers to assist schools with high rates of chronic absenteeism

Referring to the California School Dashboard, identify any state indicator for which performance for any student group was two or more performance levels below the "all student" performance. What steps is the LEA planning to take to address these performance gaps?

#### **Performance Gaps**

English Language Arts: According to the California School Dashboard, no students groups were two or more performance levels below the "all student" performance level.

Mathematics (Grades 3-8): According to the California School Dashboard, no students groups were two or more performance levels below the "all student" performance level.

Suspension Rates: The state performance indicator for the African American student group (2,926 students) is red due to a suspension rate of 6.2% and the Foster Youth student group (447 students) is red due to a suspension rate of 6.7%, as compared to the overall suspension rate for All Students of 2.3%.

The District is planning to take the following steps to address these performance gaps:

Further increasing social-emotional learning support staff
Providing academic intervention support staff
Providing alternative to suspension programs
Continuing to provide evidence-based professional learning for staff and parents

## **Comprehensive Support and Improvement**

An LEA with a school or schools identified for comprehensive support and improvement (CSI) under the Every Student Succeeds Act must respond to the following prompts.

#### Schools Identified

Identify the schools within the LEA that have been identified for CSI.

Casa Loma Elementary, Longfellow Elementary, Stella Hills Elementary, Emerson Middle School

#### **Support for Identified Schools**

Describe how the LEA supported the identified schools in developing CSI plans that included a school-level needs assessment, evidence-based interventions, and the identification of any resource inequities to be addressed through the implementation of the CSI plan.

The District Support team works alongside our CSI schools to ensure each develops the most effective School Plan. DTS members include the Assistant Superintendent of Educational Services, Coordinator of Data, Assessment, and Technology, and the Coordinator of State & Federal Programs. The identified protocol is as follows: Meeting 1: Principal Overview, Meeting 2: Site Leadership Team, 3, Principal and Support Staff SPSA Goal Development Meeting, Ongoing planning and development meetings as needed.

The schools have embedded their CSI Plan into their School Plan for Student Achievement. Their SPSAs has been developed to improve the academic achievement throughout their school so that all students, particularly the lowest-achieving students, demonstrate proficiency on CA's State academic standards. The SPSAs were developed in partnership with site stakeholders including

school administration, support staff, teachers, staff members, family and community members, and the BCSD District support team. Each school had a personalized training with the District Support Team and the school's site leadership to identify how each school was eligible for CSI, review professional reading, "Leading Change,Why Transformation Efforts Fail," a review the school's California School Dashboard, Student Group Analysis and next steps. To support the development of the CSI plan, a three hour training, as well as ongoing site support sessions have been provided to CSI schools on the new CDE SPSA template, ESSA and CA Education Code requirements, Title I Schoolwide Program Requirements, CSI requirements, Comprehensive Needs Assessment, SPSA Annual Review, SPSA Development, including evidence-based interventions, and steps to identify resource inequalities.

The comprehensive needs assessment for each of the CSI schools included an analysis of State and Local data, as well as the SWIFT-FIA self-assessment tool, to identify the strengths and areas of need for schoolwide results, as well as identified student groups not meeting proficiency on CA's State academic standards. The Annual Review of the School Plan analyzed State and Local data to determine the effectiveness of goals, actions and expenditures towards increasing the achievement of students. The Annual Review compared planned goals, actions and expenditures with actual goal outcomes, actions and expenditures. An analysis of these results for each goal of the six goal areas provide next steps and needed revisions for our 2019-2020 SPSA goals, actions and expenditures to meet the identified needs determined from the comprehensive needs assessment. School Plan goals are aligned to BCSD's LCAP goals based on state and local metrics. The SPSA strategies, actions and expenditures are based on the identified student and professional learning needs. The plans include evidence-based interventions and identifies and addresses any resource inequities through the review of District and school-level budgets and the SPSA Annual Review. Federal and state funds allocated to the school are developed and coordinated in the School Plan. Goals and actions are monitored throughout the year with the District support team, site Leadership Team, school advisory committees and School Site Council.

#### **Monitoring and Evaluating Effectiveness**

Describe how the LEA will monitor and evaluate the implementation and effectiveness of the CSI plan to support student and school improvement.

All CSI schools will collaborate with stakeholders to determine the evidence-based interventions that will best serve their needs based on the internal needs assessment conducted at each site. The needs assessment will include an analysis of the California School Dashboard, disaggregated CAASPP data, stakeholder survey data, and will be outlined in the School Plan for Student Achievement. The District Support Team will support each site in performing a root cause analysis and evaluating local capacity (funding, staff skills, stakeholder capacity) available to implement any interventions being considered in order to support the successful implementation of selected evidence-based strategies. The District Support Team will also continue to meet monthly with Site Leadership to review and monitor key performance indicators. The purpose of these ongoing meetings is to ensure a well-developed system of coherence exists for the instructional program and school-wide operations initiatives, ensure each support team member understands their role and responsibilities within this system, and provide targeted support to school sites in areas of needed improvement.

## **Annual Update**

LCAP Year Reviewed: 2018-19

Complete a copy of the following table for each of the LEA's goals from the prior year LCAP. Duplicate the table as needed.

## Goal 1

Establish a culture of high quality teaching and learning through individual and collective accountability with high expectations for all students.

State and/or Local Priorities addressed by this goal:

State Priorities: Priority 1: Basic (Conditions of Learning)

Priority 2: State Standards (Conditions of Learning)
Priority 4: Pupil Achievement (Pupil Outcomes)
Priority 7: Course Access (Conditions of Learning)

**Local Priorities:** 

#### **Annual Measurable Outcomes**

Expected	Actual
Metric/Indicator (4a.) CAASPP ELA Scores	41.1 Points Below Standard
<b>18-19</b> 20 Points Below Level 3 in 2018	
Baseline 46.6 Points Below Level 3 in 2016	
Metric/Indicator (4a.) CAASPP Mathematics Scores	74 Points Below Standard
<b>18-19</b> 50 Points Below Level 3	
<b>Baseline</b> 76 Points Below Level 3	
Metric/Indicator (4d.&e.) English Learner Progress	This metric is not available; California has transitioned to the new English Language Proficiency Assessments for California (ELPAC) test. TheELPAC results are as follows:

Expected	Actual
<ul> <li>18-19</li> <li>66% of EL students increased at least one CELDT level or were reclassified in 2017.</li> <li>Baseline</li> <li>64% of EL students increased at least one CELDT level or were reclassified in 2015.</li> </ul>	Level 4 - Well Developed 27.1% Level 3 - Moderately Developed 36.6% Level 2 - Somewhat Developed 21.9% Level 1 - Beginning Stage 14.4%  17.5% of students were reclassified in 2018.
Metric/Indicator (2a.) Teacher Professional Development on Implementing Common Core State Standards  18-19 100% of teachers have access to professional learning and have fully implemented CCSS.	100% of teachers had access to professional learning and have fully implemented CCSS.
Baseline 100% of teachers have access to professional learning and have fully implemented CCSS.	
Metric/Indicator (1a.) Teachers appropriately assigned and full credentialed for assignment.  18-19 95% of teachers are fully credentialed and appropriately assigned.  Baseline 88% of teachers are fully credentialed and appropriately assigned.	87.1% of teachers are fully credentialed and appropriately assigned.
Metric/Indicator (1b.) Student access to standards-aligned materials.  18-19 100% of students have standard-aligned materials.  Baseline 100% of students have standard-aligned materials.	100% of students have standards-aligned materials.
<ul> <li>Metric/Indicator</li> <li>(7a.b.c.) Students enrolled in all required areas of broad coursework, including unduplicated students and students with exceptional needs.</li> <li>18-19</li> <li>100% of students are enrolled in all required areas of broad coursework.</li> <li>100% of all students are enrolled in P.E. 100% of 3rd-5th grade students are enrolled in VAPA.</li> </ul>	100% of students are enrolled in all required areas of broad coursework. 100% of all students are enrolled in P.E. 100% of 3rd-5th grade students are enrolled in Visual and Performing Arts (VAPA).

Baseline

Expected	Actual
100% of students are enrolled in all required areas of broad coursework. 100% of all students are enrolled in P.E. 100% of 3rd-5th grade students are enrolled in VAPA.	
Metric/Indicator (1c.) School facilities maintained in good repair.  18-19 100% of school sites have "good" or "exemplary" on Facilities evaluation.  Baseline 100% of school sites have "good" or "exemplary" on Facilities evaluation.	100% of school sites have "good" or "exemplary" on Facilities evaluation.
Metric/Indicator (8a.) Student performance in STEM courses  18-19 90% of students have a grade of A or B  Baseline 89% of students have a grade of A or B	77% of students have a grade of A or B in STEM courses.
<ul> <li>Metric/Indicator</li> <li>(2b.) Implementation of the State Board of Education adopted content and performance standards for all pupils, including EL students, and provision of designated and integrated ELD strategies.</li> <li>18-19</li> <li>100% of schools will implement the State Board of Education adopted content and performance standards for all pupils, including EL students, and will provide designated and integrated ELD strategies.</li> </ul>	100% of schools have implemented the State Board of Education adopted content and performance standards for all pupils, including EL students, and are providing designated and integrated ELD strategies.
Baseline (2b.) Implementation of the State Board of Education adopted content and performance standards for all pupils, including EL students, and provision of designated and integrated ELD strategies.	
Metric/Indicator (4b.) Academic Performance Index - N/A (4c.) Percentage of pupils completing a-g or CTE program - N/A (4f.) Percentage of pupils passing AP Exam - N/A (4g.) Percentage of pupils who participate in the CSU Early	N/A

Expected	Actual
Assessment Program (EAP) for high school juniors - N/A	
<b>18-19</b> N/A	
Baseline N/A	

#### **Actions / Services**

Duplicate the Actions/Services from the prior year LCAP and complete a copy of the following table for each. Duplicate the table as needed.

Planned Actions/Services	Actual Actions/Services	Budgeted Expenditures	Estimated Actual Expenditures
	_	1000-1999: Certificated Personnel Salaries Supplemental and Concentration \$3,587,858	1000-1999: Certificated Personnel Salaries LCFF Supplemental and Concentration \$3,587,858
		3000-3999: Employee Benefits Supplemental and Concentration \$1,715,150	3000-3999: Employee Benefits LCFF Supplemental and Concentration \$1,715,150

Action 2			
Planned Actions/Services	Actual Actions/Services	Budgeted Expenditures	Estimated Actual Expenditures
Continue allocation of funds to forty-three (43) school sites based on percentages of unduplicated pupil counts at each site, to	The District allocated funds to forty-three (43) school sites based on percentages of unduplicated pupil counts at each site, to	1000-1999: Certificated Personnel Salaries Supplemental and Concentration \$5,380,369	1000-1999: Certificated Personnel Salaries LCFF Supplemental and Concentration \$5,380,369
support services to meet the needs of targeted student populations. Specific plans for each school are included in the individual school's School Plan for Student Achievement (SPSA).  Total \$17,521,908	support services to meet the needs of targeted student populations.	2000-2999: Classified Personnel Salaries Supplemental and Concentration \$3,401,029	2000-2999: Classified Personnel Salaries LCFF Supplemental and Concentration \$3,401,029

3000-3999: Employee Benefits Supplemental and Concentration \$4,898,491	3000-3999: Employee Benefits LCFF Supplemental and Concentration \$4,898,491
4000-4999: Books And Supplies Supplemental and Concentration \$2,665,079	4000-4999: Books And Supplies LCFF Supplemental and Concentration \$2,665,079
5000-5999: Services And Other Operating Expenditures Supplemental and Concentration \$1,176,940	5000-5999: Services And Other Operating Expenditures LCFF Supplemental and Concentration \$1,176,940

Planned Actions/Services	Actual Actions/Services	Budgeted Expenditures	Estimated Actual Expenditures
Continue allocation of funds to eligible schools based on free and reduced pupil counts to meet the	eligible schools based on free and reduced pupil counts to meet the needs of schoolwide and targeted students.  eligible schools based on free and reduced pupil counts to meet the needs of schoolwide and targeted students.	1000-1999: Certificated Personnel Salaries Title I \$6,657,077	1000-1999: Certificated Personnel Salaries Title I \$6,657,077
students. Total \$11,684,987		2000-2999: Classified Personnel Salaries Title I \$503,618	2000-2999: Classified Personnel Salaries Title I \$503,618
		3000-3999: Employee Benefits Title I \$2,650,952	3000-3999: Employee Benefits Title I \$2,650,952
		4000-4999: Books And Supplies Title I \$790,676	4000-4999: Books And Supplies Title I \$790,676
	5000-5999: Services And Other Operating Expenditures Title I \$730,222	5000-5999: Services And Other Operating Expenditures Title I \$730,222	
	7000-7439: Other Outgo Title I \$352,442	7000-7439: Other Outgo Title I \$352,442	

Planned Actions/Services	Actual Actions/Services	Budgeted Expenditures	Estimated Actual Expenditures
Continue to provide centralized technical assistance for school sites.  The District provided centralized technical assistance for school sites.	1000-1999: Certificated Personnel Salaries Title I \$215,657	1000-1999: Certificated Personnel Salaries Title I \$215,657	
\$915,865		2000-2999: Classified Personnel Salaries Title I \$295,172	2000-2999: Classified Personnel Salaries Title I \$295,172
		3000-3999: Employee Benefits Title I \$298,009	3000-3999: Employee Benefits Title I \$298,009
	4000-4999: Books And Supplies Title I \$20,419	4000-4999: Books And Supplies Title I \$20,419	
	5000-5999: Services And Other Operating Expenditures Title I \$58,984	5000-5999: Services And Other Operating Expenditures Title I \$58,984	
		7000-7439: Other Outgo Title I \$27,624	7000-7439: Other Outgo Title I \$27,624

		\$27,624	\$27,624
Action 5			
Planned Actions/Services	Actual Actions/Services	Budgeted Expenditures	Estimated Actual Expenditures
Continue to provide a data management system to support data analysis at the classroom, school, and district level. Provide teachers with materials to create formative assessments.  Total \$198,221	The District provided a data management system to support data analysis at the classroom, school, and district level and provided teachers with materials to create formative assessments.	5000-5999: Services And Other Operating Expenditures Supplemental and Concentration \$198,221	5000-5999: Services And Other Operating Expenditures LCFF Supplemental and Concentration \$198,221

## Planned Actions/Services

Continue clerical support and professional learning for teachers and instructional coaches throughout the summer and school year on K-8 CCSS ELA/ELD, Math, Next Generation Science Standards, History/Social-Studies, and K-2 balanced literacy strategies, like Guided Reading to strengthen the instructional team's capacity to deliver Good First Instruction.

Total \$5,036,903

## Actual Actions/Services

The District provided clerical support and professional learning for teachers and instructional coaches throughout the summer and school year on K-8 CCSS ELA/ELD, Math, Next Generation Science Standards, History/Social-Studies, and K-2 balanced literacy strategies with a focus on Guided Reading, to strengthen the instructional team's capacity to deliver Good First Instruction.

During the months of July-August 2018, the District had 1225 certificated employees attend 1 of 3 sessions from July 16 - August 3. Evaluations submitted showed an overwhelmingly positive response (96.42% favorable response average) to the learning provided.

During the school year, the District established a series of trainings focusing on content specific learning targets to promote an integrated model of instructional delivery, including literacy across the contents and EL strategies to promote language acquisition. Each session provided extended learning from Summer Institute, focusing on implementation and skill mastery. All sessions were delivered by teachers, for teachers. The evaluation data reflects an overwhelmingly positive response regarding the learning

## Budgeted Expenditures

1000-1999: Certificated Personnel Salaries Title I \$2,561,198

3000-3999: Employee Benefits Title I \$518,150

4000-4999: Books And Supplies Title I \$200,000

7000-7439: Other Outgo Title I \$101,988

1000-1999: Certificated Personnel Salaries Title II \$629,408

3000-3999: Employee Benefits Title II \$120,460

7000-7439: Other Outgo Title II \$23,321

1000-1999: Certificated Personnel Salaries Supplemental and Concentration \$599,834

2000-2999: Classified Personnel Salaries Supplemental and Concentration \$96,193

3000-3999: Employee Benefits Supplemental and Concentration \$186.351

## Estimated Actual Expenditures

1000-1999: Certificated Personnel Salaries Title I \$2,561,198

3000-3999: Employee Benefits Title I \$518,150

4000-4999: Books And Supplies Title I \$200,000

7000-7439: Other Outgo Title I \$101,988

1000-1999: Certificated Personnel Salaries Title II \$629,408

3000-3999: Employee Benefits Title II \$120,460

7000-7439: Other Outgo Title II \$23,321

1000-1999: Certificated Personnel Salaries LCFF Supplemental and Concentration \$599,834

2000-2999: Classified Personnel Salaries LCFF Supplemental and Concentration \$96,193

3000-3999: Employee Benefits LCFF Supplemental and Concentration \$186,351

and the importance to teacher practice.

Math Academy

Days: 6 Attendees: 37

Response Rate: 76.27% Positive Response: 98.32%

Number Talks 1.0

Days: 3

Attendees: 232

Response Rate: 87.10% Positive Response: 97.87%

Number Talks 2.0

Days: 3

Attendees: 199

Response Rate: 89.02% Positive Response: 96.26%

Physical Education

Days: 3

Attendees: 34

Response Rate: 29.41% Positive Response: 89.00%

Tech Tools for Conceptual Understanding in Math

Days: 3

Attendees: 137

Response Rate: 96.35% Positive Response: 99.55%

Classroom Management/Guided

Reading Days: 3

Attendees: 165

Response Rate: 81.82% Positive Response: 96.67%

Writing Academy

Days: 6 Sessions: 3 Attendees: 249

Response Rate: 75.56% Positive Response: 98.93%

Science Saturday

Days: 3

Attendees: 457

Response Rate: 86.04% Positive Response: 97.22%

#### Action 7

# Planned Actual Budgeted Estimated Actual Actions/Services Expenditures This action has been discontinued/moved. The services Actions/Services Divide Budgeted Estimated Actual Expenditures Expenditures Divide Budgeted Estimated Actual Expenditures Expenditures Divide Budgeted Exp

#### **Action 8**

# Planned Actions/Services Actions/Services Continue to provide professional learning on leadership topics such as: lesson observation protocol, teaching & learning framework, Planned Actual Actions/Services The District provided profes learning on leadership topic as: lesson observation protocol, teaching & learning framework,

learning on leadership topics such as: lesson observation protocol, teaching & learning framework, content standards for all subjects, research-based instructional practices, culturally responsive teaching methods, through a Multi-Tiered System of Supports to build leadership capacity through monthly Administrative Leadership Institutes.

are now included in Action 6.

Total \$131,569

The District provided professional learning on leadership topics such as: lesson observation protocol, teaching & learning framework, content standards for all subjects, research-based instructional practices, and culturally responsive teaching methods, through a Multi-Tiered System of Supports to build leadership capacity through monthly Administrative Leadership Institutes.

## Budgeted Expenditures 2000-2999: Classified Personnel

Salaries Supplemental and

Concentration \$3,432 3000-3999: Employee Benefits Supplemental and Concentration \$1,072

4000-4999: Books And Supplies Supplemental and Concentration \$44,000

5000-5999: Services And Other Operating Expenditures Supplemental and Concentration \$83,065

## Estimated Actual Expenditures

2000-2999: Classified Personnel Salaries LCFF Supplemental and Concentration \$3,432

3000-3999: Employee Benefits LCFF Supplemental and Concentration \$1,072

4000-4999: Books And Supplies LCFF Supplemental and Concentration \$44,000

5000-5999: Services And Other Operating Expenditures LCFF Supplemental and Concentration \$83,065

## Planned Actions/Services

Continue to provide specialized professional learning on K-8 CCSS ELA/ELD, Balanced Literacy and Math throughout the year to build special education teacher capacity for strengthening instructional alignment to IEPs for principally unduplicated pupils (approximately 90% of total special education students). Total \$333,574

## Actual Actions/Services

The District provided specialized professional learning on K-8 CCSS ELA/ELD, Balanced Literacy and Math throughout the year to build special education teacher capacity for strengthening instructional alignment to IEPs for principally unduplicated pupils (approximately 90% of total special education students). Total \$333,574

## Budgeted Expenditures

1000-1999: Certificated Personnel Salaries Title II \$268,722

3000-3999: Employee Benefits Title II \$54,791

7000-7439: Other Outgo Title II \$10,061

## Estimated Actual Expenditures

1000-1999: Certificated Personnel Salaries Title II \$268,722

3000-3999: Employee Benefits Title II \$54,791

7000-7439: Other Outgo Title II \$10,061

#### **Action 10**

## Planned Actions/Services

Continue to provide additional support for Special Education instruction with five Academic Coaches, four Program Specialists, two Behavior Health Specialists, one Professional Development Program Manager and one Program Specialist for principally unduplicated pupils (approximately 90% of total special education students). Total \$1,450,011

## Actual Actions/Services

The District provided additional support for Special Education instruction with five Academic Coaches, four Program Specialists, two Behavior Health Specialists, one Professional Development Program Manager and one Program Specialist for principally unduplicated pupils.

#### Budgeted Expenditures

1000-1999: Certificated Personnel Salaries Supplemental and Concentration \$860,580

2000-2999: Classified Personnel Salaries Supplemental and Concentration \$106,740

3000-3999: Employee Benefits Supplemental and Concentration \$472,957

4000-4999: Books And Supplies Supplemental and Concentration \$6,000

5000-5999: Services And Other Operating Expenditures Supplemental and Concentration \$3,734

## Estimated Actual Expenditures

1000-1999: Certificated Personnel Salaries LCFF Supplemental and Concentration \$860,580

2000-2999: Classified Personnel Salaries LCFF Supplemental and Concentration \$106,740

3000-3999: Employee Benefits LCFF Supplemental and Concentration \$472,957

4000-4999: Books And Supplies LCFF Supplemental and Concentration \$6,000

5000-5999: Services And Other Operating Expenditures LCFF Supplemental and Concentration \$3,734

Planned Actions/Services	Actual Actions/Services	Budgeted Expenditures	Estimated Actual Expenditures
Continue to provide extra time for school-led professional learning and planning outside the regular school day (two days for school	The District provided extra time for school-led professional learning and planning outside the regular school day (two days for school	1000-1999: Certificated Personnel Salaries Supplemental and Concentration \$1,264,671	1000-1999: Certificated Personnel Salaries LCFF Supplemental and Concentration \$1,264,671
instructional staff). Total \$1,522,537	instructional staff).	3000-3999: Employee Benefits Supplemental and Concentration \$257,866	3000-3999: Employee Benefits LCFF Supplemental and Concentration \$257,866
Action 12			
Planned Actions/Services	Actual Actions/Services	Budgeted Expenditures	Estimated Actual Expenditures
This action has been discontinued/moved. The services are now included in Action 6.	N/A	N/A	N/A
Action 13			
Planned	Actual	Pudgotod	Estimated Actual
Actions/Services	Actions/Services	Budgeted Expenditures	Expenditures
Continue to provide a GATE program for gifted students and provide professional learning for current and future GATE teachers	Actions/Services The District provided a GATE program for gifted students and provided professional learning for current and future GATE teachers		
Continue to provide a GATE program for gifted students and provide professional learning for current and future GATE teachers throughout the academic year on differentiating instruction aligned to the CCSS for ELA/ELD and Math, to meet the needs of principally	Actions/Services The District provided a GATE program for gifted students and provided professional learning for current and future GATE teachers throughout the academic year on differentiating instruction aligned to the CCSS for ELA/ELD and Math, to meet the needs of principally	Expenditures  1000-1999: Certificated Personnel Salaries Supplemental	Expenditures  1000-1999: Certificated Personnel Salaries LCFF Supplemental and Concentration
Continue to provide a GATE program for gifted students and provide professional learning for current and future GATE teachers throughout the academic year on differentiating instruction aligned to the CCSS for ELA/ELD and Math,	Actions/Services The District provided a GATE program for gifted students and provided professional learning for current and future GATE teachers throughout the academic year on differentiating instruction aligned to the CCSS for ELA/ELD and Math,	Expenditures  1000-1999: Certificated Personnel Salaries Supplemental and Concentration \$443,158  2000-2999: Classified Personnel Salaries Supplemental and	Expenditures  1000-1999: Certificated Personnel Salaries LCFF Supplemental and Concentration \$443,158  2000-2999: Classified Personnel Salaries LCFF Supplemental and
Continue to provide a GATE program for gifted students and provide professional learning for current and future GATE teachers throughout the academic year on differentiating instruction aligned to the CCSS for ELA/ELD and Math, to meet the needs of principally unduplicated pupils (approximately 90% of total GATE students).	Actions/Services The District provided a GATE program for gifted students and provided professional learning for current and future GATE teachers throughout the academic year on differentiating instruction aligned to the CCSS for ELA/ELD and Math, to meet the needs of principally	Expenditures  1000-1999: Certificated Personnel Salaries Supplemental and Concentration \$443,158  2000-2999: Classified Personnel Salaries Supplemental and Concentration \$69,479  3000-3999: Employee Benefits Supplemental and Concentration	Expenditures  1000-1999: Certificated Personnel Salaries LCFF Supplemental and Concentration \$443,158  2000-2999: Classified Personnel Salaries LCFF Supplemental and Concentration \$69,479  3000-3999: Employee Benefits LCFF Supplemental and

5000-5999: Services And Other Operating Expenditures Supplemental and Concentration \$27,920 5000-5999: Services And Other Operating Expenditures LCFF Supplemental and Concentration \$27,920

#### **Action 14**

## Planned Actions/Services

Continue to provide professional learning to teachers throughout the academic year on Google Apps for Education to support the integration of technology into daily instruction using a tiered system for professional learning. Continue to provide all students with instruction in keyboarding, digital research, and safety computer skills.

Total \$645,690

## Actual Actions/Services

The District provided professional learning to teachers throughout the academic year on Google Apps for Education to support the integration of technology into daily instruction using a tiered system for professional learning. The District continued to provide all students with instruction in keyboarding, digital research, and safety computer skills.

In addition, 21st Century Learning skills/strategies were provided to promote critical thinking, collaboration, communication and creativity during core instruction. The evaluation data demonstrates an overwhelmingly positive response regarding the learning received during this training.

Fall Technology Training

Days: 6

School Sites: 5 Attendees: 119

Response Rate: 82.56% Positive Response: 98.09%

Spring Technology Training

Days: 6

School Sites: 5

## Budgeted Expenditures

4000-4999: Books And Supplies Title I \$35.000

5000-5999: Services And Other Operating Expenditures Title I \$108,786

7000-7439: Other Outgo Title I \$4,472

1000-1999: Certificated Personnel Salaries Supplemental and Concentration \$269,484

3000-3999: Employee Benefits Supplemental and Concentration \$54,948

5000-5999: Services And Other Operating Expenditures Supplemental and Concentration \$173.000

## Estimated Actual Expenditures

4000-4999: Books And Supplies Title I \$35,000

5000-5999: Services And Other Operating Expenditures Title I \$108.786

7000-7439: Other Outgo Title I \$4,472

1000-1999: Certificated Personnel Salaries LCFF Supplemental and Concentration \$269,484

3000-3999: Employee Benefits LCFF Supplemental and Concentration \$54,948

5000-5999: Services And Other Operating Expenditures LCFF Supplemental and Concentration \$173,000 Attendees: 139

Response Rate: 84.14% Positive Response: 98.72%

#### **Action 15**

# Planned Actual Budgeted Estimated Actual Actions/Services Expenditures Expenditures This action has been discontinued. N/A N/A N/A

Action 16			
Planned Actions/Services	Actual Actions/Services	Budgeted Expenditures	Estimated Actual Expenditures
coaches, specialists and other resources to support teachers in resources to support teachers in	The District provided instructional coaches, specialists and other resources to support teachers in utilizing research based strategies	1000-1999: Certificated Personnel Salaries Title III \$469,778	1000-1999: Certificated Personnel Salaries Title III \$469,778
utilizing research based strategies to engage English Learners within and across all content areas.	to engage English Learners within and across all content areas.	3000-3999: Employee Benefits Title III \$178,889	3000-3999: Employee Benefits Title III \$178,889
Total \$1,380,592		4000-4999: Books And Supplies Title III \$50,006	4000-4999: Books And Supplies Title III \$50,006
		5000-5999: Services And Other Operating Expenditures Title III \$90,534	5000-5999: Services And Other Operating Expenditures Title III \$90,534
		7000-7439: Other Outgo Title III \$15,784	7000-7439: Other Outgo Title III \$15,784
	1000-1999: Certificated Personnel Salaries Supplemental and Concentration \$418,880	1000-1999: Certificated Personnel Salaries LCFF Supplemental and Concentration \$418,880	
		3000-3999: Employee Benefits Supplemental and Concentration \$106,343	3000-3999: Employee Benefits LCFF Supplemental and Concentration \$106,343

		Operating Expenditures Supplemental and Concentration \$50,378	Operating Expenditures LCFF Supplemental and Concentration \$50,378
Action 17			
Planned Actions/Services	Actual Actions/Services	Budgeted Expenditures	Estimated Actual Expenditures
Continue to provide teachers on special assignment, instructional coaches and specialists to support	The District provided teachers on special assignment, instructional coaches and specialists to support targeted intervention for underperforming student subgroups.	1000-1999: Certificated Personnel Salaries Title II \$492,426	1000-1999: Certificated Personnel Salaries Title II \$492,426
targeted intervention for under- performing student subgroups. Total \$2,172,915		3000-3999: Employee Benefits Title II \$226,000	3000-3999: Employee Benefits Title II \$226,000
		5000-5999: Services And Other Operating Expenditures Title II \$19,462	5000-5999: Services And Other Operating Expenditures Title II \$19,462
		7000-7439: Other Outgo Title II \$22,948	7000-7439: Other Outgo Title II \$22,948
		1000-1999: Certificated Personnel Salaries Supplemental and Concentration \$944,469	1000-1999: Certificated Personnel Salaries LCFF Supplemental and Concentration \$944,469
		3000-3999: Employee Benefits Supplemental and Concentration \$422,800	3000-3999: Employee Benefits LCFF Supplemental and Concentration \$422,800
		4000-4999: Books And Supplies Supplemental and Concentration \$42,920	4000-4999: Books And Supplies LCFF Supplemental and Concentration \$42,920
		5000-5999: Services And Other Operating Expenditures Supplemental and Concentration \$1,890	5000-5999: Services And Other Operating Expenditures LCFF Supplemental and Concentration \$1,890

5000-5999: Services And Other

5000-5999: Services And Other

# Planned Actual Budgeted Estimated Actual Actions/Services Actions/Services Expenditures Expenditures This action has been discontinued. N/A N/A Budgeted Extimated Actual Expenditures Expenditures N/A

#### **Action 19**

## Planned Actions/Services

Continue to provide a monitoring system for reclassified fluent-English proficient (RFEP) students and progress monitoring for English learners. Provide online instructional content lessons for differentiated instruction at 25 school sites.

Total \$174,190

#### Actual Actions/Services

The District provided a monitoring system for reclassified fluent-English proficient (RFEP) students and progress monitoring for English learners. The District provided online instructional content lessons for differentiated instruction at 25 school sites.

#### Budgeted Expenditures

5000-5999: Services And Other Operating Expenditures Supplemental and Concentration \$174,190

## Estimated Actual Expenditures

5000-5999: Services And Other Operating Expenditures LCFF Supplemental and Concentration \$174,190

#### **Action 20**

## Planned Actions/Services

Continue to provide professional learning to junior high/middle schools on the new ELD supplemental materials to build capacity for meeting the language needs of English Learner students. Total \$68,486

## Actual Actions/Services

The District provided professional learning to junior high/middle schools on the new ELD supplemental materials to build capacity for meeting the language needs of English Learner students.

## Budgeted Expenditures

5000-5999: Services And Other Operating Expenditures Supplemental and Concentration \$68,486

## Estimated Actual Expenditures

5000-5999: Services And Other Operating Expenditures LCFF Supplemental and Concentration \$68,486

## Planned Actions/Services

Continue to provide multilingual education programs in the District, including the Dual Language Program at Harris Elementary School, Voorhies Elementary School and Stiern Middle School, professional learning and instructional materials, and input from the District Multilingual Education Committee.

Total \$950,520

## Actual Actions/Services

The District continued to provide multilingual education programs in the District, including the Dual Language Program at Harris Elementary School, Voorhies Elementary School and Stiern Middle School, professional learning and instructional materials, and input from the District Multilingual Education Committee.

## Budgeted Expenditures

1000-1999: Certificated Personnel Salaries Supplemental and Concentration \$476,258

3000-3999: Employee Benefits Supplemental and Concentration \$243,304

4000-4999: Books And Supplies Supplemental and Concentration \$201.907

5000-5999: Services And Other Operating Expenditures Supplemental and Concentration \$39,051

## Estimated Actual Expenditures

1000-1999: Certificated Personnel Salaries LCFF Supplemental and Concentration \$476,258

3000-3999: Employee Benefits LCFF Supplemental and Concentration \$243,304

4000-4999: Books And Supplies LCFF Supplemental and Concentration \$201,907

5000-5999: Services And Other Operating Expenditures LCFF Supplemental and Concentration \$39,051

#### Action 22

## Planned Actions/Services

Continue the Kern Urban Teacher Residency Program with California State University Bakersfield (CSUB) to increase the number of foreign language-authorized teachers, grow Dual Language program within BCSD, and increase the number of qualified teaching candidates in the areas of science and math. Total \$429,263

## Actual Actions/Services

The District continued the Kern Urban Teacher Residency Program with California State University Bakersfield (CSUB) to increase the number of foreign language-authorized teachers, grow Dual Language program within BCSD, and increase the number of qualified teaching candidates in the areas of science and math.

## Budgeted Expenditures

Next Generation of Educators Initiative Grant 1000-1999: Certificated Personnel Salaries Other \$83,007

Next Generation of Educators Initiative Grant 3000-3999: Employee Benefits Other \$15,794

Next Generation of Educators Initiative Grant 5000-5999: Services And Other Operating Expenditures Other \$17,580

Next Generation of Educators Initiative Grant 7000-7439: Other Outgo Other \$3,619

## Estimated Actual Expenditures

Next Generation of Educators Initiative Grant 1000-1999: Certificated Personnel Salaries Other \$83,007

Next Generation of Educators Initiative Grant 3000-3999: Employee Benefits Other \$15,794

Next Generation of Educators Initiative Grant 5000-5999: Services And Other Operating Expenditures Other \$17,580

Next Generation of Educators Initiative Grant 7000-7439: Other Outgo Other \$3,619

1000-1999: Certificated Personnel Salaries Supplem and Concentration \$128,993	1000-1999: Certificated ental Personnel Salaries LCFF Supplemental and Concentration \$128,993
2000-2999: Classified Personal Salaries Supplemental and Concentration \$1,955	onnel 2000-2999: Classified Personnel Salaries LCFF Supplemental and Concentration \$1,955
3000-3999: Employee Bene Supplemental and Concentra \$27,063	
4000-4999: Books And Supplemental and Concentra \$30,024	
5000-5999: Services And Of Operating Expenditures Supplemental and Concentra \$121,228	Operating Expenditures LCFF

7.00.011.20			
Planned Actions/Services	Actual Actions/Services	Budgeted Expenditures	Estimated Actual Expenditures
Curriculum & Standards to oversee STEM project-based learning and Kern Urban Teacher Residency partnership with CSUB.  Coordinator, Curr Standards to oversee Standards to oversee Coordinator, Curr Standards to ove	The District continued to provide a Coordinator, Curriculum & Standards to oversee STEM project-based learning and Kern	1000-1999: Certificated Personnel Salaries Supplemental and Concentration \$125,268	1000-1999: Certificated Personnel Salaries LCFF Supplemental and Concentration \$125,268
	partnership with CSUB.	3000-3999: Employee Benefits Supplemental and Concentration \$25,559	3000-3999: Employee Benefits LCFF Supplemental and Concentration \$25,559
		5000-5999: Services And Other Operating Expenditures Supplemental and Concentration \$1,058	5000-5999: Services And Other Operating Expenditures LCFF Supplemental and Concentration \$1,058
		1000-1999: Certificated Personnel Salaries Title II \$72,327	1000-1999: Certificated Personnel Salaries Title II \$72,327

		3000-3999: Employee Benefits Title II \$35,679	3000-3999: Employee Benefits Title II \$35,679
		5000-5999: Services And Other Operating Expenditures Title II \$378	5000-5999: Services And Other Operating Expenditures Title II \$378
		7000-7439: Other Outgo Title II \$3,371	7000-7439: Other Outgo Title II \$3,371
Action 24			
Planned Actions/Services	Actual Actions/Services	Budgeted Expenditures	Estimated Actual Expenditures
Continue to provide an abbreviated two days of the summer professional learning to first and	The District continued to provide an abbreviated two days of the summer professional learning to	1000-1999: Certificated Personnel Salaries Supplemental	1000-1999: Certificated Personnel Salaries LCFF

second year teachers on K-8 CCSS ELA/ELD (1 day) and Math (1 day) as part of New Teacher Orientation. Total \$63,391

first and second year teachers on K-8 CCSS ELA/ELD (1 day) and Math (1 day) as part of New Teacher Orientation.

and Concentration \$52,655

3000-3999: Employee Benefits Supplemental and Concentration \$10.736

Supplemental and Concentration \$52,655

3000-3999: Employee Benefits LCFF Supplemental and Concentration \$10,736

#### **Action 25**

#### **Budgeted** Planned **Estimated Actual** Actual Actions/Services Actions/Services **Expenditures Expenditures** Continue to support the Induction, The District continued to support 1000-1999: Certificated 1000-1999: Certificated Intern and other New Teacher the Induction. Intern and other Personnel Salaries Supplemental Personnel Salaries LCFF New Teacher Programs by Programs by providing teachers and Concentration \$1.008.242 Supplemental and Concentration with on-going, individualized and providing teachers with on-going, \$1.008.242 intensive professional learning in individualized and intensive both content and pedagogy. professional learning in both 2000-2999: Classified Personnel 2000-2999: Classified Personnel Total \$1,457,680 Salaries Supplemental and Salaries LCFF Supplemental and content and pedagogy. Concentration \$102,454 Concentration \$102,454 3000-3999: Employee Benefits 3000-3999: Employee Benefits Supplemental and Concentration LCFF Supplemental and \$288.569 Concentration \$288.569

		4000-4999: Books And Supplies Supplemental and Concentration \$31,094	4000-4999: Books And Supplies LCFF Supplemental and Concentration \$31,094
		5000-5999: Services And Other Operating Expenditures Supplemental and Concentration \$27,321	5000-5999: Services And Other Operating Expenditures LCFF Supplemental and Concentration \$27,321
Action 26			
Planned Actions/Services	Actual Actions/Services	Budgeted Expenditures	Estimated Actual Expenditures
Specialists to support the District's Induction and Intern Program and one new Program Specialist to provide support to veteran	rict's three Program Specialists to support the District's Induction and	1000-1999: Certificated Personnel Salaries Supplemental and Concentration \$427,267	1000-1999: Certificated Personnel Salaries LCFF Supplemental and Concentration \$427,267
		3000-3999: Employee Benefits Supplemental and Concentration \$170,853	3000-3999: Employee Benefits LCFF Supplemental and Concentration \$170,853
		5000-5999: Services And Other Operating Expenditures Supplemental and Concentration \$1,512	5000-5999: Services And Other Operating Expenditures LCFF Supplemental and Concentration \$1,512
Action 27			
Planned Actions/Services	Actual Actions/Services	Budgeted Expenditures	Estimated Actual Expenditures
Continue to provide additional support and professional learning to teachers in their first three years after earning their clear credential,	1000-1999: Certificated Personnel Salaries Supplemental and Concentration \$34,000	1000-1999: Certificated Personnel Salaries LCFF Supplemental and Concentration \$34,000	
to be phased in over a three-year period. Total \$61,629	credential, to be phased in over a three-year period.	3000-3999: Employee Benefits Supplemental and Concentration \$6,932	3000-3999: Employee Benefits LCFF Supplemental and Concentration \$6,932

	4000-4999: Books And Supplies Supplemental and Concentration \$20,697
Actual	Budgeted

\$1,706,006

Continue Accelerated Reader with STAR Reading and STAR Math at all schools, and Achieve 3000 at 28 schools, to provide students with differentiated learning to support a culture of literacy and numeracy.

Planned

Actions/Services

Total \$2,750,419

Actions/Services	Expenditures	Expenditures
The District continued Accelerated Reader with STAR Reading and STAR Math at all schools, and Achieve 3000 at 28 schools, to provide students with differentiated learning to support a culture of literacy and numeracy.	5000-5999: Services And Other Operating Expenditures Title I \$1,012,912	5000-5999: Services And Other Operating Expenditures Title I \$1,012,912
	7000-7439: Other Outgo Title I \$31,501	7000-7439: Other Outgo Title I \$31,501
	5000-5999: Services And Other Operating Expenditures	5000-5999: Services And Other Operating Expenditures LCFF

Supplemental and Concentration

4000-4999: Books And Supplies

Estimated Actual

Supplemental and Concentration

\$1,706,006

LCFF Supplemental and Concentration \$20,697

Action 29			
Planned Actions/Services	Actual Actions/Services	Budgeted Expenditures	Estimated Actual Expenditures
Continue to upgrade library collections and library spaces district-wide with culturally responsive reading materials that	raff promote reading by students. Staff	2000-2999: Classified Personnel Salaries Supplemental and Concentration \$1,185,130	2000-2999: Classified Personnel Salaries LCFF Supplemental and Concentration \$1,185,130
promote reading by students. Staff school libraries with library media technicians/library media		3000-3999: Employee Benefits Supplemental and Concentration \$1,249,184	3000-3999: Employee Benefits LCFF Supplemental and Concentration \$1,249,184
assistants. Total \$2,474,146		5000-5999: Services And Other Operating Expenditures Supplemental and Concentration \$39,832	5000-5999: Services And Other Operating Expenditures LCFF Supplemental and Concentration \$39,832

## Planned Actions/Services

Continue to maintain culturally responsive classroom libraries district-wide while also providing classroom teachers instructional resources to support small group guided reading instruction.

Total \$75,000

## Actual Actions/Services

The District continued to maintain culturally responsive classroom libraries district-wide while also providing classroom teachers instructional resources to support small group guided reading instruction.

## Budgeted Expenditures

4000-4999: Books And Supplies Supplemental and Concentration \$75,000

## Estimated Actual Expenditures

4000-4999: Books And Supplies LCFF Supplemental and Concentration \$75,000

#### **Action 31**

#### Planned Actions/Services

Continue to provide a District curriculum lab to support teachers, staff and parents.
Total \$150,005

#### Actual Actions/Services

The District continued to provide a District curriculum lab to support teachers, staff and parents.

#### Budgeted Expenditures

1000-1999: Certificated Personnel Salaries Supplemental and Concentration \$9,438

## 2000-2999: Classified Personnel Salaries Supplemental and Concentration \$44,725

3000-3999: Employee Benefits Supplemental and Concentration \$38,816

4000-4999: Books And Supplies Supplemental and Concentration \$52,065

5000-5999: Services And Other Operating Expenditures Supplemental and Concentration \$4,961

## Estimated Actual Expenditures

1000-1999: Certificated Personnel Salaries LCFF Supplemental and Concentration \$9,438

2000-2999: Classified Personnel Salaries LCFF Supplemental and Concentration \$44.725

3000-3999: Employee Benefits LCFF Supplemental and Concentration \$38,816

4000-4999: Books And Supplies LCFF Supplemental and Concentration \$52,065

5000-5999: Services And Other Operating Expenditures LCFF Supplemental and Concentration \$4,961

Planned Actions/Services	Actual Actions/Services	Budgeted Expenditures	Estimated Actual Expenditures
Continue to provide targeted, supplemental learning opportunities for academically at-	The District continued to provide targeted, supplemental learning opportunities for academically atrisk students, including instructional aides and intervention specialists.	1000-1999: Certificated Personnel Salaries Title I \$1,147,842	1000-1999: Certificated Personnel Salaries Title I \$1,147,842
risk students, including instructional aides and intervention specialists.		2000-2999: Classified Personnel Salaries Title I \$5,290	2000-2999: Classified Personnel Salaries Title I \$5,290
Total \$2,091,745		3000-3999: Employee Benefits Title I \$274,609	3000-3999: Employee Benefits Title I \$274,609
		4000-4999: Books And Supplies Title I \$129,162	4000-4999: Books And Supplies Title I \$129,162
		7000-7439: Other Outgo Title I \$34,632	7000-7439: Other Outgo Title I \$34,632
		2000-2999: Classified Personnel Salaries Supplemental and Concentration \$852,566	2000-2999: Classified Personnel Salaries LCFF Supplemental and Concentration \$852,566
		3000-3999: Employee Benefits Supplemental and Concentration \$90,993	3000-3999: Employee Benefits LCFF Supplemental and Concentration \$90,993
Action 33			
DI I	A ( 1	5	

Planned	Actual	Budgeted	Estimated Actual
Actions/Services	Actions/Services	Expenditures	Expenditures
Continue to provide National Youth Sports Program for identified atrisk students. Total \$119,575	ports Program for identified at-	5000-5999: Services And Other	5000-5999: Services And Other
	sk students. National Youth Sports Program for	Operating Expenditures Title I	Operating Expenditures Title I
	identified at-risk students.	\$115,968	\$115,968
10tal φ119,013		7000-7439: Other Outgo Title I \$3,607	7000-7439: Other Outgo Title I \$3,607

Planned Actions/Services	Actual Actions/Services	Budgeted Expenditures	Estimated Actual Expenditures	
Continue to provide STEAM- focused Summer School to enrich student learning experiences and	On April 9, 2019, the District held a public hearing to revise its LCAP by modifying this Action to more effectively meet Goal 1. After	CSI Grant 1000-1999: Certificated Personnel Salaries Title I \$77,440	CSI Grant 1000-1999: Certificated Personnel Salaries Title I \$77,440	
accelerate academic achievement for at-risk students. Total \$1,655,634	following the process required under Education Code section	CSI Grant 2000-2999: Classified Personnel Salaries Title I \$82,736	CSI Grant 2000-2999: Classified Personnel Salaries Title I \$82,736	
	52062, the Board adopted the revised LCAP on April 23, 2019. In June 2019 the District provided Summer Learning programs to accelerate academic achievement for at-risk and unduplicated	CSI Grant 3000-3999: Employee Benefits Title I \$31,512	CSI Grant 3000-3999: Employee Benefits Title I \$31,512	
		CSI Grant 4000-4999: Books And Supplies Title I \$10,600	CSI Grant 4000-4999: Books And Supplies Title I \$10,600	
students at the following schools: Casa Loma, Stella Hills, Longfellow, Emerson, and McKinley.	students at the following schools: Casa Loma, Stella Hills, Longfellow, Emerson, and	1000-1999: Certificated Personnel Salaries LCFF Supplemental and Concentration \$19,360	1000-1999: Certificated Personnel Salaries LCFF Supplemental and Concentration \$19,360	
		2000-2999: Classified Personnel Salaries LCFF Supplemental and Concentration \$20,684	2000-2999: Classified Personnel Salaries LCFF Supplemental and Concentration \$20,684	
			3000-3999: Employee Benefits LCFF Supplemental and Concentration \$7,878	3000-3999: Employee Benefits LCFF Supplemental and Concentration \$7,878
		4000-4999: Books And Supplies LCFF Supplemental and Concentration \$2,650	4000-4999: Books And Supplies LCFF Supplemental and Concentration \$2,650	
Action 35				
Planned Actions/Services	Actual Actions/Services	Budgeted Expenditures	Estimated Actual Expenditures	
Continue to provide support for Magnet and After School Programs, including a program specialist and two certificated teachers at each site who serve as	The District continued to provide support for Magnet and After School Programs, including a program specialist and two certificated teachers at each site	1000-1999: Certificated Personnel Salaries Supplemental and Concentration \$812,322	1000-1999: Certificated Personnel Salaries LCFF Supplemental and Concentration \$812,322	
reactions at each site with serve as	certificated teachers at each site			

Academic Liaisons for 2 hours per week to provide targeted direct instruction. Provide staffing through Boys and Girls Club to offer services for up to 1,950 students across thirty-nine school sites prioritized by socioeconomic status and school size. Total \$3,397,880

who serve as Academic Liaisons for 2 hours per week to provide targeted direct instruction. Provide staffing through Boys and Girls Club to offer services for up to 1,950 students across thirty-nine school sites prioritized by socioeconomic status and school size.

2000-2999: Classified Personnel Salaries Supplemental and Concentration \$550,788

3000-3999: Employee Benefits Supplemental and Concentration \$707.992

4000-4999: Books And Supplies Supplemental and Concentration \$170,660

5000-5999: Services And Other Operating Expenditures Supplemental and Concentration \$1.156.118 2000-2999: Classified Personnel Salaries LCFF Supplemental and Concentration \$550,788

3000-3999: Employee Benefits LCFF Supplemental and Concentration \$707,992

4000-4999: Books And Supplies LCFF Supplemental and Concentration \$170,660

5000-5999: Services And Other Operating Expenditures LCFF Supplemental and Concentration \$1,156,118

#### **Action 36**

## Planned Actions/Services

Continue to provide a comprehensive visual and performing arts program at all elementary and middle school/junior high schools. Total \$2,731,453

## Actual Actions/Services

The District continued to provide a comprehensive visual and performing arts program at all elementary and middle school/junior high schools.

## Budgeted Expenditures

1000-1999: Certificated Personnel Salaries Supplemental and Concentration \$1,462,272

2000-2999: Classified Personnel Salaries Supplemental and Concentration \$92,265

3000-3999: Employee Benefits Supplemental and Concentration \$756.250

4000-4999: Books And Supplies Supplemental and Concentration \$276,092

5000-5999: Services And Other Operating Expenditures Supplemental and Concentration \$144,574

## Estimated Actual Expenditures

1000-1999: Certificated Personnel Salaries LCFF Supplemental and Concentration \$1,462,272

2000-2999: Classified Personnel Salaries LCFF Supplemental and Concentration \$92,265

3000-3999: Employee Benefits LCFF Supplemental and Concentration \$756,250

4000-4999: Books And Supplies LCFF Supplemental and Concentration \$276,092

5000-5999: Services And Other Operating Expenditures LCFF Supplemental and Concentration \$144,574

## Planned Actions/Services

Continue to provide project-based art curriculum in partnership with the Bakersfield Museum of Art for 5th grade students at thirty elementary school sites. \$122,920

## Actual Actions/Services

The District continued to provide project-based art curriculum in partnership with the Bakersfield Museum of Art for 5th grade students at thirty elementary school sites.

#### Budgeted Expenditures

5000-5999: Services And Other Operating Expenditures Supplemental and Concentration \$122,920

## Estimated Actual Expenditures

5000-5999: Services And Other Operating Expenditures LCFF Supplemental and Concentration \$122,920

#### **Action 38**

## Planned Actions/Services

Continue to provide all 4th grade students access to view a musical theater performance.
Total \$28,024

## Actual Actions/Services

The District continued to provide all 4th grade students access to view a musical theater performance.

#### Budgeted Expenditures

5000-5999: Services And Other Operating Expenditures Supplemental and Concentration \$28,024

## Estimated Actual Expenditures

5000-5999: Services And Other Operating Expenditures LCFF Supplemental and Concentration \$28.024

#### **Action 39**

## Planned Actions/Services

Continue STEM project-based learning for grades 5-6 at 13 elementary schools (Project Launch) and at all junior high/middle schools in order to prepare students for 21st Century College and Career readiness skills.

Total \$1,259,569

## Actual Actions/Services

The District continued STEM project-based learning for grades 5-6 at 13 elementary schools (Project Launch) and at all junior high/middle schools in order to prepare students for 21st Century College and Career readiness skills.

#### Budgeted Expenditures

1000-1999: Certificated Personnel Salaries Supplemental and Concentration \$230,000

2000-2999: Classified Personnel Salaries Supplemental and Concentration \$12,000

3000-3999: Employee Benefits Supplemental and Concentration \$50,024

## Estimated Actual Expenditures

1000-1999: Certificated Personnel Salaries LCFF Supplemental and Concentration \$230,000

2000-2999: Classified Personnel Salaries LCFF Supplemental and Concentration \$12,000

3000-3999: Employee Benefits LCFF Supplemental and Concentration \$50,024

		4000-4999: Books And Supplies Supplemental and Concentration \$572,000	4000-4999: Books And Supplies LCFF Supplemental and Concentration \$572,000
		5000-5999: Services And Other Operating Expenditures Supplemental and Concentration \$395,545	5000-5999: Services And Other Operating Expenditures LCFF Supplemental and Concentration \$395,545
Action 40			
Planned Actions/Services	Actual Actions/Services	Budgeted Expenditures	Estimated Actual Expenditures
This action has been discontinued/moved. The services are now included in Action 39.	N/A	N/A	N/A
Action 41			
Continue to provide additional allocations to middle school/junior high schools for STEM materials to be used in each core Science course to embed Next Generation Science Standards implementation.  Total \$200,000	The District provided additional allocations to middle school/junior high schools for STEM materials to be used in each core Science course to embed Next Generation Science Standards implementation.	4000-4999: Books And Supplies Supplemental and Concentration \$200,000	4000-4999: Books And Supplies LCFF Supplemental and Concentration \$200,000
Action 42			
Continue to provide supplemental instructional materials to support and strengthen instruction aligned to CCSS for ELA and Math and NGSS for Science.  Total \$200,000  The District provided supplemental instructional materials to support and strengthen instruction aligned to CCSS for ELA and Math and NGSS for Science.	1000-1999: Certificated Personnel Salaries Supplemental and Concentration \$166,127	1000-1999: Certificated Personnel Salaries LCFF Supplemental and Concentration \$166,127	
	3000-3999: Employee Benefits Supplemental and Concentration \$33,873	3000-3999: Employee Benefits LCFF Supplemental and Concentration \$33,873	

The District provided staff and equipment to support technology needs at all school sites.	2000-2999: Classified Personnel Salaries Supplemental and Concentration \$1,167,237	2000-2999: Classified Personnel Salaries LCFF Supplemental and Concentration \$1,167,237
	3000-3999: Employee Benefits Supplemental and Concentration \$666,750	3000-3999: Employee Benefits LCFF Supplemental and Concentration \$666,750
	4000-4999: Books And Supplies Supplemental and Concentration \$3,390,540	4000-4999: Books And Supplies LCFF Supplemental and Concentration \$3,390,540
	5000-5999: Services And Other Operating Expenditures Supplemental and Concentration \$552,241	5000-5999: Services And Other Operating Expenditures LCFF Supplemental and Concentration \$552,241
	6000-6999: Capital Outlay Supplemental and Concentration \$24,982	6000-6999: Capital Outlay LCFF Supplemental and Concentration \$24,982
Continue to provide identification, transportation, tutoring, monitoring and case management of homeless students through the District's McKinney-Vento program.  Total \$309,987	1000-1999: Certificated Personnel Salaries Title I \$6,000	1000-1999: Certificated Personnel Salaries Title I \$6,000
	2000-2999: Classified Personnel Salaries Title I \$149,403	2000-2999: Classified Personnel Salaries Title I \$149,403
	3000-3999: Employee Benefits Title I \$128,557	3000-3999: Employee Benefits Title I \$128,557
	4000-4999: Books And Supplies Title I \$7,230	4000-4999: Books And Supplies Title I \$7,230
	5000-5999: Services And Other Operating Expenditures Title I \$9,447	5000-5999: Services And Other Operating Expenditures Title I \$9,447
	7000-7439: Other Outgo Title I \$9,350	7000-7439: Other Outgo Title I \$9,350
	The District provided identification, transportation, tutoring, monitoring and case management of homeless students through the District's McKinney-Vento	equipment to support technology needs at all school sites.  Salaries Supplemental and Concentration \$1,167,237  3000-3999: Employee Benefits Supplemental and Concentration \$666,750  4000-4999: Books And Supplies Supplemental and Concentration \$3,390,540  5000-5999: Services And Other Operating Expenditures Supplemental and Concentration \$552,241  6000-6999: Capital Outlay Supplemental and Concentration \$24,982  The District provided identification, transportation, tutoring, monitoring and case management of homeless students through the District's McKinney-Vento program.  1000-1999: Certificated Personnel Salaries Title I \$6,000  2000-2999: Classified Personnel Salaries Title I \$149,403  3000-3999: Employee Benefits Title I \$128,557  4000-4999: Books And Supplies Title I \$7,230  5000-5999: Services And Other Operating Expenditures Title I \$9,447  7000-7439: Other Outgo Title I

Continue to provide transportation services for Foster Youth to their school of origin to provide students with educational stability and continuity of services.

Total \$50,000

The District provided transportation services for Foster Youth to their school of origin to provide students with educational stability and continuity of services.

5000-5999: Services And Other Operating Expenditures Supplemental and Concentration \$40,000

7000-7439: Other Outgo Supplemental and Concentration \$10,000 5000-5999: Services And Other Operating Expenditures LCFF Supplemental and Concentration \$40,000

7000-7439: Other Outgo LCFF Supplemental and Concentration \$10,000

### **Action 46**

Continue to provide transportation for current School Choice students at Penn and Roosevelt through June of 2020.
Total \$257,775

The District provided transportation for current School Choice students at Penn and Roosevelt.

5000-5999: Services And Other Operating Expenditures Title I \$250,000

7000-7439: Other Outgo Title I \$7,775

5000-5999: Services And Other Operating Expenditures Title I \$250,000

7000-7439: Other Outgo Title I \$7.775

#### **Action 47**

Continue the NISL Executive Development Program to strengthen leadership skills for current and aspiring principals. Total \$166,950 The District provided NISL Executive Development Program to strengthen leadership skills for current and aspiring principals.

5000-5999: Services And Other Operating Expenditures Supplemental and Concentration \$166,950 5000-5999: Services And Other Operating Expenditures LCFF Supplemental and Concentration \$166,950

#### Action 48

Continue to provide a Coordinator and two Educational Technology Analysts for Educational Technology, Data and Assessment. \$346,468

The District provided a Coordinator and two Educational Technology Analysts for Educational Technology, Data and Assessment.

1000-1999: Certificated Personnel Salaries Supplemental and Concentration \$123,768

2000-2999: Classified Personnel Salaries Supplemental and Concentration \$96,008

3000-3999: Employee Benefits Supplemental and Concentration \$110,860 1000-1999: Certificated Personnel Salaries LCFF Supplemental and Concentration \$123,768

2000-2999: Classified Personnel Salaries LCFF Supplemental and Concentration \$96,008

3000-3999: Employee Benefits LCFF Supplemental and Concentration \$110,860

		4000-4999: Books And Supplies Supplemental and Concentration \$15,000	4000-4999: Books And Supplies LCFF Supplemental and Concentration \$15,000
		5000-5999: Services And Other Operating Expenditures Supplemental and Concentration \$832	5000-5999: Services And Other Operating Expenditures LCFF Supplemental and Concentration \$832
Action 49			
Continue to provide 2 Academic Conference Days to the calendar for the 18-19 school year. Total \$1,593,005	The District provided 2 Academic Conference Days to the calendar for the 18-19 school year.	1000-1999: Certificated Personnel Salaries Supplemental and Concentration \$1,125,057	1000-1999: Certificated Personnel Salaries LCFF Supplemental and Concentration \$1,125,057
		2000-2999: Classified Personnel Salaries Supplemental and Concentration \$181,762	2000-2999: Classified Personnel Salaries LCFF Supplemental and Concentration \$181,762
		3000-3999: Employee Benefits Supplemental and Concentration \$286,186	3000-3999: Employee Benefits LCFF Supplemental and Concentration \$286,186
Action 50			
Continue to provide a universal assessment tool for early literacy for all elementary schools.	The District provided a universal assessment tool for early literacy for all elementary schools.	5000-5999: Services And Other Operating Expenditures Title I \$30,000	5000-5999: Services And Other Operating Expenditures Title I \$30,000
Total \$30,993		7000-7439: Other Outgo Title I \$933	7000-7439: Other Outgo Title I \$933
Action 51			
This action has been discontinued/moved. The services are now included in Action 28.	N/A	N/A N/A	N/A
Action 52			
Continue to provide Vice Principals for larger schools (over 650 students) to strengthen instructional practices, promote	The District provided Vice Principals for larger schools to strengthen instructional practices, promote parental participation, and	1000-1999: Certificated Personnel Salaries Supplemental and Concentration \$4,358,860	1000-1999: Certificated Personnel Salaries LCFF Supplemental and Concentration \$4,358,860

reduce chronic absenteeism and suspension rates.	3000-3999: Employee Benefits Supplemental and Concentration \$1,304,031	3000-3999: Employee Benefits LCFF Supplemental and
	ψ1,304,031	Concentration \$1,304,031
	5000-5999: Services And Other Operating Expenditures Supplemental and Concentration \$24,336	5000-5999: Services And Other Operating Expenditures LCFF Supplemental and Concentration \$24,336
The District contracted with an information services firm to support K-2 Literacy data analysis, ELL program evaluation, and access research reports to utilize best practices in education.	5000-5999: Services And Other Operating Expenditures Supplemental and Concentration \$32,400	5000-5999: Services And Other Operating Expenditures LCFF Supplemental and Concentration \$32,400
The District provided additional staff for targeted support at five identified Focus Schools to help accelerate student achievement.	1000-1999: Certificated Personnel Salaries Supplemental and Concentration \$1,387,366	1000-1999: Certificated Personnel Salaries LCFF Supplemental and Concentration \$1,387,366
	2000-2999: Classified Personnel Salaries Supplemental and Concentration \$444,325	2000-2999: Classified Personnel Salaries LCFF Supplemental and Concentration \$444,325
	3000-3999: Employee Benefits Supplemental and Concentration \$924,035	3000-3999: Employee Benefits LCFF Supplemental and Concentration \$924,035
	4000-4999: Books And Supplies Supplemental and Concentration \$49,800	4000-4999: Books And Supplies LCFF Supplemental and Concentration \$49,800
	5000-5999: Services And Other Operating Expenditures Supplemental and Concentration \$1,108	5000-5999: Services And Other Operating Expenditures LCFF Supplemental and Concentration \$1,108
	information services firm to support K-2 Literacy data analysis, ELL program evaluation, and access research reports to utilize best practices in education.  The District provided additional staff for targeted support at five identified Focus Schools to help	Supplemental and Concentration \$24,336  The District contracted with an information services firm to support K-2 Literacy data analysis, ELL program evaluation, and access research reports to utilize best practices in education.  The District provided additional staff for targeted support at five identified Focus Schools to help accelerate student achievement.  1000-1999: Certificated Personnel Salaries Supplemental and Concentration \$1,387,366  2000-2999: Classified Personnel Salaries Supplemental and Concentration \$444,325  3000-3999: Employee Benefits Supplemental and Concentration \$924,035  4000-4999: Books And Supplies Supplemental and Concentration \$49,800  5000-5999: Services And Other Operating Expenditures Supplemental and Concentration

Continue to provide a data dashboard and reporting system. Total \$78,346

The District provided a data dashboard and reporting system.

5000-5999: Services And Other Operating Expenditures Supplemental and Concentration \$78,346 5000-5999: Services And Other Operating Expenditures LCFF Supplemental and Concentration \$78.346

#### Action 56

Provide a web-based Parent Portal through a new Student Information System.

Total \$120,000

The District provided a web-based Parent Portal through a new Student Information System.

5000-5999: Services And Other Operating Expenditures Supplemental and Concentration \$120,000 5000-5999: Services And Other Operating Expenditures LCFF Supplemental and Concentration \$120,000

#### Action 57

Continue to provide an Achievement Academy program to close the achievement gap by providing STEAM-focused learning, cultural field trips and other extracurricular activities for African-American students in grades 4-8. Total \$837,337

The District provided an Achievement Academy program to close the achievement gap by providing STEAM-focused learning, cultural field trips and other extracurricular activities for African-American students in grades 4-8.

1000-1999: Certificated Personnel Salaries Supplemental and Concentration \$92,940

2000-2999: Classified Personnel Salaries Supplemental and Concentration \$179,939

3000-3999: Employee Benefits Supplemental and Concentration \$75,118

4000-4999: Books And Supplies Supplemental and Concentration \$274,140

5000-5999: Services And Other Operating Expenditures Supplemental and Concentration \$215,280 1000-1999: Certificated Personnel Salaries LCFF Supplemental and Concentration \$92,940

2000-2999: Classified Personnel Salaries LCFF Supplemental and Concentration \$179,939

3000-3999: Employee Benefits LCFF Supplemental and Concentration \$75,118

4000-4999: Books And Supplies LCFF Supplemental and Concentration \$274,140

5000-5999: Services And Other Operating Expenditures LCFF Supplemental and Concentration \$215,280

### **Action 58**

Continue to coordinate and integrate the following state and federal programs to benefit eligible

The District coordinated and integrated the following state and federal programs to benefit eligible

5000-5999: Services And Other Operating Expenditures Title II \$98,147

5000-5999: Services And Other Operating Expenditures Title II \$98,147

students and increase student learning:

- State preschool services at 14 campuses
- School Readiness
- Migrant Region 21
- Teacher training
- After School Education and Safety (ASES)

\$10,824,293

students and increase student learning:

- State preschool services at 14 campuses
- School Readiness
- Migrant Region 21
- Teacher training
- After School Education and Safety (ASES)

7000-7439: Other Outgo Title II \$3,053	7000-7439: Other Outgo Title II \$3,053
1000-1999: Certificated	1000-1999: Certificated
Personnel Salaries Title III	Personnel Salaries Title III
\$19,416	\$19,416
3000-3999: Employee Benefits	3000-3999: Employee Benefits
Title III \$3,759	Title III \$3,759
4000-4999: Books And Supplies	4000-4999: Books And Supplies
Title III \$7,976	Title III \$7,976
5000-5999: Services And Other Operating Expenditures Title III \$1,645	5000-5999: Services And Other Operating Expenditures Title III \$1,645
Migrant 1000-1999: Certificated	Migrant 1000-1999: Certificated
Personnel Salaries Other	Personnel Salaries Other
\$2,521,387	\$2,521,387
School Readiness 1000-1999:	School Readiness 1000-1999:
Certificated Personnel Salaries	Certificated Personnel Salaries
Other \$385,000	Other \$385,000
State Preschool 1000-1999:	State Preschool 1000-1999:
Certificated Personnel Salaries	Certificated Personnel Salaries
Other \$2,913,042	Other \$2,913,042
After School Education and	After School Education and
Safety 1000-1999: Certificated	Safety 1000-1999: Certificated
Personnel Salaries Other	Personnel Salaries Other
\$4,870,868	\$4,870,868

### **Analysis**

Complete a copy of the following table for each of the LEA's goals from the prior year LCAP. Duplicate the table as needed. Use actual annual measurable outcome data, including performance data from the LCFF Evaluation Rubrics, as applicable.

Describe the overall implementation of the actions/services to achieve the articulated goal.

The addition of targeted support staff, focused professional learning, increased use of technology and arts education have helped to create the conditions needed to foster student success.

Describe the overall effectiveness of the actions/services to achieve the articulated goal as measured by the LEA.

The data indicates that the actions/services have been somewhat effective in improving academic achievement. Student performance continues to improve and further gains are expected over time.

Explain material differences between Budgeted Expenditures and Estimated Actual Expenditures.

The District revised its LCAP in accordance with Education Code section 52062. As a result, Action 1.34 was modified (see above) which is estimated to reduce the amount of actual expenditures.

Describe any changes made to this goal, expected outcomes, metrics, or actions and services to achieve this goal as a result of this analysis and analysis of the LCFF Evaluation Rubrics, as applicable. Identify where those changes can be found in the LCAP.

The District expects continued improvement in student achievement indicators during the next several years. After analyzing its actions, the District has discontinued Actions 1.11, 1.31, and 1.49. The District is modifying Action 1.28 to expand its online differentiated literacy program, Achieve 3000, to make it available to all schools. The District is modifying Action 1.34 to reach more low-performing students. The District is modifying Action 1.35 to launch Extended Learning Academies at all schools to provide project-based learning opportunities to meet the needs of principally unduplicated pupils. The District is modifying Action 1.57 to reach more students in its PROUD Achievement Academy program.

## **Annual Update**

LCAP Year Reviewed: 2018-19

Complete a copy of the following table for each of the LEA's goals from the prior year LCAP. Duplicate the table as needed.

### Goal 2

Ensure a safe, healthy, and secure environment for all students, parents, guardians and employees.

State and/or Local Priorities addressed by this goal:

State Priorities: Priority 5: Pupil Engagement (Engagement)

Priority 6: School Climate (Engagement)

**Local Priorities:** 

### **Annual Measurable Outcomes**

Expected	Actual
Metric/Indicator (5a.) Attendance Rates	95.3% as of May 30, 2019
<b>18-19</b> 96.2% in 2019	
<b>Baseline</b> 95.07% in 2017	
Metric/Indicator (5b.) Chronic Absenteeism Rates	12.9% as of May 30, 2019
<b>18-19</b> 12.8% in 2019	
Baseline 14.81% in 2017	
Metric/Indicator 6a.) Suspension Rates	2.06% as of May 30, 2019
<b>18-19</b> 1.7% in 2019	

Expected	Actual
<b>Baseline</b> 2.17% in 2017	
Metric/Indicator (6b.) Pupil Expulsion Rates	0.04% as of May 30, 2019
<b>18-19</b> 0.14% in 2019	
<b>Baseline</b> 0.15% in 2017	
Metric/Indicator (6c.) Annual California Healthy Kids Survey  18-19 School Connectedness 5th grade 64% Caring Adult Relationships 5th grade 58% Feel Safe at School 5th grade 77% School Connectedness 7th grade 50% Caring Adult Relationships 7th grade 39% Feel Safe at School 7th grade 64%	2018-19 Survey School Connectedness 5th grade 69% Caring Adult Relationships 5th grade 72% Feel Safe at School 5th grade 71% School Connectedness 7th grade 59% Caring Adult Relationships 7th grade 61% Feel Safe at School 7th grade 61%
Baseline School Connectedness 5th grade 64% Caring Adult Relationships 5th grade 58% Feel Safe at School 5th grade 77% School Connectedness 7th grade 50% Caring Adult Relationships 7th grade 39% Feel Safe at School 7th grade 64%	
Metric/Indicator (5c.) Middle School Dropout Rates	None
<b>18-19</b> None	
Baseline None	
Metric/Indicator (5d.) High School Dropout Rates - N/A (5.e.) High School Graduation Rates - N/A	N/A

Expected	Actual
<b>18-19</b> N/A	
Baseline N/A	

### **Actions / Services**

Duplicate the Actions/Services from the prior year LCAP and complete a copy of the following table for each. Duplicate the table as needed.

### **Action 1**

Planned Actions/Services	Actual Actions/Services	Budgeted Expenditures	Estimated Actual Expenditures
Continue to provide for organizational play activities, intramural sports, and an equitable distribution of Campus Supervisors	I play activities, organizational play activities, intramural sports, and an equitable distribution of Campus Supervisors and Cafeteria/Playground Activity Leaders at all schools to promote relations and reduce of problem	1000-1999: Certificated Personnel Salaries Supplemental and Concentration \$372,248	1000-1999: Certificated Personnel Salaries LCFF Supplemental and Concentration \$372,248
Leaders at all schools to promote positive peer relations and reduce the frequency of problem		2000-2999: Classified Personnel Salaries Supplemental and Concentration \$2,228,731	2000-2999: Classified Personnel Salaries LCFF Supplemental and Concentration \$2,228,731
behaviors occurring outside of classrooms. \$4,613,961		3000-3999: Employee Benefits Supplemental and Concentration \$1,207,193	3000-3999: Employee Benefits LCFF Supplemental and Concentration \$1,207,193
		4000-4999: Books And Supplies Supplemental and Concentration \$417,676	4000-4999: Books And Supplies LCFF Supplemental and Concentration \$417,676
		5000-5999: Services And Other Operating Expenditures Supplemental and Concentration \$388,113	5000-5999: Services And Other Operating Expenditures LCFF Supplemental and Concentration \$388,113

### **Action 2**

## Planned Actions/Services

Continue to partner with community organizations and local law enforcement to support a safe and positive climate at all schools, with a focus on reducing truancy and chronic absenteeism, and the provision of direct mentoring services within the District's MTSS framework. \$400,000

## Actual Actions/Services

The District partnered with community organizations and local law enforcement to support a safe and positive climate at all schools, with a focus on reducing truancy and chronic absenteeism, and the provision of direct mentoring services within the District's MTSS framework.

# Budgeted Expenditures

5000-5999: Services And Other Operating Expenditures Supplemental and Concentration \$400,000

# Estimated Actual Expenditures

5000-5999: Services And Other Operating Expenditures LCFF Supplemental and Concentration \$400.000

#### **Action 3**

## Planned Actions/Services

Continue to provide an alternative to suspension program at junior high and middle schools that holds students accountable for their behavior through the utilization of restorative practices. \$1,132,414

## Actual Actions/Services

The District operated an alternative to suspension program at junior high and middle schools that holds students accountable for their behavior through the utilization of restorative practices.

# Budgeted Expenditures

1000-1999: Certificated Personnel Salaries Supplemental and Concentration \$784,178

3000-3999: Employee Benefits Supplemental and Concentration \$348.236

# Estimated Actual Expenditures

1000-1999: Certificated Personnel Salaries LCFF Supplemental and Concentration \$784,178

3000-3999: Employee Benefits LCFF Supplemental and Concentration \$348,236

#### **Action 4**

# Planned Actions/Services

Continue to provide a Coordinator and Clerk to coordinate, train and monitor implementation of tiered intervention programs within the PBIS framework. \$260,700

# Actual Actions/Services

The District provided a Coordinator and Clerk to coordinate, train and monitor implementation of tiered intervention programs within the PBIS framework.

# Budgeted Expenditures

1000-1999: Certificated Personnel Salaries Supplemental and Concentration \$131,535

2000-2999: Classified Personnel Salaries Supplemental and Concentration \$43,877

# Estimated Actual Expenditures

1000-1999: Certificated Personnel Salaries LCFF Supplemental and Concentration \$131.535

2000-2999: Classified Personnel Salaries LCFF Supplemental and Concentration \$43,877

		3000-3999: Employee Benefits Supplemental and Concentration \$74,230	3000-3999: Employee Benefits LCFF Supplemental and Concentration \$74,230
	4000-4999: Books And Supplies Supplemental and Concentration \$5,000	4000-4999: Books And Supplies LCFF Supplemental and Concentration \$5,000	
		5000-5999: Services And Other Operating Expenditures Supplemental and Concentration \$6,058	5000-5999: Services And Other Operating Expenditures LCFF Supplemental and Concentration \$6,058
Action 5			
Planned Actions/Services	Actual Actions/Services	Budgeted Expenditures	Estimated Actual Expenditures
Continue to operate four regional	The District operated four regional	1000 1000. Cartificated	1000 1000. Contificated

Planned Actions/Services	Actual Actions/Services	Budgeted Expenditures	Estimated Actual Expenditures
Continue to operate four regional Comprehensive School-Based Health Clinics to provide prevention and treatment services for the medical, mental health, vision and dental needs of students.  The District operated four regional Comprehensive School-Based Health Clinics to provide prevention and treatment services for the medical, mental health, vision and dental needs of students.  \$3,430,794	Comprehensive School-Based Health Clinics to provide prevention and treatment services	1000-1999: Certificated Personnel Salaries Supplemental and Concentration \$1,209,904	1000-1999: Certificated Personnel Salaries LCFF Supplemental and Concentration \$1,209,904
	2000-2999: Classified Personnel Salaries Supplemental and Concentration \$837,036	2000-2999: Classified Personnel Salaries LCFF Supplemental and Concentration \$837,036	
	3000-3999: Employee Benefits Supplemental and Concentration \$1,018,532	3000-3999: Employee Benefits LCFF Supplemental and Concentration \$1,018,532	
		4000-4999: Books And Supplies Supplemental and Concentration \$206,200	4000-4999: Books And Supplies LCFF Supplemental and Concentration \$206,200
		5000-5999: Services And Other Operating Expenditures Supplemental and Concentration \$67,758	5000-5999: Services And Other Operating Expenditures LCFF Supplemental and Concentration \$67,758
	6000-6999: Capital Outlay Supplemental and Concentration \$91,364	6000-6999: Capital Outlay LCFF Supplemental and Concentration \$91,364	

# Planned Actions/Services

Implement a Community Day School alternative education program at Rafer Johnson School for students needing a smaller, more restrictive environment, and a transitional class at Hills Elementary School, to address intensive social-emotional concerns impacting behavior and attendance. \$1,242,976

## Actual Actions/Services

The District implemented a Community Day School alternative education program at Rafer Johnson School for students needing a smaller, more restrictive environment, and a transitional class at Hills Elementary School, to address intensive social-emotional concerns impacting behavior and attendance.

# Budgeted Expenditures

1000-1999: Certificated Personnel Salaries Supplemental and Concentration \$318,910

2000-2999: Classified Personnel Salaries Supplemental and Concentration \$336,575

3000-3999: Employee Benefits Supplemental and Concentration \$452.021

4000-4999: Books And Supplies Supplemental and Concentration \$120.000

5000-5999: Services And Other Operating Expenditures Supplemental and Concentration \$15.470

# Estimated Actual Expenditures

1000-1999: Certificated Personnel Salaries LCFF Supplemental and Concentration \$318,910

2000-2999: Classified Personnel Salaries LCFF Supplemental and Concentration \$336,575

3000-3999: Employee Benefits LCFF Supplemental and Concentration \$452,021

4000-4999: Books And Supplies LCFF Supplemental and Concentration \$120,000

5000-5999: Services And Other Operating Expenditures LCFF Supplemental and Concentration \$15.470

#### Action 7

# Planned Actions/Services

Continue to provide forty-three Behavioral Intervention Specialists to deliver services for students needing on-going intensive behavioral support. \$3,807,427

## Actual Actions/Services

The District provided forty-three Behavioral Intervention Specialists to deliver services for students needing on-going intensive behavioral support.

# Budgeted Expenditures

2000-2999: Classified Personnel Salaries Supplemental and Concentration \$2,188,149

3000-3999: Employee Benefits Supplemental and Concentration \$1,583,278

4000-4999: Books And Supplies Supplemental and Concentration \$15,000

# Estimated Actual Expenditures

2000-2999: Classified Personnel Salaries LCFF Supplemental and Concentration \$2,188,149

3000-3999: Employee Benefits LCFF Supplemental and Concentration \$1,583,278

4000-4999: Books And Supplies LCFF Supplemental and Concentration \$15,000

	5000-5999: Services And Other Operating Expenditures Supplemental and Concentration \$21,000	5000-5999: Services And Other Operating Expenditures LCFF Supplemental and Concentration \$21,000
Actual Actions/Services	Budgeted Expenditures	Estimated Actual Expenditures
The District provided nine additional psychologists to provide intensive direct support for Tier 3 of PBIS.	1000-1999: Certificated Personnel Salaries Supplemental and Concentration \$1,029,152	1000-1999: Certificated Personnel Salaries LCFF Supplemental and Concentration \$1,029,152
	3000-3999: Employee Benefits Supplemental and Concentration \$356,455	3000-3999: Employee Benefits LCFF Supplemental and Concentration \$356,455
	4000-4999: Books And Supplies Supplemental and Concentration \$16,278	4000-4999: Books And Supplies LCFF Supplemental and Concentration \$16,278
	5000-5999: Services And Other Operating Expenditures Supplemental and Concentration \$8,730	5000-5999: Services And Other Operating Expenditures LCFF Supplemental and Concentration \$8,730
Actual Actions/Services	Budgeted Expenditures	Estimated Actual Expenditures
Provide nine Youth Services Specialists to support Tier 2 and Fier 3 PBIS, particularly Foster Youth and African American  The District provided nine Youth Services Specialists to support Tier 2 and Tier 3 PBIS, particularly Foster Youth and African American	2000-2999: Classified Personnel Salaries Supplemental and Concentration \$619,229	2000-2999: Classified Personnel Salaries LCFF Supplemental and Concentration \$619,229
students.	3000-3999: Employee Benefits Supplemental and Concentration \$381,803	3000-3999: Employee Benefits LCFF Supplemental and Concentration \$381,803
	4000-4999: Books And Supplies Supplemental and Concentration \$64,000	4000-4999: Books And Supplies LCFF Supplemental and Concentration \$64,000
	Actions/Services  The District provided nine additional psychologists to provide intensive direct support for Tier 3 of PBIS.  Actual Actions/Services  The District provided nine Youth Services Specialists to support Tier 2 and Tier 3 PBIS, particularly Foster Youth and African American	Actual Actions/Services The District provided nine additional psychologists to provide intensive direct support for Tier 3 of PBIS.  Actual Expenditures  1000-1999: Certificated Personnel Salaries Supplemental and Concentration \$1,029,152  3000-3999: Employee Benefits Supplemental and Concentration \$356,455  4000-4999: Books And Supplies Supplemental and Concentration \$16,278  5000-5999: Services And Other Operating Expenditures Supplemental and Concentration \$8,730  Actual Actions/Services The District provided nine Youth Services Specialists to support Tier 2 and Tier 3 PBIS, particularly Foster Youth and African American students.  Budgeted Expenditures  2000-2999: Classified Personnel Salaries Supplemental and Concentration \$619,229  3000-3999: Employee Benefits Supplemental and Concentration \$381,803  4000-4999: Books And Supplies Supplemental and Concentration

		5000-5999: Services And Other Operating Expenditures Supplemental and Concentration \$75,821	5000-5999: Services And Other Operating Expenditures LCFF Supplemental and Concentration \$75,821
Action 10			
Planned Actions/Services	Actual Actions/Services	Budgeted Expenditures	Estimated Actual Expenditures
Provide nine Associate School Social Workers to increase capacity of the School Attendance Review Board (SARB) which	The District provided nine Associate School Social Workers to increase capacity of the School Attendance Review Board (SARB)	2000-2999: Classified Personnel Salaries Supplemental and Concentration \$742,717	2000-2999: Classified Personnel Salaries LCFF Supplemental and Concentration \$742,717
assists schools in addressing students with high rates of chronic absenteeism.	which assists schools in addressing students with high rates of chronic absenteeism.	3000-3999: Employee Benefits Supplemental and Concentration \$420,382	3000-3999: Employee Benefits LCFF Supplemental and Concentration \$420,382
\$1,233,599		4000-4999: Books And Supplies Supplemental and Concentration \$37,500	4000-4999: Books And Supplies LCFF Supplemental and Concentration \$37,500
		5000-5999: Services And Other Operating Expenditures Supplemental and Concentration \$33,000	5000-5999: Services And Other Operating Expenditures LCFF Supplemental and Concentration \$33,000
Action 11			
Planned Actions/Services	Actual Actions/Services	Budgeted Expenditures	Estimated Actual Expenditures
Continue to provide professional learning, on-site coaching, consultation and support for Behavioral Intervention Specialists and school support staff to ensure	learning, on-site coaching, consultation and support for Behavioral Intervention Specialists and school support staff to ensure culturally responsive and strong implementation of PBIS for all tiers.	1000-1999: Certificated Personnel Salaries Supplemental and Concentration \$401,754	1000-1999: Certificated Personnel Salaries LCFF Supplemental and Concentration \$401,754
culturally responsive and strong implementation of PBIS for all tiers. \$951,558		2000-2999: Classified Personnel Salaries Supplemental and Concentration \$151,012	2000-2999: Classified Personnel Salaries LCFF Supplemental and Concentration \$151,012
		3000-3999: Employee Benefits Supplemental and Concentration \$274,142	3000-3999: Employee Benefits LCFF Supplemental and Concentration \$274,142

		4000-4999: Books And Supplies Supplemental and Concentration \$56,800	4000-4999: Books And Supplies LCFF Supplemental and Concentration \$56,800		
		5000-5999: Services And Other Operating Expenditures Supplemental and Concentration \$67,850	5000-5999: Services And Other Operating Expenditures LCFF Supplemental and Concentration \$67,850		
Action 12					
Planned Actions/Services	Actual Actions/Services	Budgeted Expenditures	Estimated Actual Expenditures		
Continue to provide parent learning opportunities on strategies for parenting challenging youth targeted to parents of students	learning opportunities on strategies for parenting challenging youth	2000-2999: Classified Personnel Salaries Supplemental and Concentration \$101,623	2000-2999: Classified Personnel Salaries LCFF Supplemental and Concentration \$101,623		
needing Tier 2 or Tier 3 PBIS supports. \$175,055	targeted to parents of students needing Tier 2 or Tier 3 PBIS supports.	3000-3999: Employee Benefits Supplemental and Concentration \$33,432	3000-3999: Employee Benefits LCFF Supplemental and Concentration \$33,432		
		4000-4999: Books And Supplies Supplemental and Concentration \$40,000	4000-4999: Books And Supplies LCFF Supplemental and Concentration \$40,000		
Action 13	Action 13				
Planned Actions/Services	Actual Actions/Services	Budgeted Expenditures	Estimated Actual Expenditures		
Continue to provide and expand professional learning in Crisis Prevention Institute's Non-Violent Crisis Intervention (CPI) to build capacity for effectively de-	The District provided and expanded professional learning in Crisis Prevention Institute's Non-Violent Crisis Intervention (CPI) to build capacity for effectively deescalating crisis situations.	1000-1999: Certificated Personnel Salaries Supplemental and Concentration \$204,001	1000-1999: Certificated Personnel Salaries LCFF Supplemental and Concentration \$204,001		
escalating crisis situations. \$245,596		3000-3999: Employee Benefits Supplemental and Concentration \$41,595	3000-3999: Employee Benefits LCFF Supplemental and Concentration \$41,595		

Planned Actions/Services Continue to provide professional learning in building positive relationships and cultural responsiveness for all staff to promote the value of diversity and create a more welcoming climate and culture. \$85,721	Actual Actions/Services The District provided professional learning in building positive relationships and cultural responsiveness for all staff to promote the value of diversity and create a more welcoming climate and culture.	Budgeted Expenditures  2000-2999: Classified Personnel Salaries Supplemental and Concentration \$60,062  3000-3999: Employee Benefits Supplemental and Concentration \$14,879  4000-4999: Books And Supplies	Estimated Actual Expenditures  2000-2999: Classified Personnel Salaries LCFF Supplemental and Concentration \$60,062  3000-3999: Employee Benefits LCFF Supplemental and Concentration \$14,879  4000-4999: Books And Supplies
		Supplemental and Concentration \$7,024 5000-5999: Services And Other Operating Expenditures	LCFF Supplemental and Concentration \$7,024  5000-5999: Services And Other Operating Expenditures LCFF
Action 15		Supplemental and Concentration \$3,756	Supplemental and Concentration \$3,756
Planned Actions/Services This action has been	Actual Actions/Services N/A	Budgeted Expenditures N/A	Estimated Actual Expenditures N/A
discontinued/moved. The services are now included in Action 14.		1471	
Action 16  Planned Actions/Services	Actual Actions/Services	Budgeted Expenditures	Estimated Actual Expenditures
This action has been discontinued.	N/A	N/A	N/A
Action 17 Planned	Actual	Budgeted	Estimated Actual
Actions/Services	Actions/Services	Expenditures	Expenditures
Continue to provide and maintain security cameras at school sites	The District provided and maintained security cameras at school sites and on buses. The	4000-4999: Books And Supplies Supplemental and Concentration \$393,000	4000-4999: Books And Supplies LCFF Supplemental and Concentration \$393,000

and on buses. Install safety alarms on buses. \$730,260	District also installed safety alarms on buses.	5000-5999: Services And Other Operating Expenditures Supplemental and Concentration \$337,260	5000-5999: Services And Other Operating Expenditures LCFF Supplemental and Concentration \$337,260		
Action 18					
Planned Actions/Services	Actual Actions/Services	Budgeted Expenditures	Estimated Actual Expenditures		
Continue to provide attendance intervention/parent communication system to address chronic absenteeism. \$141,200	The District provided an attendance intervention/parent communication system to address chronic absenteeism.	5000-5999: Services And Other Operating Expenditures Supplemental and Concentration \$141,200	5000-5999: Services And Other Operating Expenditures LCFF Supplemental and Concentration \$141,200		
Action 19					
Planned Actions/Services	Actual Actions/Services	Budgeted Expenditures	Estimated Actual Expenditures		
This action has been discontinued/moved. The services are now included in Action 1.	N/A	N/A	N/A		
Action 20					
Planned Actions/Services	Actual Actions/Services	Budgeted Expenditures	Estimated Actual Expenditures		
This action has been discontinued/moved. The services are now included in Action 1.	N/A	N/A	N/A		
Action 21	Action 21				
Planned Actions/Services	Actual Actions/Services	Budgeted Expenditures	Estimated Actual Expenditures		
Continue to pilot Social-Emotional Learning curriculum with PBIS Teacher Advisory Committee staff. \$149,385	The District continued to pilot Social-Emotional Learning curriculum with the SEL Teacher Advisory Committee	1000-1999: Certificated Personnel Salaries Supplemental and Concentration \$73,000	1000-1999: Certificated Personnel Salaries LCFF		

	Supplemental and C \$73,000	oncentration
3000-3999: Employee Benefits Supplemental and Concentration \$14,885		and
4000-4999: Books And Supplies Supplemental and Concentration \$40,000	· · · · · · · · · · · · · · · · · · ·	and
5000-5999: Services And Other Operating Expenditures Supplemental and Concentration \$21,500	xpenditures Operating Expenditures	es LCFF

Planned
Actions/Services

Provide a Coordinator to promote and maintain a safe school environment for all students, staff and community throughout the District. \$155,007

## Actual Actions/Services

The District hired a Coordinator to promote and maintain a safe school environment for all students, staff and community throughout the District

# Budgeted Expenditures

1000-1999: Certificated Personnel Salaries Supplemental and Concentration \$106,710

#### 3000-3999: Employee Benefits Supplemental and Concentration \$34,739

4000-4999: Books And Supplies Supplemental and Concentration \$7,500

5000-5999: Services And Other Operating Expenditures Supplemental and Concentration \$6,058

# Estimated Actual Expenditures

1000-1999: Certificated Personnel Salaries LCFF Supplemental and Concentration \$106,710

3000-3999: Employee Benefits LCFF Supplemental and Concentration \$34,739

4000-4999: Books And Supplies LCFF Supplemental and Concentration \$7,500

5000-5999: Services And Other Operating Expenditures LCFF Supplemental and Concentration \$6,058

### **Analysis**

Complete a copy of the following table for each of the LEA's goals from the prior year LCAP. Duplicate the table as needed. Use actual annual measurable outcome data, including performance data from the LCFF Evaluation Rubrics, as applicable.

Describe the overall implementation of the actions/services to achieve the articulated goal.

Overall, the actions in Goal 2 were implemented well. The numbers of Youth Services Specialists and Associate Social Workers were increased to 9 for each in order to be able to provide one dedicated staff person to serve a Junior High/Middle School and its feeder schools more effectively. The fourth school-based wellness center was completed and opened this year. The alternative education program was started and is growing to support demand and need. The pilot of social-emotional curriculum was deemed successful and is being expanded to all elementary schools in PreK, TK, and K as a result.

Describe the overall effectiveness of the actions/services to achieve the articulated goal as measured by the LEA.

Though not all goals were met, the data indicates that the actions/services were effective in maintaining the progress the District has made in its social-emotional systems. Additionally, data shows positive declines in key indicators related to chronic absenteeism and suspension rates. The table "2-Year Chronic Absenteeism by Ethnicity shown below indicates that chronic absenteeism rates significantly declined overall from 14.9% to 12.9% which will move the District's dashboard indicator from orange to yellow. While Asian (-2.5%), Filipino (-3.4%), Latino (-2.3%), White (-1.6%), and those indicating Two or More Races (-3.9%) declined, the African American demographic group remained flat and continues to have the highest rate in the District. The overall Average Daily Attendance for the District rose from 95.1% to 95.3%.

The table "2-Year Suspension Rates by Ethnicity shown below indicates that suspension rates declined from 2.3% in 2018 to 2.1% in 2019, which will keep the District in the yellow category on the dashboard indicator. Suspension rates for African American students declined 0.5% which should move their dashboard indicator from red to yellow, a significant change. Each demographic group within the District either maintained or declined: Asian (-0.3%), Filipino (-1.5%), Latino (-0.1%), White (-0.4%), Two or More Races (-1.2%).

The District utilizes the California Healthy Kids Survey to gauge how 5th and 7th grade students feel regarding Caring Adult Relationships, School Connectedness, and Safety. On the school environment scale of Caring Adults in School, 56% of fifth grade students rated in the "High" category with 38% rated "Moderate". On the scale of School Connectedness, 50% of fifth graders rated "High" with 46% rated "Moderate". In the area of Safety, 71% of 5th grade students felt safe at school all or most of the time. On the school environment scale of Caring Adults in School, 35% of seventh grade students rated in the "High" category with 50% rated "Moderate". On the scale of School Connectedness, 47% of seventh graders rated "High" with 40% rated "Moderate". In the area of Safety, 59% of 7th grade students felt very safe or safe at school while 30% felt neither safe nor unsafe. This indicates that only 12% of students felt unsafe or very unsafe.

2-Year Chronic Absenteeism by Ethnicity				
	2017-18	2018-19	Change	
African American	25.0%	25.1%	0.1%	
Asian	10.1%	7.6%	-2.5%	
Filipino	6.0%	2.6%	-3.4%	
Hispanic or Latino	13.6%	11.3%	-2.3%	
White	15.3%	13.7%	-1.6%	
Two or More Races	22.7%	18.8%	-3.9%	
Other	21.4%	21.5%	0.1%	
District	14.9%	12.9%	-2.0%	
2-Year Suspension Rates by Ethnicit			v	
	2017-18	2018-19	Change	
African American	<b>2017-18</b> 6.2%	<b>2018-19</b> 5.7%		
African American Asian			Change	
	6.2%	5.7%	Change -0.5%	
Asian	6.2% 1.1%	5.7% 0.8%	Change -0.5% -0.3%	
Asian Filipino	6.2% 1.1% 1.5%	5.7% 0.8% 0.0%	Change -0.5% -0.3% -1.5%	
Asian Filipino Hispanic or Latino	6.2% 1.1% 1.5% 1.8%	5.7% 0.8% 0.0% 1.7%	-0.5% -0.3% -1.5% -0.1%	
Asian Filipino Hispanic or Latino White	6.2% 1.1% 1.5% 1.8% 1.9%	5.7% 0.8% 0.0% 1.7% 1.5%	-0.5% -0.3% -1.5% -0.1% -0.4%	

Explain material differences between Budgeted Expenditures and Estimated Actual Expenditures.

There were no material differences between budget expenditures and estimated actual expenditures.

Describe any changes made to this goal, expected outcomes, metrics, or actions and services to achieve this goal as a result of this analysis and analysis of the LCFF Evaluation Rubrics, as applicable. Identify where those changes can be found in the LCAP.

The District continues to generally experience successful movement in data outcomes in Goal Two. The District has identified that the attendance intervention system used (Action 2.18) had little to no impact on the attendance metric and is no longer needed due to upgrades to the District's student information system. However despite the positive trends in reducing chronic absenteeism, the data indicates a lack of positive movement with respect to chronic absenteeism of the African-American group. As a result the District will utilize staff (Action 2.10) to provide greater support in improving the attendance of African American students.

Student exposure to trauma continues to be a concern within the community and impacts student outcomes at schools. As a result, the District is adjusting the District model of supports away from solely a PBIS focus to a more trauma-informed and social-emotional learning focus within the District's Multi-Tiered System of Supports. The District will utilize staff (Action 2.11) to strengthen MTSS implementation across the District along with Social-Emotional Learning and Trauma-Informed Care. In addition, three additional psychologists will be hired to further reduce the psychologist to student ratio in order to support the growing number of student crises assessments and to increase the mental health support available to students. The Community Day School alternative education program at Rafer Johnson School was implemented this year but the District was unable to find staff to begin the transitional class at Hills Elementary as indicated in Action 2.6. The data from Hills Elementary continues to disproportionately impact the District's overall attendance and suspension metrics. The District will continue efforts to staff the transitional class at Hills.

### **Annual Update**

LCAP Year Reviewed: 2018-19

Complete a copy of the following table for each of the LEA's goals from the prior year LCAP. Duplicate the table as needed.

### Goal 3

Ensure all parents and community members are welcomed and engaged in the learning process.

State and/or Local Priorities addressed by this goal:

State Priorities: Priority 3: Parental Involvement (Engagement)

**Local Priorities:** 

#### **Annual Measurable Outcomes**

Expected Actual

#### Metric/Indicator

Parents strongly agree or agree that they feel welcome at their student's school, as indicated on the annual Parent Survey.

#### 18-19

Increase by 1%

#### **Baseline**

91.2%

#### Metric/Indicator

(3b.)Parents strongly agree or agree that their school provides regular opportunities for parents to participate, as indicated on the annual Parent Survey.

#### 18-19

Increase by 1%

#### **Baseline**

90.6%

#### Metric/Indicator

(3a.) Increase in number of parents participating in the annual Parent Climate Survey.

The percentage of parents that strongly agreed or agreed that their school provides regular opportunities for parents to participate in programs for unduplicated programs was 89.7%, the same rate as 2018.

The percentage of parents that strongly agreed or agreed that they feel

welcome was 90.1%, a slight decrease of 0.6% from 90.7% in 2018.

15,683 parents participated in the Parent Climate Survey, an increase of 576 surveys over 2018.

Expected	Actual
18-19 Increase by 1,000 surveys	
Baseline 12,066 parent climate surveys completed	
Metric/Indicator (3a.) Increase in number of parents providing input in making decsions for district and school sites by completing the LCAP Parent Survey.	140 parent surveys were completed.
18-19 Increase by 50 surveys	
Baseline 237 parent climate surveys completed	
<b>Metric/Indicator</b> (3b&c). Promote participation of parents, including parents of unduplicated pupils and pupils with special needs.	410 parents graduated from Parent University, an increase of 31 over 2018.
18-19 Increase by 50 graduates	
Baseline 287 Parent University Graduates	

### **Actions / Services**

Duplicate the Actions/Services from the prior year LCAP and complete a copy of the following table for each. Duplicate the table as needed.

### **Action 1**

Planned Actions/Services	Actual Actions/Services	Budgeted Expenditures	Estimated Actual Expenditures
Continue to provide a Coordinator, Instructional Specialist, and District support staff, provide FACE Liaisons at each school site, and	Specialist, and District support staff, provided FACE Liaisons at	1000-1999: Certificated Personnel Salaries Supplemental and Concentration \$233,178	1000-1999: Certificated Personnel Salaries LCFF Supplemental and Concentration \$233,178
deploy resources to support 34 Parent Resource Centers throughout the District and build the capacity of parents and families to support student learning	each school site, and deployed resources to support 34 Parent Resource Centers throughout the District and built the capacity of parents and families that supported student learning at all	2000-2999: Classified Personnel Salaries Supplemental and Concentration \$1,158,678	2000-2999: Classified Personnel Salaries LCFF Supplemental and Concentration \$1,158,678

at all school sites, by providing services including:

African-American Parent Advisory Committees to involve and engage parents, families, students, educators and community members in order to meet the needs of students.

Monthly engagement meetings at each school site for family and community members to ask questions and receive information from site staff and principals.

Quarterly family education trainings at each school site focused on equipping parents and families with skills and information to support student learning in the home.

Monthly family and community newsletters at each school site to improve communication regarding activities and services provided to students and families by the school and district.

A Parents As Leaders (PAL's) program, including a PAL's Volunteer Program to train parents for volunteering in the school and classroom, and a PAL's Ambassador Program to assist the FACE Liaisons with involving parents in their child's school.

\$4,034,717

school sites, by providing services that included:

African-American Parent Advisory Committees to involve and engage parents, families, students, educators and community members in order to meet the needs of students.

Monthly engagement meetings at each school site for family and community members to ask questions and receive information from site staff and principals.

Quarterly family education trainings at each school site focused on equipping parents and families with skills and information to support student learning in the home.

Monthly family and community newsletters at each school site to improve communication regarding activities and services provided to students and families by the school and district.

A Parents As Leaders (PAL's) program, including a PAL's Volunteer Program to train parents for volunteering in the school and classroom, and a PAL's Ambassador Program to assist the FACE Liaisons with involving parents in their child's school.

3000-3999: Employee Benefits Supplemental and Concentration \$868.632

4000-4999: Books And Supplies Supplemental and Concentration \$867.960

5000-5999: Services And Other Operating Expenditures Supplemental and Concentration \$215,269

6000-6999: Capital Outlay Supplemental and Concentration \$691,000 3000-3999: Employee Benefits LCFF Supplemental and Concentration \$868,632

4000-4999: Books And Supplies LCFF Supplemental and Concentration \$867,960

5000-5999: Services And Other Operating Expenditures LCFF Supplemental and Concentration \$215,269

6000-6999: Capital Outlay LCFF Supplemental and Concentration \$691.000

Planned Actions/Services	Actual Actions/Services	Budgeted Expenditures	Estimated Actual Expenditures
Continue to provide District-level staff and resources to facilitate the District Advisory Council (DAC),	The District provided District-level staff and resources to facilitate the District Advisory Council (DAC),	1000-1999: Certificated Personnel Salaries Title I \$19,191	1000-1999: Certificated Personnel Salaries Title I \$19,191
District English Language Advisory Committee (DELAC), Migrant	District English Language Advisory Committee (DELAC), Migrant Regional Advisory Committee (RAC), and other programs such as, Parent University, Now We're Cooking, Summer Parent Academy, Saturday Parent Classes, and other parent education classes and events.	2000-2999: Classified Personnel Salaries Title I \$222,259	2000-2999: Classified Personnel Salaries Title I \$222,259
Regional Advisory Committee (RAC), and other programs such as, Parent University, Now We're		3000-3999: Employee Benefits Title I \$154,390	3000-3999: Employee Benefits Title I \$154,390
Academy, Saturday Parent A		4000-4999: Books And Supplies Title I \$205,064	4000-4999: Books And Supplies Title I \$205,064
education classes and events. \$667,392		5000-5999: Services And Other Operating Expenditures Title I \$46,358	5000-5999: Services And Other Operating Expenditures Title I \$46,358
		7000-7439: Other Outgo Title I	7000-7439: Other Outgo Title I

\$20,130

\$20,130

### **Action 3**

Action 5			
Planned Actions/Services	Actual Actions/Services	Budgeted Expenditures	Estimated Actual Expenditures
Continue to provide a Community-Based English Tutoring program of adult English language instruction to parents. \$199,356	The District provided a Community-Based English Tutoring program of adult English language instruction to parents.	1000-1999: Certificated Personnel Salaries Supplemental and Concentration \$33,961	1000-1999: Certificated Personnel Salaries LCFF Supplemental and Concentration \$33,961
φ 199,330		2000-2999: Classified Personnel Salaries Supplemental and Concentration \$86,047	2000-2999: Classified Personnel Salaries LCFF Supplemental and Concentration \$86,047
		3000-3999: Employee Benefits Supplemental and Concentration \$54,309	3000-3999: Employee Benefits LCFF Supplemental and Concentration \$54,309
		4000-4999: Books And Supplies Supplemental and Concentration \$20,419	4000-4999: Books And Supplies LCFF Supplemental and Concentration \$20,419

	5000-5999: Services And Other	F000 F000, Camilara Arral Ott		
	Operating Expenditures Supplemental and Concentration \$4,620	5000-5999: Services And Other Operating Expenditures LCFF Supplemental and Concentration \$4,620		
Action 4				
Actual Actions/Services	Budgeted Expenditures	Estimated Actual Expenditures		
The District improved communication with parents via the District website and social media, parent-teacher	2000-2999: Classified Personnel Salaries Supplemental and Concentration \$588,185	2000-2999: Classified Personnel Salaries LCFF Supplemental and Concentration \$588,185		
collaboration, phone message system, and staff for communications and translation	3000-3999: Employee Benefits Supplemental and Concentration \$357,864	3000-3999: Employee Benefits LCFF Supplemental and Concentration \$357,864		
services.	4000-4999: Books And Supplies Supplemental and Concentration \$51,627	4000-4999: Books And Supplies LCFF Supplemental and Concentration \$51,627		
	5000-5999: Services And Other Operating Expenditures Supplemental and Concentration \$198,738	5000-5999: Services And Other Operating Expenditures LCFF Supplemental and Concentration \$198,738		
	6000-6999: Capital Outlay Supplemental and Concentration \$35,081	6000-6999: Capital Outlay LCFF Supplemental and Concentration \$35,081		
Actual Actions/Services	Budgeted Expenditures	Estimated Actual Expenditures		
Assistant at each school site to serve students and families.	2000-2999: Classified Personnel Salaries Supplemental and Concentration \$841,063	2000-2999: Classified Personnel Salaries LCFF Supplemental and Concentration \$841,063		
	3000-3999: Employee Benefits Supplemental and Concentration \$482,503	3000-3999: Employee Benefits LCFF Supplemental and Concentration \$482,503		
	Actions/Services  The District improved communication with parents via the District website and social media, parent-teacher collaboration, phone message system, and staff for communications and translation services.  Actual	Actual Actions/Services The District improved communication with parents via the District website and social media, parent-teacher collaboration, phone message system, and staff for communications and translation services.  Budgeted Expenditures  2000-2999: Classified Personnel Salaries Supplemental and Concentration \$588,185  3000-3999: Employee Benefits Supplemental and Concentration \$357,864  4000-4999: Books And Supplies Supplemental and Concentration \$51,627  5000-5999: Services And Other Operating Expenditures Supplemental and Concentration \$198,738  6000-6999: Capital Outlay Supplemental and Concentration \$35,081  Actual Actions/Services The District provided an Office Assistant at each school site to serve students and families.  Budgeted Expenditures  2000-2999: Classified Personnel Salaries Supplemental and Concentration \$41,063  3000-3999: Employee Benefits Supplemental and Concentration \$841,063		

### **Analysis**

Complete a copy of the following table for each of the LEA's goals from the prior year LCAP. Duplicate the table as needed. Use actual annual measurable outcome data, including performance data from the LCFF Evaluation Rubrics, as applicable.

Describe the overall implementation of the actions/services to achieve the articulated goal.

Ten additional Parent Resource Centers were added in 2018-19. The District held its annual FACE Honor Awards in May, honoring parents from every school for their volunteer service and commitment to the District.

The graphic below shows the dramatic increase in participation in parent and family activities from 2017-18 to 2018-19.

Parent Education and Leadership Opportunities Parent Contacts/Attendance	2017 - 2018	2018 - 2019
School Site Parent Engagement (Parent Cafe, Education Nights, etc.)	249,245	246,457
Parent Resource Centers	109,808	190,656
Parent Advisory Committees	426	451
Parent University	379 graduates 1,326 participants	410 graduates 918 participants
Now We're Cooking	683 families	742 families
Parents As Leaders (PALs)	715	1,393
LCAP Community Forums	911	1,286
Father Engagement Efforts (Father Engagement Expo, All Pro Dads)		1,515

Describe the overall effectiveness of the actions/services to achieve the articulated goal as measured by the LEA.

Overall, the actions and services provided in 2018-19 were highly effective in increasing parent involvement, as indicated by the data shown above. The responses from 140 parents who completed the LCAP survey indicated that parents believe that providing parent education opportunities and parent resource centers is a high priority.

Explain material differences between Budgeted Expenditures and Estimated Actual Expenditures.

There were no material differences between budget expenditures and estimated actual expenditures.

Describe any changes made to this goal, expected outcomes, metrics, or actions and services to achieve this goal as a result of this analysis and analysis of the LCFF Evaluation Rubrics, as applicable. Identify where those changes can be found in the LCAP.

No changes to the goal. Expected outcomes are anticipated to increase in 2019-20 in relation to parent involvement activities, including Parent University, PALs participation, Now We're Cooking and Parent Center visits.

### Stakeholder Engagement

LCAP Year: 2019-20

### **Involvement Process for LCAP and Annual Update**

How, when, and with whom did the LEA consult as part of the planning process for this LCAP/Annual Review and Analysis?

The Bakersfield City School District engaged with stakeholder groups to discuss the progress made on implementing Local Control and Accountability Plan (LCAP)/Local Educational Agency (LEA) Plan actions aligned to the District's three goals:

Goal 1: Every student, including low-income students, English learners, and foster youth, will meet grade level expectations.

Goal 2: Ensure strong social-emotional systems, structures and programs to support students, parents, and employees.

Goal 3: Ensure all parents and community members are welcome and engaged in the learning process.

The LCAP Update was presented to the stakeholders by District administrators and the District Superintendent. The presentation included the 2018-19 goals, actions and metric outcomes as well as quarterly student academic and behavioral data.

Student data included the following elements:

#### Student Outcomes

- · ELA and Math Test Results
- Student Positive Referrals
- Office Discipline Referrals (ODR)
- Suspension and expulsions

LCAP/LEA Update stakeholder meetings were held on the following dates:

Management Team and Principals - 1/16/19, 1/17/19, 2/14/19, 3/7/19

Board Study Session - 2/21/19

Parent/Community Forum - 2/23/19

District Advisory Committee - 3/5/19

District English Learner Advisory Committee - 3/6/19

Union Representatives (Classified, Certificated, Skilled Trades) - 3/13/19

Student Representatives (from each school) - 3/13/19

Stakeholder groups were revisited in order to discuss the proposed 2019-20 LCAP actions that were developed based on student needs and previous input from stakeholders. The District Superintendent provided written feedback to stakeholder groups as required.

The meetings to review 2019-20 LCAP recommendations were as follows:

Board Study Session 3/26/19

Board Meetings - 4/23/19, 5/28/19

Union Representatives (Classified, Certificated, Skilled Trades) - 5/6/19

Community Forum - 5/6/19

District Advisory Committee - 5/7/19

District English Learner Advisory Committee - 5/15/19

Management Team and Principals - 5/23/19

The District also consulted with its SELPA Administrator on March 12, 2019.

Surveys were made available to the community, parents, students, and staff in English and Spanish. The surveys were available online, at each school site, and at each of the parent centers. The District received 469 surveys (364 English/105 Spanish). Students at all After School Program sites were invited to complete the student survey (2100 responses). The Community Forums were attended by hundreds of parents and community members.

The Superintendent provided written responses to requests from stakeholder groups.

The district publishes a quarterly newsletter (The Direct Connection) which is also posted on the District website. It includes highlights of activities that demonstrate implementation of LCAP actions. The District Communications department regularly publishes stories on the District website that inform the public regarding LCAP-funded programs.

### **Impact on LCAP and Annual Update**

How did these consultations impact the LCAP for the upcoming year?

2018-19 Annual Update: Throughout the involvement process all stakeholders were engaged in an open dialogue, which served to inform, educate, and refine the District's 2019-20 plan.

The themes that surfaced following the initial 2018-19 LCAP/LEA Update with stakeholders were as follows:

- Continue to provide professional learning on Common Core State Standards (CCSS)/English Language Development (ELD) and K-2 foundational literacy skills to all instructional teams throughout the academic year.
- Continue to provide differentiated professional learning to strengthen Professional Learning Communities (PLC)
- Continue to provide additional time outside of the regular school day to school staff for planning and professional development.
- Continue to provide funding to increase student participation in summer learning opportunities and after school programs.
- Continue to provide Science, Technology, Engineering and Math (STEM) services across junior high/middle schools
- Continue to provide a project-based art curriculum
- Continue to provide support for the District's technology infrastructure and student's access to technology
- Continue to provide support for Positive Behavioral Intervention Support (PBIS) and Cultural Proficiency implementation across school sites
- Continue to provide intensive direct student services for PBIS Tier 3 students
- Continue to provide regional Parent Resource Centers

The impact of this feedback resulted in the modification of Actions 1.16, 1.23, 1.28, 1.32, 1.34, 1.35, 1.55, 1.57, 2.8, 2.21 and the discontinuation of Actions 1.11, 1.31, 1.49, and 2.18 in the 2019-20 LCAP.

### Goals, Actions, & Services

Strategic Planning Details and Accountability
Complete a copy of the following table for each of the LEA's goals. Duplicate the table as needed.

(Select from New Goal, Modified Goal, or Unchanged Goal)

**Unchanged Goal** 

### Goal 1

Establish a culture of high quality teaching and learning through individual and collective accountability with high expectations for all students.

### State and/or Local Priorities addressed by this goal:

State Priorities: Priority 1: Basic (Conditions of Learning)

Priority 2: State Standards (Conditions of Learning)
Priority 4: Pupil Achievement (Pupil Outcomes)
Priority 7: Course Access (Conditions of Learning)

**Local Priorities:** 

#### **Identified Need:**

The 2018 California School Dashboard reports data from the Smarter Balanced Summative Assessments taken annually by students in grades 3-8 and indicates whether students are not meeting, nearly meeting, meeting or exceeding grade level standards.

English Language Arts: According to the Dashboard, scores showed an overall increase of 2.8 points over 2017, with increases in 10 out of 12 student groups. English Learners increased by 3.0 points, Foster Youth increased by 4.9 points, Homeless increased by 7.4 points, Two or More Races increased by 3.3 points, American Indian increased by 13.3 points, and Socioeconomically Disadvantaged students increased by 3.1 points. Hispanic students maintained 2.8 points. White students maintained 2.4 points, and are now just 0.5 points below standard. The Filipino student group increased 19.1 points to 36.4 points above standard and were indicated Blue.

Mathematics: According to the Dashboard, scores showed an overall decrease of 3.6 points over 2017, with increases in Filipino, American Indian, Homeless, and Foster Youth student groups. Filipino students increased by 14.7 points, Homeless increased 3.5 points, American Indian increased 14.2, and Foster Youth increased 8.0 points. Filipino students were indicated as Green on the Dashboard.

## **Expected Annual Measurable Outcomes**

Metrics/Indicators	Baseline	2017-18	2018-19	2019-20
(4a.) ELA Scores	46.6 Points Below Level 3 in 2016	35 Points Below Level 3 in 2017	20 Points Below Level 3 in 2018	5 Points Below Level 3 in 2019 (medium status level)
(4a.) Mathematics Scores	76 Points Below Level 3	66 Points Below Level 3	50 Points Below Level 3	25 Points Below Level 3 in 2019 (medium status level)
(4d.&e.) English Learner Progress	63.5% of EL students increased at least one CELDT level or were reclassified in 2015.	69.1% of EL students increased at least one CELDT level or were reclassified in 2016.	75.5% of EL students increased at least one CELDT level or were reclassified in 2017.	California has transitioned from the CELDT to the ELPAC, therefore the Dashboard does not have an EL Progress indicator available. The ELPAC results were as follows:  Level 4 - Well Developed 27.1% Level 3 - Moderately Developed 36.6% Level 2 - Somewhat Developed 21.9% Level 1 - Beginning Stage 14.4%  17.5% of students were reclassified in 2018.  Goals: 75% of EL students will make progress and 15% of students will be reclassified.

Metrics/Indicators	Baseline	2017-18	2018-19	2019-20
(2a.) Teacher Professional Development on Implementing Common Core State Standards	100% of teachers have access to professional learning and have fully implemented CCSS.	100% of teachers have access to professional learning and have fully implemented CCSS.	100% of teachers have access to professional learning and have fully implemented CCSS.	100% of teachers have access to professional learning and have fully implemented CCSS.
(1a.) Teachers appropriately assigned and full credentialed for assignment.	88% of teachers are fully credentialed and appropriately assigned.	95% of teachers are fully credentialed and appropriately assigned.	95% of teachers are fully credentialed and appropriately assigned.	95% of teachers are fully credentialed and appropriately assigned.
(1b.) Student access to standards-aligned materials.	100% of students have standard-aligned materials.	100% of students have standard-aligned materials.	100% of students have standard-aligned materials.	100% of students have standard-aligned materials.
(7a.b.c.) Students enrolled in all required areas of broad coursework, including unduplicated students and students with exceptional needs.	100% of students are enrolled in all required areas of broad coursework. 100% of all students are enrolled in P.E. 100% of 3rd-5th grade students are enrolled in VAPA, including English learners and unduplicated pupils.	100% of students are enrolled in all required areas of broad coursework. 100% of all students are enrolled in P.E. 100% of 3rd-5th grade students are enrolled in VAPA, including English learners and unduplicated pupils.	100% of students are enrolled in all required areas of broad coursework. 100% of all students are enrolled in P.E. 100% of 3rd-5th grade students are enrolled in VAPA, including English learners and unduplicated pupils.	100% of students are enrolled in all required areas of broad coursework. 100% of all students are enrolled in P.E. 100% of 3rd-5th grade students are enrolled in VAPA, including English learners and unduplicated pupils.
(1c.) School facilities maintained in good repair.	100% of school sites have "good" or "exemplary" on Facilities evaluation.	100% of school sites have "good" or "exemplary" on Facilities evaluation.	100% of school sites have "good" or "exemplary" on Facilities evaluation.	100% of school sites have "good" or "exemplary" on Facilities evaluation.
(8a.) Student performance in STEM courses	89% of students have a grade of A or B in STEM courses	90% of students have a grade of A or B in STEM courses	90% of students have a grade of A or B in STEM courses	90% of students have a grade of A or B in STEM courses
(2b.) Implementation of the State Board of	(2b.) Implementation of the State Board of	100% of schools will implement the State	100% of schools will implement the State	100% of schools will implement the State

Metrics/Indicators	Baseline	2017-18	2018-19	2019-20
Education adopted content and performance standards for all pupils, including EL students, and provision of designated and integrated ELD strategies.	Education adopted content and performance standards for all pupils, including EL students, and provision of designated and integrated ELD strategies.	Board of Education adopted content and performance standards for all pupils, including EL students, and will provide designated and integrated ELD strategies.	Board of Education adopted content and performance standards for all pupils, including EL students, and will provide designated and integrated ELD strategies.	Board of Education adopted content and performance standards for all pupils, including EL students, and will provide designated and integrated ELD strategies.
(4b.) Academic Performance Index - N/A (4c.) Percentage of pupils completing a-g or CTE program - N/A (4f.) Percentage of pupils passing AP Exam - N/A (4g.) Percentage of pupils who participate in the CSU Early Assessment Program (EAP) for high school juniors - N/A	N/A	N/A	N/A	N/A

#### Planned Actions / Services

Complete a copy of the following table for each of the LEA's Actions/Services. Duplicate the table, including Budgeted Expenditures, as needed.

#### **Action 1**

For Actions/Services not included as contributing to meeting the Increased or Improved Services Requirement:

#### Students to be Served:

(Select from All, Students with Disabilities, or Specific Student Groups)

[Add Students to be Served selection here]

#### Location(s):

(Select from All Schools, Specific Schools, and/or Specific Grade Spans)

[Add Location(s) selection here]

		or Improved Services Requirement:
Lor /\ctionc/\cor\iooc included ac co	antribulting to mooting the increased	or Improved Sorvices Dedilirement
FOL ACHOUS/GREVICES INCHORD AS CO	announce io meenno me moleaseo	OF HUDIOVED SELVICES DECIMENTED
		or intiprovou outvious requirement.

Students to be Served: (Select from English Learners, Foster Youth, and/or Low Income)	Scope of Services: (Select from LEA-wide, Schoolwide, or Limited to Unduplicated Student Group(s))	Location(s): (Select from All Schools, Specific Schools, and/or Specific Grade Spans)
English Learners	LEA-wide	All Schools
Foster Youth		
Low Income		

# **Actions/Services**

Select from New, Modified, or Unchanged for 2017-18	Select from New, Modified, or Unchanged for 2018-19	Select from New, Modified, or Unchanged for 2019-20
Unchanged Action	Unchanged Action	Unchanged Action
2017-18 Actions/Services	2018-19 Actions/Services	2019-20 Actions/Services
Continue class size reduction 28:1 in grades 4-6 and 29:1 in grades 7-8. Total \$3,376,507	Continue class size reduction 28:1 in grades 4-6 and 29:1 in grades 7-8. Total \$5,303,008	Continue class size reduction 28:1 in grades 4-6 and 29:1 in grades 7-8. Total \$4,848,679

Year	2017-18	2018-19	2019-20
Amount	\$2,306,288	\$3,587,858	\$3,318,383
Source	Supplemental and Concentration	Supplemental and Concentration	Supplemental and Concentration
Budget Reference	1000-1999: Certificated Personnel Salaries	1000-1999: Certificated Personnel Salaries	1000-1999: Certificated Personnel Salaries
Amount	\$1,070,219	\$1,715,150	\$1,530,296
Source	Supplemental and Concentration	Supplemental and Concentration	Supplemental and Concentration
Budget Reference	3000-3999: Employee Benefits	3000-3999: Employee Benefits	3000-3999: Employee Benefits

For Actions/Services not included as contributing to meeting the Increased or Improved Services Requirement:

#### Students to be Served:

Location(s):

(Select from All, Students with Disabilities, or Specific Student Groups)

(Select from All Schools, Specific Schools, and/or Specific Grade Spans)

[Add Students to be Served selection here]

[Add Location(s) selection here]

**OR** 

For Actions/Services included as contributing to meeting the Increased or Improved Services Requirement:

#### Students to be Served:

**Scope of Services:** 

#### Location(s):

(Select from English Learners, Foster Youth, and/or Low Income)

(Select from LEA-wide, Schoolwide, or Limited to Unduplicated Student Group(s))

(Select from All Schools, Specific Schools, and/or Specific Grade Spans)

**English Learners** 

LEA-wide

All Schools

Foster Youth

Low Income

#### **Actions/Services**

Select from New, Modified, or Unchanged for 2017-18

Select from New, Modified, or Unchanged for 2018-19

Select from New, Modified, or Unchanged for 2019-20

Continue allocation of funds to forty-three

Modified Action

**Unchanged Action** 

Unchanged Action

#### 2017-18 Actions/Services

2018-19 Actions/Services

2019-20 Actions/Services

Continue allocation of funds to forty-three (43) school sites based on percentages of unduplicated pupil counts at each site, to support services to meet the needs of targeted student populations. Specific plans for each school are included in the individual school's School Plan for Student Achievement (SPSA).

Continue allocation of funds to forty-three (43) school sites based on percentages of unduplicated pupil counts at each site, to support services to meet the needs of targeted student populations. Specific plans for each school are included in the individual school's School Plan for Student Achievement (SPSA). Total \$17,521,908

(43) school sites based on percentages of unduplicated pupil counts at each site, to support services to meet the needs of targeted student populations. Specific actions for each school are included in the individual school's School Plan for Student Achievement (SPSA). School site personnel work with School Site Councils to inform stakeholders of goals and targets, and incorporate data and leadership feedback to appropriately revise plans. School site plans are evaluated by district leadership to assure

Total \$16,502,506

each action within the plans were effective in promoting and meeting the LEA's goals for its unduplicated students.

Total \$17,204,455

Year	2017-18	2018-19	2019-20
Amount	\$6,046,239	\$5,380,369	\$5,033,498
Source	Supplemental and Concentration	Supplemental and Concentration	Supplemental and Concentration
Budget Reference	1000-1999: Certificated Personnel Salaries	1000-1999: Certificated Personnel Salaries	1000-1999: Certificated Personnel Salaries
Amount	\$2,657,861	\$3,401,029	\$3,402,352
Source	Supplemental and Concentration	Supplemental and Concentration	Supplemental and Concentration
Budget Reference	2000-2999: Classified Personnel Salaries	2000-2999: Classified Personnel Salaries	2000-2999: Classified Personnel Salaries
Amount	\$3,695,450	\$4,898,491	\$4,211,155
Source	Supplemental and Concentration	Supplemental and Concentration	Supplemental and Concentration
Budget Reference	3000-3999: Employee Benefits	3000-3999: Employee Benefits	3000-3999: Employee Benefits
Amount	\$3,181,490	\$2,665,079	\$2,704,101
Source	Supplemental and Concentration	Supplemental and Concentration	Supplemental and Concentration
Budget Reference	4000-4999: Books And Supplies	4000-4999: Books And Supplies	4000-4999: Books And Supplies

Amount	\$921,466	\$1,176,940	\$1,853,349
Source	Supplemental and Concentration	Supplemental and Concentration	Supplemental and Concentration
Budget Reference	5000-5999: Services And Other Operating Expenditures	5000-5999: Services And Other Operating Expenditures	5000-5999: Services And Other Operating Expenditures

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Action 3					
For Actions/So	ervices not included as contri	buting to meeting the Ir	ncreased or Improved	Services Requirement:	
Students to be Served: (Select from All, Students with Disabilities, or Specific Student Groups)			Location(s): (Select from All Schools	Location(s): (Select from All Schools, Specific Schools, and/or Specific Grade Spans)	
All			All Schools		
		C	)R		
For Actions/Se	ervices included as contribution	ng to meeting the Increa	ased or Improved Serv	vices Requirement:	
Students to be (Select from England/or Low Incor	lish Learners, Foster Youth,	Scope of Services: (Select from LEA-wide, S Unduplicated Student Gr	Schoolwide, or Limited to	Location(s): (Select from All Schools, Specific Schools, and/or Specific Grade Spans)	
[Add Students	to be Served selection here]	[Add Scope of Services selection here]		[Add Location(s) selection here]	
Actions/Services					
Select from Ne for 2017-18	w, Modified, or Unchanged	d Select from New, Modified, or Unchanged for 2018-19		Select from New, Modified, or Unchanged for 2019-20	
Unchanged A	ction	Unchanged Action		Unchanged Action	
2017-18 Action	s/Services	2018-19 Actions/Services		2019-20 Actions/Services	

Continue allocation of funds to eligible schools based on free and reduced pupil counts to meet the needs of schoolwide and targeted students.

Total \$12,417,239

Continue allocation of funds to eligible schools based on free and reduced pupil counts to meet the needs of schoolwide and targeted students.

Total \$11,684,987

Continue allocation of funds to eligible schools based on free and reduced pupil counts to meet the needs of schoolwide and targeted students.

Total \$11,746,462

Year	2017-18	2018-19	2019-20
Amount	\$5,769,145	\$6,657,077	\$6,685,100
Source	Title I	Title I	Title I
Budget Reference	1000-1999: Certificated Personnel Salaries	1000-1999: Certificated Personnel Salaries	1000-1999: Certificated Personnel Salaries
Amount	\$440,796	\$503,618	\$556,217
Source	Title I	Title I	Title I
Budget Reference	2000-2999: Classified Personnel Salaries	2000-2999: Classified Personnel Salaries	2000-2999: Classified Personnel Salaries
Amount	\$2,217,775	\$2,650,952	\$2,774,900
Source	Title I	Title I	Title I
Budget Reference	3000-3999: Employee Benefits	3000-3999: Employee Benefits	3000-3999: Employee Benefits
Amount	\$1,818,219	\$790,676	\$854,203
Source	Title I	Title I	Title I
Budget Reference	4000-4999: Books And Supplies	4000-4999: Books And Supplies	4000-4999: Books And Supplies
Amount	\$1,768,810	\$730,222	\$468,958
Source	Title I	Title I	Title I
Budget Reference	5000-5999: Services And Other Operating Expenditures	5000-5999: Services And Other Operating Expenditures	5000-5999: Services And Other Operating Expenditures
Amount	\$402,494	\$352,442	\$407,084
Source	Title I	Title I	Title I
Budget Reference	7000-7439: Other Outgo	7000-7439: Other Outgo	7000-7439: Other Outgo

For Actions/Services not included as contributing to meeting the Increased or Improved Services Requirement:

#### Students to be Served:

Location(s):

(Select from All, Students with Disabilities, or Specific Student Groups)

(Select from All Schools, Specific Schools, and/or Specific Grade Spans)

[Add Students to be Served selection here]

[Add Location(s) selection here]

OR

For Actions/Services included as contributing to meeting the Increased or Improved Services Requirement:

Students	to	be Served:	
(0 1 1 1 5		P L	-

#### Scope of Services:

#### Location(s):

(Select from English Learners, Foster Youth, and/or Low Income)

(Select from LEA-wide, Schoolwide, or Limited to Unduplicated Student Group(s))

(Select from All Schools, Specific Schools, and/or Specific Grade Spans)

**English Learners** 

Foster Youth Low Income

LEA-wide

All Schools

#### **Actions/Services**

Select from New, Modified, or Unchanged for 2017-18

Select from New, Modified, or Unchanged for 2018-19

Select from New, Modified, or Unchanged for 2019-20

**Unchanged Action** 

**Unchanged Action** 

**Unchanged Action** 

2017-18 Actions/Services

2018-19 Actions/Services

2019-20 Actions/Services

Provide centralized technical assistance for school sites.

\$1,207,901

Continue to provide centralized technical assistance for school sites.

\$915,865

Continue to provide centralized technical assistance for school sites. \$833,941

#### **Budgeted Expenditures**

2017-18 Year \$451,128 Amount Source Title I 1000-1999: Certificated Personnel Budget Reference Salaries

2018-19

\$215,657

Title I

1000-1999: Certificated Personnel Salaries

2019-20

\$197,148

Title I

1000-1999: Certificated Personnel Salaries

Amount	\$267,141	\$295,172	\$251,341
Source	Title I	Title I	Title I
Budget Reference	2000-2999: Classified Personnel Salaries	2000-2999: Classified Personnel Salaries	2000-2999: Classified Personnel Salaries
Amount	\$351,536	\$298,009	\$268,734
Source	Title I	Title I	Title I
Budget Reference	3000-3999: Employee Benefits	3000-3999: Employee Benefits	3000-3999: Employee Benefits
Amount	\$20,496	\$20,419	\$20,447
Source	Title I	Title I	Title I
Budget Reference	4000-4999: Books And Supplies	4000-4999: Books And Supplies	4000-4999: Books And Supplies
Amount	\$78,447	\$58,984	\$59,622
Source	Title I	Title I	Title I
Budget Reference	5000-5999: Services And Other Operating Expenditures	5000-5999: Services And Other Operating Expenditures	5000-5999: Services And Other Operating Expenditures
Amount	\$39,153	\$27,624	\$28,623
Source	Title I	Title I	Title I
Budget Reference	7000-7439: Other Outgo	7000-7439: Other Outgo	7000-7439: Other Outgo
Amount			\$4,448
Source			LCFF Supplemental and Concentration
Budget Reference			2000-2999: Classified Personnel Salaries

Amount				\$3	,578
Source					CFF Supplemental and oncentration
Budget Reference				30	00-3999: Employee Benefits
Action 5					
For Actions/Se	ervices not included as contrib	outing to meeting the Inc	creased or Improved S	Services F	Requirement:
Students to be (Select from All,	<b>De Served:</b> Students with Disabilities, or Specif	ic Student Groups)	Location(s): (Select from All Schools,	Specific So	chools, and/or Specific Grade Spans)
[Add Student	ts to be Served selection here	e]	[Add Location(s) se	election h	ere]
		OI	R		
For Actions/Se	ervices included as contributin	g to meeting the Increa	sed or Improved Servi	ices Requ	uirement:
Students to be Served: (Select from English Learners, Foster Youth, and/or Low Income)		(Select from LEA-wide, Schoolwide, or Limited to			on(s): om All Schools, Specific Schools, and/or Grade Spans)
English Learne Foster Youth Low Income	ers	LEA-wide		All Sch	nools
Actions/Service	ces				
Select from Ne for 2017-18	w, Modified, or Unchanged	Select from New, Modifor 2018-19		Select fro	om New, Modified, or Unchanged 20
Unchanged A	action	Unchanged Action		Uncha	nged Action
2017-18 Actions/Services 2018-19 Actions		2018-19 Actions/Service	ces	2019-20	Actions/Services
support data a school, and dis		Continue to provide a system to support data classroom, school, an Provide teachers with formative assessment Total \$198,221	a analysis at the d district level. materials to create	system classroo Provide	te to provide a data management to support data analysis at the om, school, and district level. teachers with materials to create we assessments.

#### **Budgeted Expenditures**

Year	2017-18	2018-19	2019-20
Amount	\$198,221	\$198,221	\$198,221
Source	Supplemental and Concentration	Supplemental and Concentration	Supplemental and Concentration
Budget Reference	5000-5999: Services And Other Operating Expenditures	5000-5999: Services And Other Operating Expenditures	5000-5999: Services And Other Operating Expenditures

#### **Action 6**

For Actions/Services not included as contributing to meeting the Increased or Improved Services Requirement:

### Students to be Served: Location(s):

(Select from All, Students with Disabilities, or Specific Student Groups)

[Add Students to be Served selection here]

(Select from All Schools, Specific Schools, and/or Specific Grade Spans)

[Add Location(s) selection here]

**OR** 

For Actions/Services included as contributing to meeting the Increased or Improved Services Requirement:

Students to be Served: (Select from English Learners, Foster Youth, and/or Low Income)	Scope of Services: (Select from LEA-wide, Schoolwide, or Limited to Unduplicated Student Group(s))	Location(s): (Select from All Schools, Specific Schools, and/or Specific Grade Spans)
English Learners	LEA-wide	All Schools
Foster Youth		
Low Income		

#### **Actions/Services**

Select from New, Modified, or Unchanged for 2017-18	Select from New, Modified, or Unchanged for 2018-19	Select from New, Modified, or Unchanged for 2019-20
Unchanged Action	Modified Action	Unchanged Action
2017-18 Actions/Services	2018-19 Actions/Services	2019-20 Actions/Services
Provide professional learning for teachers and instructional coaches during summer on K-8 CCSS ELA/ELD, Math, Next	Continue clerical support and professional learning for teachers and instructional coaches throughout the summer and	Continue clerical support and professional learning for teachers and instructional coaches throughout the summer and

Generation Science Standards, History/Social-Studies, and K-2 balanced literacy strategies, like Guided Reading, to strengthen the instructional team's capacity to deliver Good First Instruction. Total \$2,083,075 school year on K-8 CCSS ELA/ELD, Math, Next Generation Science Standards, History/Social-Studies, and K-2 balanced literacy strategies, like Guided Reading to strengthen the instructional team's capacity to deliver Good First Instruction. Total \$5,036,903

school year on K-8 CCSS ELA/ELD, Math, Next Generation Science Standards, History/Social-Studies, and K-2 balanced literacy strategies, like Guided Reading to strengthen the instructional team's capacity to deliver Good First Instruction. Total \$5,519,835

Year	2017-18	2018-19	2019-20
Amount	\$664,437	\$2,561,198	\$2,776,678
Source	Title II	Title I	Title I
Budget Reference	1000-1999: Certificated Personnel Salaries	1000-1999: Certificated Personnel Salaries	1000-1999: Certificated Personnel Salaries
Amount	\$124,250	\$518,150	\$587,846
Source	Title II	Title I	Title I
Budget Reference	3000-3999: Employee Benefits	3000-3999: Employee Benefits	3000-3999: Employee Benefits
Amount	\$36,000	\$200,000	\$577,000
Source	Title II	Title I	Title I
Budget Reference	4000-4999: Books And Supplies	4000-4999: Books And Supplies	4000-4999: Books And Supplies
Amount	\$327,250	\$101,988	\$720,238
Source	Title II	Title I	Title I
Budget Reference	5000-5999: Services And Other Operating Expenditures	7000-7439: Other Outgo	5000-5999: Services And Other Operating Expenditures

Amount	\$38,590	\$629,408	\$167,357
Source	Title II	Title II	Title I
Budget Reference	7000-7439: Other Outgo	1000-1999: Certificated Personnel Salaries	7000-7439: Other Outgo
Amount	\$727,563	\$120,460	\$421,710
Source	Other	Title II	Title II
Budget Reference	1000-1999: Certificated Personnel Salaries Educator Effectiveness Grant	3000-3999: Employee Benefits	1000-1999: Certificated Personnel Salaries
Amount	\$136,054	\$23,321	\$88,095
Source	Other	Title II	Title II
Budget Reference	3000-3999: Employee Benefits Educator Effectiveness Grant	7000-7439: Other Outgo	3000-3999: Employee Benefits
Amount	\$28,931	\$599,834	\$18,302
Source	Other	Supplemental and Concentration	Title II
Budget Reference	7000-7439: Other Outgo Educator Effectiveness Grant	1000-1999: Certificated Personnel Salaries	7000-7439: Other Outgo
Amount		\$96,193	\$91,902
Source		Supplemental and Concentration	Supplemental and Concentration
Budget Reference		2000-2999: Classified Personnel Salaries	3000-3999: Employee Benefits
Amount		\$186,351	\$70,707
Source		Supplemental and Concentration	Supplemental and Concentration
Budget Reference		3000-3999: Employee Benefits	3000-3999: Employee Benefits

Action 7			
For Actions/Services not included as contri	buting to meeting the In	creased or Improved	Services Requirement:
Students to be Served: (Select from All, Students with Disabilities, or Specif	fic Student Groups)	Location(s): (Select from All Schools, Specific Schools, and/or Specific Grade Spans)	
All		All Schools	
	0	R	
For Actions/Services included as contributing	ng to meeting the Increa	sed or Improved Serv	ices Requirement:
Students to be Served: (Select from English Learners, Foster Youth, and/or Low Income)	Scope of Services: (Select from LEA-wide, So Unduplicated Student Gro		Location(s): (Select from All Schools, Specific Schools, and/or Specific Grade Spans)
[Add Students to be Served selection here]	[Add Scope of Service	s selection here]	[Add Location(s) selection here]
Actions/Services			
Select from New, Modified, or Unchanged Select from New, M for 2017-18 Select from New, M		fied, or Unchanged	Select from New, Modified, or Unchanged for 2019-20
Unchanged Action	Modified Action		Unchanged Action
2017-18 Actions/Services	2018-19 Actions/Service	ces	2019-20 Actions/Services
Provide professional learning for teachers and instructional coaches throughout the academic year on K-8 CCSS ELA/ELD, Math, Next Generation Science Standards, History/Social-Studies, Guided Reading and K-2 balanced literacy strategies, like Guided Reading to support increasing student achievement. Total \$735,852	This action has been The services are now		This action has been discontinued/moved. The services are now included in Action 6.

Year	2017-18	2018-19	2019-20
Amount	\$182,581	N/A	N/A
Source	Title I	Not Applicable	Not Applicable
Budget Reference	1000-1999: Certificated Personnel Salaries	Not Applicable	Not Applicable
Amount	\$34,144	N/A	N/A
Source	Title I	Not Applicable	Not Applicable
Budget Reference	3000-3999: Employee Benefits	Not Applicable	Not Applicable
Amount	\$7,260	N/A	N/A
Source	Title I	Not Applicable	Not Applicable
Budget Reference	7000-7439: Other Outgo	Not Applicable	Not Applicable
Amount	\$378,610	N/A	N/A
Source	Title II	Not Applicable	Not Applicable
Budget Reference	1000-1999: Certificated Personnel Salaries	Not Applicable	Not Applicable
Amount	\$70,799	N/A	N/A
Source	Title II	Not Applicable	Not Applicable
Budget Reference	3000-3999: Employee Benefits	Not Applicable	Not Applicable
Amount	\$27,560	N/A	N/A
Source	Title II	Not Applicable	Not Applicable
Budget Reference	4000-4999: Books And Supplies	Not Applicable	Not Applicable
Amount	\$18,306	N/A	N/A

Source	Title II	Not Applicable	Not Applicable
Budget Reference	5000-5999: Services And Other Operating Expenditures	Not Applicable	Not Applicable
Amount	\$16,592	N/A	N/A
Source	Title II	Not Applicable	Not Applicable
Budget Reference	7000-7439: Other Outgo	Not Applicable	Not Applicable

For Actions/Services not included as contributing to meeting the Increased or Improved Services Requirement:

#### Students to be Served:

(Select from All, Students with Disabilities, or Specific Student Groups)

#### Location(s):

(Select from All Schools, Specific Schools, and/or Specific Grade Spans)

[Add Students to be Served selection here]

[Add Location(s) selection here]

#### **OR**

For Actions/Services included as contributing to meeting the Increased or Improved Services Requirement:

Students to be Served: (Select from English Learners, Foster Youth, and/or Low Income)	Scope of Services: (Select from LEA-wide, Schoolwide, or Limited to Unduplicated Student Group(s))	Location(s): (Select from All Schools, Specific Schools, and/or Specific Grade Spans)
English Learners	LEA-wide	All Schools
Foster Youth		
Low Income		

#### **Actions/Services**

Select from New, Modified, or Unchanged for 2017-18	Select from New, Modified, or Unchanged for 2018-19	Select from New, Modified, or Unchanged for 2019-20
Unchanged Action	Unchanged Action	Unchanged Action
2017-18 Actions/Services	2018-19 Actions/Services	2019-20 Actions/Services
Provide professional learning on leadership topics such as: lesson observation protocol, teaching & learning	Continue to provide professional learning on leadership topics such as: lesson observation protocol, teaching & learning	Continue to provide professional learning on leadership topics such as: lesson observation protocol, teaching & learning

framework, content standards for all subjects, research-based instructional practices, culturally responsive teaching methods, through a Multi-Tiered System of Supports to build leadership capacity through monthly Administrative Leadership Institutes.

Total \$129,560

framework, content standards for all subjects, research-based instructional practices, culturally responsive teaching methods, through a Multi-Tiered System of Supports to build leadership capacity through monthly Administrative Leadership Institutes.

Total \$131,569

framework, content standards for all subjects, research-based instructional practices, culturally responsive teaching methods, through a Multi-Tiered System of Supports to build leadership capacity through monthly Administrative Leadership Institutes.

Total \$131,569

#### **Budgeted Expenditures**

Year	2017-18	2018-19	2019-20
Amount	\$1,932	\$3,432	\$3,432
Source	Supplemental and Concentration	Supplemental and Concentration	Supplemental and Concentration
Budget Reference	2000-2999: Classified Personnel Salaries	2000-2999: Classified Personnel Salaries	2000-2999: Classified Personnel Salaries
Amount	\$563	\$1,072	\$1,147
Source	Supplemental and Concentration	Supplemental and Concentration	Supplemental and Concentration
Budget Reference	3000-3999: Employee Benefits	3000-3999: Employee Benefits	3000-3999: Employee Benefits
Amount	\$34,000	\$44,000	\$44,000
Source	Supplemental and Concentration	Supplemental and Concentration	Supplemental and Concentration
Budget Reference	4000-4999: Books And Supplies	4000-4999: Books And Supplies	4000-4999: Books And Supplies
Amount	\$93,065	\$83,065	\$82,990
Source	Supplemental and Concentration	Supplemental and Concentration	Supplemental and Concentration
Budget Reference	5000-5999: Services And Other Operating Expenditures	5000-5999: Services And Other Operating Expenditures	5000-5999: Services And Other Operating Expenditures

#### **Action 9**

Students to be Served: (Select from All, Students with Disabilities, or Specific Student Groups)		Location(s):	Location(s): (Select from All Schools, Specific Schools, and/or Specific Grade Spans)			
•	ith Disabilities	ic Student Groups)	All Schools	, Specific s	scribois, and/or Specific Grade Spans)	
Otadents W	iti Disabilities		OR			
For Actions/S	Services included as contributin			rices Red	uirement:	
Students to	be Served: nglish Learners, Foster Youth,	Scope of Services: (Select from LEA-wide, Schoolwide, or Limited to Unduplicated Student Group(s))		Locati (Select f		
[Add Student	ts to be Served selection here]	[Add Scope of Service	ces selection here]	[Add	Location(s) selection here]	
Actions/Serv	ices					
Select from Nor 2017-18	ew, Modified, or Unchanged	Select from New, Mo for 2018-19	dified, or Unchanged	Select fr for 2019	rom New, Modified, or Unchanged 9-20	
Modified Act	tion	Unchanged Action		Uncha	Unchanged Action	
2017-18 Actic	ons/Services	2018-19 Actions/Services		2019-20 Actions/Services		
Provide specialized professional learning on K-8 CCSS ELA/ELD, Balanced Literacy and Math throughout the year to build special education teacher capacity for strengthening instructional alignment to meet the needs of principally unduplicated pupils (approximately 90% of total special education students). Total \$265,748		Continue to provide specialized professional learning on K-8 CCSS ELA/ELD, Balanced Literacy and Math throughout the year to build special education teacher capacity for strengthening instructional alignment to meet the needs of principally unduplicated pupils (approximately 90% of total special education students). Total \$333,574		profess ELA/E throug educat strengt meet the (appro- educat	ue to provide specialized sional learning on K-8 CCSS LD, Balanced Literacy and Math hout the year to build special tion teacher capacity for thening instructional alignment to he needs of unduplicated pupils eximately 90% of total special tion students).	
Budgeted Ex	nenditures					
Year	2017-18	2018-19		2	019-20	
Amount	\$193,388	\$268,722			360,072	
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Budget Reference	1000-1999: Certificated Personnel Salaries	1000-1999: Certificated Personnel Salaries	1000-1999: Certificated Personnel Salaries
Amount	\$651	\$54,791	\$75,586
Source	Title II	Title II	Title II
Budget Reference	2000-2999: Classified Personnel Salaries	3000-3999: Employee Benefits	3000-3999: Employee Benefits
Amount	\$36,353	\$10,061	\$35,000
Source	Title II	Title II	Title II
Budget Reference	3000-3999: Employee Benefits	7000-7439: Other Outgo	4000-4999: Books And Supplies
Amount	\$5,340	N/A	\$16,897
Source	Title II	Not Applicable	Title II
Budget Reference	4000-4999: Books And Supplies	Not Applicable	5800: Professional/Consulting Services And Operating Expenditures
Amount	\$21,402	N/A	N/A
Source	Title II	Not Applicable	Not Applicable
Budget Reference	5000-5999: Services And Other Operating Expenditures	Not Applicable	Not Applicable
Amount	\$8,614	N/A	N/A
Source	Title II	Not Applicable	Not Applicable
Budget Reference	7000-7439: Other Outgo	Not Applicable	Not Applicable

For Actions/Services not included as contributing to meeting the Increased or Improved Services Requirement:

#### Students to be Served:

(Select from All, Students with Disabilities, or Specific Student Groups)

[Add Students to be Served selection here]

#### Location(s):

(Select from All Schools, Specific Schools, and/or Specific Grade Spans)

[Add Location(s) selection here]

OR

For Actions/Services included as contributing to meeting the Increased or Improved Services Requirement:

Students to be Served: (Select from English Learners, Foster Youth, and/or Low Income)	Scope of Services: (Select from LEA-wide, Schoolwide, or Limited to Unduplicated Student Group(s))	Location(s): (Select from All Schools, Specific Schools, and/or Specific Grade Spans)
English Learners	LEA-wide	All Schools
Foster Youth		
Low Income		

#### **Actions/Services**

Select from Nev	v, Modified, o	or Unchanged
for 2017-18		_

Select from New, Modified, or Unchanged for 2018-19

Select from New, Modified, or Unchanged for 2019-20

#### 2017-18 Actions/Services

Provide additional support for Special Education instruction with five Academic Coaches, four Program Specialists, two Behavior Health Specialists, one Professional Development Program Manager and one Program Specialist for principally unduplicated pupils (approximately 90% of total special education students). Total \$1,506,307

#### 2018-19 Actions/Services

Continue to provide additional support for Special Education instruction with five Academic Coaches, four Program Specialists, two Behavior Health Specialists, one Professional Development Program Manager and one Program Specialist for principally unduplicated pupils (approximately 90% of total special education students). Total \$1,450,011

#### 2019-20 Actions/Services

Continue to provide additional support for Special Education instruction with five Academic Coaches, four Program Specialists, two Behavior Health Specialists, one Professional Development Program Manager and one Program Specialist for principally unduplicated pupils (approximately 90% of total special education students). Total \$1,643,501

Year	2017-18	2018-19	2019-20
Amount	\$831,146	\$860,580	\$1,004,493

Source	Supplemental and Concentration	Supplemental and Concentration	Supplemental and Concentration
Budget Reference	1000-1999: Certificated Personnel Salaries	1000-1999: Certificated Personnel Salaries	1000-1999: Certificated Personnel Salaries
Amount	\$207,268	\$106,740	\$111,054
Source	Supplemental and Concentration	Supplemental and Concentration	Supplemental and Concentration
Budget Reference	2000-2999: Classified Personnel Salaries	2000-2999: Classified Personnel Salaries	2000-2999: Classified Personnel Salaries
Amount	\$456,727	\$472,957	\$511,164
Source	Supplemental and Concentration	Supplemental and Concentration	Supplemental and Concentration
Budget Reference	3000-3999: Employee Benefits	3000-3999: Employee Benefits	3000-3999: Employee Benefits
Amount	\$6,000	\$6,000	\$6,000
Source	Supplemental and Concentration	Supplemental and Concentration	Supplemental and Concentration
Budget Reference	4000-4999: Books And Supplies	4000-4999: Books And Supplies	4000-4999: Books And Supplies
Amount	\$5,166	\$3,734	\$10,790
Source	Supplemental and Concentration	Supplemental and Concentration	Supplemental and Concentration
Budget Reference	5000-5999: Services And Other Operating Expenditures	5000-5999: Services And Other Operating Expenditures	5000-5999: Services And Other Operating Expenditures

For Actions/Services not included as contributing to meeting the Increased or Improved Services Requirement:

#### Students to be Served:

(Select from All, Students with Disabilities, or Specific Student Groups)

[Add Students to be Served selection here]

#### Location(s):

(Select from All Schools, Specific Schools, and/or Specific Grade Spans)

[Add Location(s) selection here]

#### OR

For Actions/Services included as contributing to meeting the Increased or Improved Services Requirement:

Students to be Served: (Select from English Learners, Foster Youth, and/or Low Income)	Scope of Services: (Select from LEA-wide, Schoolwide, or Limited to Unduplicated Student Group(s))	<b>Location(s):</b> (Select from All Schools, Specific Schools, and/or Specific Grade Spans)
English Learners	LEA-wide	All Schools
Foster Youth		
Low Income		

#### **Actions/Services**

Select from New, Modified, or Unchanged for 2017-18	Select from New, Modified, or Unchanged for 2018-19	Select from New, Modified, or Unchanged for 2019-20
Modified Action	Unchanged Action	Modified Action
2017-18 Actions/Services	2018-19 Actions/Services	2019-20 Actions/Services
Provide extra time for school-led professional learning and planning outside the regular school day (two days for school instructional staff).  Total \$922,537	Continue to provide extra time for school- led professional learning and planning outside the regular school day (two days for school instructional staff). Total \$1,522,537	Discontinued.

# **Budgeted Expenditures**

Year	2017-18	2018-19	2019-20
Amount	\$777,200	\$1,264,671	N/A
Source	Supplemental and Concentration	Supplemental and Concentration	Not Applicable
Budget Reference	1000-1999: Certificated Personnel Salaries	1000-1999: Certificated Personnel Salaries	Not Applicable
Amount	\$145,337	\$257,866	N/A
Source	Supplemental and Concentration	Supplemental and Concentration	Not Applicable
Budget Reference	3000-3999: Employee Benefits	3000-3999: Employee Benefits	Not Applicable

# Action 12

For Actions/S	ervices not included as contril	buting to m	neeting the In	ıcr	reased or Improved	Serv	ices Requirement:
Students to be Served: (Select from All, Students with Disabilities, or Specific Student Gro		roups)	roups) Location(s): (Select from All Schools, Spe		, Spe	cific Schools, and/or Specific Grade Spans)	
[Add Studen	ts to be Served selection here	<del>)</del> ]			[Add Location(s) s	elect	ion here]
			0	R			
For Actions/Se	ervices included as contributin	g to meeti	ng the Increa	se	ed or Improved Serv	vices	Requirement:
Students to k (Select from Eng and/or Low Incor	lish Learners, Foster Youth,	(Select from LEA-wide, Schoolwide, or Limited to		(Se	cation(s): elect from All Schools, Specific Schools, and/or ecific Grade Spans)		
English Learne Foster Youth Low Income	ers	LEA-wid	le			F	All Schools
Actions/Service	ces						
Select from Ne for 2017-18	w, Modified, or Unchanged			Select from New, Modified, or Unchanged for 2019-20			
Unchanged A	action	Modified Action		M	lodified Action		
2017-18 Action	ns/Services	2018-19	018-19 Actions/Services		201	9-20 Actions/Services	
Provide clerical support for professional learning services. Total \$152,910		This action has been discontinued/moved. The services are now included in Action 6.			is action has been discontinued/moved e services are now included in Action 6		
Budgeted Exp	penditures						
Year	2017-18		2018-19				2019-20
Amount	\$88,696		N/A				N/A
Source	Supplemental and Concentra	oplemental and Concentration		Not Applicable			Not Applicable
Budget Reference	·		Not Applica	icable			Not Applicable
Amount	\$59,214		N/A				N/A

Source	Supplemental and Concentration	Not Applicable	Not Applicable
Budget Reference	3000-3999: Employee Benefits	Not Applicable	Not Applicable
Amount	\$5,000	N/A	N/A
Source	Supplemental and Concentration	Not Applicable	Not Applicable
Budget Reference	4000-4999: Books And Supplies	Not Applicable	Not Applicable

For Actions/Services not included as contributing to meeting the Increased or Improved Services Requirement:

#### Students to be Served:

(Select from All, Students with Disabilities, or Specific Student Groups)

[Add Students to be Served selection here]

#### Location(s):

(Select from All Schools, Specific Schools, and/or Specific Grade Spans)

[Add Location(s) selection here]

#### OR

For Actions/Services included as contributing to meeting the Increased or Improved Services Requirement:

Students to be Served: (Select from English Learners, Foster Youth, and/or Low Income)	Scope of Services: (Select from LEA-wide, Schoolwide, or Limited to Unduplicated Student Group(s))	Location(s): (Select from All Schools, Specific Schools, and/or Specific Grade Spans)
English Learners	LEA-wide	All Schools
Foster Youth		
Low Income		

#### **Actions/Services**

Select from New, Modified, or Unchanged for 2017-18	Select from New, Modified, or Unchanged for 2018-19	Select from New, Modified, or Unchanged for 2019-20
Modified Action	Unchanged Action	Unchanged Action
2017-18 Actions/Services	2018-19 Actions/Services	2019-20 Actions/Services
Provide a GATE program for gifted students and provide professional learning for current and future GATE teachers	Continue to provide a GATE program for gifted students and provide professional learning for current and future GATE	Continue to provide a GATE program for gifted students and provide professional learning for current and future GATE

throughout the academic year on differentiating instruction aligned to the CCSS for ELA/ELD and Math, to meet the needs of principally unduplicated pupils (approximately 90% of total GATE students).

Total \$1,259,705

teachers throughout the academic year on differentiating instruction aligned to the CCSS for ELA/ELD and Math, to meet the needs of principally unduplicated pupils (approximately 90% of total GATE students).

Total \$771,930

teachers throughout the academic year on differentiating instruction aligned to the CCSS for ELA/ELD and Math, to meet the needs of principally unduplicated pupils (approximately 90% of total GATE students).

Total \$803,858

Year	2017-18	2018-19	2019-20
Amount	\$506,033	\$443,158	\$467,814
Source	Supplemental and Concentration	Supplemental and Concentration	Supplemental and Concentration
Budget Reference	1000-1999: Certificated Personnel Salaries	1000-1999: Certificated Personnel Salaries	1000-1999: Certificated Personnel Salaries
Amount	\$67,561	\$69,479	\$70,060
Source	Supplemental and Concentration	Supplemental and Concentration	Supplemental and Concentration
Budget Reference	2000-2999: Classified Personnel Salaries	2000-2999: Classified Personnel Salaries	2000-2999: Classified Personnel Salaries
Amount	\$208,966	\$189,762	\$198,282
Source	Supplemental and Concentration	Supplemental and Concentration	Supplemental and Concentration
Budget Reference	3000-3999: Employee Benefits	3000-3999: Employee Benefits	3000-3999: Employee Benefits
Amount	\$44,694	\$41,611	\$43,285
Source	Supplemental and Concentration	Supplemental and Concentration	Supplemental and Concentration
Budget Reference	4000-4999: Books And Supplies	4000-4999: Books And Supplies	4000-4999: Books And Supplies

Amount	\$432,451	\$27,920	\$24,417
Source	Supplemental and Concentration	Supplemental and Concentration	Supplemental and Concentration
Budget Reference	5000-5999: Services And Other Operating Expenditures	5000-5999: Services And Other Operating Expenditures	5000-5999: Services And Other Operating Expenditures

For Actions/Services not included as contributing to meeting the Increased or Improved Services Requirement:

#### Students to be Served:

(Select from All, Students with Disabilities, or Specific Student Groups)

[Add Students to be Served selection here]

#### Location(s):

(Select from All Schools, Specific Schools, and/or Specific Grade Spans)

[Add Location(s) selection here]

#### OR

For Actions/Services included as contributing to meeting the Increased or Improved Services Requirement:

Students to be Served: (Select from English Learners, Foster Youth, and/or Low Income)	Scope of Services: (Select from LEA-wide, Schoolwide, or Limited to Unduplicated Student Group(s))	Location(s): (Select from All Schools, Specific Schools, and/or Specific Grade Spans)
English Learners	LEA-wide	All Schools
Foster Youth		
Low Income		

#### **Actions/Services**

Select from New, Modified, or Unchanged for 2017-18	Select from New, Modified, or Unchanged for 2018-19	Select from New, Modified, or Unchanged for 2019-20
Unchanged Action	Unchanged Action	Unchanged Action

#### 2017-18 Actions/Services

Provide professional learning to teachers throughout the academic year on Google Apps for Education to support the integration of technology into daily instruction using a tiered system for professional learning. Continue to provide all students with instruction in

#### 2018-19 Actions/Services

Continue to provide professional learning to teachers throughout the academic year on Google Apps for Education to support the integration of technology into daily instruction using a tiered system for professional learning. Continue to provide all students with instruction in

#### 2019-20 Actions/Services

Continue to provide professional learning to teachers throughout the academic year on Google Apps for Education to support the integration of technology into daily instruction using a tiered system for professional learning. Continue to provide all students with instruction in

keyboarding, digital research, and safety
computer skills.
Total \$535,371

keyboarding, digital research, and safety computer skills. Total \$645,690 keyboarding, digital research, and safety computer skills.
Total \$497,432

Year	2017-18	2018-19	2019-20
Amount	\$20,583	\$35,000	\$265,060
Source	Supplemental and Concentration	Title I	LCFF Supplemental and Concentration
Budget Reference	1000-1999: Certificated Personnel Salaries	4000-4999: Books And Supplies	1000-1999: Certificated Personnel Salaries
Amount	\$3,849	\$108,786	\$55,372
Source	Supplemental and Concentration	Title I	LCFF Supplemental and Concentration
Budget Reference	3000-3999: Employee Benefits	5000-5999: Services And Other Operating Expenditures	3000-3999: Employee Benefits
Amount	\$300,000	\$4,472	\$177,000
Source	Supplemental and Concentration	Title I	LCFF Supplemental and Concentration
Budget Reference	5000-5999: Services And Other Operating Expenditures	7000-7439: Other Outgo	5000-5999: Services And Other Operating Expenditures
Amount	\$171,948	\$269,484	N/A
Source	Other	Supplemental and Concentration	Not Applicable
Budget Reference	1000-1999: Certificated Personnel Salaries Educator Effectiveness Grant	1000-1999: Certificated Personnel Salaries	Not Applicable

Amount	\$32,154	\$54,948	N/A
Source	Other	Supplemental and Concentration	Not Applicable
Budget Reference	3000-3999: Employee Benefits Educator Effectiveness Grant	3000-3999: Employee Benefits	Not Applicable
Amount	\$6,837	\$173,000	N/A
Source	Other	Supplemental and Concentration	Not Applicable
Budget Reference	7000-7439: Other Outgo Educator Effectiveness Grant	5000-5999: Services And Other Operating Expenditures	Not Applicable

For Actions/Services not included as contributing to meeting the Increased or Improved Services Requirement:

#### Students to be Served:

(Select from All, Students with Disabilities, or Specific Student Groups)

[Add Students to be Served selection here]

#### Location(s):

(Select from All Schools, Specific Schools, and/or Specific Grade Spans)

[Add Location(s) selection here]

#### OR

For Actions/Services included as contributing to meeting the Increased or Improved Services Requirement:

Students to be Served: (Select from English Learners, Foster Youth, and/or Low Income)	Scope of Services: (Select from LEA-wide, Schoolwide, or Limited to Unduplicated Student Group(s))	Location(s): (Select from All Schools, Specific Schools, and/or Specific Grade Spans)
English Learners	Limited to Unduplicated Student Group(s)	All Schools
Actions/Services		

Actions/Services		
Select from New, Modified, or Unchanged for 2017-18	Select from New, Modified, or Unchanged for 2018-19	Select from New, Modified, or Unchanged for 2019-20
Unchanged Action	Modified Action	Unchanged Action
2017-18 Actions/Services	2018-19 Actions/Services	2019-20 Actions/Services
Improve the academic achievement of English Learners by providing targeted professional learning for site leaders, to strengthen teacher efficacy and practice.	This action has been discontinued.	This action has been discontinued.

by improving the connection between
language and content development
through the context of writing.
Total \$170,000

#### **Budgeted Expenditures**

Year	2017-18	2018-19	2019-20
Amount	\$170,000	N/A	N/A
Source	Supplemental and Concentration	Not Applicable	Not Applicable
Budget Reference	5000-5999: Services And Other Operating Expenditures	Not Applicable	Not Applicable

#### **Action 16**

For Actions/Services not included as contributing to meeting the Increased or Improved Services Requirement:

Students	to be Served:	
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(Select from All, Students with Disabilities, or Specific Student Groups)

[Add Students to be Served selection here]

#### Location(s):

(Select from All Schools, Specific Schools, and/or Specific Grade Spans)

[Add Location(s) selection here]

#### OR

For Actions/Services included as contributing to meeting the Increased or Improved Services Requirement:

Students to be Served: (Select from English Learners, Foster Youth, and/or Low Income)	Scope of Services: (Select from LEA-wide, Schoolwide, or Limited to Unduplicated Student Group(s))	Location(s): (Select from All Schools, Specific Schools, and/or Specific Grade Spans)
English Learners	Limited to Unduplicated Student Group(s)	All Schools

#### **Actions/Services**

Select from New, Modified, or Unchanged for 2017-18	Select from New, Modified, or Unchanged for 2018-19	Select from New, Modified, or Unchanged for 2019-20
Unchanged Action	Unchanged Action	Unchanged Action
2017-18 Actions/Services	2018-19 Actions/Services	2019-20 Actions/Services

Provide instructional coaches, specialists and other resources to support teachers in utilizing research based strategies to engage English Learners within and across all content areas.

Total \$1,458,461

Continue to provide instructional coaches, specialists and other resources to support teachers in utilizing research based strategies to engage English Learners within and across all content areas. Total \$1,380,592

Continue to provide instructional coaches, specialists and other resources to support teachers in utilizing research based strategies to engage English Learners within and across all content areas. Total \$895,590

Year	2017-18	2018-19	2019-20
Amount	\$571,676	\$469,778	\$493,836
Source	Title III	Title III	Title III
Budget Reference	1000-1999: Certificated Personnel Salaries	1000-1999: Certificated Personnel Salaries	1000-1999: Certificated Personnel Salaries
Amount	\$225,666	\$178,889	\$1,000
Source	Title III	Title III	Title III
Budget Reference	3000-3999: Employee Benefits	3000-3999: Employee Benefits	2000-2999: Classified Personnel Salaries
Amount	\$20,000	\$50,006	\$188,533
Source	Title III	Title III	Title III
Budget Reference	4000-4999: Books And Supplies	4000-4999: Books And Supplies	3000-3999: Employee Benefits
Amount	\$56,491	\$90,534	\$46,095
Source	Title III	Title III	Title III
Budget Reference	5000-5999: Services And Other Operating Expenditures	5000-5999: Services And Other Operating Expenditures	4000-4999: Books And Supplies

Amount	\$17,477	\$15,784	\$99,546
Source	Title III	Title III	Title III
Budget Reference	7000-7439: Other Outgo	7000-7439: Other Outgo	5000-5999: Services And Other Operating Expenditures
Amount	\$460,660	\$418,880	\$16,580
Source	Supplemental and Concentration	Supplemental and Concentration	Title III
Budget Reference	1000-1999: Certificated Personnel Salaries	1000-1999: Certificated Personnel Salaries	7000-7439: Other Outgo
Amount	\$106,113	\$106,343	\$50,000
Source	Supplemental and Concentration	Supplemental and Concentration	Supplemental and Concentration
Budget Reference	3000-3999: Employee Benefits	3000-3999: Employee Benefits	5000-5999: Services And Other Operating Expenditures
Amount	\$378	\$50,378	N/A
Source	Supplemental and Concentration	Supplemental and Concentration	Not Applicable
Budget Reference	5000-5999: Services And Other Operating Expenditures	5000-5999: Services And Other Operating Expenditures	Not Applicable

For Actions/Services not included as contributing to meeting the Increased or Improved Services Requirement:

#### Students to be Served:

(Select from All, Students with Disabilities, or Specific Student Groups)

[Add Students to be Served selection here]

#### Location(s):

(Select from All Schools, Specific Schools, and/or Specific Grade Spans)

[Add Location(s) selection here]

OR

For Actions/Services included as contributing to meeting the Increased or Improved Services Requirement:

Students to be Served: (Select from English Learners, Foster Youth, and/or Low Income)	Scope of Services: (Select from LEA-wide, Schoolwide, or Limited to Unduplicated Student Group(s))	Location(s): (Select from All Schools, Specific Schools, and/or Specific Grade Spans)
English Learners	LEA-wide	All Schools
Foster Youth		
Low Income		

#### **Actions/Services**

Select from New, Modified, or Unchanged for 2017-18	Select from New, Modified, or Unchanged for 2018-19	Select from New, Modified, or Unchanged for 2019-20
Unchanged Action	Unchanged Action	Unchanged Action
2017-18 Actions/Services	2018-19 Actions/Services	2019-20 Actions/Services
Provide teachers on special assignment, instructional coaches and specialists to support targeted intervention for underperforming student subgroups.  Total \$2,078,367	Continue to provide teachers on special assignment, instructional coaches and specialists to support targeted intervention for under-performing student subgroups. Total \$2,172,915	Continue to provide teachers on special assignment, instructional coaches and specialists to support targeted intervention for under-performing student subgroups. Total \$2,170,532

Year	2017-18	2018-19	2019-20
Amount	\$575,467	\$492,426	\$516,632
Source	Supplemental and Concentration	Title II	Title II
Budget Reference	1000-1999: Certificated Personnel Salaries	1000-1999: Certificated Personnel Salaries	1000-1999: Certificated Personnel Salaries
Amount	\$241,745	\$226,000	\$235,586
Source	Supplemental and Concentration	Title II	Title II
Budget Reference	3000-3999: Employee Benefits	3000-3999: Employee Benefits	3000-3999: Employee Benefits

Source	Supplemental and Concentration	Title II	Title II
Budget Reference	4000-4999: Books And Supplies	5000-5999: Services And Other Operating Expenditures	5000-5999: Services And Other Operating Expenditures
Amount	\$2,268	\$22,948	\$28,013
Source	Supplemental and Concentration	Title II	Title II
Budget Reference	5000-5999: Services And Other Operating Expenditures	7000-7439: Other Outgo	7000-7439: Other Outgo
Amount	\$228,018	\$944,469	\$915,027
Source	Title I	Supplemental and Concentration	Supplemental and Concentration
Budget Reference	1000-1999: Certificated Personnel Salaries	1000-1999: Certificated Personnel Salaries	1000-1999: Certificated Personnel Salaries
Amount	\$102,556	\$422,800	\$400,853
Source	Title I	Supplemental and Concentration	Supplemental and Concentration
Budget Reference	3000-3999: Employee Benefits	3000-3999: Employee Benefits	3000-3999: Employee Benefits
Amount	\$27,143	\$42,920	\$42,920
Source	Title I	Supplemental and Concentration	Supplemental and Concentration
Budget Reference	5000-5999: Services And Other Operating Expenditures	4000-4999: Books And Supplies	4000-4999: Books And Supplies
Amount	\$11,983	\$1,890	\$3,402
Source	Title I	Supplemental and Concentration	Supplemental and Concentration
Budget Reference	7000-7439: Other Outgo	5000-5999: Services And Other Operating Expenditures	5000-5999: Services And Other Operating Expenditures

Amount	\$120,477	N/A	N/A
Source	Title II	Not Applicable	Not Applicable
Budget Reference	1000-1999: Certificated Personnel Salaries	Not Applicable	Not Applicable
Amount	\$725,790	N/A	N/A
Source	Other	Not Applicable	Not Applicable
Budget Reference	1000-1999: Certificated Personnel Salaries Educator Effectiveness Grant	Not Applicable	Not Applicable

For Actions/Services not included as contributing to meeting the Increased or Improved Services Requirement:

#### Students to be Served:

(Select from All, Students with Disabilities, or Specific Student Groups)

Specific Student Groups: English learners [Add Students to be Served selection here]

#### Location(s):

(Select from All Schools, Specific Schools, and/or Specific Grade Spans)

[Add Location(s) selection here]

#### OR

For Actions/Services included as contributing to meeting the Increased or Improved Services Requirement:

Students to be Served: (Select from English Learners, Foster Youth, and/or Low Income)	Scope of Services: (Select from LEA-wide, Schoolwide, or Limited to Unduplicated Student Group(s))	Location(s): (Select from All Schools, Specific Schools, and/or Specific Grade Spans)
English Learners [Add Students to be Served selection here]	Limited to Unduplicated Student Group(s) [Add Scope of Services selection here]	All Schools [Add Location(s) selection here]
Actions/Services		
Select from New, Modified, or Unchanged for 2017-18	Select from New, Modified, or Unchanged for 2018-19	Select from New, Modified, or Unchanged for 2019-20
Unchanged Action	Modified Action	Unchanged Action
2017-18 Actions/Services	2018-19 Actions/Services	2019-20 Actions/Services

Provide EL Specialists to support English	This action has been discontinued.	This action has been discontinued.
learners during the District summer school		
program.		
Total \$96,160		

#### **Budgeted Expenditures**

Year	2017-18	2018-19	2019-20
Amount	\$79,669	N/A	N/A
Source	Title III	Not Applicable	Not Applicable
Budget Reference	1000-1999: Certificated Personnel Salaries	Not Applicable	Not Applicable
Amount	\$14,898	N/A	N/A
Source	Title III	Not Applicable	Not Applicable
Budget Reference	3000-3999: Employee Benefits	Not Applicable	Not Applicable
Amount	\$1,593	N/A	N/A
Source	Title III	Not Applicable	Not Applicable
Budget Reference	7000-7439: Other Outgo	Not Applicable	Not Applicable

#### **Action 19**

For Actions/Services not included as contributing to meeting the Increased or Improved Services Requirement:

# Students to be Served: (Select from All, Students with Disabilities, or Specific Student Groups) [Add Students to be Served selection here] Location(s): (Select from All Schools, Specific Schools, and/or Specific Grade Spans)

OR

For Actions/Services included as contributing to meeting the Increased or Improved Services Requirement:

# Students to be Served: (Select from English Learners, Foster Youth, and/or Low Income) English Learners Foster Youth Low Income Scope of Services: (Select from LEA-wide, Schoolwide, or Limited to Unduplicated Student Group(s)) LEA-wide All Schools All Schools

#### **Actions/Services**

for 2017-18	for 2018-19	for 2019-20
Modified Action	Modified Action	Unchanged Action

Select from New, Modified, or Unchanged

#### 2017-18 Actions/Services 2018-19 Actions/Services 2019-20 Actions/Services

Implement a monitoring system for reclassified fluent-English proficient (RFEP) students and progress monitoring for English learners.
Total \$80,000

Select from New, Modified, or Unchanged

Continue to provide a monitoring system for reclassified fluent-English proficient (RFEP) students and progress monitoring for English learners. Provide online instructional content lessons for differentiated instruction at 25 school sites. Total \$174,190

Continue to provide a monitoring system for reclassified fluent-English proficient (RFEP) students and progress monitoring for English learners. Provide online instructional content lessons for

Select from New, Modified, or Unchanged

differentiated instruction at 25 school sites. Total \$167,647

#### **Budgeted Expenditures**

Year	2017-18	2018-19	2019-20
Amount	\$80,000	\$174,190	\$167,647
Source	Supplemental and Concentration	Supplemental and Concentration	Supplemental and Concentration
Budget Reference	5000-5999: Services And Other Operating Expenditures	5000-5999: Services And Other Operating Expenditures	5000-5999: Services And Other Operating Expenditures

#### **Action 20**

For Actions/Services not included as contributing to meeting the Increased or Improved Services Requirement:

#### Students to be Served:

(Select from All, Students with Disabilities, or Specific Student Groups)

#### Location(s):

(Select from All Schools, Specific Schools, and/or Specific Grade Spans)

[Add Location(s) selection here]

### OR

For Actions/Services included as contributing to meeting the Increased or Improved Services Requirement:

Students to be Served: (Select from English Learners, Foster Youth, and/or Low Income)	Scope of Services: (Select from LEA-wide, Schoolwide, or Limited to Unduplicated Student Group(s))	Location(s): (Select from All Schools, Specific Schools, and/or Specific Grade Spans)
English Learners	Limited to Unduplicated Student Group(s)	All Schools

## **Actions/Services**

Select from New, Modified, or Unchanged for 2017-18	Select from New, Modified, or Unchanged for 2018-19	Select from New, Modified, or Unchanged for 2019-20
Unchanged Action	Unchanged Action	Unchanged Action

2018-19 Actions/Services

## 2017-18 Actions/Services

Provide professional learning to junior
high/middle schools on the new ELD
supplemental materials to build capacity
for meeting the language needs of English
Learner students.
Total \$50,000

Continue to provide professional learning to junior high/middle schools on the new ELD supplemental materials to build capacity for meeting the language needs of English Learner students.

Total \$68,486

Continue to provide professional learning to junior high/middle schools on the new ELD supplemental materials to build capacity for meeting the language needs of English Learner students.

Total \$68,486

2019-20 Actions/Services

## **Budgeted Expenditures**

Year	2017-18	2018-19	2019-20
Amount	\$50,000	\$68,486	\$68,486
Source	Supplemental and Concentration	Supplemental and Concentration	Supplemental and Concentration
Budget Reference	5000-5999: Services And Other Operating Expenditures	5000-5999: Services And Other Operating Expenditures	5000-5999: Services And Other Operating Expenditures

## **Action 21**

For Actions/Services not included as contributing to meeting the Increased or Improved Services Requirement:

#### Students to be Served:

(Select from All, Students with Disabilities, or Specific Student Groups)

[Add Students to be Served selection here]

## Location(s):

(Select from All Schools, Specific Schools, and/or Specific Grade Spans)

[Add Location(s) selection here]

OR

For Actions/Services included as contributing to meeting the Increased or Improved Services Requirement:

Students to be Served: (Select from English Learners, Foster Youth, and/or Low Income)	Scope of Services: (Select from LEA-wide, Schoolwide, or Limited to Unduplicated Student Group(s))	Location(s): (Select from All Schools, Specific Schools, and/or Specific Grade Spans)
English Learners	Schoolwide	Specific Schools: Harris Elementary,
Foster Youth		Voorhies Elementary and Stiern Middle
Low Income		School

## **Actions/Services**

Select from New,	Modified, o	or Unchanged
for 2017-18		

Select from New, Modified, or Unchanged for 2018-19

Select from New, Modified, or Unchanged for 2019-20

**Unchanged Action Modified Action Modified Action** 

## 2017-18 Actions/Services

Provide multilingual education programs in the District, including the Dual Language Program at Voorhies Elementary School and Stiern Middle School, professional learning and instructional materials, and input from the District Multilingual **Education Committee.** 

Total \$525,357

## 2018-19 Actions/Services

Continue to provide multilingual education programs in the District, including the Dual Language Program at Harris Elementary School, Voorhies Elementary School and Stiern Middle School, professional learning and instructional materials, and input from the District Multilingual Education Committee.

Total \$950,520

## 2019-20 Actions/Services

Continue to provide multilingual education programs in the District, including the Dual Language Program at Harris Elementary, Voorhies Elementary School and Stiern Middle School, professional learning and instructional materials, and input from the District Multilingual Education Committee. Total \$1,176,784

Year	2017-18	2018-19	2019-20
Amount	\$273,612	\$476,258	\$636,457
Source	Supplemental and Concentration	Supplemental and Concentration	Supplemental and Concentration

Budget Reference	1000-1999: Certificated Personnel Salaries	1000-1999: Certificated Personnel Salaries	1000-1999: Certificated Personnel Salaries
Amount	\$130,787	\$243,304	\$300,070
Source	Supplemental and Concentration	Supplemental and Concentration	Supplemental and Concentration
Budget Reference	3000-3999: Employee Benefits	3000-3999: Employee Benefits	3000-3999: Employee Benefits
Amount	\$82,907	\$201,907	\$171,206
Source	Supplemental and Concentration	Supplemental and Concentration	Supplemental and Concentration
Budget Reference	4000-4999: Books And Supplies	4000-4999: Books And Supplies	4000-4999: Books And Supplies
Amount	\$38,051	\$39,051	\$69,051
Source	Supplemental and Concentration	Supplemental and Concentration	Supplemental and Concentration
Budget Reference	5000-5999: Services And Other Operating Expenditures	5000-5999: Services And Other Operating Expenditures	5000-5999: Services And Other Operating Expenditures

For Actions/Services not included as contributing to meeting the Increased or Improved Services Requirement:

## Students to be Served:

(Select from All, Students with Disabilities, or Specific Student Groups)

[Add Students to be Served selection here]

## Location(s):

(Select from All Schools, Specific Schools, and/or Specific Grade Spans)

[Add Location(s) selection here]

## **OR**

For Actions/Services included as contributing to meeting the Increased or Improved Services Requirement:

Students to be Served: (Select from English Learners, Foster Youth, and/or Low Income)	Scope of Services: (Select from LEA-wide, Schoolwide, or Limited to Unduplicated Student Group(s))	Location(s): (Select from All Schools, Specific Schools, and/or Specific Grade Spans)
English Learners	LEA-wide	All Schools
Foster Youth		
Low Income		

## **Actions/Services**

for 2017-18	for 2018-19	for 2019-20
Unchanged Action	Unchanged Action	Unchanged Action
2017-18 Actions/Services	2018-19 Actions/Services	2019-20 Actions/Services

#### 2017-18 Actions/Services

Continue the Kern Urban Teacher Residency Program with California State University Bakersfield (CSUB) to increase the number of foreign language-authorized teachers, grow Dual Language program within BCSD, and increase the number of qualified teaching candidates in the areas of science and math. Total \$429,263

Continue the Kern Urban Teacher Residency Program with California State University Bakersfield (CSUB) to increase the number of foreign language-authorized teachers, grow Dual Language program within BCSD, and increase the number of qualified teaching candidates in the areas of science and math.

Total \$429,263

## 2019-20 Actions/Services

Continue the Kern Urban Teacher Residency Program with California State University Bakersfield (CSUB) to increase the number of foreign language-authorized teachers, grow Dual Language program within BCSD, and increase the number of qualified teaching candidates in the areas of science and math. Total \$1.353.137

Year	2017-18	2018-19	2019-20
Amount	\$144,000	\$83,007	\$123,670
Source	Supplemental and Concentration	Other	Other
Budget Reference	1000-1999: Certificated Personnel Salaries	1000-1999: Certificated Personnel Salaries Next Generation of Educators Initiative Grant	1000-1999: Certificated Personnel Salaries Teacher Residency Expansion Grant
Amount	\$11,477	\$15,794	\$25,835
Source	Supplemental and Concentration	Other	Other
Budget Reference	3000-3999: Employee Benefits	3000-3999: Employee Benefits Next Generation of Educators Initiative Grant	3000-3999: Employee Benefits Teacher Residency Expansion Grant
Amount	\$153,786	\$17,580	\$6,870
Source	Supplemental and Concentration	Other	Other

Budget Reference	5000-5999: Services And Other Operating Expenditures	5000-5999: Services And Other Operating Expenditures Next Generation of Educators Initiative Grant	5000-5999: Services And Other Operating Expenditures Teacher Residency Expansion Grant
Amount	\$83,007	\$3,619	\$143,625
Source	Other	Other	Other
Budget Reference	1000-1999: Certificated Personnel Salaries Next Generation of Educators Initiative Grant	7000-7439: Other Outgo Next Generation of Educators Initiative Grant	7000-7439: Other Outgo Teacher Residency Expansion Grant
Amount	\$15,523	\$128,993	\$366,250
Source	Other	Supplemental and Concentration	Supplemental and Concentration
Budget Reference	3000-3999: Employee Benefits Next Generation of Educators Initiative Grant	1000-1999: Certificated Personnel Salaries	1000-1999: Certificated Personnel Salaries
Amount	\$17,580	\$1,955	\$76,512
Source	Other	Supplemental and Concentration	Supplemental and Concentration
Budget Reference	5000-5999: Services And Other Operating Expenditures Next Generation of Educators Initiative Grant	2000-2999: Classified Personnel Salaries	3000-3999: Employee Benefits
Amount	\$3,890	\$27,063	\$50,000
Source	Other	Supplemental and Concentration	Supplemental and Concentration
Budget Reference	7000-7439: Other Outgo Next Generation of Educators Initiative Grant	3000-3999: Employee Benefits	4000-4999: Books And Supplies

Amount	N/A	\$30,024	\$560,375
Source	Not Applicable	Supplemental and Concentration	Supplemental and Concentration
Budget Reference	Not Applicable	4000-4999: Books And Supplies	5000-5999: Services And Other Operating Expenditures
Amount	N/A	\$121,228	N/A
Amount Source	N/A Not Applicable	\$121,228 Supplemental and Concentration	N/A Not Applicable

For Actions/Services not included as contributing to meeting the Increased or Improved Services Requirement:

Students to be Served: (Select from All, Students with Disabilities, or Specific Student Groups)	Location(s): (Select from All Schools, Specific Schools, and/or Specific Grade Spans)
[Add Students to be Served selection here]	[Add Location(s) selection here]

OR

For Actions/Services included as contributing to meeting the Increased or Improved Services Requirement:

Students to be Served: (Select from English Learners, Foster Youth, and/or Low Income)	Scope of Services: (Select from LEA-wide, Schoolwide, or Limited to Unduplicated Student Group(s))	Location(s): (Select from All Schools, Specific Schools, and/or Specific Grade Spans)
English Learners	LEA-wide	All Schools
Foster Youth		
Low Income		

## **Actions/Services**

Select from New, Modified, or Unchanged for 2017-18	Select from New, Modified, or Unchanged for 2018-19	Select from New, Modified, or Unchanged for 2019-20
Unchanged Action	Unchanged Action	Modified Action
2017-18 Actions/Services	2018-19 Actions/Services	2019-20 Actions/Services

Provide a Coordinator, Curriculum & Standards to oversee STEM project-based learning and Kern Urban Teacher Residency partnership with CSUB. Total \$153,786

Continue to provide a Coordinator, Curriculum & Standards to oversee STEM project-based learning and Kern Urban Teacher Residency partnership with CSUB. Total \$263,640 Continue to provide a Coordinator for Curriculum & Instruction, and an Instructional Specialist, to oversee STEM project-based learning educational opportunities, NGSS, and the Kern Urban Teacher Residency partnership with CSUB. Total \$324,589

Year	2017-18	2018-19	2019-20
Amount	\$118,733	\$125,268	\$127,743
Source	Supplemental and Concentration	Supplemental and Concentration	Supplemental and Concentration
Budget Reference	1000-1999: Certificated Personnel Salaries	1000-1999: Certificated Personnel Salaries	1000-1999: Certificated Personnel Salaries
Amount	\$34,221	\$25,559	\$26,701
Source	Supplemental and Concentration	Supplemental and Concentration	Supplemental and Concentration
Budget Reference	3000-3999: Employee Benefits	3000-3999: Employee Benefits	3000-3999: Employee Benefits
Amount	\$832	\$1,058	\$1,058
Source	Supplemental and Concentration	Supplemental and Concentration	Supplemental and Concentration
Budget Reference	5000-5999: Services And Other Operating Expenditures	5000-5999: Services And Other Operating Expenditures	5000-5999: Services And Other Operating Expenditures
Amount	N/A	\$72,327	\$112,373
Source	Not Applicable	Title II	Title II
Budget Reference	Not Applicable	1000-1999: Certificated Personnel Salaries	1000-1999: Certificated Personnel Salaries

Amount	N/A	\$35,679	\$44,857
Source	Not Applicable	Title II	Title II
Budget Reference	Not Applicable	3000-3999: Employee Benefits	3000-3999: Employee Benefits
Amount	N/A	\$378	\$5,997
Source	Not Applicable	Title II	Title II
Budget Reference	Not Applicable	5000-5999: Services And Other Operating Expenditures	5000-5999: Services And Other Operating Expenditures
Amount	N/A	\$3,371	\$5,860
Source	Not Applicable	Title II	Title II
Budget Reference	Not Applicable	7000-7439: Other Outgo	7000-7439: Other Outgo

For Actions/Services not included as contributing to meeting the Increased or Improved Services Requirement:

## Students to be Served:

(Select from All, Students with Disabilities, or Specific Student Groups)

[Add Students to be Served selection here]

## Location(s):

(Select from All Schools, Specific Schools, and/or Specific Grade Spans)

[Add Location(s) selection here]

OR

For Actions/Services included as contributing to meeting the Increased or Improved Services Requirement:

Students to be Served: (Select from English Learners, Foster Youth, and/or Low Income)	Scope of Services: (Select from LEA-wide, Schoolwide, or Limited to Unduplicated Student Group(s))	Location(s): (Select from All Schools, Specific Schools, and/or Specific Grade Spans)
English Learners	LEA-wide	All Schools
Foster Youth		
Low Income		

## **Actions/Services**

Select from New, Modified, or Unchanged for 2017-18

Select from New, Modified, or Unchanged for 2018-19

Select from New, Modified, or Unchanged for 2019-20

Unchanged Action	Unchanged Action	Unchanged Action
2017-18 Actions/Services	2018-19 Actions/Services	2019-20 Actions/Services
Provide an abbreviated two days of the summer professional learning to first and second year teachers on K-8 CCSS ELA/ELD (1 day) and Math (1 day) as part of New Teacher Orientation. Total \$62,501	Continue to provide an abbreviated two days of the summer professional learning to first and second year teachers on K-8 CCSS ELA/ELD (1 day) and Math (1 day) as part of New Teacher Orientation.  Total \$63,391	Continue to provide an abbreviated two days of the summer professional learning to first and second year teachers on K-8 CCSS ELA/ELD (1 day) and Math (1 day) as part of New Teacher Orientation.  Total \$63,655

## **Budgeted Expenditures**

Year	2017-18	2018-19	2019-20
Amount	\$52,655	\$52,655	\$52,655
Source	Supplemental and Concentration	Supplemental and Concentration	Supplemental and Concentration
Budget Reference	1000-1999: Certificated Personnel Salaries	1000-1999: Certificated Personnel Salaries	1000-1999: Certificated Personnel Salaries
Amount	\$9.846	¢40.726	¢44.000
	ψ3,040	\$10,736	\$11,000
Source	Supplemental and Concentration	Supplemental and Concentration	Supplemental and Concentration

## **Action 25**

For Actions/Services not included as contributing to meeting the Increased or Improved Services Requirement:

# Students to be Served: (Select from All, Students with Disabilities, or Specific Student Groups) [Add Students to be Served selection here] Location(s): (Select from All Schools, Specific Schools, and/or Specific Grade Spans) [Add Location(s) selection here]

**OR** 

For Actions/Services included as contributing to meeting the Increased or Improved Services Requirement:

Students to be Served: (Select from English Learners, Foster Youth, and/or Low Income)	Scope of Services: (Select from LEA-wide, Schoolwide, or Limited to Unduplicated Student Group(s))	Location(s): (Select from All Schools, Specific Schools, and/or Specific Grade Spans)
English Learners	LEA-wide	All Schools
Foster Youth		
Low Income		

## Actions/Services

Actions/Services		
Select from New, Modified, or Unchanged for 2017-18	Select from New, Modified, or Unchanged for 2018-19	Select from New, Modified, or Unchanged for 2019-20
Unchanged Action	Unchanged Action	Unchanged Action
2017-18 Actions/Services	2018-19 Actions/Services	2019-20 Actions/Services
Support the Induction, Intern and other New Teacher Programs by providing teachers with on-going, individualized and intensive professional learning in both	Continue to support the Induction, Intern and other New Teacher Programs by providing teachers with on-going, individualized and intensive professional	Continue to support the Induction, Intern and other New Teacher Programs by providing teachers with on-going, individualized and intensive professional

learning in both content and pedagogy.

Total \$1,457,680

learning in both content and pedagogy.

Total \$1,338,538

## **Budgeted Expenditures**

content and pedagogy.

Total \$1,070,914

Year	2017-18	2018-19	2019-20
Amount	\$707,534	\$1,008,242	\$884,092
Source	Supplemental and Concentration	Supplemental and Concentration	Supplemental and Concentration
Budget Reference	1000-1999: Certificated Personnel Salaries	1000-1999: Certificated Personnel Salaries	1000-1999: Certificated Personnel Salaries
Amount	\$95,088	\$102,454	\$111,859
Source	Supplemental and Concentration	Supplemental and Concentration	Supplemental and Concentration
Budget Reference	2000-2999: Classified Personnel Salaries	2000-2999: Classified Personnel Salaries	2000-2999: Classified Personnel Salaries

Amount	\$208,717	\$288,569	\$276,006
Source	Supplemental and Concentration	Supplemental and Concentration	Supplemental and Concentration
Budget Reference	3000-3999: Employee Benefits	3000-3999: Employee Benefits	3000-3999: Employee Benefits
Amount	\$52,088	\$31,094	\$29,129
Source	Supplemental and Concentration	Supplemental and Concentration	Supplemental and Concentration
Budget Reference	4000-4999: Books And Supplies	4000-4999: Books And Supplies	4000-4999: Books And Supplies
Amount	\$7,487	\$27,321	\$37,452
Source	Supplemental and Concentration	Supplemental and Concentration	Supplemental and Concentration
Budget Reference	5000-5999: Services And Other Operating Expenditures	5000-5999: Services And Other Operating Expenditures	5000-5999: Services And Other Operating Expenditures

For Actions/Services not included as contributing to meeting the Increased or Improved Services Requirement:

## Students to be Served:

(Select from All, Students with Disabilities, or Specific Student Groups)

[Add Students to be Served selection here]

## Location(s):

(Select from All Schools, Specific Schools, and/or Specific Grade Spans)

[Add Location(s) selection here]

## **OR**

For Actions/Services included as contributing to meeting the Increased or Improved Services Requirement:

Students to be Served: (Select from English Learners, Foster Youth, and/or Low Income)	Scope of Services: (Select from LEA-wide, Schoolwide, or Limited to Unduplicated Student Group(s))	Location(s): (Select from All Schools, Specific Schools, and/or Specific Grade Spans)
English Learners	LEA-wide	All Schools
Foster Youth		
Low Income		

## **Actions/Services**

Select from New, Modified, or Unchanged for 2017-18

Select from New, Modified, or Unchanged for 2018-19

Select from New, Modified, or Unchanged for 2019-20

Unchanged Action	Unchanged Action	Unchanged Action
2017-18 Actions/Services	2018-19 Actions/Services	2019-20 Actions/Services
Provide three Program Specialists to support the District's Induction and Intern Program and one new Program Specialist to provide support to veteran teachers. Total \$580,478	Continue to provide three Program Specialists to support the District's Induction and Intern Program and one new Program Specialist to provide support to veteran teachers.  Total \$599,632	Continue to provide three Program Specialists to support the District's Induction and Intern Program and one new Program Specialist to provide support to veteran teachers.  Total \$587,551

## **Budgeted Expenditures**

Year	2017-18	2018-19	2019-20
Amount	\$420,450	\$427,267	\$415,511
Source	Supplemental and Concentration	Supplemental and Concentration	Supplemental and Concentration
Budget Reference	1000-1999: Certificated Personnel Salaries	1000-1999: Certificated Personnel Salaries	1000-1999: Certificated Personnel Salaries
Amount	\$158,516	\$170,853	\$170,528
Source	Supplemental and Concentration	Supplemental and Concentration	Supplemental and Concentration
Budget Reference	3000-3999: Employee Benefits	3000-3999: Employee Benefits	3000-3999: Employee Benefits
Amount	\$1,512	\$1,512	\$1,512
Source	Supplemental and Concentration	Supplemental and Concentration	Supplemental and Concentration
Budget Reference	5000-5999: Services And Other Operating Expenditures	5000-5999: Services And Other Operating Expenditures	5000-5999: Services And Other Operating Expenditures

## **Action 27**

For Actions/Services not included as contributing to meeting the Increased or Improved Services Requirement:

## Students to be Served:

(Select from All, Students with Disabilities, or Specific Student Groups)

## Location(s):

(Select from All Schools, Specific Schools, and/or Specific Grade Spans)

[Add Location(s) selection here]

Total \$61,800

## OR

For Actions/Services included as contributing to meeting the Increased or Improved Services Requirement:

Total \$61,629

Students to be Served: (Select from English Learners, Foster Youth, and/or Low Income)	Scope of Services: (Select from LEA-wide, Schoolwide, or Limited to Unduplicated Student Group(s))	Location(s): (Select from All Schools, Specific Schools, and/or Specific Grade Spans)
English Learners	LEA-wide	All Schools
Foster Youth		
Low Income		

Actions/Services		
Select from New, Modified, or Unchanged for 2017-18	Select from New, Modified, or Unchanged for 2018-19	Select from New, Modified, or Unchanged for 2019-20
Unchanged Action	Unchanged Action	Unchanged Action
2017-18 Actions/Services	2018-19 Actions/Services	2019-20 Actions/Services
Provide additional support and professional learning to teachers in their first three years after earning their clear credential, to be phased in over a three-year period.	Continue to provide additional support and professional learning to teachers in their first three years after earning their clear credential, to be phased in over a three-year period.	Continue to provide additional support and professional learning to teachers in their first three years after earning their clear credential, to be phased in over a three-year period.

## **Budgeted Expenditures**

Total \$59,895

Year	2017-18	2018-19	2019-20
Amount	\$34,000	\$34,000	\$34,000
Source	Supplemental and Concentration	Supplemental and Concentration	Supplemental and Concentration
Budget Reference	1000-1999: Certificated Personnel Salaries	1000-1999: Certificated Personnel Salaries	1000-1999: Certificated Personnel Salaries
Amount	\$6,358	\$6,932	\$7,103

Source	Supplemental and Concentration	Supplemental and Concentration	Supplemental and Concentration
Budget Reference	3000-3999: Employee Benefits	3000-3999: Employee Benefits	3000-3999: Employee Benefits
Amount	\$19,537	\$20,697	\$20,697
Source	Supplemental and Concentration	Supplemental and Concentration	Supplemental and Concentration
Budget Reference	4000-4999: Books And Supplies	4000-4999: Books And Supplies	4000-4999: Books And Supplies

For Actions/Services not included as contributing to meeting the Increased or Improved Services Requirement:

## Students to be Served:

(Select from All, Students with Disabilities, or Specific Student Groups)

[Add Students to be Served selection here]

## Location(s):

(Select from All Schools, Specific Schools, and/or Specific Grade Spans)

[Add Location(s) selection here]

## OR

For Actions/Services included as contributing to meeting the Increased or Improved Services Requirement:

Students to be Served: (Select from English Learners, Foster Youth, and/or Low Income)	Scope of Services: (Select from LEA-wide, Schoolwide, or Limited to Unduplicated Student Group(s))	Location(s): (Select from All Schools, Specific Schools, and/or Specific Grade Spans)
English Learners	LEA-wide	All Schools
Foster Youth		
Low Income		

## Actions/Services

Actions/Services		
Select from New, Modified, or Unchanged for 2017-18	Select from New, Modified, or Unchanged for 2018-19	Select from New, Modified, or Unchanged for 2019-20
Unchanged Action	Modified Action	Modified Action
2017-18 Actions/Services	2018-19 Actions/Services	2019-20 Actions/Services
Renew Accelerated Reader license and STAR Reading Test, to include differentiated learning and support a culture of reading.	Continue Accelerated Reader with STAR Reading and STAR Math at all schools, and Achieve 3000 at 28 schools, to provide students with differentiated	Continue Accelerated Reader with STAR Reading and STAR Math at all schools, and Achieve 3000 at all schools, to provide students with differentiated

Total \$268,238	learning to support a culture of literacy and	learning to support a culture of literacy and
	numeracy.	numeracy.
	Total \$2,750,419	Total \$2,309,644

## **Budgeted Expenditures**

Year	2017-18	2018-19	2019-20
Amount	\$268,238	\$1,012,912	\$1,012,632
Source	Supplemental and Concentration	Title I	Title I
Budget Reference	5000-5999: Services And Other Operating Expenditures	5000-5999: Services And Other Operating Expenditures	5000-5999: Services And Other Operating Expenditures
Amount	N/A	\$31,501	\$36,353
Source	Not Applicable	Title I	Title I
Budget Reference	Not Applicable	7000-7439: Other Outgo	7000-7439: Other Outgo
Amount	N/A	\$1,706,006	\$1,260,659
Source	Not Applicable	Supplemental and Concentration	Supplemental and Concentration
Budget Reference	Not Applicable	5000-5999: Services And Other Operating Expenditures	5000-5999: Services And Other Operating Expenditures

## Action 29

For Actions/Services not included as contributing to meeting the Increased or Improved Services Requirement:

## Students to be Served: Location(s):

(Select from All, Students with Disabilities, or Specific Student Groups)

[Add Students to be Served selection here]

(Select from All Schools, Specific Schools, and/or Specific Grade Spans)

[Add Location(s) selection here]

OR

For Actions/Services included as contributing to meeting the Increased or Improved Services Requirement:

Students to be Served: (Select from English Learners, Foster Youth, and/or Low Income)	Scope of Services: (Select from LEA-wide, Schoolwide, or Limited to Unduplicated Student Group(s))	<b>Location(s):</b> (Select from All Schools, Specific Schools, and/or Specific Grade Spans)
English Learners	LEA-wide	All Schools
Foster Youth		
Low Income		

## **Actions/Services**

Select from New, Modified, or Unchanged for 2017-18	Select from New, Modified, or Unchanged for 2018-19	Select from New, Modified, or Unchanged for 2019-20
Unchanged Action	Unchanged Action	Unchanged Action
2017-18 Actions/Services	2018-19 Actions/Services	2019-20 Actions/Services
Continue to upgrade library collections and	Continue to upgrade library collections and	Continue to upgrade library collections and

Continue to upgrade library collections and library spaces district-wide with culturally responsive reading materials that promote reading by students. Staff school libraries with library media technicians/library media assistants.

Total \$2,269,389

Continue to upgrade library collections and library spaces district-wide with culturally responsive reading materials that promote reading by students. Staff school libraries with library media technicians/library media assistants.

Total \$2,474,146

Continue to upgrade library collections and library spaces district-wide with culturally responsive reading materials that promote reading by students. Staff school libraries with library media technicians/library media assistants.

Total \$2,890,680

Year	2017-18	2018-19	2019-20
Amount	\$1,098,294	\$1,185,130	\$11,546
Source	Supplemental and Concentration	Supplemental and Concentration	Supplemental and Concentration
Budget Reference	2000-2999: Classified Personnel Salaries	2000-2999: Classified Personnel Salaries	1000-1999: Certificated Personnel Salaries
Amount	\$1,159,095	\$1,249,184	\$1,221,635
Source	Supplemental and Concentration	Supplemental and Concentration	Supplemental and Concentration
Budget Reference	3000-3999: Employee Benefits	3000-3999: Employee Benefits	2000-2999: Classified Personnel Salaries

Amount	\$12,000	\$39,832	\$1,292,555
Source	Supplemental and Concentration	Supplemental and Concentration	Supplemental and Concentration
Budget Reference	5000-5999: Services And Other Operating Expenditures	5000-5999: Services And Other Operating Expenditures	3000-3999: Employee Benefits
Amount	N/A	N/A	\$215,000
Source	Not Applicable	Not Applicable	LCFF Supplemental and Concentration
Budget Reference	Not Applicable	Not Applicable	4000-4999: Books And Supplies
Amount	N/A	NA/	\$42,169
Source	Not Applicable	Not Applicable	LCFF Supplemental and Concentration
Budget Reference	Not Applicable	Not Applicable	5000-5999: Services And Other Operating Expenditures
Amount	N/A	N/A	\$107,775
Source	Not Applicable	Not Applicable	LCFF Supplemental and Concentration
Budget Reference	Not Applicable	Not Applicable	6000-6999: Capital Outlay

For Actions/Services not included as contributing to meeting the Increased or Improved Services Requirement:

## Students to be Served: Colort form All Students with Disabilities on Smarific Student Course) (Colort form All Students with Disabilities on Smarific Student Course)

(Select from All, Students with Disabilities, or Specific Student Groups)

(Select from All Schools, Specific Schools, and/or Specific Grade Spans)

[Add Students to be Served selection here] [Add Location(s) selection here]

OR

For Actions/Services included as contributing to meeting the Increased or Improved Services Requirement:

Students to be Served: (Select from English Learners, Foster Youth, and/or Low Income)	Scope of Services: (Select from LEA-wide, Schoolwide, or Limited to Unduplicated Student Group(s))	Location(s): (Select from All Schools, Specific Schools, and/or Specific Grade Spans)
English Learners	LEA-wide	All Schools
Foster Youth		
Low Income		

## **Actions/Services**

for 2017-18	for 2018-19	for 2019-20
Unchanged Action	Unchanged Action	Unchanged Action

Select from New, Modified, or Unchanged

Select from New, Modified, or Unchanged

Continue to maintain culturally responsive

classroom libraries district-wide while also

providing classroom teachers instructional

resources to support small group guided

2019-20 Actions/Services

reading instruction.

Total \$75,000

## 2017-18 Actions/Services

Maintain culturally responsive classroom libraries district-wide while also providing classroom teachers instructional resources to support small group guided reading instruction.

Select from New, Modified, or Unchanged

Total \$1,127,665

## 2018-19 Actions/Services

Continue to maintain culturally responsive classroom libraries district-wide while also providing classroom teachers instructional resources to support small group guided reading instruction. Total \$75,000

## **Budgeted Expenditures**

Year	2017-18	2018-19	2019-20
Amount	\$1,077,665	\$75,000	\$75,000
Source	Supplemental and Concentration	Supplemental and Concentration	Supplemental and Concentration
Budget Reference	4000-4999: Books And Supplies	4000-4999: Books And Supplies	4000-4999: Books And Supplies

## **Action 31**

For Actions/Services not included as contributing to meeting the Increased or Improved Services Requirement:

To Action 3/00 vices not included as contributing to meeting the increased of improved octvices requirement.		
Students to be Served: (Select from All, Students with Disabilities, or Specific Student Groups)	Location(s): (Select from All Schools, Specific Schools, and/or Specific Grade Spans)	
[Add Students to be Served selection here]	[Add Location(s) selection here]	

## OR

For Actions/Services included as contributing to meeting the Increased or Improved Services Requirement:			
Students to be Served: (Select from English Learners, Foster Youth, and/or Low Income)	Scope of Services: (Select from LEA-wide, Schoolwide, or Limited to Unduplicated Student Group(s))	Location(s): (Select from All Schools, Specific Schools, and/or Specific Grade Spans)	
English Learners Low Income	LEA-wide	All Schools	
Actions/Services			
Select from New, Modified, or Unchanged for 2017-18	Select from New, Modified, or Unchanged for 2018-19	Select from New, Modified, or Unchanged for 2019-20	
Unchanged Action	Unchanged Action	Modified Action	
2017-18 Actions/Services	2018-19 Actions/Services	2019-20 Actions/Services	
Provide a District curriculum lab to support teachers, staff and parents. Total \$131,638	Continue to provide a District curriculum lab to support teachers, staff and parents. Total \$150,005	Discontinued - the District curriculum lab will no longer be funded with Supplemental and Concentration LCFF funds.	
Budgeted Expenditures			
Year 2017-18	2018-19	2019-20	

Year	2017-18	2018-19	2019-20
Amount	\$18,336	\$9,438	N/A
Source	Supplemental and Concentration	Supplemental and Concentration	Not Applicable
Budget Reference	1000-1999: Certificated Personnel Salaries	1000-1999: Certificated Personnel Salaries	Not Applicable
Amount	\$41,072	\$44,725	N/A
Source	Supplemental and Concentration	Supplemental and Concentration	Not Applicable
Budget Reference	2000-2999: Classified Personnel Salaries	2000-2999: Classified Personnel Salaries	Not Applicable

Amount	\$35,383	\$38,816	N/A
Source	Supplemental and Concentration	Supplemental and Concentration	Not Applicable
Budget Reference	3000-3999: Employee Benefits	3000-3999: Employee Benefits	Not Applicable
Amount	\$31,766	\$52,065	N/A
Source	Supplemental and Concentration	Supplemental and Concentration	Not Applicable
Budget Reference	4000-4999: Books And Supplies	4000-4999: Books And Supplies	Not Applicable
Amount	\$5,081	\$4,961	N/A
Source	Supplemental and Concentration	Supplemental and Concentration	Not Applicable
Budget Reference	5000-5999: Services And Other Operating Expenditures	5000-5999: Services And Other Operating Expenditures	Not Applicable

For Actions/Services not included as contributing to meeting the Increased or Improved Services Requirement:

## Students to be Served:

(Select from All, Students with Disabilities, or Specific Student Groups)

[Add Students to be Served selection here]

## Location(s):

(Select from All Schools, Specific Schools, and/or Specific Grade Spans)

[Add Location(s) selection here]

## OR

For Actions/Services included as contributing to meeting the Increased or Improved Services Requirement:

Students to be Served: (Select from English Learners, Foster Youth, and/or Low Income)	Scope of Services: (Select from LEA-wide, Schoolwide, or Limited to Unduplicated Student Group(s))	Location(s): (Select from All Schools, Specific Schools, and/or Specific Grade Spans)
English Learners	LEA-wide	All Schools
Foster Youth		
Low Income		

## **Actions/Services**

Select from New, Modified, or Unchanged for 2017-18

Select from New, Modified, or Unchanged for 2018-19

Select from New, Modified, or Unchanged for 2019-20

Unchanged Action	Unchanged Action	Modified Action
2017-18 Actions/Services	2018-19 Actions/Services	2019-20 Actions/Services
Provide targeted, supplemental learning opportunities for academically at-risk students, including instructional aides and intervention specialists.  Total \$1,994,372	Continue to provide targeted, supplemental learning opportunities for academically at-risk students, including instructional aides and intervention specialists.  Total \$2,091,745	Continue to provide targeted, supplemental learning opportunities for academically at-risk students, including instructional aides.  Total \$1,537,065

Year	2017-18	2018-19	2019-20
Amount	\$615,206	\$1,147,842	\$175,000
Source	Title I	Title I	Title I
Budget Reference	1000-1999: Certificated Personnel Salaries	1000-1999: Certificated Personnel Salaries	1000-1999: Certificated Personnel Salaries
Amount	\$5,000	\$5,290	\$5,000
Source	Title I	Title I	Title I
Budget Reference	2000-2999: Classified Personnel Salaries	2000-2999: Classified Personnel Salaries	2000-2999: Classified Personnel Salaries
Amount	\$236,307	\$274,609	\$38,931
Source	Title I	Title I	Title I
Budget Reference	3000-3999: Employee Benefits	3000-3999: Employee Benefits	3000-3999: Employee Benefits
Amount	\$159,679	\$129,162	\$385,000
Source	Title I	Title I	Title I
Budget Reference	4000-4999: Books And Supplies	4000-4999: Books And Supplies	4000-4999: Books And Supplies

Amount	\$30,814	\$34,632	\$25,882
Source	Title I	Title I	Title I
Budget Reference	5000-5999: Services And Other Operating Expenditures	7000-7439: Other Outgo	5000-5999: Services And Other Operating Expenditures
Amount	\$35,075	\$852,566	\$22,610
Source	Title I	Supplemental and Concentration	Title I
Budget Reference	7000-7439: Other Outgo	2000-2999: Classified Personnel Salaries	7000-7439: Other Outgo
Amount	\$822,756	\$90,993	\$802,992
Source	Supplemental and Concentration	Supplemental and Concentration	Supplemental and Concentration
Budget Reference	2000-2999: Classified Personnel Salaries	3000-3999: Employee Benefits	2000-2999: Classified Personnel Salaries
Amount	\$89,535	N/A	\$81,650
Source	Supplemental and Concentration	Not Applicable	LCFF Supplemental and Concentration
Budget Reference	3000-3999: Employee Benefits	Not Applicable	3000-3999: Employee Benefits

For Actions/Services not included as contributing to meeting the Increased or Improved Services Requirement:

# Students to be Served: (Select from All, Students with Disabilities, or Specific Student Groups) All [Add Students to be Served selection here] Location(s): (Select from All Schools, Specific Schools, and/or Specific Grade Spans) All Schools [Add Location(s) selection here]

OR

For Actions/Services included as contributing to meeting the Increased or Improved Services Requirement:

Students to be Served: (Select from English Learners, Foster Youth, and/or Low Income)	Scope of Services: (Select from LEA-wide, Schoolwide, or Limited to Unduplicated Student Group(s))	<b>Location(s):</b> (Select from All Schools, Specific Schools, and/or Specific Grade Spans)
[Add Students to be Served selection here]	[Add Scope of Services selection here]	All Schools
		[Add Location(s) selection here]

## **Actions/Services**

Select from New, Modified, or Unchanged for 2017-18	Select from New, Modified, or Unchanged for 2018-19	Select from New, Modified, or Unchanged for 2019-20
Unchanged Action	Unchanged Action	Unchanged Action
2017-18 Actions/Services	2018-19 Actions/Services	2019-20 Actions/Services
Provide National Youth Sports Program for identified at-risk students. Total \$110,892	Continue to provide National Youth Sports Program for identified at-risk students. Total \$119,575	Continue to provide National Youth Sports Program for identified at-risk students. Total \$120,132

## **Budgeted Expenditures**

Year	2017-18	2018-19	2019-20
Amount	\$107,298	\$115,968	\$115,968
Source	Title I	Title I	Title I
Budget Reference	5000-5999: Services And Other Operating Expenditures	5000-5999: Services And Other Operating Expenditures	5000-5999: Services And Other Operating Expenditures
Amount	\$3,594	\$3,607	\$4,164
Source	Title I	Title I	Title I
Budget Reference	7000-7439: Other Outgo	7000-7439: Other Outgo	7000-7439: Other Outgo

## **Action 34**

For Actions/Services not included as contributing to meeting the Increased or Improved Services Requirement:

## Students to be Served:

## Location(s):

(Select from All, Students with Disabilities, or Specific Student Groups)

(Select from All Schools, Specific Schools, and/or Specific Grade Spans)

[Add Location(s) selection here]

Total \$1,227,431

## OR

For Actions/Services included as contributing to meeting the Increased or Improved Services Requirement:

Students to be Served: (Select from English Learners, Foster Youth, and/or Low Income)	Scope of Services: (Select from LEA-wide, Schoolwide, or Limited to Unduplicated Student Group(s))	Location(s): (Select from All Schools, Specific Schools, and/or Specific Grade Spans)
English Learners	LEA-wide	All Schools
Foster Youth		
Low Income		

	Actions/Services			
Select from New, Modified, or Unchanged for 2017-18		Select from New, Modified, or Unchanged for 2018-19	Select from New, Modified, or Unchanged for 2019-20	
	Unchanged Action	Modified Action	Modified Action	
	2017-18 Actions/Services	2018-19 Actions/Services	2019-20 Actions/Services	
	Provide STEAM-focused Summer School to enrich student learning experiences and accelerate academic achievement for atrisk students. Total \$2,748,447	Provide Summer Learning programs to accelerate academic achievement for atrisk and unduplicated students.  Total \$252,860	Provide Summer Learning programs to accelerate academic achievement for atrisk and unduplicated students. The programs will be expanded to reach more low-performing students district-wide.	

Year	2017-18	2018-19	2019-20
Amount	\$1,399,125	\$77,440	\$198,602
Source	Supplemental and Concentration	Title I	Supplemental and Concentration
Budget Reference	1000-1999: Certificated Personnel Salaries	1000-1999: Certificated Personnel Salaries CSI Grant	1000-1999: Certificated Personnel Salaries
Amount	\$394,806	\$82,736	\$496,416

Source	Supplemental and Concentration	Title I	Supplemental and Concentration
Budget Reference	2000-2999: Classified Personnel Salaries	2000-2999: Classified Personnel Salaries CSI Grant	2000-2999: Classified Personnel Salaries
Amount	\$372,886	\$31,512	\$132,268
Source	Supplemental and Concentration	Title I	Supplemental and Concentration
Budget Reference	2000-2999: Classified Personnel Salaries	3000-3999: Employee Benefits CSI Grant	3000-3999: Employee Benefits
Amount	\$506,985	\$10,600	\$266,038
Source	Supplemental and Concentration	Title I	Other
Budget Reference	3000-3999: Employee Benefits	4000-4999: Books And Supplies CSI Grant	1000-1999: Certificated Personnel Salaries Low-Performing Students Block Grant
Amount	\$74,645	\$19,360	\$56,640
Source	Supplemental and Concentration	Supplemental and Concentration	Other
Budget Reference	5000-5999: Services And Other Operating Expenditures	1000-1999: Certificated Personnel Salaries	3000-3999: Employee Benefits Low-Performing Students Block Grant
Amount	N/A	\$20,684	\$63,600
Source	Not Applicable	LCFF Supplemental and Concentration	Other
Budget Reference	Not Applicable	2000-2999: Classified Personnel Salaries	4000-4999: Books And Supplies Low-Performing Students Block Grant

Amount	N/A	\$7,878	\$13,867
Source	Not Applicable	LCFF Supplemental and Concentration	Other
Budget Reference	Not Applicable	3000-3999: Employee Benefits	7000-7439: Other Outgo Low-Performing Students Block Grant
Amount	N/A	\$2,650	N/A
Source	Not Applicable	LCFF Supplemental and Concentration	Not Applicable
Budget Reference	Not Applicable	4000-4999: Books And Supplies	Not Applicable

For Actions/Services not included as contributing to meeting the Increased or Improved Services Requirement:

## Students to be Served:

(Select from All, Students with Disabilities, or Specific Student Groups)

[Add Students to be Served selection here]

## Location(s):

(Select from All Schools, Specific Schools, and/or Specific Grade Spans)

[Add Location(s) selection here]

## **OR**

For Actions/Services included as contributing to meeting the Increased or Improved Services Requirement:

Students to be Served: (Select from English Learners, Foster Youth, and/or Low Income)	Scope of Services: (Select from LEA-wide, Schoolwide, or Limited to Unduplicated Student Group(s))	Location(s): (Select from All Schools, Specific Schools, and/or Specific Grade Spans)
English Learners	LEA-wide	All Schools
Foster Youth		
Low Income		

## **Actions/Services**

for 2017-18	for 2018-19	for 2019-20
Modified Action	Modified Action	Modified Action

2017-18 Actions/Services 2018-19 Actions/Services

2019-20 Actions/Services

Provide support for the After School
Program by providing a program specialist
and two certificated teachers at each site
who serve as Academic Liaisons for 2
hours per week to provide targeted direct
instruction. Provide staffing through Boys
and Girls Club to offer services for up to
1,950 students across thirty-nine school
sites prioritized by socioeconomic status
and school size.
Total \$1,745,519

Continue to provide support for Magnet and After School Programs, including a program specialist and two certificated teachers at each site who serve as Academic Liaisons for 2 hours per week to provide targeted direct instruction. Provide staffing through Boys and Girls Club to offer services for up to 1,950 students across thirty-nine school sites prioritized by socioeconomic status and school size. Total \$3,397,880

Provide support for Magnet Programs, After School Programs, and the launch of Extended Learning Academies at all schools to provide project-based learning opportunities through four modules: Science, Technology, Engineering and the Arts, to meet the needs of principally unduplicated pupils. Total \$6,494,467

Year	2017-18	2018-19	2019-20
Amount	\$402,573	\$812,322	\$1,084,849
Source	Supplemental and Concentration	Supplemental and Concentration	Supplemental and Concentration
Budget Reference	1000-1999: Certificated Personnel Salaries	1000-1999: Certificated Personnel Salaries	1000-1999: Certificated Personnel Salaries
Amount	\$97,665	\$550,788	\$663,664
Source	Supplemental and Concentration	Supplemental and Concentration	Supplemental and Concentration
Budget Reference	3000-3999: Employee Benefits	2000-2999: Classified Personnel Salaries	2000-2999: Classified Personnel Salaries
Amount	\$128,268	\$707,992	\$772,649
Source	Supplemental and Concentration	Supplemental and Concentration	Supplemental and Concentration
Budget Reference	4000-4999: Books And Supplies	3000-3999: Employee Benefits	3000-3999: Employee Benefits

Amount	\$1,117,013	\$170,660	\$162,553
Source	Supplemental and Concentration	Supplemental and Concentration	Supplemental and Concentration
Budget Reference	5000-5999: Services And Other Operating Expenditures	4000-4999: Books And Supplies	4000-4999: Books And Supplies
Amount	N/A	\$1,156,118	\$1,579,914
Source	Not Applicable	Supplemental and Concentration	Supplemental and Concentration
Budget Reference	Not Applicable	5000-5999: Services And Other Operating Expenditures	5000-5999: Services And Other Operating Expenditures
Amount	N/A	N/A	\$361,959
Source	Not Applicable	Not Applicable	Title IV
Budget Reference	Not Applicable	Not Applicable	1000-1999: Certificated Personnel Salaries
Amount	N/A	N/A	\$152,816
Source	Not Applicable	Not Applicable	Title IV
Budget Reference	Not Applicable	Not Applicable	3000-3999: Employee Benefits
Amount	N/A	N/A	\$1,220,029
Source	Not Applicable	Not Applicable	Title IV
Budget Reference	Not Applicable	Not Applicable	4000-4999: Books And Supplies
Amount	N/A	N/A	\$418,722
Source	Not Applicable	Not Applicable	Title IV
Budget Reference	Not Applicable	Not Applicable	5000-5999: Services And Other Operating Expenditures

Amount	N/A	N/A	\$77,312
Source	Not Applicable	Not Applicable	Title IV
Budget Reference	Not Applicable	Not Applicable	6000-6999: Capital Outlay

For Actions/Services not included as contributing to meeting the Increased or Improved Services Requirement:

## Students to be Served:

(Select from All, Students with Disabilities, or Specific Student Groups)

[Add Students to be Served selection here]

## Location(s):

(Select from All Schools, Specific Schools, and/or Specific Grade Spans)

[Add Location(s) selection here]

**OR** 

For Actions/Services included as contributing to meeting the Increased or Improved Services Requirement:

Students to be Served: (Select from English Learners, Foster Youth, and/or Low Income)	Scope of Services: (Select from LEA-wide, Schoolwide, or Limited to Unduplicated Student Group(s))	Location(s): (Select from All Schools, Specific Schools, and/or Specific Grade Spans)
English Learners	LEA-wide	All Schools
Foster Youth		
Low Income		

## **Actions/Services**

Select from New, Modified, or Unchanged for 2017-18	Select from New, Modified, or Unchanged for 2018-19	Select from New, Modified, or Unchanged for 2019-20
Unchanged Action	Unchanged Action	Unchanged Action
2017-18 Actions/Services	2018-19 Actions/Services	2019-20 Actions/Services
Provide a comprehensive visual and performing arts program at all elementary and middle school/junior high schools.  Total \$2,392,228	Continue to provide a comprehensive visual and performing arts program at all elementary and middle school/junior high schools.  Total \$2,731,453	Continue to provide a comprehensive visual and performing arts program at all elementary and middle school/junior high schools.  Total \$2,627,959

## **Budgeted Expenditures**

Year	2017-18	2018-19	2019-20
Amount	\$1,260,883	\$1,462,272	\$1,410,103
Source	Supplemental and Concentration	Supplemental and Concentration	Supplemental and Concentration
Budget Reference	1000-1999: Certificated Personnel Salaries	1000-1999: Certificated Personnel Salaries	1000-1999: Certificated Personnel Salaries
Amount	\$86,147	\$92,265	\$91,751
Source	Supplemental and Concentration	Supplemental and Concentration	Supplemental and Concentration
Budget Reference	2000-2999: Classified Personnel Salaries	2000-2999: Classified Personnel Salaries	2000-2999: Classified Personnel Salaries
Amount	\$650,170	\$756,250	\$733,463
Source	Supplemental and Concentration	Supplemental and Concentration	Supplemental and Concentration
Budget Reference	3000-3999: Employee Benefits	3000-3999: Employee Benefits	3000-3999: Employee Benefits
Amount	\$250,273	\$276,092	\$276,092
Source	Supplemental and Concentration	Supplemental and Concentration	Supplemental and Concentration
Budget Reference	4000-4999: Books And Supplies	4000-4999: Books And Supplies	4000-4999: Books And Supplies
Amount	\$144,755	\$144,574	\$116,550
Source	Supplemental and Concentration	Supplemental and Concentration	Supplemental and Concentration
Budget Reference	5000-5999: Services And Other Operating Expenditures	5000-5999: Services And Other Operating Expenditures	5000-5999: Services And Other Operating Expenditures

## **Action 37**

For Actions/Services not included as contributing to meeting the Increased or Improved Services Requirement:

## Students to be Served:

(Select from All, Students with Disabilities, or Specific Student Groups)

## Location(s):

(Select from All Schools, Specific Schools, and/or Specific Grade Spans)

[Add Location(s) selection here]

## OR

For Actions/Services included as contributing to meeting the Increased or Improved Services Requirement:

Students to be Served: (Select from English Learners, Foster Youth, and/or Low Income)	Scope of Services: (Select from LEA-wide, Schoolwide, or Limited to Unduplicated Student Group(s))	<b>Location(s):</b> (Select from All Schools, Specific Schools, and/or Specific Grade Spans)
English Learners	LEA-wide	Specific Grade Spans: 5th grade
Foster Youth		
Low Income		

## **Actions/Services**

Select from New, Modified, or Unchanged for 2017-18	Select from New, Modified, or Unchanged for 2018-19	Select from New, Modified, or Unchanged for 2019-20
Unchanged Action	Unchanged Action	Unchanged Action
2017-18 Actions/Services	2018-19 Actions/Services	2019-20 Actions/Services
Provide project-based art curriculum in partnership with the Bakersfield Museum of Art for 5th grade students at thirty elementary school sites. \$121,871	Continue to provide project-based art curriculum in partnership with the Bakersfield Museum of Art for 5th grade students at thirty elementary school sites. \$122,920	Continue to provide project-based art curriculum in partnership with the Bakersfield Museum of Art for 5th grade students at thirty elementary school sites. \$141,445

## **Budgeted Expenditures**

Year	2017-18	2018-19	2019-20
Amount	\$121,871	\$122,920	\$141,445
Source	Supplemental and Concentration	Supplemental and Concentration	Supplemental and Concentration
Budget Reference	5000-5999: Services And Other Operating Expenditures	5000-5999: Services And Other Operating Expenditures	5000-5999: Services And Other Operating Expenditures

## **Action 38**

For Actions/Services not included as contributing to meeting the Increased or Improved Services Requirement:

## Students to be Served:

(Select from All, Students with Disabilities, or Specific Student Groups)

[Add Students to be Served selection here]

## Location(s):

(Select from All Schools, Specific Schools, and/or Specific Grade Spans)

[Add Location(s) selection here]

## OR

For Actions/Services included as contributing to meeting the Increased or Improved Services Requirement:

Students to be Served: (Select from English Learners, Foster Youth, and/or Low Income)	Scope of Services: (Select from LEA-wide, Schoolwide, or Limited to Unduplicated Student Group(s))	Location(s): (Select from All Schools, Specific Schools, and/or Specific Grade Spans)
English Learners	LEA-wide	Specific Grade Spans: 4th grade
Foster Youth		
Low Income		

## **Actions/Services**

Select from New, Modified, or Unchanged for 2017-18	Select from New, Modified, or Unchanged for 2018-19	Select from New, Modified, or Unchanged for 2019-20
Unchanged Action	Unchanged Action	Unchanged Action
2017-18 Actions/Services	2018-19 Actions/Services	2019-20 Actions/Services
Provide all 4th grade students access to view a musical theater performance. Total \$28,024	Continue to provide all 4th grade students access to view a musical theater performance. Total \$28,024	Continue to provide all 4th grade students access to view a musical theater performance. Total \$28,024

## **Budgeted Expenditures**

Year	2017-18	2018-19	2019-20
Amount	\$28,024	\$28,024	\$28,024
Source	Supplemental and Concentration	Supplemental and Concentration	Supplemental and Concentration
Budget Reference	5000-5999: Services And Other Operating Expenditures	5000-5999: Services And Other Operating Expenditures	5000-5999: Services And Other Operating Expenditures

## **Action 39**

For Actions/Services not included as contributing to meeting the Increased or Improved Services Requirement:							
Students to be Served: (Select from All, Students with Disabilities, or Specific Student Gro		Groups)	Location(s): (Select from All Schools, Specific Schools, and/or Specific Grade Spans)				
[Add Studer	nts to be Served selection here	]			[Add Location(s) selection here]		ction here]
			Ol	R			
For Actions/So	ervices included as contributing	g to meeti	ng the Increa	se	ed or Improved Serv	ices	Requirement:
Students to (Select from Engand/or Low Inco	glish Learners, Foster Youth,	(Select fro	of Services: om LEA-wide, So ted Student Gro		oolwide, or Limited to o(s))	(S	ocation(s): elect from All Schools, Specific Schools, and/or pecific Grade Spans)
English Learn Foster Youth Low Income	ners	LEA-wid	le				Specific Grade Spans: Junior High and Middle Schools Grades 6-8
Actions/Servi	ces						
Select from Ne for 2017-18	•	Select fro		fi€	ed, or Unchanged		lect from New, Modified, or Unchanged 2019-20
Unchanged A	Action	Modifie	d Action			J	Jnchanged Action
2017-18 Actior	ns/Services	2018-19	Actions/Servic	ce	es	20	19-20 Actions/Services
at junior high/i		grades 5 (Project high/mid students Career re	5-6 at 13 elem Launch) and a Idle schools in	nei at n c tui	order to prepare ry College and	g (F h si	ontinue STEM project-based learning for rades 5-6 at 13 elementary schools Project Launch) and at all junior igh/middle schools in order to prepare sudents for 21st Century College and areer readiness skills.
Budgeted Expenditures							
Year	2017-18		2018-19				2019-20
Amount	\$60,750		\$230,000				\$230,000
Source	Supplemental and Concentra	ition	Supplement	ta	I and Concentration		Supplemental and Concentration

Budget Reference	1000-1999: Certificated Personnel Salaries	1000-1999: Certificated Personnel Salaries	1000-1999: Certificated Personnel Salaries
Amount	\$11,360	\$12,000	\$3,458
Source	Supplemental and Concentration	Supplemental and Concentration	Supplemental and Concentration
Budget Reference	3000-3999: Employee Benefits	2000-2999: Classified Personnel Salaries	2000-2999: Classified Personnel Salaries
Amount	\$352,976	\$50,024	\$48,450
Source	Supplemental and Concentration	Supplemental and Concentration	Supplemental and Concentration
Budget Reference	4000-4999: Books And Supplies	3000-3999: Employee Benefits	3000-3999: Employee Benefits
Amount	\$194,000	\$572,000	\$561,135
Source	Supplemental and Concentration	Supplemental and Concentration	Supplemental and Concentration
Budget Reference	5000-5999: Services And Other Operating Expenditures	4000-4999: Books And Supplies	4000-4999: Books And Supplies
Amount	N/A	\$395,545	\$415,626
Source	Not Applicable	Supplemental and Concentration	Supplemental and Concentration
Budget Reference	Not Applicable	5000-5999: Services And Other Operating Expenditures	5000-5999: Services And Other Operating Expenditures

For Actions/Services not included as contributing to meeting the Increased or Improved Services Requirement:

# Students to be Served: (Select from All, Students with Disabilities, or Specific Student Groups) Location(s): (Select from All Schools, Specific Schools, and/or Specific Grade Spans)

[Add Students to be Served selection here] [Add Location(s) selection here]

OR

For Actions/Services included as contributing to meeting the Increased or Improved Services Requirement:

Students to be Served: (Select from English Learners, Foster Youth, and/or Low Income)	Scope of Services: (Select from LEA-wide, Schoolwide, or Limited to Unduplicated Student Group(s))	Location(s): (Select from All Schools, Specific Schools, and/or Specific Grade Spans)
English Learners Foster Youth Low Income	Schoolwide	Specific Schools: Nine elementary schools Specific Grade Spans: Grades 5-6

## **Actions/Services**

Select from New, Modified, or Unchanged for 2017-18	Select from New, Modified, or Unchanged for 2018-19	Select from New, Modified, or Unchanged for 2019-20
Modified Action	Modified Action	Modified Action
2017-18 Actions/Services	2018-19 Actions/Services	2019-20 Actions/Services
Provide STEM project-based learning (Project Launch) for grades 5-6 at nine elementary schools, expanding to all elementary schools in future years.  Total \$687,280	This action has been discontinued/moved. The services are now included in Action 39.	This action has been discontinued/moved. The services are now included in Action 39.

Year	2017-18	2018-19	2019-20
Amount	\$30,975	N/A	N/A
Source	Supplemental and Concentration	Not Applicable	Not Applicable
Budget Reference	1000-1999: Certificated Personnel Salaries	Not Applicable	Not Applicable
Amount	\$5,800	N/A	N/A
Amount Source	\$5,800 Supplemental and Concentration	N/A Not Applicable	N/A Not Applicable

Source	Supplemental and Concentration	Not Applicable	Not Applicable
Budget Reference	4000-4999: Books And Supplies	Not Applicable	Not Applicable
Amount	\$256,950	N/A	N/A
Source	Supplemental and Concentration	Not Applicable	Not Applicable
Budget Reference	5000-5999: Services And Other Operating Expenditures	Not Applicable	Not Applicable

For Actions/Services not included as contributing to meeting the Increased or Improved Services Requirement:

## Students to be Served:

(Select from All, Students with Disabilities, or Specific Student Groups)

[Add Students to be Served selection here]

## Location(s):

(Select from All Schools, Specific Schools, and/or Specific Grade Spans)

[Add Location(s) selection here]

## OR

For Actions/Services included as contributing to meeting the Increased or Improved Services Requirement:

Students to be Served: (Select from English Learners, Foster Youth, and/or Low Income)	Scope of Services: (Select from LEA-wide, Schoolwide, or Limited to Unduplicated Student Group(s))	Location(s): (Select from All Schools, Specific Schools, and/or Specific Grade Spans)
English Learners	LEA-wide	Specific Grade Spans: Junior High and
Foster Youth		Middle Schools Grades 6-8
Low Income		

## **Actions/Services**

Select from New, Modified, or Unchanged for 2017-18	Select from New, Modified, or Unchanged for 2018-19	Select from New, Modified, or Unchanged for 2019-20
Unchanged Action	Unchanged Action	Unchanged Action
2017-18 Actions/Services	2018-19 Actions/Services	2019-20 Actions/Services
Provide additional allocations to middle school/junior high schools for STEM materials to be used in each core Science	Continue to provide additional allocations to middle school/junior high schools for STEM materials to be used in each core	Continue to provide additional allocations to middle school/junior high schools for STEM materials to be used in each core

course to embed Next Generation Science
Standards implementation.
Total \$200,000

Science course to embed Next Generation Science Standards implementation. Total \$200,000

Science course to embed Next Generation Science Standards implementation. Total \$200,000

#### **Budgeted Expenditures**

Year	2017-18	2018-19	2019-20
Amount	\$200,000	\$200,000	\$200,000
Source	Supplemental and Concentration	Supplemental and Concentration	Supplemental and Concentration
Budget Reference	4000-4999: Books And Supplies	4000-4999: Books And Supplies	4000-4999: Books And Supplies

#### Action 42

For Actions/Services not included as contributing to meeting the Increased or Improved Services Requirement:

#### Students to be Served:

Location(s):

(Select from All, Students with Disabilities, or Specific Student Groups)

(Select from All Schools, Specific Schools, and/or Specific Grade Spans)

[Add Students to be Served selection here]

[Add Location(s) selection here]

#### **OR**

For Actions/Services included as contributing to meeting the Increased or Improved Services Requirement:

Students to be Served: (Select from English Learners, Foster Youth, and/or Low Income)	Scope of Services: (Select from LEA-wide, Schoolwide, or Limited to Unduplicated Student Group(s))	Location(s): (Select from All Schools, Specific Schools, and/or Specific Grade Spans)
English Learners Foster Youth Low Income	LEA-wide	All Schools

#### **Actions/Services**

Select from New, Modified, or Unchanged for 2017-18	Select from New, Modified, or Unchanged for 2018-19	Select from New, Modified, or Unchanged for 2019-20
Unchanged Action	Unchanged Action	Unchanged Action
2017-18 Actions/Services	2018-19 Actions/Services	2019-20 Actions/Services

Provide supplemental instructional materials to support and strengthen instruction aligned to CCSS for ELA and Math and NGSS for Science.
Total \$200,000

Continue to provide supplemental instructional materials to support and strengthen instruction aligned to CCSS for ELA and Math and NGSS for Science. Total \$200,000

Continue to provide supplemental instructional materials to support and strengthen instruction aligned to CCSS for ELA and Math and NGSS for Science. Total \$200,000

#### **Budgeted Expenditures**

Year	2017-18	2018-19	2019-20
Amount	\$168,492	\$166,127	\$165,440
Source	Supplemental and Concentration	Supplemental and Concentration	Supplemental and Concentration
Budget Reference	1000-1999: Certificated Personnel Salaries	1000-1999: Certificated Personnel Salaries	1000-1999: Certificated Personnel Salaries
Amount	\$31,508	\$33,873	\$34,560
Source	Supplemental and Concentration	Supplemental and Concentration	Supplemental and Concentration
Budget	3000-3999: Employee Benefits	3000-3999: Employee Benefits	3000-3999: Employee Benefits

#### **Action 43**

For Actions/Services not included as contributing to meeting the Increased or Improved Services Requirement:

#### Students to be Served:

(Select from All, Students with Disabilities, or Specific Student Groups)

[Add Students to be Served selection here]

#### Location(s):

(Select from All Schools, Specific Schools, and/or Specific Grade Spans)

[Add Location(s) selection here]

**OR** 

For Actions/Services included as contributing to meeting the Increased or Improved Services Requirement:				
Students to be Served: (Select from English Learners, Foster Youth, and/or Low Income)	Scope of Services: (Select from LEA-wide, Schoolwide, or Limited to Unduplicated Student Group(s))	Location(s): (Select from All Schools, Specific Schools, and/or Specific Grade Spans)		
English Learners	LEA-wide	All Schools		
Foster Youth				
Low Income				

#### **Actions/Services**

Select from New, Modified, or Unchanged for 2017-18	, ,	Select from New, Modified, or Unchanged for 2019-20
Unchanged Action	Unchanged Action	Unchanged Action
2017-18 Actions/Services	2018-19 Actions/Services	2019-20 Actions/Services
Provide staff and equipment to support technology needs at all school sites. Total \$5,382,550	Continue to provide staff and equipment to support technology needs at all school sites. Total \$5,801,750	Continue to provide staff and equipment to support technology needs at all school sites. Total \$7,959,201

Year	2017-18	2018-19	2019-20
Amount	\$866,227	\$1,167,237	\$1,195,602
Source	Supplemental and Concentration	Supplemental and Concentration	Supplemental and Concentration
Budget Reference	2000-2999: Classified Personnel Salaries	2000-2999: Classified Personnel Salaries	2000-2999: Classified Personnel Salaries
Amount	\$531,842	\$666,750	\$700,373
Amount Source	\$531,842 Supplemental and Concentration	\$666,750 Supplemental and Concentration	\$700,373 Supplemental and Concentration
_	,		

Source	Supplemental and Concentration	Supplemental and Concentration	Supplemental and Concentration
Budget 4000-4999: Books And Supplies 40 Reference		4000-4999: Books And Supplies	4000-4999: Books And Supplies
Amount	\$784,941	\$552,241	\$756,000
Source	Supplemental and Concentration	Supplemental and Concentration	Supplemental and Concentration
Budget Reference	5000-5999: Services And Other Operating Expenditures	5000-5999: Services And Other Operating Expenditures	5000-5999: Services And Other Operating Expenditures
Amount	N/	\$24,982	N/A
Source	Not Applicable	Supplemental and Concentration	Not Applicable
Budget Reference	Not Applicable	6000-6999: Capital Outlay	Not Applicable

For Actions/Services not included as cor		
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EOLACIOUS/SELVICES HOLHICIDOED AS COL	announno io meenno me moleaseo	LOL HITOTOVEO SELVICES DECUTIENTENT

Stud	onte	to	ho	San	·bov	
อเนน	ents	ιO	иe	Ser	veu.	

(Select from All, Students with Disabilities, or Specific Student Groups)

Specific Student Groups: Homeless

#### Location(s):

(Select from All Schools, Specific Schools, and/or Specific Grade Spans)

All Schools

#### OR

For Actions/Services included as contributing to meeting the Increased or Improved Services Requirement:

Students to be Served: (Select from English Learners, Foster Youth, and/or Low Income)	Scope of Services: (Select from LEA-wide, Schoolwide, or Limited to Unduplicated Student Group(s))	Location(s): (Select from All Schools, Specific Schools, and/or Specific Grade Spans)
[Add Students to be Served selection here]	[Add Scope of Services selection here]	[Add Location(s) selection here]

#### **Actions/Services**

Select from New, Modified, or Unchanged for 2017-18	Select from New, Modified, or Unchanged for 2018-19	Select from New, Modified, or Unchanged for 2019-20
Unchanged Action	Unchanged Action	Unchanged Action
2017-18 Actions/Services	2018-19 Actions/Services	2019-20 Actions/Services

Provide identification, transportation, tutoring, monitoring and case management of homeless students through the District's McKinney-Vento program.

Total \$298,660

Continue to provide identification, transportation, tutoring, monitoring and case management of homeless students through the District's McKinney-Vento program.

Total \$309,987

Continue to provide identification, transportation, tutoring, monitoring and case management of homeless students through the District's McKinney-Vento program.

Total \$331,234

Year	2017-18	2018-19	2019-20
Amount	\$6,000	\$6,000	\$6,000
Source	Title I	Title I	Title I
Budget Reference	1000-1999: Certificated Personnel Salaries	1000-1999: Certificated Personnel Salaries	1000-1999: Certificated Personnel Salaries
Amount	\$143,675	\$149,403	\$158,483
Source	Title I	Title I	Title I
Budget Reference	2000-2999: Classified Personnel Salaries	2000-2999: Classified Personnel Salaries	2000-2999: Classified Personnel Salaries
Amount	\$120,519	\$128,557	\$137,924
Source	Title I	Title I	Title I
Budget Reference	3000-3999: Employee Benefits	3000-3999: Employee Benefits	3000-3999: Employee Benefits
Amount	\$6,751	\$7,230	\$6,547
Source	Title I	Title I	Title I
Budget Reference	4000-4999: Books And Supplies	4000-4999: Books And Supplies	4000-4999: Books And Supplies

Amount	\$12,034	\$9,447	\$10,801
Source	Title I	Title I	Title I
Budget Reference	5000-5999: Services And Other Operating Expenditures	5000-5999: Services And Other Operating Expenditures	5000-5999: Services And Other Operating Expenditures
Amount	\$9,681	\$9,350	\$11,479
Source	Title I	Title I	Title I
Budget Reference	7000-7439: Other Outgo	7000-7439: Other Outgo	7000-7439: Other Outgo

For Actions/Services not included as contributing to meeting the Increased or Improved Services Requirement:

#### Students to be Served:

(Select from All, Students with Disabilities, or Specific Student Groups)

beleet from All, oldderlia with biodollitica, or opcome oldderli Groupa,

[Add Students to be Served selection here]

origin to provide students with educational

stability and continuity of services.

#### Location(s):

(Select from All Schools, Specific Schools, and/or Specific Grade Spans)

origin to provide students with educational

stability and continuity of services.

[Add Location(s) selection here]

#### **OR**

For Actions/Services included as contributing to meeting the Increased or Improved Services Requirement:

Students to be Served: (Select from English Learners, Foster Youth, and/or Low Income)	Scope of Services: (Select from LEA-wide, Schoolwide, or Limited to Unduplicated Student Group(s))	Location(s): (Select from All Schools, Specific Schools, and/or Specific Grade Spans)
Foster Youth	Limited to Unduplicated Student Group(s)	All Schools

#### Actions/Services

7 (01) 01 07 001 7 1000		
Select from New, Modified, or Unchanged for 2017-18	Select from New, Modified, or Unchanged for 2018-19	Select from New, Modified, or Unchanged for 2019-20
Unchanged Action	Unchanged Action	Unchanged Action
2017-18 Actions/Services	2018-19 Actions/Services	2019-20 Actions/Services
Continue to provide transportation services for Foster Youth to their school of	Continue to provide transportation services for Foster Youth to their school of	Continue to provide transportation services for Foster Youth to their school of

origin to provide students with educational

stability and continuity of services.

Total \$50,000	Total \$50,000	Total \$100,000

#### **Budgeted Expenditures**

Year	2017-18	2018-19	2019-20
Amount	\$50,000	\$40,000	\$100,000
Source	Supplemental and Concentration	Supplemental and Concentration	Supplemental and Concentration
Budget Reference	5000-5999: Services And Other Operating Expenditures	5000-5999: Services And Other Operating Expenditures	7000-7439: Other Outgo
Amount	N/A	\$10,000	N/A
Source	Not Applicable	Supplemental and Concentration	Not Applicable
Budget Reference	Not Applicable	7000-7439: Other Outgo	Not Applicable

#### **Action 46**

For Actions/Services not included as contributing to meeting the Increased or Improved Services Requirement:

#### Students to be Served:

Location(s):

(Select from All, Students with Disabilities, or Specific Student Groups)

(Select from All Schools, Specific Schools, and/or Specific Grade Spans)

ΑII

Specific Schools: Penn, Roosevelt and Cato

#### OR

For Actions/Services included as contributing to meeting the Increased or Improved Services Requirement:

Students to be Served: (Select from English Learners, Foster Youth, and/or Low Income)	Scope of Services: (Select from LEA-wide, Schoolwide, or Limited to Unduplicated Student Group(s))	Location(s): (Select from All Schools, Specific Schools, and/or Specific Grade Spans)
[Add Students to be Served selection here]	[Add Scope of Services selection here]	[Add Location(s) selection here]

#### **Actions/Services**

Select from New, Modified, or Unchanged for 2017-18	Select from New, Modified, or Unchanged for 2018-19	Select from New, Modified, or Unchanged for 2019-20
Unchanged Action	Modified Action	Modified Action

#### 2017-18 Actions/Services

2018-19 Actions/Services

2019-20 Actions/Services

Continue to provide transportation for current School Choice students at Penn. Roosevelt, and Cato through June of 2018.

Total \$258,375

Continue to provide transportation for current School Choice students at Penn and Roosevelt through June of 2020. Total \$257,775

Discontinued.

#### **Budgeted Expenditures**

Year	2017-18	2018-19	2019-20
Amount	\$250,000	\$250,000	N/A
Source	Title I	Title I	Not Applicable
Budget Reference	5000-5999: Services And Other Operating Expenditures	5000-5999: Services And Other Operating Expenditures	Not Applicable
Amount	\$8,375	\$7,775	N/A
Source	Title I	Title I	Not Applicable
Budget Reference	7000-7439: Other Outgo	7000-7439: Other Outgo	Not Applicable

#### **Action 47**

For Actions/Services not included as contributing to meeting the Increased or Improved Services Requirement:

#### Students to be Served:

Location(s):

(Select from All, Students with Disabilities, or Specific Student Groups)

(Select from All Schools, Specific Schools, and/or Specific Grade Spans)

[Add Students to be Served selection here]

[Add Location(s) selection here]

OR

For Actions/Services included as contributing to meeting the Increased or Improved Services Requirement:

#### Students to be Served:

(Select from English Learners, Foster Youth, and/or Low Income)

#### **Scope of Services:**

(Select from LEA-wide, Schoolwide, or Limited to Unduplicated Student Group(s))

#### Location(s):

(Select from All Schools, Specific Schools, and/or Specific Grade Spans)

	English Learners	LEA-wide	All Schools
	Foster Youth		
	Low Income		
A	ctions/Services		
	elect from New, Modified, or Unchanged r 2017-18		Select from New, Modified, or Unchanged for 2019-20
	New Action	Unchanged Action	Unchanged Action
20	017-18 Actions/Services	2018-19 Actions/Services	2019-20 Actions/Services
le p	implement the NISL Executive Development Program to strengthen eadership skills for current and aspiring rincipals. Total \$166,950	Continue the NISL Executive Development Program to strengthen leadership skills for current and aspiring principals.  Total \$166,950	Continue the NISL Executive Development Program to strengthen leadership skills for current and aspiring principals.  Total \$166,950

#### **Budgeted Expenditures**

Year	2017-18	2018-19	2019-20
Amount	\$166,950	\$166,950	\$166,950
Source	Supplemental and Concentration	Supplemental and Concentration	Supplemental and Concentration
Budget Reference	5000-5999: Services And Other Operating Expenditures	5000-5999: Services And Other Operating Expenditures	5000-5999: Services And Other Operating Expenditures

#### **Action 48**

For Actions/Services not included as contributing to meeting the Increased or Improved Services Requirement:

# Students to be Served: (Select from All, Students with Disabilities, or Specific Student Groups) [Add Students to be Served selection here] Location(s): (Select from All Schools, Specific Schools, and/or Specific Grade Spans) [Add Location(s) selection here]

OR

For Actions/Services included as contributing to meeting the Increased or Improved Services Requirement:

Students to be Served: (Select from English Learners, Foster Youth, and/or Low Income)	Scope of Services: (Select from LEA-wide, Schoolwide, or Limited to Unduplicated Student Group(s))	Location(s): (Select from All Schools, Specific Schools, and/or Specific Grade Spans)
English Learners	LEA-wide	All Schools
Foster Youth		
Low Income		

#### **Actions/Services**

Select from New, Modified, or Unchanged for 2017-18	, , , , , , , , , , , , , , , , , , , ,	Select from New, Modified, or Unchanged for 2019-20
New Action	Unchanged Action	Unchanged Action
2017-18 Actions/Services	2018-19 Actions/Services	2019-20 Actions/Services
Hire a Coordinator and two Educational Technology Analysts for Educational Technology, Data and Assessment. \$317,994	Continue to provide a Coordinator and two Educational Technology Analysts for Educational Technology, Data and Assessment.  \$346,468	Continue to provide a Coordinator and two Educational Technology Analysts for Educational Technology, Data and Assessment. \$401,809

Year	2017-18	2018-19	2019-20
Amount	\$118,733	\$123,768	\$145,033
Source	Supplemental and Concentration	Supplemental and Concentration	Supplemental and Concentration
Budget Reference	1000-1999: Certificated Personnel Salaries	1000-1999: Certificated Personnel Salaries	1000-1999: Certificated Personnel Salaries
Amount	\$84,732	\$96,008	\$116,800
Source	Supplemental and Concentration	Supplemental and Concentration	Supplemental and Concentration
Budget Reference	2000-2999: Classified Personnel Salaries	2000-2999: Classified Personnel Salaries	2000-2999: Classified Personnel Salaries

Amount	\$98,697	\$110,860	\$123,918
Source	Supplemental and Concentration	Supplemental and Concentration	Supplemental and Concentration
Budget Reference	3000-3999: Employee Benefits	3000-3999: Employee Benefits	3000-3999: Employee Benefits
Amount	\$15,000	\$15,000	\$15,000
Source	Supplemental and Concentration	Supplemental and Concentration	Supplemental and Concentration
Budget Reference	5000-5999: Services And Other Operating Expenditures	4000-4999: Books And Supplies	4000-4999: Books And Supplies
Amount	\$832	\$832	\$1,058
Source	Supplemental and Concentration	Supplemental and Concentration	Supplemental and Concentration
Budget Reference	5000-5999: Services And Other Operating Expenditures	5000-5999: Services And Other Operating Expenditures	5000-5999: Services And Other Operating Expenditures

For Actions/Services not included as contributing to meeting the Increased or Improved Services Requirement:

#### Students to be Served:

(Select from All, Students with Disabilities, or Specific Student Groups)

[Add Students to be Served selection here]

#### Location(s):

(Select from All Schools, Specific Schools, and/or Specific Grade Spans)

[Add Location(s) selection here]

#### OR

For Actions/Services included as contributing to meeting the Increased or Improved Services Requirement:

Students to be Served: (Select from English Learners, Foster Youth, and/or Low Income)	Scope of Services: (Select from LEA-wide, Schoolwide, or Limited to Unduplicated Student Group(s))	Location(s): (Select from All Schools, Specific Schools, and/or Specific Grade Spans)
English Learners	LEA-wide	All Schools
Foster Youth		
Low Income		

#### **Actions/Services**

Select from New, Modified, or Unchanged for 2017-18	Select from New, Modified, or Unchanged for 2018-19	Select from New, Modified, or Unchanged for 2019-20
Unchanged Action	Unchanged Action	Modified Action
2017-18 Actions/Services	2018-19 Actions/Services	2019-20 Actions/Services
Add 2 Academic Conference Days to the calendar for the 17-18 school year. Total \$1.225.425	Continue to provide 2 Academic Conference Days to the calendar for the 18-19 school year. Total \$1,593,005	This action has been discontinued.

## **Budgeted Expenditures**

Year	2017-18	2018-19	2019-20
Amount	\$665,219	\$1,125,057	N/A
Source	Supplemental and Concentration	Supplemental and Concentration	Not Applicable
Budget Reference	1000-1999: Certificated Personnel Salaries	1000-1999: Certificated Personnel Salaries	Not Applicable
Amount	\$347,240	\$181,762	N/A
Source	Supplemental and Concentration	Supplemental and Concentration	Not Applicable
Budget Reference	2000-2999: Classified Personnel Salaries	2000-2999: Classified Personnel Salaries	Not Applicable
Amount	\$212,966	\$286,186	N/A
Source	Supplemental and Concentration	Supplemental and Concentration	Not Applicable
Budget Reference	3000-3999: Employee Benefits	3000-3999: Employee Benefits	Not Applicable

#### **Action 50**

For Actions/Services not included as contributing to meeting the Increased or Improved Services Requirement:

#### Students to be Served:

(Select from All, Students with Disabilities, or Specific Student Groups)

[Add Students to be Served selection here]

#### Location(s):

(Select from All Schools, Specific Schools, and/or Specific Grade Spans)

[Add Location(s) selection here]

OR

For Actions/Services included as contributing to meeting the Increased or Improved Services Requirement:

Students to be Served: (Select from English Learners, Foster Youth, and/or Low Income)	Scope of Services: (Select from LEA-wide, Schoolwide, or Limited to Unduplicated Student Group(s))	Location(s): (Select from All Schools, Specific Schools, and/or Specific Grade Spans)
English Learners Foster Youth Low Income	LEA-wide	Specific Schools: All Elementary Schools
Actions/Services	Coloot from Now Modified or Unabanged	

Select from New, Modified, or Unchanged for 2017-18	Select from New, Modified, or Unchanged for 2018-19	Select from New, Modified, or Unchanged for 2019-20
New Action	Unchanged Action	Unchanged Action
2017-18 Actions/Services	2018-19 Actions/Services	2019-20 Actions/Services
Implement a universal assessment tool for early literacy for all elementary schools. Total \$599,430	Continue to provide a universal assessment tool for early literacy for all elementary schools. Total \$30,993	Continue to provide a universal assessment tool for early literacy for all elementary schools. Total \$31,077

Year	2017-18	2018-19	2019-20
Amount	\$580,000	\$30,000	\$30,000
Source	Title I	Title I	Title I
Budget Reference	5000-5999: Services And Other Operating Expenditures	5000-5999: Services And Other Operating Expenditures	5000-5999: Services And Other Operating Expenditures
Amount	\$19,430	\$933	\$1,077

Source	Title I	Title I	Title I
Budget Reference	7000-7439: Other Outgo	7000-7439: Other Outgo	7000-7439: Other Outgo

For Actions/Services not included as contributing to meeting the Increased or Improved Services Requirement:	
Students to be Served:	Location(s):

(Select from All, Students with Disabilities, or Specific Student Groups)

All

OR

For Actions/Services included as contributing to meeting the Increased or Improved Services Requirement:

Students to be Served: (Select from English Learners, Foster Youth, and/or Low Income)	Scope of Services: (Select from LEA-wide, Schoolwide, or Limited to Unduplicated Student Group(s))	Location(s): (Select from All Schools, Specific Schools, and/or Specific Grade Spans)
[Add Students to be Served selection here]	[Add Scope of Services selection here]	[Add Location(s) selection here]

#### **Actions/Services**

Select from New, Modified, or Unchanged for 2017-18	Select from New, Modified, or Unchanged for 2018-19	Select from New, Modified, or Unchanged for 2019-20
New Action	Modified Action	Unchanged Action
2017-18 Actions/Services	2018-19 Actions/Services	2019-20 Actions/Services

Implement an online instructional resource at 14 schools to support access to instructional-level informational text connected to evidence-based writing experiences to reinforce mastery of grade level standards.

Total \$724,103

This action has been discontinued/moved. The services are now included in Action 28.

This action has been discontinued/moved. The services are now included in Action 28.

(Select from All Schools, Specific Schools, and/or Specific Grade Spans)

Specific Schools: 14 schools

#### **Budgeted Expenditures**

Year	2017-18	2018-19	2019-20
Amount	\$700,632	N/A	N/A
Source	Title I	Not Applicable	Not Applicable
Budget Reference	5000-5999: Services And Other Operating Expenditures	Not Applicable	Not Applicable
Amount	\$23,471	N/A	N/A
Source	Title I	Not Applicable	Not Applicable
Budget Reference	7000-7439: Other Outgo	Not Applicable	Not Applicable

#### Action 52

For Actions/Services not included as contributing to meeting the Increased or Improved Services Requirement:

#### Students to be Served:

(Select from All, Students with Disabilities, or Specific Student Groups)

[Add Students to be Served selection here]

#### Location(s):

(Select from All Schools, Specific Schools, and/or Specific Grade Spans)

[Add Location(s) selection here]

OR

For Actions/Services included as contributing to meeting the Increased or Improved Services Requirement:

Students to be Served: (Select from English Learners, Foster Youth, and/or Low Income)	Scope of Services: (Select from LEA-wide, Schoolwide, or Limited to Unduplicated Student Group(s))	Location(s): (Select from All Schools, Specific Schools, and/or Specific Grade Spans)
English Learners Foster Youth Low Income	LEA-wide	Specific Schools: All Schools over 600 students

#### **Actions/Services**

New Action Unchanged Action Unchanged Action	Select from New, Modified, or Unchanged for 2017-18	Select from New, Modified, or Unchanged for 2018-19	Select from New, Modified, or Unchanged for 2019-20
	New Action	Modified Action	Unchanged Action

2017-18 Actions/Services

2018-19 Actions/Services

2019-20 Actions/Services

Provide Vice Principals for larger schools (over 600 students) to strengthen instructional practices, promote parental participation, and reduce chronic absenteeism and suspension rates. Total \$4,700,126

Continue to provide Vice Principals for larger schools (over 650 students) to strengthen instructional practices, promote parental participation, and reduce chronic absenteeism and suspension rates. Total \$5,687,227

Continue to provide Vice Principals for larger schools (over 650 students) to strengthen instructional practices, promote parental participation, and reduce chronic absenteeism and suspension rates. Total \$5,583,615

#### **Budgeted Expenditures**

Year	2017-18	2018-19	2019-20
Amount	\$3,668,439	\$4,358,860	\$4,266,892
Source	Supplemental and Concentration	Supplemental and Concentration	Supplemental and Concentration
Budget Reference	1000-1999: Certificated Personnel Salaries	1000-1999: Certificated Personnel Salaries	1000-1999: Certificated Personnel Salaries
Amount	\$1,010,471	\$1,304,031	\$1,293,635
Source	Supplemental and Concentration	Supplemental and Concentration	Supplemental and Concentration
Budget Reference	3000-3999: Employee Benefits	3000-3999: Employee Benefits	3000-3999: Employee Benefits
Amount	\$21,216	\$24,336	\$23,088
Source	Supplemental and Concentration	Supplemental and Concentration	Supplemental and Concentration
Budget Reference	5000-5999: Services And Other Operating Expenditures	5000-5999: Services And Other Operating Expenditures	5000-5999: Services And Other Operating Expenditures

#### **Action 53**

For Actions/Services not included as contributing to meeting the Increased or Improved Services Requirement:

#### Students to be Served:

(Select from All, Students with Disabilities, or Specific Student Groups)

[Add Students to be Served selection here]

#### Location(s):

(Select from All Schools, Specific Schools, and/or Specific Grade Spans)

[Add Location(s) selection here]

OR

For Actions/Services included as contributing to meeting the Increased or Improved Services Requirement:

Students to be Served: (Select from English Learners, Foster Youth, and/or Low Income)	Scope of Services: (Select from LEA-wide, Schoolwide, or Limited to Unduplicated Student Group(s))	Location(s): (Select from All Schools, Specific Schools, and/or Specific Grade Spans)
English Learners	LEA-wide	All Schools
Foster Youth		
Low Income		

#### **Actions/Services**

for 2017-18	for 2018-19	for 2019-20
New Action	Unchanged Action	Unchanged Action

Select from New, Modified, or Unchanged

#### 2017-18 Actions/Services

Contract with an information services firm to support K-2 Literacy data analysis, ELL program evaluation, and access research reports to utilize best practices in education. Total \$32,400

Select from New. Modified, or Unchanged

#### 2018-19 Actions/Services

Continue contract with an information services firm to support K-2 Literacy data analysis, ELL program evaluation, and access research reports to utilize best practices in education. Total \$32,400

Select from New, Modified, or Unchanged

#### 2019-20 Actions/Services

Continue contract with an information services firm to support K-2 Literacy data analysis, ELL program evaluation, and access research reports to utilize best practices in education. Total \$101,218

#### **Budgeted Expenditures**

Year	2017-18	2018-19	2019-20
Amount	\$32,400	\$32,400	\$101,218
Source	Supplemental and Concentration	Supplemental and Concentration	Supplemental and Concentration
Budget Reference	5000-5999: Services And Other Operating Expenditures	5000-5999: Services And Other Operating Expenditures	5000-5999: Services And Other Operating Expenditures

#### Action 54

For Actions/Services not included as contributing to meeting the Increased or Improved Services Requirement:

#### Students to be Served:

Location(s):

(Select from All, Students with Disabilities, or Specific Student Groups)

(Select from All Schools, Specific Schools, and/or Specific Grade Spans)

#### OR

For Actions/Services included as contributing to meeting the Increased or Improved Services Requirement:

Students to be Served: (Select from English Learners, Foster Youth, and/or Low Income)	Scope of Services: (Select from LEA-wide, Schoolwide, or Limited to Unduplicated Student Group(s))	<b>Location(s):</b> (Select from All Schools, Specific Schools, and/or Specific Grade Spans)
English Learners Foster Youth Low Income	Schoolwide	Specific Schools: Focus Schools: Emerson, Fremont, McKinley, Munsey, Stella Hills

#### **Actions/Services**

Select from New, Modified, or Unchanged for 2017-18	Select from New, Modified, or Unchanged for 2018-19	Select from New, Modified, or Unchanged for 2019-20
New Action	Unchanged Action	Unchanged Action
2017-18 Actions/Services	2018-19 Actions/Services	2019-20 Actions/Services
Provide additional staff for targeted support at five identified Focus Schools to help accelerate student achievement. Total \$2,352.815	Continue to provide additional staff for targeted support at five identified Focus Schools to help accelerate student achievement.  Total \$2,806,634	Continue to provide additional staff for targeted support at five identified Focus Schools to help accelerate student achievement.  Total \$2,504,657

Year	2017-18	2018-19	2019-20
Amount	\$1,236,267	\$1,387,366	\$1,154,771
Source	Supplemental and Concentration	Supplemental and Concentration	Supplemental and Concentration
Budget Reference	1000-1999: Certificated Personnel Salaries	1000-1999: Certificated Personnel Salaries	1000-1999: Certificated Personnel Salaries
Amount	\$317,719	\$444,325	\$473,361
Source	Supplemental and Concentration	Supplemental and Concentration	Supplemental and Concentration

Budget Reference	2000-2999: Classified Personnel Salaries	2000-2999: Classified Personnel Salaries	2000-2999: Classified Personnel Salaries
Amount	\$745,143	\$924,035	\$825,957
Source	Supplemental and Concentration	Supplemental and Concentration	Supplemental and Concentration
Budget Reference	3000-3999: Employee Benefits	3000-3999: Employee Benefits	3000-3999: Employee Benefits
Amount	\$50,000	\$49,800	\$49,200
Source	Supplemental and Concentration	Supplemental and Concentration	Supplemental and Concentration
Budget Reference	4000-4999: Books And Supplies	4000-4999: Books And Supplies	4000-4999: Books And Supplies
Amount	\$3,686	\$1,108	\$1,368
Source	Supplemental and Concentration	Supplemental and Concentration	Supplemental and Concentration
Budget Reference	5000-5999: Services And Other Operating Expenditures	5000-5999: Services And Other Operating Expenditures	5000-5999: Services And Other Operating Expenditures

For Actions/Services not included as contributing to meeting the Increased or Improved Services Requirement:

# **Students to be Served:** (Select from All, Students with Disabilities, or Specific Student Groups)

Ocide from Air, oldderid with Disabilities, or opcome oldderit Groups

[Add Students to be Served selection here]

#### Location(s):

(Select from All Schools, Specific Schools, and/or Specific Grade Spans)

[Add Location(s) selection here]

#### OR

For Actions/Services included as contributing to meeting the Increased or Improved Services Requirement:

Students to be Served: (Select from English Learners, Foster Youth, and/or Low Income)	Scope of Services: (Select from LEA-wide, Schoolwide, or Limited to Unduplicated Student Group(s))	Location(s): (Select from All Schools, Specific Schools, and/or Specific Grade Spans)
English Learners	LEA-wide	All Schools
Foster Youth		
Low Income		

#### **Actions/Services**

Select from New, Modified, or Unchanged for 2017-18		Select from New, Modified, or Unchanged for 2019-20
New Action	Unchanged Action	Unchanged Action
2017-18 Actions/Services	2018-19 Actions/Services	2019-20 Actions/Services
Implement a data dashboard and reporting system. Total \$78,346	Continue to provide a data dashboard and reporting system. Total \$78,346	Continue to provide a data dashboard and reporting system. Total \$78,346

#### **Budgeted Expenditures**

Year	2017-18	2018-19	2019-20
Amount	\$78,346	\$78,346	\$78,346
Source	Supplemental and Concentration	Supplemental and Concentration	Supplemental and Concentration
Budget Reference	5000-5999: Services And Other Operating Expenditures	5000-5999: Services And Other Operating Expenditures	5000-5999: Services And Other Operating Expenditures

#### **Action 56**

For Actions/Services not included as contributing to meeting the Increased or Improved Services Requirement:

Students to be Served: (Select from All, Students with Disabilities, or Specific Student Groups)	Location(s): (Select from All Schools, Specific Schools, and/or Specific Grade Spans)
[Add Students to be Served selection here]	[Add Location(s) selection here]

OR

	For Actions/Services included as contributing to meeting the Increased or Improved Services Requirement:				
		Scope of Services: (Select from LEA-wide, Schoolwide, or Limited to Unduplicated Student Group(s))	Location(s): (Select from All Schools, Specific Schools, and/or Specific Grade Spans)		
	English Learners	LEA-wide	All Schools		
	Foster Youth				
	Low Income				

#### **Actions/Services**

Select from New, Modified, or Unchanged for 2017-18	Select from New, Modified, or Unchanged for 2018-19	Select from New, Modified, or Unchanged for 2019-20
New Action	Unchanged Action	Unchanged Action
2017-18 Actions/Services	2018-19 Actions/Services	2019-20 Actions/Services
Create a web-based Parent Portal through a new Student Information System. Total \$120,000	Provide a web-based Parent Portal through a new Student Information System. Total \$120,000	Continue to provide a web-based Parent Portal through a new Student Information System. Total \$25,000

Year	2017-18	2018-19	2019-20
Amount	\$120,000	\$120,000	\$20,680
Source	Supplemental and Concentration	Supplemental and Concentration	Supplemental and Concentration
Budget Reference	5000-5999: Services And Other Operating Expenditures	5000-5999: Services And Other Operating Expenditures	1000-1999: Certificated Personnel Salaries
Amount	N/A	N/A	\$4,320
Source	Not Applicable	Not Applicable	LCFF Supplemental and Concentration
Budget Reference	Not Applicable	Not Applicable	3000-3999: Employee Benefits

For Actions/Services not included as contributing to meeting the Increased or Improved Services Requirement:

#### Students to be Served:

Location(s):

(Select from All, Students with Disabilities, or Specific Student Groups)

(Select from All Schools, Specific Schools, and/or Specific Grade Spans)

[Add Students to be Served selection here]

[Add Location(s) selection here]

**OR** 

For Actions/Services included as contributing to meeting the Increased or Improved Services Requirement:

#### Students to be Served:

(Select from English Learners, Foster Youth, and/or Low Income)

Foster Youth Low Income

#### **Scope of Services:**

(Select from LEA-wide, Schoolwide, or Limited to Unduplicated Student Group(s))

Schoolwide

#### Location(s):

(Select from All Schools, Specific Schools, and/or Specific Grade Spans)

Specific Schools: Emerson, McKinley,

Munsey, Stella Hills

Specific Grade Spans: Grades 4-8

#### **Actions/Services**

Select from New, Modified, or Unchanged for 2017-18

Select from New, Modified, or Unchanged for 2018-19

Select from New, Modified, or Unchanged for 2019-20

**New Action** 

**Unchanged Action** 

Unchanged Action

#### 2017-18 Actions/Services

Implement an Achievement Academy program to close the achievement gap by providing STEAM-focused learning, cultural field trips and other extracurricular activities for African-American students in grades 4-8.

Total \$377,827

2018-19 Actions/Services

Continue to provide an Achievement Academy program to close the achievement gap by providing STEAM-focused learning, cultural field trips and other extracurricular activities for African-American students in grades 4-8. Total \$837.337

2019-20 Actions/Services

Continue to provide an Achievement Academy program to close the achievement gap by providing STEAM-focused learning, cultural field trips and other extracurricular activities for African-American students in grades 4-8. Total \$951,900

#### **Budgeted Expenditures**

Year	2017-18	2018-19	2019-20
Amount	\$94,713	\$92,940	\$92,940
Source	Supplemental and Concentration	Supplemental and Concentration	Supplemental and Concentration
Budget Reference	1000-1999: Certificated Personnel Salaries	1000-1999: Certificated Personnel Salaries	1000-1999: Certificated Personnel Salaries
Amount	\$17,711	\$179,939	\$179,939
Source	Supplemental and Concentration	Supplemental and Concentration	Supplemental and Concentration
Budget Reference	3000-3999: Employee Benefits	2000-2999: Classified Personnel Salaries	2000-2999: Classified Personnel Salaries
Amount	\$49,140	\$75,118	\$79,418
Source	Supplemental and Concentration	Supplemental and Concentration	Supplemental and Concentration
Budget Reference	4000-4999: Books And Supplies	3000-3999: Employee Benefits	3000-3999: Employee Benefits
Amount	\$216,263	\$274,140	\$270,796
Source	Supplemental and Concentration	Supplemental and Concentration	Supplemental and Concentration
Budget Reference	5000-5999: Services And Other Operating Expenditures	4000-4999: Books And Supplies	4000-4999: Books And Supplies
Amount	N/A	\$215,280	\$328,807
Source	Not Applicable	Supplemental and Concentration	Supplemental and Concentration
Budget Reference	Not Applicable	5000-5999: Services And Other Operating Expenditures	5000-5999: Services And Other Operating Expenditures

#### **Action 58**

For Actions/Services not included as contributing to meeting the Increased or Improved Services Requirement:

#### Students to be Served:

Location(s):

(Select from All, Students with Disabilities, or Specific Student Groups)

(Select from All Schools, Specific Schools, and/or Specific Grade Spans)

All	All Schools	All Schools	
	OR		
For Actions/Services included as contributin	g to meeting the Increased or Improved Ser	vices Requirement:	
Students to be Served: (Select from English Learners, Foster Youth, and/or Low Income)	Scope of Services: (Select from LEA-wide, Schoolwide, or Limited to Unduplicated Student Group(s))	Location(s): (Select from All Schools, Specific Schools, and/or Specific Grade Spans)	
[Add Students to be Served selection here]	[Add Scope of Services selection here]	[Add Location(s) selection here]	
Actions/Services			
Select from New, Modified, or Unchanged for 2017-18	Select from New, Modified, or Unchanged for 2018-19	Select from New, Modified, or Unchanged for 2019-20	
Unchanged Action	Modified Action	Unchanged Action	
2017-18 Actions/Services	2018-19 Actions/Services	2019-20 Actions/Services	
Continue to coordinate and integrate the following state and federal programs to benefit eligible students and increase student learning:  • State preschool services at 13 campuses  • School Readiness  • Migrant Region 21  • Teacher training	Continue to coordinate and integrate the following state and federal programs to benefit eligible students and increase student learning:  • State preschool services at 14 campuses  • School Readiness  • Migrant Region 21  • Teacher training  • After School Education and Safety (ASES)	Continue to coordinate and integrate the following state and federal programs to benefit eligible students and increase student learning:  • State preschool services at 17 campuses  • School Readiness  • Migrant Region 21  • Teacher training  • After School Education and Safety (ASES)	

Year	2017-18	2018-19	2019-20
Amount	\$835,929	\$98,147	\$91,749
Source	Title I	Title II	Title II

Budget Reference	1000-1999: Certificated Personnel Salaries	5000-5999: Services And Other Operating Expenditures	5000-5999: Services And Other Operating Expenditures
Amount	\$344,067	\$3,053	\$3,294
Source	Title I	Title II	Title II
Budget Reference	2000-2999: Classified Personnel Salaries	7000-7439: Other Outgo	7000-7439: Other Outgo
Amount	\$430,439	\$19,416	\$19,387
Source	Title I	Title III	Title III
Budget Reference	3000-3999: Employee Benefits	1000-1999: Certificated Personnel Salaries	4000-4999: Books And Supplies
Amount	\$246,956	\$3,759	\$17,700
Source	Title I	Title III	Title III
Budget Reference	4000-4999: Books And Supplies	3000-3999: Employee Benefits	5000-5999: Services And Other Operating Expenditures
Amount	\$1,066,561	\$7,976	\$1,331
Source	Title I	Title III	Title III
Budget Reference	5000-5999: Services And Other Operating Expenditures	4000-4999: Books And Supplies	7000-7439: Other Outgo
Amount	\$97,952	\$1,645	\$2,379,852
Source	Title I	Title III	Other
Budget Reference	7000-7439: Other Outgo	5000-5999: Services And Other Operating Expenditures	1000-1999: Certificated Personnel Salaries Migrant

Amount	\$133,923	\$2,521,387	\$385,000
Source	Title II	Other	Other
Budget Reference	1000-1999: Certificated Personnel Salaries	1000-1999: Certificated Personnel Salaries Migrant	1000-1999: Certificated Personnel Salaries School Readiness
Amount	\$24,877	\$385,000	\$3,929,242
Source	Title III	Other	Other
Budget Reference	1000-1999: Certificated Personnel Salaries	1000-1999: Certificated Personnel Salaries School Readiness	1000-1999: Certificated Personnel Salaries State Preschool
Amount	\$385,000	\$2,913,042	\$5,197,419
Source	Other	Other	Other
Budget Reference	1000-1999: Certificated Personnel Salaries School Readiness	1000-1999: Certificated Personnel Salaries State Preschool	1000-1999: Certificated Personnel Salaries After School Education and Safety (ASES)
Amount	\$2,656,838	\$4,870,868	\$310,000
Source	Other	Other	Other
Budget Reference	1000-1999: Certificated Personnel Salaries State Preschool	1000-1999: Certificated Personnel Salaries After School Education and Safety	1000-1999: Certificated Personnel Salaries ASES Kids Code Grant

# Goals, Actions, & Services

Strategic Planning Details and Accountability
Complete a copy of the following table for each of the LEA's goals. Duplicate the table as needed.

(Select from New Goal, Modified Goal, or Unchanged Goal)

**Modified Goal** 

### Goal 2

Ensure a safe, healthy, and secure environment for all students, parents, guardians and employees.

#### State and/or Local Priorities addressed by this goal:

State Priorities: Priority 5: Pupil Engagement (Engagement)

Priority 6: School Climate (Engagement)

**Local Priorities:** 

#### **Identified Need:**

Suspension Rates: The African American and Foster Youth groups were in the red performance category (Very High status). The American Indian, Homeless, Two or more Races and Students with Disabilities groups were in the orange performance category. Overall performance for All Students moved from the green category to the yellow category.

#### **Expected Annual Measurable Outcomes**

•				
Metrics/Indicators	Baseline	2017-18	2018-19	2019-20
(5a.) Attendance Rates	95.07% in 2017	96.0% in 2018	96.2% in 2019	96.4% in 2020
(5b.) Chronic Absenteeism Rates	14.81% in 2017	14.0% in 2018	12.8% in 2019	12.5% in 2020
6a.) Suspension Rates	2.17% in 2017	1.9% in 2018	1.7% in 2019	1.5% in 2020
(6b.) Pupil Expulsion Rates	0.15% in 2017	0.14% in 2018	0.14% in 2019	0.14% in 2020
(6c.) Annual California Healthy Kids Survey	School Connectedness 5th grade 64%	School Connectedness 5th grade 57%	School Connectedness 5th grade 69%	School Connectedness 5th grade 69%

Metrics/Indicators	Baseline	2017-18	2018-19	2019-20
	Caring Adult Relationships 5th grade 58% Feel Safe at School 5th grade 77% School Connectedness 7th grade 50% Caring Adult Relationships 7th grade 39% Feel Safe at School 7th grade 64%	Caring Adult Relationships 5th grade 59% Feel Safe at School 5th grade 71% School Connectedness 7th grade 47% Caring Adult Relationships 7th grade 37% Feel Safe at School 7th grade 61%	Caring Adult Relationships 5th grade 72% Feel Safe at School 5th grade 71% School Connectedness 7th grade 59% Caring Adult Relationships 7th grade 61% Feel Safe at School 7th grade 61%	Caring Adult Relationships 5th grade 72% Feel Safe at School 5th grade 77% School Connectedness 7th grade 59% Caring Adult Relationships 7th grade 61% Feel Safe at School 7th grade 64%
(5c.) Middle School Dropout Rates	None	None	None	None
(5d.) High School Dropout Rates - N/A (5.e.) High School Graduation Rates - N/A	N/A	N/A	N/A	N/A

#### **Planned Actions / Services**

Complete a copy of the following table for each of the LEA's Actions/Services. Duplicate the table, including Budgeted Expenditures, as needed.

#### **Action 1**

For Actions/Services not included as contributing to meeting the	Increased or Improved Services Requirement:
Students to be Served:	Location(s):

(Select from All, Students with Disabilities, or Specific Student Groups)

(Select from

(Select from All Schools, Specific Schools, and/or Specific Grade Spans)

[Add Students to be Served selection here] [Add Location(s) selection here]

OR

For Actions/Services included as contributing to meeting the Increased or Improved Services Requirement:

Students to be Served: (Select from English Learners, Foster Youth, and/or Low Income)	Scope of Services: (Select from LEA-wide, Schoolwide, or Limited to Unduplicated Student Group(s))	Location(s): (Select from All Schools, Specific Schools, and/or Specific Grade Spans)
English Learners	LEA-wide	All Schools
Foster Youth		
Low Income		

#### **Actions/Services**

for 2017-18	for 2018-19	for 2019-20
Unchanged Action	Modified Action	Unchanged Action

Select from New Modified or Unchanged

#### 2017-18 Actions/Services

Provide an extracurricular lunch program at all schools to promote positive peer relations and reduce the frequency of problem behaviors through organized play activities. \$930,000

Select from New Modified or Unchanged

#### 2018-19 Actions/Services

Continue to provide for organizational play activities, intramural sports, and an equitable distribution of Campus Supervisors and Cafeteria/Playground Activity Leaders at all schools to promote positive peer relations and reduce the frequency of problem behaviors occurring outside of classrooms. \$4,613,961

# Select from New, Modified, or Unchanged

2019-20 Actions/Services

Continue to provide for organizational play activities, intramural sports, and an equitable distribution of Campus Supervisors and Cafeteria/Playground Activity Leaders at all schools to promote positive peer relations and reduce the

frequency of problem behaviors occurring

\$4,983,552

outside of classrooms.

Year	2017-18	2018-19	2019-20
Amount	\$92,774	\$372,248	\$236,690
Source	Supplemental and Concentration	Supplemental and Concentration	Supplemental and Concentration
Budget Reference	1000-1999: Certificated Personnel Salaries	1000-1999: Certificated Personnel Salaries	1000-1999: Certificated Personnel Salaries
Amount	\$210,911	\$2,228,731	\$2,793,950
Source	Supplemental and Concentration	Supplemental and Concentration	Supplemental and Concentration

Budget Reference	2000-2999: Classified Personnel Salaries	2000-2999: Classified Personnel Salaries	2000-2999: Classified Personnel Salaries
Amount	\$40,773	\$1,207,193	\$1,028,260
Source	Supplemental and Concentration	Supplemental and Concentration	Supplemental and Concentration
Budget Reference	3000-3999: Employee Benefits	3000-3999: Employee Benefits	3000-3999: Employee Benefits
Amount	\$267,961	\$417,676	\$496,776
Source	Supplemental and Concentration	Supplemental and Concentration	Supplemental and Concentration
Budget Reference	4000-4999: Books And Supplies	4000-4999: Books And Supplies	4000-4999: Books And Supplies
Amount	\$317,581	\$388,113	\$405,876
Source	Supplemental and Concentration	Supplemental and Concentration	Supplemental and Concentration
Budget Reference	5000-5999: Services And Other Operating Expenditures	5000-5999: Services And Other Operating Expenditures	5000-5999: Services And Other Operating Expenditures
Amount	N/A	N/A	\$22,000
Source	Not Applicable	Not Applicable	LCFF Supplemental and Concentration
Budget Reference	Not Applicable	Not Applicable	6000-6999: Capital Outlay

For Actions/Services not included as contributing to meeting the Increased or Improved Services Requirement:

#### Students to be Served:

(Select from All, Students with Disabilities, or Specific Student Groups)

[Add Students to be Served selection here]

#### Location(s):

(Select from All Schools, Specific Schools, and/or Specific Grade Spans)

[Add Location(s) selection here]

#### OR

For Actions/Services included as contributing to meeting the Increased or Improved Services Requirement:

Students to be Served: (Select from English Learners, Foster Youth, and/or Low Income)	Scope of Services: (Select from LEA-wide, Schoolwide, or Limited to Unduplicated Student Group(s))	Location(s): (Select from All Schools, Specific Schools, and/o Specific Grade Spans)
English Learners Foster Youth Low Income	LEA-wide	All Schools
Actions/Services		
Select from New, Modified, or Unchanged for 2017-18	Select from New, Modified, or Unchanged for 2018-19	Select from New, Modified, or Unchanged for 2019-20

Unchanged Action Unchanged Action Unchanged Action

2017-18 Actions/Services 2018-19 Actions/Services 2019-20 Actions/Services

Partner with community organizations to ensure direct mentoring services for tiered PBIS support. \$400,000

Continue to partner with community organizations and local law enforcement to support a safe and positive climate at all schools, with a focus on reducing truancy and chronic absenteeism, and the provision of direct mentoring services within the District's MTSS framework. \$400,000

Continue to partner with community organizations and local law enforcement to support a safe and positive climate at all schools, with a focus on reducing truancy and chronic absenteeism, and the provision of direct mentoring services within the District's MTSS framework. \$400,000

#### **Budgeted Expenditures**

Year	2017-18	2018-19	2019-20
Amount	\$400,000	\$400,000	\$400,000
Source	Supplemental and Concentration	Supplemental and Concentration	Supplemental and Concentration
Budget Reference	5000-5999: Services And Other Operating Expenditures	5000-5999: Services And Other Operating Expenditures	5000-5999: Services And Other Operating Expenditures

#### **Action 3**

For Actions/Services not included as contributing to meeting the Increased or Improved Services Requirement:

#### Students to be Served:

(Select from All, Students with Disabilities, or Specific Student Groups)

[Add Students to be Served selection here]

#### Location(s):

(Select from All Schools, Specific Schools, and/or Specific Grade Spans)

[Add Location(s) selection here]

**OR** 

For Actions/Services included as contributing to meeting the Increased or Improved Services Requirement:

· · · · · · · · · · · · · · · · · · ·			
Students to be Served: (Select from English Learners, Foster Youth, and/or Low Income)	Scope of Services: (Select from LEA-wide, Schoolwide, or Limited to Unduplicated Student Group(s))	Location(s): (Select from All Schools, Specific Schools, and/or Specific Grade Spans)	
English Learners Foster Youth Low Income	LEA-wide	Specific Grade Spans: Middle and junior high school grades 6-8	
Actions/Services			
Select from New, Modified, or Unchanged for 2017-18	Select from New, Modified, or Unchanged for 2018-19	Select from New, Modified, or Unchanged for 2019-20	

#### 2017-18 Actions/Services

**Unchanged Action** 

Provide an alternative to suspension program at junior high and middle schools that holds students accountable for their behavior through the utilization of restorative practices. \$1,025,108

#### 2018-19 Actions/Services

**Unchanged Action** 

Continue to provide an alternative to suspension program at junior high and middle schools that holds students accountable for their behavior through the utilization of restorative practices. \$1,132,414

#### 2019-20 Actions/Services

**Unchanged Action** 

Continue to provide an alternative to suspension program at junior high and middle schools that holds students accountable for their behavior through the utilization of restorative practices. \$1,151,160

Year	2017-18	2018-19	2019-20
Amount	\$712,220	\$784,178	\$796,436
Source	Supplemental and Concentration	Supplemental and Concentration	Supplemental and Concentration
Budget Reference	1000-1999: Certificated Personnel Salaries	1000-1999: Certificated Personnel Salaries	1000-1999: Certificated Personnel Salaries

Amount	\$312,888	\$348,236	\$354,724
Source	Supplemental and Concentration	Supplemental and Concentration	Supplemental and Concentration
Budget Reference	3000-3999: Employee Benefits	3000-3999: Employee Benefits	3000-3999: Employee Benefits

For Actions/Services not included as contributing to meeting the Increased or Improved Services Requirement:

#### Students to be Served:

(Select from All, Students with Disabilities, or Specific Student Groups)

[Add Students to be Served selection here]

#### Location(s):

(Select from All Schools, Specific Schools, and/or Specific Grade Spans)

[Add Location(s) selection here]

#### OR

For Actions/Services included as contributing to meeting the Increased or Improved Services Requirement:

Students to be Served: (Select from English Learners, Foster Youth, and/or Low Income)	Scope of Services: (Select from LEA-wide, Schoolwide, or Limited to Unduplicated Student Group(s))	Location(s): (Select from All Schools, Specific Schools, and/or Specific Grade Spans)
English Learners	LEA-wide	All Schools
Foster Youth		
Low Income		

Actions/Services		
Select from New, Modified, or Unchanged for 2017-18	Select from New, Modified, or Unchanged for 2018-19	Select from New, Modified, or Unchanged for 2019-20
Unchanged Action	Unchanged Action	Unchanged Action
2017-18 Actions/Services	2018-19 Actions/Services	2019-20 Actions/Services
Provide a Coordinator and Clerk to coordinate, train and monitor implementation of tiered intervention programs within the PBIS framework. \$240,611	Continue to provide a Coordinator and Clerk to coordinate, train and monitor implementation of tiered intervention programs within the PBIS framework. \$260,700	Continue to provide a Coordinator and Clerk to coordinate, train and monitor implementation of tiered intervention programs within the PBIS framework. \$265,958

#### **Budgeted Expenditures**

Year	2017-18	2018-19	2019-20
Amount	\$124,673	\$131,535	\$134,136
Source	Supplemental and Concentration	Supplemental and Concentration	Supplemental and Concentration
Budget Reference	1000-1999: Certificated Personnel Salaries	1000-1999: Certificated Personnel Salaries	1000-1999: Certificated Personnel Salaries
Amount	\$42,627	\$43,877	\$44,728
Source	Supplemental and Concentration	Supplemental and Concentration	Supplemental and Concentration
Budget Reference	2000-2999: Classified Personnel Salaries	2000-2999: Classified Personnel Salaries	2000-2999: Classified Personnel Salaries
Amount	\$67,555	\$74,230	\$76,036
Source	Supplemental and Concentration	Supplemental and Concentration	Supplemental and Concentration
Budget Reference	3000-3999: Employee Benefits	3000-3999: Employee Benefits	3000-3999: Employee Benefits
Amount	\$5,000	\$5,000	\$5,000
Source	Supplemental and Concentration	Supplemental and Concentration	Supplemental and Concentration
Budget Reference	4000-4999: Books And Supplies	4000-4999: Books And Supplies	4000-4999: Books And Supplies
Amount	\$756	\$6,058	\$6,058
Source	Supplemental and Concentration	Supplemental and Concentration	Supplemental and Concentration
Budget Reference	5000-5999: Services And Other Operating Expenditures	5000-5999: Services And Other Operating Expenditures	5000-5999: Services And Other Operating Expenditures

#### **Action 5**

For Actions/Services not included as contributing to meeting the Increased or Improved Services Requirement:

#### Students to be Served:

Location(s):

(Select from All, Students with Disabilities, or Specific Student Groups)

(Select from All Schools, Specific Schools, and/or Specific Grade Spans)

[Add Location(s) selection here]

#### OR

For Actions/Services included as contributing to meeting the Increased or Improved Services Requirement:

Students to be Served: (Select from English Learners, Foster Youth, and/or Low Income)	Scope of Services: (Select from LEA-wide, Schoolwide, or Limited to Unduplicated Student Group(s))	Location(s): (Select from All Schools, Specific Schools, and/or Specific Grade Spans)
English Learners	LEA-wide	All Schools
Foster Youth		
Low Income		

#### **Actions/Services**

for 2017-18	for 2018-19	for 2019-20
Unchanged Action	Modified Action	Unchanged Action

Salect from New Modified or Unchanged

#### 2017-18 Actions/Services

Continue to operate three regional Comprehensive School-Based Health Clinics and establish one additional Clinic to provide prevention and treatment services for the medical, mental health, vision and dental needs of students. \$3,922,701

Salact from New Modified or Unchanged

#### 2018-19 Actions/Services

Continue to operate four regional Comprehensive School-Based Health Clinics to provide prevention and treatment services for the medical, mental health, vision and dental needs of students. \$3,430,794

### 2019-20 Actions/Services

Continue to operate four regional Comprehensive School-Based Health Clinics to provide prevention and treatment services for the medical, mental health, vision and dental needs of students. \$3,394,304

Select from New Modified or Unchanged

Year	2017-18	2018-19	2019-20
Amount	\$951,116	\$1,209,904	\$1,136,307
Source	Supplemental and Concentration	Supplemental and Concentration	Supplemental and Concentration
Budget Reference	1000-1999: Certificated Personnel Salaries	1000-1999: Certificated Personnel Salaries	1000-1999: Certificated Personnel Salaries

Amount	\$540,346	\$837,036	\$963,704
Source	Supplemental and Concentration	Supplemental and Concentration	Supplemental and Concentration
Budget Reference	2000-2999: Classified Personnel Salaries	2000-2999: Classified Personnel Salaries	2000-2999: Classified Personnel Salaries
Amount	\$665,518	\$1,018,532	\$1,045,729
Source	Supplemental and Concentration	Supplemental and Concentration	Supplemental and Concentration
Budget Reference	3000-3999: Employee Benefits	3000-3999: Employee Benefits	3000-3999: Employee Benefits
Amount	\$216,200	\$206,200	\$161,200
Source	Supplemental and Concentration	Supplemental and Concentration	Supplemental and Concentration
Budget Reference	4000-4999: Books And Supplies	4000-4999: Books And Supplies	4000-4999: Books And Supplies
Amount	\$87,071	\$67,758	\$87,364
Source	Supplemental and Concentration	Supplemental and Concentration	Supplemental and Concentration
Budget Reference	5000-5999: Services And Other Operating Expenditures	5000-5999: Services And Other Operating Expenditures	5000-5999: Services And Other Operating Expenditures
Amount	\$1,462,450	\$91,364	N/A
Source	Supplemental and Concentration	Supplemental and Concentration	Not Applicable
Budget Reference	6000-6999: Capital Outlay	6000-6999: Capital Outlay	Not Applicable

For Actions/Services not included as contributing to meeting the Increased or Improved Services Requirement:

#### Students to be Served:

(Select from All, Students with Disabilities, or Specific Student Groups)

[Add Students to be Served selection here]

#### Location(s):

(Select from All Schools, Specific Schools, and/or Specific Grade Spans)

[Add Location(s) selection here]

OR

Students to be Served: (Select from English Learners, Foster Youth, and/or Low Income)	Scope of Services: (Select from LEA-wide, Schoolwide, or Limited to Unduplicated Student Group(s))	Location(s): (Select from All Schools, Specific Schools, and/or Specific Grade Spans)
English Learners Foster Youth Low Income	LEA-wide	Specific Grade Spans: Junior High and Middle Schools Grades 6-8

Select from New, Modified, or Unchanged for 2017-18	Select from New, Modified, or Unchanged for 2018-19	Select from New, Modified, or Unchanged for 2019-20
New Action	Modified Action	Unchanged Action
2017-18 Actions/Services	2018-19 Actions/Services	2019-20 Actions/Services

Begin implementation of an alternative educational program at two middle school sites for students facing, or at-risk for, expulsion.

\$414,246

Implement a Community Day School alternative education program at Rafer Johnson School for students needing a smaller, more restrictive environment, and a transitional class at Hills Elementary School, to address intensive socialemotional concerns impacting behavior and attendance. \$1,242,976

Continue to provide a Community Day School alternative education program at Rafer Johnson School for students needing a smaller, more restrictive environment, and a transitional class at Hills Elementary School, to address intensive social-emotional concerns impacting behavior and attendance.

\$865,367

Year	2017-18	2018-19	2019-20
Amount	\$110,674	\$318,910	\$337,631
Source	Supplemental and Concentration	Supplemental and Concentration	Supplemental and Concentration
Budget Reference	1000-1999: Certificated Personnel Salaries	1000-1999: Certificated Personnel Salaries	1000-1999: Certificated Personnel Salaries
Amount	\$71,567	\$336,575	\$177,448

Source	Supplemental and Concentration	Supplemental and Concentration	Supplemental and Concentration
Budget Reference	2000-2999: Classified Personnel Salaries	2000-2999: Classified Personnel Salaries	2000-2999: Classified Personnel Salaries
Amount	104,288	\$452,021	\$315,288
Source	Supplemental and Concentration	Supplemental and Concentration	Supplemental and Concentration
Budget Reference	3000-3999: Employee Benefits	3000-3999: Employee Benefits	3000-3999: Employee Benefits
Amount	\$125,000	\$120,000	\$20,000
Source	Supplemental and Concentration	Supplemental and Concentration	Supplemental and Concentration
Budget Reference	4000-4999: Books And Supplies	4000-4999: Books And Supplies	4000-4999: Books And Supplies
Amount	\$2,717	\$15,470	\$15,000
Source	Supplemental and Concentration	Supplemental and Concentration	Supplemental and Concentration
Budget Reference	5000-5999: Services And Other Operating Expenditures	5000-5999: Services And Other Operating Expenditures	5000-5999: Services And Other Operating Expenditures

For Actions/Services not included as contributing to meeting the Increased or Improved Services Requirement:

## Students to be Served:

(Select from All, Students with Disabilities, or Specific Student Groups)

[Add Students to be Served selection here]

## Location(s):

(Select from All Schools, Specific Schools, and/or Specific Grade Spans)

[Add Location(s) selection here]

**OR** 

For Actions/Services included as contributing to meeting the Increased or Improved Services Requirement:

## Students to be Served:

(Select from English Learners, Foster Youth, and/or Low Income)

## **Scope of Services:**

(Select from LEA-wide, Schoolwide, or Limited to Unduplicated Student Group(s))

## Location(s):

(Select from All Schools, Specific Schools, and/or Specific Grade Spans)

	English Learners Foster Youth Low Income	LEA-wide	All Schools
4	Actions/Services		
•	Select from New Modified or Unchanged	Select from New Modified or Unchanged	Select from New Modified or Unchanged

for 2017-18

for 2018-19

for 2019-20

**Unchanged Action** 

**Unchanged Action** 

**Unchanged Action** 

## 2017-18 Actions/Services

Provide forty-three Behavioral Intervention Specialists to deliver services for students needing on-going intensive behavioral support. \$3,651,579

2018-19 Actions/Services

Continue to provide forty-three Behavioral Intervention Specialists to deliver services for students needing on-going intensive behavioral support. \$3,807,427

2019-20 Actions/Services

Continue to provide forty-three Behavioral Intervention Specialists to deliver services for students needing on-going intensive behavioral support. \$3,904,365

Year	2017-18	2018-19	2019-20
Amount	\$2,122,618	\$2,188,149	\$2,224,866
Source	Supplemental and Concentration	Supplemental and Concentration	Supplemental and Concentration
Budget Reference	2000-2999: Classified Personnel Salaries	2000-2999: Classified Personnel Salaries	2000-2999: Classified Personnel Salaries
Amount	\$1,477,961	\$1,583,278	\$1,643,032
Source	Supplemental and Concentration	Supplemental and Concentration	Supplemental and Concentration
Budget Reference	3000-3999: Employee Benefits	3000-3999: Employee Benefits	3000-3999: Employee Benefits
Amount	\$30,000	\$15,000	\$15,000
Source	Supplemental and Concentration	Supplemental and Concentration	Supplemental and Concentration

Budget Reference	4000-4999: Books And Supplies	4000-4999: Books And Supplies	4000-4999: Books And Supplies
Amount	\$21,000	\$21,000	\$21,467
Source	Supplemental and Concentration	Supplemental and Concentration	Supplemental and Concentration
Budget Reference	5000-5999: Services And Other Operating Expenditures	5000-5999: Services And Other Operating Expenditures	5000-5999: Services And Other Operating Expenditures

For Actions/Services not included as contributing to meeting the Increased or Improved Services Requirement:

## Students to be Served:

(Select from All, Students with Disabilities, or Specific Student Groups)

[Add Students to be Served selection here]

## Location(s):

(Select from All Schools, Specific Schools, and/or Specific Grade Spans)

[Add Location(s) selection here]

## OR

For Actions/Services included as contributing to meeting the Increased or Improved Services Requirement:

Students to be Served: (Select from English Learners, Foster Youth, and/or Low Income)	Scope of Services: (Select from LEA-wide, Schoolwide, or Limited to Unduplicated Student Group(s))	Location(s): (Select from All Schools, Specific Schools, and/or Specific Grade Spans)
English Learners	LEA-wide	All Schools
Foster Youth		
Low Income		

## **Actions/Services**

Select from New, Modified, or Unchanged for 2017-18	Select from New, Modified, or Unchanged for 2018-19	Select from New, Modified, or Unchanged for 2019-20
Unchanged Action	Modified Action	Modified Action
2017-18 Actions/Services	2018-19 Actions/Services	2019-20 Actions/Services
Provide seven additional psychologists to provide intensive direct support for Tier 3 of PBIS. \$973.845	Provide nine additional psychologists to provide intensive direct support for Tier 3 of PBIS. \$1.410.615	Provide twelve additional psychologists to provide intensive direct support for Tier 3 of PBIS. \$1.905.905

## **Budgeted Expenditures**

Year	2017-18	2018-19	2019-20
Amount	\$752,439	\$1,029,152	\$1,390,150
Source	Supplemental and Concentration	Supplemental and Concentration	Supplemental and Concentration
Budget Reference	1000-1999: Certificated Personnel Salaries	1000-1999: Certificated Personnel Salaries	1000-1999: Certificated Personnel Salaries
Amount	\$212,838	\$356,455	499,837
Source	Supplemental and Concentration	Supplemental and Concentration	Supplemental and Concentration
Budget Reference	3000-3999: Employee Benefits	3000-3999: Employee Benefits	3000-3999: Employee Benefits
Amount	\$1,778	\$16,278	\$4,278
Source	Supplemental and Concentration	Supplemental and Concentration	Supplemental and Concentration
Budget Reference	4000-4999: Books And Supplies	4000-4999: Books And Supplies	4000-4999: Books And Supplies
Amount	\$6,790	\$8,730	\$11,640
Source	Supplemental and Concentration	Supplemental and Concentration	Supplemental and Concentration
Budget Reference	5000-5999: Services And Other Operating Expenditures	5000-5999: Services And Other Operating Expenditures	5000-5999: Services And Other Operating Expenditures

## **Action 9**

For Actions/Services not included as contributing to meeting the Increased or Improved Services Requirement:

## Students to be Served:

(Select from All, Students with Disabilities, or Specific Student Groups)

[Add Students to be Served selection here]

## Location(s):

(Select from All Schools, Specific Schools, and/or Specific Grade Spans)

[Add Location(s) selection here]

## OR

For Actions/Services included as contributing to meeting the Increased or Improved Services Requirement:

Students to be Served: (Select from English Learners, Foster Youth, and/or Low Income)	Scope of Services: (Select from LEA-wide, Schoolwide, or Limited to Unduplicated Student Group(s))	Location(s): (Select from All Schools, Specific Schools, and/or Specific Grade Spans)
English Learners	LEA-wide	All Schools
Foster Youth		
Low Income		

## **Actions/Services**

Select from New, Modified, or Unchanged for 2017-18		Select from New, Modified, or Unchanged for 2019-20
Unchanged Action	Modified Action	Unchanged Action
2017-18 Actions/Services	2018-19 Actions/Services	2019-20 Actions/Services
Provide six Youth Services Specialists to support Tier 2 and Tier 3 PBIS, particularly Foster Youth and African American students. \$726,655	Provide nine Youth Services Specialists to support Tier 2 and Tier 3 PBIS, particularly Foster Youth and African American students \$1,140,853	Continue to provide six Youth Services Specialists to support Tier 2 and Tier 3 PBIS, particularly Foster Youth and African American students. \$1,115,443

Year	2017-18	2018-19	2019-20
Amount	\$404,112	\$619,229	\$627,954
Source	Supplemental and Concentration	Supplemental and Concentration	Supplemental and Concentration
Budget Reference	2000-2999: Classified Personnel Salaries	2000-2999: Classified Personnel Salaries	2000-2999: Classified Personnel Salaries
Amount	\$237,722	\$381,803	\$398,099
Source	Supplemental and Concentration	Supplemental and Concentration	Supplemental and Concentration
Budget Reference	3000-3999: Employee Benefits	3000-3999: Employee Benefits	3000-3999: Employee Benefits
Amount	\$9.000	\$64.000	\$14,000

Source	Supplemental and Concentration	Supplemental and Concentration	Supplemental and Concentration
Budget Reference	4000-4999: Books And Supplies	4000-4999: Books And Supplies	4000-4999: Books And Supplies
Amount	\$75,821	\$75,821	\$75,390
Source	Supplemental and Concentration	Supplemental and Concentration	Supplemental and Concentration
Budget Reference	5000-5999: Services And Other Operating Expenditures	5000-5999: Services And Other Operating Expenditures	5000-5999: Services And Other Operating Expenditures

For Actions/Services not included as contributing to meeting the Increased or Improved Services Requirement:

## Students to be Served:

(Select from All, Students with Disabilities, or Specific Student Groups)

[Add Students to be Served selection here]

## Location(s):

(Select from All Schools, Specific Schools, and/or Specific Grade Spans)

[Add Location(s) selection here]

## **OR**

For Actions/Services included as contributing to meeting the Increased or Improved Services Requirement:

Students to be Served: (Select from English Learners, Foster Youth, and/or Low Income)	Scope of Services: (Select from LEA-wide, Schoolwide, or Limited to Unduplicated Student Group(s))	Location(s): (Select from All Schools, Specific Schools, and/or Specific Grade Spans)
English Learners	LEA-wide	All Schools
Foster Youth		
Low Income		

## **Actions/Services**

Select from New, Modified, or Unchanged for 2017-18	Select from New, Modified, or Unchanged for 2018-19	Select from New, Modified, or Unchanged for 2019-20
Unchanged Action	Modified Action	Unchanged Action
2017-18 Actions/Services	2018-19 Actions/Services	2019-20 Actions/Services
Provide two Associate School Social Workers to increase capacity of the School Attendance Review Board (SARB) which	Provide nine Associate School Social Workers to increase capacity of the School Attendance Review Board (SARB) which	Continue to provide nine Associate School Social Workers to increase capacity of the School Attendance Review Board (SARB)

assists schools in addressing students with high rates of chronic absenteeism. \$250,521

assists schools in addressing students with high rates of chronic absenteeism. \$1,233,599

which assists schools in addressing students with high rates of chronic absenteeism. \$1,218,843

## **Budgeted Expenditures**

Year	2017-18	2018-19	2019-20
Amount	\$158,374	\$742,717	\$742,111
Source	Supplemental and Concentration	Supplemental and Concentration	Supplemental and Concentration
Budget Reference	2000-2999: Classified Personnel Salaries	2000-2999: Classified Personnel Salaries	2000-2999: Classified Personnel Salaries
Amount	\$86,147	\$420,382	\$436,232
Source	Supplemental and Concentration	Supplemental and Concentration	Supplemental and Concentration
Budget Reference	3000-3999: Employee Benefits	3000-3999: Employee Benefits	3000-3999: Employee Benefits
Amount	\$5,000	\$37,500	\$7,500
Source	Supplemental and Concentration	Supplemental and Concentration	Supplemental and Concentration
Budget Reference	4000-4999: Books And Supplies	4000-4999: Books And Supplies	4000-4999: Books And Supplies
Amount	\$1,000	\$33,000	\$33,000
Source	Supplemental and Concentration	Supplemental and Concentration	Supplemental and Concentration
Budget Reference	5000-5999: Services And Other Operating Expenditures	5000-5999: Services And Other Operating Expenditures	5000-5999: Services And Other Operating Expenditures

## **Action 11**

For Actions/Services not included as contributing to meeting the Increased or Improved Services Requirement:

## Students to be Served:

(Select from All, Students with Disabilities, or Specific Student Groups)

## Location(s):

(Select from All Schools, Specific Schools, and/or Specific Grade Spans)

#### OR

For Actions/Services included as contributing to meeting the Increased or Improved Services Requirement:

Students to be Served: (Select from English Learners, Foster Youth, and/or Low Income)	Scope of Services: (Select from LEA-wide, Schoolwide, or Limited to Unduplicated Student Group(s))	Location(s): (Select from All Schools, Specific Schools, and/or Specific Grade Spans)
English Learners	LEA-wide	All Schools
Foster Youth		
Low Income		

## **Actions/Services**

for 2017-18	for 2018-19	for 2019-20
Unchanged Action	Unchanged Action	Unchanged Action

Salect from New Modified or Unchanged

## 2017-18 Actions/Services

Provide professional learning, on-site coaching, consultation and support for Behavioral Intervention Specialists and school support staff to ensure culturally responsive and strong implementation of PBIS for all tiers. \$944,948

Salact from New Modified or Unchanged

## 2018-19 Actions/Services

Continue to provide professional learning, on-site coaching, consultation and support for Behavioral Intervention Specialists and school support staff to ensure culturally responsive and strong implementation of PBIS for all tiers. \$951,558

## 2019-20 Actions/Services

Continue to provide professional learning, on-site coaching, consultation and support for Behavioral Intervention Specialists and school support staff to ensure culturally responsive and strong implementation of PBIS for all tiers. \$965,642

Select from New Modified or Unchanged

Year	2017-18	2018-19	2019-20
Amount	\$441,646	\$401,754	\$392,670
Source	Supplemental and Concentration	Supplemental and Concentration	Supplemental and Concentration
Budget Reference	1000-1999: Certificated Personnel Salaries	1000-1999: Certificated Personnel Salaries	1000-1999: Certificated Personnel Salaries

Amount	\$147,576	\$151,012	\$153,378
Source	Supplemental and Concentration	Supplemental and Concentration	Supplemental and Concentration
Budget Reference	2000-2999: Classified Personnel Salaries	2000-2999: Classified Personnel Salaries	2000-2999: Classified Personnel Salaries
Amount	\$285,446	\$274,142	\$339,244
Source	Supplemental and Concentration	Supplemental and Concentration	Supplemental and Concentration
Budget Reference	3000-3999: Employee Benefits	3000-3999: Employee Benefits	3000-3999: Employee Benefits
_	<b>#</b> 00 000	<b>AFO</b> 000	<b>#</b> 00 000
Amount	\$26,800	\$56,800	\$33,000
Amount Source	\$26,800 Supplemental and Concentration	Supplemental and Concentration	Supplemental and Concentration
_			
Source Budget	Supplemental and Concentration	Supplemental and Concentration	Supplemental and Concentration
Source Budget Reference	Supplemental and Concentration 4000-4999: Books And Supplies	Supplemental and Concentration 4000-4999: Books And Supplies	Supplemental and Concentration 4000-4999: Books And Supplies

For Actions/Services not included as contributing to meeting the Increased or Improved Services Requirement:

## Students to be Served: Location(s):

(Select from All, Students with Disabilities, or Specific Student Groups)

(Select from All Schools, Specific Schools, and/or Specific Grade Spans)

[Add Students to be Served selection here] [Add Location(s) selection here]

**OR** 

For Actions/Services included as contributing to meeting the Increased or Improved Services Requirement:

#### Students to be Served:

(Select from English Learners, Foster Youth, and/or Low Income)

## Scope of Services:

(Select from LEA-wide, Schoolwide, or Limited to Unduplicated Student Group(s))

## Location(s):

(Select from All Schools, Specific Schools, and/or Specific Grade Spans)

English Learners Foster Youth Low Income	LEA-wide	All Schools
Actions/Services		
Select from New, Modified, or Unchanged for 2017-18	Select from New, Modified, or Unchanged for 2018-19	Select from New, Modified, or Unchanged for 2019-20

Unchanged Action Unchanged Action Unchanged Action

2017-18 Actions/Services 2018-19 Actions/Services 2019-20 Actions/Services

Provide parent learning opportunities on strategies for parenting challenging youth targeted to parents of students needing Tier 2 or Tier 3 PBIS supports. \$79,245

Continue to provide parent learning opportunities on strategies for parenting challenging youth targeted to parents of students needing Tier 2 or Tier 3 PBIS supports. \$175,055

Continue to provide parent learning opportunities on strategies for parenting challenging youth targeted to parents of students needing Tier 2 or Tier 3 PBIS supports.

\$175,055

Year	2017-18	2018-19	2019-20
Amount	\$30,382	\$101,623	\$101,623
Source	Supplemental and Concentration	Supplemental and Concentration	Supplemental and Concentration
Budget Reference	2000-2999: Classified Personnel Salaries	2000-2999: Classified Personnel Salaries	2000-2999: Classified Personnel Salaries
Amount	\$8,863	\$33,432	\$33,946
Source	Supplemental and Concentration	Supplemental and Concentration	Supplemental and Concentration
Budget Reference	3000-3999: Employee Benefits	3000-3999: Employee Benefits	3000-3999: Employee Benefits
Amount	\$40,000	\$40,000	\$39,486
Source	Supplemental and Concentration	Supplemental and Concentration	Supplemental and Concentration

Budget
Reference

4000-4999: Books And Supplies

4000-4999: Books And Supplies

4000-4999: Books And Supplies

## **Action 13**

For Actions/Services not included as contributing to meeting the Increased or Improved Services Requirement:

#### Students to be Served:

(Select from All, Students with Disabilities, or Specific Student Groups)

[Add Students to be Served selection here]

## Location(s):

(Select from All Schools, Specific Schools, and/or Specific Grade Spans)

[Add Location(s) selection here]

## OR

For Actions/Services included as contributing to meeting the Increased or Improved Services Requirement:

Students to be Served: (Select from English Learners, Foster Youth, and/or Low Income)	Scope of Services: (Select from LEA-wide, Schoolwide, or Limited to Unduplicated Student Group(s))	Location(s): (Select from All Schools, Specific Schools, and/or Specific Grade Spans)
English Learners	LEA-wide	All Schools
Foster Youth		
Low Income		

## **Actions/Services**

Select from New, Modified, or Unchanged for 2017-18	Select from New, Modified, or Unchanged for 2018-19	Select from New, Modified, or Unchanged for 2019-20
Unchanged Action	Modified Action	Unchanged Action

## 2017-18 Actions/Services

Provide professional learning in Crisis Prevention Institute's Non-Violent Crisis Intervention (CPI) to build capacity for effectively de-escalating crisis situations. \$10,000

## 2018-19 Actions/Services

Continue to provide and expand professional learning in Crisis Prevention Institute's Non-Violent Crisis Intervention (CPI) to build capacity for effectively deescalating crisis situations. \$245,596

## 2019-20 Actions/Services

Continue to provide and expand professional learning in Crisis Prevention Institute's Non-Violent Crisis Intervention (CPI) to build capacity for effectively deescalating crisis situations. \$244,786

## **Budgeted Expenditures**

Year	2017-18	2018-19	2019-20
Amount	\$10,000	\$204,001	\$202,487
Source	Supplemental and Concentration	Supplemental and Concentration	Supplemental and Concentration
Budget Reference	4000-4999: Books And Supplies	1000-1999: Certificated Personnel Salaries	1000-1999: Certificated Personnel Salaries
Amount	N/A	\$41,595	\$42,299
Source	Not Applicable	Supplemental and Concentration	Supplemental and Concentration
Budget Reference	Not Applicable	3000-3999: Employee Benefits	3000-3999: Employee Benefits

## Action 14

For Actions/Services not included as contributing to meeting the Increased or Improved Services Requirement:

#### Students to be Served:

(Select from All, Students with Disabilities, or Specific Student Groups)

[Add Students to be Served selection here]

## Location(s):

(Select from All Schools, Specific Schools, and/or Specific Grade Spans)

[Add Location(s) selection here]

OR

For Actions/Services included as contributing to meeting the Increased or Improved Services Requirement:

Students to be Served: (Select from English Learners, Foster Youth, and/or Low Income)	Scope of Services: (Select from LEA-wide, Schoolwide, or Limited to Unduplicated Student Group(s))	Location(s): (Select from All Schools, Specific Schools, and/or Specific Grade Spans)
English Learners	LEA-wide	All Schools
Foster Youth		
Low Income		

## **Actions/Services**

Select from New, Modified, or Unchanged for 2017-18	Select from New, Modified, or Unchanged for 2018-19	Select from New, Modified, or Unchanged for 2019-20
Unchanged Action	Modified Action	Unchanged Action

2017-18 Actions/Services 2018-19 Actions/Services

2019-20 Actions/Services

Provide professional learning for teachers on building optimal learning environments through culturally responsive classroom strategies using BCSD teacher trainers. \$28,418

Continue to provide professional learning in building positive relationships and cultural responsiveness for all staff to promote the value of diversity and create a more welcoming climate and culture. \$85,721

Continue to provide professional learning in building positive relationships and cultural responsiveness for all staff to promote the value of diversity and create a more welcoming climate and culture. \$78,262

## **Budgeted Expenditures**

Year	2017-18	2018-19	2019-20
Amount	\$23,942	\$60,062	\$48,459
Source	Supplemental and Concentration	Supplemental and Concentration	Supplemental and Concentration
Budget Reference	2000-2999: Classified Personnel Salaries	2000-2999: Classified Personnel Salaries	2000-2999: Classified Personnel Salaries
Amount	\$4,476	\$14,879	\$12,474
Source	Supplemental and Concentration	Supplemental and Concentration	Supplemental and Concentration
Budget Reference	3000-3999: Employee Benefits	3000-3999: Employee Benefits	3000-3999: Employee Benefits
Amount	N/A	\$7,024	\$13,573
Source	Not Applicable	Supplemental and Concentration	Supplemental and Concentration
Budget Reference	Not Applicable	4000-4999: Books And Supplies	4000-4999: Books And Supplies
Amount	N/A	\$3,756	\$3,756
Source	Not Applicable	Supplemental and Concentration	Supplemental and Concentration
Budget Reference	Not Applicable	5000-5999: Services And Other Operating Expenditures	5000-5999: Services And Other Operating Expenditures

## **Action 15**

For Actions/Services not included as contributing to meeting the Increased or Improved Services Requirement:

#### Students to be Served:

(Select from All, Students with Disabilities, or Specific Student Groups)

[Add Students to be Served selection here]

## Location(s):

(Select from All Schools, Specific Schools, and/or Specific Grade Spans)

[Add Location(s) selection here]

OR

For Actions/Services included as contributing to meeting the Increased or Improved Services Requirement:

To Actions/Services included as contributing to meeting the increased of improved Services requirement.			
Students to be Served: (Select from English Learners, Foster Youth, and/or Low Income)	Scope of Services: (Select from LEA-wide, Schoolwide, or Limited to Unduplicated Student Group(s))	Location(s): (Select from All Schools, Specific Schools, and/or Specific Grade Spans)	
English Learners Foster Youth Low Income	LEA-wide	All Schools	
Actions/Services			
Select from New, Modified, or Unchanged for 2017-18	Select from New, Modified, or Unchanged for 2018-19	Select from New, Modified, or Unchanged for 2019-20	
Unchanged Action	Modified Action	Unchanged Action	

2017-18 Actions/Services

cultural responsiveness for bus drivers

diversity and create a more welcoming

and clerical staff to promote the value of

2018-19 Actions/Services Provide professional learning on PBIS and

This action has been discontinued/moved. The services are now included in Action 14.

**Unchanged Action** 

2019-20 Actions/Services

This action has been discontinued/moved. The services are now included in Action 14.

## **Budgeted Expenditures**

environment. \$41,865

Year	2017-18	2018-19	2019-20
Amount	\$24,062	N/A	N/A
Source	Supplemental and Concentration	Not Applicable	Not Applicable
Budget Reference	2000-2999: Classified Personnel Salaries	Not Applicable	Not Applicable

Amount	\$7,023	N/A	N/A
Source	Not Applicable	Not Applicable	Not Applicable
Budget Reference	3000-3999: Employee Benefits	Not Applicable	Not Applicable
Amount	\$7,824	N/A	N/A
Source	Supplemental and Concentration	Not Applicable	Not Applicable
Budget Reference	4000-4999: Books And Supplies	Not Applicable	Not Applicable
Amount	\$2,956	N/A	N/A
Source	Supplemental and Concentration	Not Applicable	Not Applicable
Budget Reference	5000-5999: Services And Other Operating Expenditures	Not Applicable N/A	Not Applicable N/A

For Actions/Services not included as contributing to meeting the Increased or Improved Services Requirement:

# Students to be Served: (Select from All, Students with Disabilities, or Specific Student Groups) Location(s): (Select from All Select from Al

(Select from All, Students with Disabilities, of Specific Student Groups

[Add Students to be Served selection here]

(Select from All Schools, Specific Schools, and/or Specific Grade Spans)

[Add Location(s) selection here]

OR

For Actions/Services included as contributing to meeting the Increased or Improved Services Requirement:

Students to be Served: (Select from English Learners, Foster Youth, and/or Low Income)	Scope of Services: (Select from LEA-wide, Schoolwide, or Limited to Unduplicated Student Group(s))	Location(s): (Select from All Schools, Specific Schools, and/or Specific Grade Spans)
English Learners	LEA-wide	All Schools
Foster Youth		
Low Income		

## **Actions/Services**

Select from New, Modified, or Unchanged for 2017-18	Select from New, Modified, or Unchanged for 2018-19	Select from New, Modified, or Unchanged for 2019-20
Unchanged Action	Modified Action	Unchanged Action
2017-18 Actions/Services	2018-19 Actions/Services	2019-20 Actions/Services
Provide data analysis system to support intervention monitoring and measure fidelity of PBIS implementation. \$45,150	This action has been discontinued.	This action has been discontinued.

## **Budgeted Expenditures**

Year	2017-18	2018-19	2019-20
Amount	\$45,150	N/A	N/A
Source	Supplemental and Concentration	Not Applicable	Not Applicable
Budget Reference	4000-4999: Books And Supplies	Not Applicable	Not Applicable

## **Action 17**

For Actions/Services not included as contributing to meeting the Increased or Improved Services Requirement:

## Students to be Served:

(Select from All, Students with Disabilities, or Specific Student Groups)

[Add Students to be Served selection here]

## Location(s):

(Select from All Schools, Specific Schools, and/or Specific Grade Spans)

[Add Location(s) selection here]

OR

For Actions/Services included as contributing to meeting the Increased or Improved Services Requirement:			
Students to be Served: (Select from English Learners, Foster Youth, and/or Low Income)	Scope of Services: (Select from LEA-wide, Schoolwide, or Limited to Unduplicated Student Group(s))	Location(s): (Select from All Schools, Specific Schools, and/or Specific Grade Spans)	
English Learners	LEA-wide	All Schools	
Foster Youth			
Low Income			

## **Actions/Services**

Select from New, Modified, or Unchanged for 2017-18	, , , , , , , , , , , , , , , , , , , ,	Select from New, Modified, or Unchanged for 2019-20
Unchanged Action	Unchanged Action	Modified Action
2017-18 Actions/Services	2018-19 Actions/Services	2019-20 Actions/Services
Provide and maintain security cameras at school sites and on buses. Install safety alarms on buses. \$730,260	Continue to provide and maintain security cameras at school sites and on buses. Install safety alarms on buses. \$730,260	Continue to provide and maintain security cameras at school sites and on buses. \$1,342,760

Year	2017-18	2018-19	2019-20
Amount	\$393,000	\$393,000	\$1,005,500
Source	Supplemental and Concentration	Supplemental and Concentration	Supplemental and Concentration
Budget Reference	4000-4999: Books And Supplies	4000-4999: Books And Supplies	4000-4999: Books And Supplies
Amount	\$337,260	\$337,260	\$337,260
Source	Supplemental and Concentration	Supplemental and Concentration	Supplemental and Concentration
Budget Reference	5000-5999: Services And Other Operating Expenditures	5000-5999: Services And Other Operating Expenditures	5000-5999: Services And Other Operating Expenditures

Action 18			
For Actions/Services not included as contributing to meeting the Increased or Improved Services Requirement:			
Students to be Served: (Select from All, Students with Disabilities, or Specific Student Groups)		Location(s): (Select from All Schools, Specific Schools, and/or Specific Grade Spans)	
[Add Students to be Served selection here	e]	[Add Location(s) s	election here]
	0	R	
For Actions/Services included as contributing	g to meeting the Increa	ased or Improved Serv	ices Requirement:
Students to be Served: (Select from English Learners, Foster Youth, and/or Low Income)	Scope of Services: (Select from LEA-wide, S Unduplicated Student Gro		Location(s): (Select from All Schools, Specific Schools, and/or Specific Grade Spans)
English Learners Foster Youth Low Income	LEA-wide		All Schools
Actions/Services			
Select from New, Modified, or Unchanged for 2017-18	Select from New, Mod for 2018-19	ified, or Unchanged	Select from New, Modified, or Unchanged for 2019-20
Unchanged Action	Unchanged Action		Modified Action Unchanged Action
2017-18 Actions/Services	2018-19 Actions/Servi	ces	2019-20 Actions/Services
Provide attendance intervention/parent communication system to address chronic absenteeism. \$141,200	Continue to provide a intervention/parent co to address chronic ab \$141,200	mmunication system	This action has been discontinued.

## **Budgeted Expenditures**

Year	2017-18	2018-19	2019-20
Amount	\$141,200	\$141,200	N/A
Source	Supplemental and Concentration	Supplemental and Concentration	Not Applicable
Budget Reference	5000-5999: Services And Other Operating Expenditures	5000-5999: Services And Other Operating Expenditures	Not Applicable

## **Action 19**

For Actions/Services not included a		4  1		
- Or // CTIONS/SAN/ICAS NOT INCILIDAD A	e contributing to meating	a tha incrascac	a or improvac	i Sanlicae Dadiliramani
OF ACHORAZOELVICES HOLLIGIDIDED V	3 60111110111110 10 11166111	U 1115 1116156356	1 (1) 111111111111111111111111111111111	TOELNICES DEGINERIER

#### Students to be Served: Location(s): (Select from All, Students with Disabilities, or Specific Student Groups) (Select from All Schools, Specific Schools, and/or Specific Grade Spans)

[Add Students to be Served selection here] [Add Location(s) selection here]

OR

For Actions/Services included as contributing to meeting the Increased or Improved Services Requirement:

Students to be Served: (Select from English Learners, Foster Youth, and/or Low Income)	Scope of Services: (Select from LEA-wide, Schoolwide, or Limited to Unduplicated Student Group(s))	Location(s): (Select from All Schools, Specific Schools, and/or Specific Grade Spans)
English Learners	LEA-wide	All Schools
Foster Youth		
Low Income		

## A ationa/Camriaga

Actions/Services		
Select from New, Modified, or Unchanged for 2017-18	Select from New, Modified, or Unchanged for 2018-19	Select from New, Modified, or Unchanged for 2019-20
Unchanged Action	Modified Action	Unchanged Action
2017-18 Actions/Services	2018-19 Actions/Services	2019-20 Actions/Services
2.19 Provide Campus Supervisors at all middle and junior high schools, and Cafeteria/Playground Activity Leaders at all school sites.	This action has been discontinued/moved. The services are now included in Action 1.	This action has been discontinued/moved. The services are now included in Action 1.

\$2,054,842	

## **Budgeted Expenditures**

Year	2017-18	2018-19	2019-20
Amount	\$1,702,931	N/A	N/A
Source	Supplemental and Concentration	Not Applicable	Not Applicable
Budget Reference	2000-2999: Classified Personnel Salaries	Not Applicable	Not Applicable
Amount	\$349,071	N/A	N/A
Source	Supplemental and Concentration	Not Applicable	Not Applicable
Budget Reference	3000-3999: Employee Benefits	Not Applicable	Not Applicable
Amount	\$2,840	N/A	N/A
Source	Supplemental and Concentration	Not Applicable	Not Applicable
Budget Reference	5000-5999: Services And Other Operating Expenditures	Not Applicable	Not Applicable

## **Action 20**

For Actions/Services not included as contributing to meeting the Increased or Improved Services Requirement:

## Students to be Served:

(Select from All, Students with Disabilities, or Specific Student Groups)

[Add Students to be Served selection here]

## Location(s):

(Select from All Schools, Specific Schools, and/or Specific Grade Spans)

[Add Location(s) selection here]

OR

For Actions/Services included as contributing to meeting the Increased or Improved Services Requirement:

## Students to be Served:

(Select from English Learners, Foster Youth, and/or Low Income)

## Scope of Services:

(Select from LEA-wide, Schoolwide, or Limited to Unduplicated Student Group(s))

## Location(s):

(Select from All Schools, Specific Schools, and/or Specific Grade Spans)

English Learners	LEA-wide	All Schools
Foster Youth		
Low Income		

## **Actions/Services**

Select from New, Modified, or Unchanged for 2017-18	Select from New, Modified, or Unchanged for 2018-19	Select from New, Modified, or Unchanged for 2019-20
Unchanged Action	Modified Action	Unchanged Action
2017-18 Actions/Services	2018-19 Actions/Services	2019-20 Actions/Services
Provide intramural sports programs. \$355,505	This action has been discontinued/moved. The services are now included in Action 1.	This action has been discontinued/moved. The services are now included in Action 1.

Year	2017-18	2018-19	2019-20
Amount	\$265,522	N/A	N/A
Source	Supplemental and Concentration	Not Applicable	Not Applicable
Budget Reference	1000-1999: Certificated Personnel Salaries	Not Applicable	Not Applicable
Amount	\$13,600	N/A	N/A
Source	Supplemental and Concentration	Not Applicable	Not Applicable
Budget Reference	2000-2999: Classified Personnel Salaries	Not Applicable	Not Applicable
Amount	\$50,883	N/A	N/A
Source	Supplemental and Concentration	Not Applicable	Not Applicable
Budget Reference	3000-3999: Employee Benefits	Not Applicable	Not Applicable
Amount	\$25,500	N/A	N/A

Source	Supplemental and Concentra	Not Applicable		le		Not Applicable	
Budget Reference	4000-4999: Books And Supp	olies	Not Applica	abl	le		Not Applicable
Action 21							
For Actions/S	Services not included as contril	buting to n	neeting the In	ıcı	reased or Improved	Se	rvices Requirement:
Students to be Served: (Select from All, Students with Disabilities, or Specific Student Groups)			roups)	Location(s):  s) (Select from All Schools, Specific Schools, and/or Specific Grade Spans)			
[Add Studer	nts to be Served selection here	<b>e</b> ]			[Add Location(s) se	ele	ction here]
			0	R			
For Actions/S	ervices included as contributin	g to meeti	ng the Increa	ase	ed or Improved Serv	ice	s Requirement:
Students to be Served: (Select from English Learners, Foster Youth, and/or Low Income)		Scope of Services: (Select from LEA-wide, Schoolwide, or Limited to Unduplicated Student Group(s))		(;	Location(s): Select from All Schools, Specific Schools, and/or Specific Grade Spans)		
English Learn Foster Youth Low Income	ners	LEA-wide			All Schools		
Actions/Servi	ces						
Select from Ne for 2017-18	ew, Modified, or Unchanged	Select fro		ifi	ed, or Unchanged		elect from New, Modified, or Unchanged r 2019-20
New Action		Unchan	ged Action				Modified Action
2017-18 Action	ns/Services	2018-19	Actions/Servi	ce	es	20	019-20 Actions/Services
	motional Learning curriculum acher Advisory Committee	Learning	Committee :	vit	th PBIS Teacher	F	mplement Social-Emotional Learning curriculum districtwide with staff in grades Pre-K, TK and K 6279,093

## **Budgeted Expenditures**

Year	2017-18	2018-19	2019-20
Amount	\$73,000	\$73,000	\$73,000
Source	Supplemental and Concentration	Supplemental and Concentration	Supplemental and Concentration
Budget Reference	1000-1999: Certificated Personnel Salaries	1000-1999: Certificated Personnel Salaries	1000-1999: Certificated Personnel Salaries
Amount	\$13,652	\$14,885	\$15,251
Source	Supplemental and Concentration	Supplemental and Concentration	Supplemental and Concentration
Budget Reference	3000-3999: Employee Benefits	3000-3999: Employee Benefits	3000-3999: Employee Benefits
Amount	\$14,680	\$40,000	\$40,000
Source	Supplemental and Concentration	Supplemental and Concentration	Supplemental and Concentration
Budget Reference	4000-4999: Books And Supplies	4000-4999: Books And Supplies	4000-4999: Books And Supplies
Amount	N/A	\$21,500	\$150,842
Source	Not Applicable	Supplemental and Concentration	Supplemental and Concentration
Budget Reference	Not Applicable	5000-5999: Services And Other Operating Expenditures	5000-5999: Services And Other Operating Expenditures

## **Action 22**

For Actions/Services not included as contributing to meeting the Increased or Improved Services Requirement:

# Students to be Served: (Select from All, Students with Disabilities, or Specific Student Groups) [Add Students to be Served selection here] Location(s): (Select from All Schools, Specific Schools, and/or Specific Grade Spans)

OR

For Actions/Services included as contributing to meeting the Increased or Improved Services Requirement:

Students to be Served: (Select from English Learners, Foster Youth, and/or Low Income)	Scope of Services: (Select from LEA-wide, Schoolwide, or Limited to Unduplicated Student Group(s))	Location(s): (Select from All Schools, Specific Schools, and/or Specific Grade Spans)
English Learners Foster Youth Low Income	LEA-wide	All Schools
Actions/Services		
Select from New, Modified, or Unchanged for 2017-18	Select from New, Modified, or Unchanged for 2018-19	Select from New, Modified, or Unchanged for 2019-20
Unchanged Action	New Action	Unchanged Action

2017-18 Actions/Services

2018-19 Actions/Services

2019-20 Actions/Services

N/A

Provide a Coordinator to promote and maintain a safe school environment for all students, staff and community throughout the District. \$155,007

Continue to provide a Coordinator to promote and maintain a safe school environment for all students, staff and community throughout the District. \$148,923

Year	2017-18	2018-19	2019-20
Amount	N/A	\$106,710	\$106,199
Source	Not Applicable	Supplemental and Concentration	Supplemental and Concentration
Budget Reference	Not Applicable	1000-1999: Certificated Personnel Salaries	1000-1999: Certificated Personnel Salaries
Amount	N/A	\$34,739	\$35,166
Amount Source	N/A Not Applicable	\$34,739 Supplemental and Concentration	\$35,166 Supplemental and Concentration
	·		

Source	Not Applicable	Supplemental and Concentration	Supplemental and Concentration
Budget Reference	Not Applicable	4000-4999: Books And Supplies	4000-4999: Books And Supplies
Amount	N/A	\$6,058	\$6,058
Source	Not Applicable	Supplemental and Concentration	Supplemental and Concentration
Budget Reference	Not Applicable	5000-5999: Services And Other Operating Expenditures	5000-5999: Services And Other Operating Expenditures

## Goals, Actions, & Services

Strategic Planning Details and Accountability
Complete a copy of the following table for each of the LEA's goals. Duplicate the table as needed.

(Select from New Goal, Modified Goal, or Unchanged Goal)

**Unchanged Goal** 

## Goal 3

Ensure all parents and community members are welcomed and engaged in the learning process.

## State and/or Local Priorities addressed by this goal:

State Priorities: Priority 3: Parental Involvement (Engagement)

**Local Priorities:** 

## **Identified Need:**

Research shows that student learning and well-being is enhanced when parents are engaged in the decision-making process at both the District and site levels. Since parents are their child's first and primary teacher, building their capacity to support their students academically and socially/behaviorally supports our students to be successful. Our need is to continue to involve parents in decisions made at the school and District level. Despite our recent success in engaging more parents, the District needs to expand its efforts to ensure that parents receive supports and tools to help their child succeed in school.

## **Expected Annual Measurable Outcomes**

Metrics/Indicators	Baseline	2017-18	2018-19	2019-20
Parents strongly agree or agree that they feel welcome at their student's school, as indicated on the annual Parent Survey.	91.2%	90.7%	90.1%	91.1%
(3b.)Parents strongly agree or agree that their school provides regular	90.6%	89.7%	89.7%	90.7%

Metrics/Indicators	Baseline	2017-18	2018-19	2019-20
opportunities for parents to participate, as indicated on the annual Parent Survey.				
(3a.) Increase in number of parents participating in the annual Parent Climate Survey.	12,066 parent climate surveys completed	15,107 parent climate surveys completed	15,683 parent climate surveys completed	Increase by 1,000 surveys to 16,683 surveys
(3a.) Increase in number of parents providing input in making decsions for district and school sites by completing the LCAP Parent Survey.	237 parent climate surveys completed	320 parent climate surveys completed	178 parent climate surveys completed	Increase by 50 surveys to 228 surveys
(3b&c). Promote participation of parents, including parents of unduplicated pupils and pupils with special needs.	287 Parent University Graduates	379 graduates	400 graduates	Increase by 50 graduates to 450 graduates

## **Planned Actions / Services**

Complete a copy of the following table for each of the LEA's Actions/Services. Duplicate the table, including Budgeted Expenditures, as needed.

## **Action 1**

For Actions/Services not included as contributing to meeting the Increased or Improved Services Requirement:				
Students to be Served: (Select from All, Students with Disabilities, or Specific Student Groups)	Location(s): (Select from All Schools, Specific Schools, and/or Specific Grade Spans)			
[Add Students to be Served selection here]	[Add Location(s) selection here]			

OR

For Actions/Services included as contributing to meeting the Increased or Improved Services Requirement:

Students to be Served: (Select from English Learners, Foster Youth, and/or Low Income)  English Learners Foster Youth Low Income	Scope of Services: (Select from LEA-wide, Schoolwide, or Limited to Unduplicated Student Group(s))  LEA-wide	Location(s): (Select from All Schools, Specific Schools, and/or Specific Grade Spans)  All Schools
Actions/Services		
Select from New, Modified, or Unchanged for 2017-18	Select from New, Modified, or Unchanged for 2018-19	Select from New, Modified, or Unchanged for 2019-20
Unchanged Action	Modified Action	Unchanged Action
2017-18 Actions/Services	2018-19 Actions/Services	2019-20 Actions/Services
Provide Family and Community Engagement (FACE) staff and resources to support 24 Parent Resource Centers throughout the District and build the capacity of parents and families to support student learning at 43 school sites. \$1,465,864	Continue to provide a Coordinator, Instructional Specialist, and District support staff, provide FACE Liaisons at each school site, and deploy resources to support 34 Parent Resource Centers throughout the District and build the capacity of parents and families to support student learning at all school sites, by providing services including:  African-American Parent Advisory Committees to involve and engage parents, families, students, educators and community members in order to meet the needs of students.  Monthly engagement meetings at each school site for family and community members to ask questions and receive information from site staff and principals.  Quarterly family education trainings at each school site focused on equipping	Continue to provide a Coordinator, Instructional Specialist, and District support staff, provide FACE Liaisons at each school site, and deploy resources to support 34 Parent Resource Centers throughout the District and build the capacity of parents and families to support student learning at all school sites, by providing services including:  African-American Parent Advisory Committees to involve and engage parents, families, students, educators and community members in order to meet the needs of students.  Monthly engagement meetings at each school site for family and community members to ask questions and receive information from site staff and principals.  Quarterly family education trainings at each school site focused on equipping

parents and families with skills and information to support student learning in the home.

Monthly family and community newsletters at each school site to improve communication regarding activities and services provided to students and families by the school and district.

A Parents As Leaders (PAL's) program, including a PAL's Volunteer Program to train parents for volunteering in the school and classroom, and a PAL's Ambassador Program to assist the FACE Liaisons with involving parents in their child's school.

\$4,034,717

parents and families with skills and information to support student learning in the home.

Monthly family and community newsletters at each school site to improve communication regarding activities and services provided to students and families by the school and district.

A Parents As Leaders (PAL's) program, including a PAL's Volunteer Program to train parents for volunteering in the school and classroom, and a PAL's Ambassador Program to assist the FACE Liaisons with involving parents in their child's school.

\$3,387,054

Year	2017-18	2018-19	2019-20
Amount	\$121,663	\$233,178	\$240,676
Source	Supplemental and Concentration	Supplemental and Concentration	Supplemental and Concentration
Budget Reference	1000-1999: Certificated Personnel Salaries	1000-1999: Certificated Personnel Salaries	1000-1999: Certificated Personnel Salaries
Amount	\$399,983	\$1,158,678	\$1,231,580
Source	Supplemental and Concentration	Supplemental and Concentration	Supplemental and Concentration
Budget Reference	2000-2999: Classified Personnel Salaries	2000-2999: Classified Personnel Salaries	2000-2999: Classified Personnel Salaries

Amount	\$154,462	\$868,632	\$954,936
Source	Supplemental and Concentration	Supplemental and Concentration	Supplemental and Concentration
Budget Reference	3000-3999: Employee Benefits	3000-3999: Employee Benefits	3000-3999: Employee Benefits
Amount	\$144,000	\$867,960	\$606,737
Source	Supplemental and Concentration	Supplemental and Concentration	Supplemental and Concentration
Budget Reference	4000-4999: Books And Supplies	4000-4999: Books And Supplies	4000-4999: Books And Supplies
Amount	\$45,756	\$215,269	\$187,888
Source	Supplemental and Concentration	Supplemental and Concentration	Supplemental and Concentration
Budget Reference	5000-5999: Services And Other Operating Expenditures	5000-5999: Services And Other Operating Expenditures	5000-5999: Services And Other Operating Expenditures
Amount	\$600,000	\$691,000	\$165,237
Source	Supplemental and Concentration	Supplemental and Concentration	LCFF Supplemental and Concentration
Budget Reference	6000-6999: Capital Outlay	6000-6999: Capital Outlay	6000-6999: Capital Outlay

For Actions/Services not included as contributing to meeting the Increased or Improved Services Requirement:

## Students to be Served:

(Select from All, Students with Disabilities, or Specific Student Groups)

ΑII

[Add Students to be Served selection here]

## Location(s):

(Select from All Schools, Specific Schools, and/or Specific Grade Spans)

All Schools

[Add Location(s) selection here]

OR

For Actions/Services included as contributing to meeting the Increased or Improved Services Requirement:

## Students to be Served:

(Select from English Learners, Foster Youth, and/or Low Income)

## **Scope of Services:**

(Select from LEA-wide, Schoolwide, or Limited to Unduplicated Student Group(s))

## Location(s):

(Select from All Schools, Specific Schools, and/or Specific Grade Spans)

[Add Students to be Served selection here]	[Add Scope of Services selection here]	All Schools [Add Location(s) selection here]
Actions/Services		
Select from New, Modified, or Unchanged for 2017-18	Select from New, Modified, or Unchanged for 2018-19	Select from New, Modified, or Unchanged for 2019-20
Unchanged Action	Unchanged Action	Unchanged Action
2017-18 Actions/Services	2018-19 Actions/Services	2019-20 Actions/Services
Provide District-level staff and resources to facilitate the District Advisory Council (DAC), District English Language Advisory Committee (DELAC), Migrant Regional Advisory Committee (RAC), and other	Continue to provide District-level staff and resources to facilitate the District Advisory Council (DAC), District English Language Advisory Committee (DELAC), Migrant Regional Advisory Committee (RAC), and	Continue to provide District-level staff and resources to facilitate the District Advisory Council (DAC), District English Language Advisory Committee (DELAC), Migrant Regional Advisory Committee (RAC), and

education classes and events. \$550,679

Continue to provide District-level staff and resources to facilitate the District Advisory Council (DAC), District English Language Advisory Committee (DELAC), Migrant Regional Advisory Committee (RAC), and other programs such as, Parent University, Now We're Cooking, Summer Parent Academy, Saturday Parent Classes, and other parent education classes and events.

\$667,392

resources to facilitate the District Advisory
Council (DAC), District English Language
Advisory Committee (DELAC), Migrant
Regional Advisory Committee (RAC), and
other programs such as, Parent University,
Now We're Cooking, Summer Parent
Academy, Saturday Parent Classes, and
other parent education classes and
events.
\$682,420

## **Budgeted Expenditures**

programs such as, Parent University, Now

We're Cooking, Summer Parent Academy,

Saturday Parent Classes, and other parent

Year	2017-18	2018-19	2019-20
Amount	\$17,387	\$19,191	\$15,950
Source	Title I	Title I	Title I
Budget Reference	1000-1999: Certificated Personnel Salaries	1000-1999: Certificated Personnel Salaries	1000-1999: Certificated Personnel Salaries
Amount	\$216,068	\$222,259	\$230,110
Source	Title I	Title I	Title I
Budget Reference	2000-2999: Classified Personnel Salaries	2000-2999: Classified Personnel Salaries	2000-2999: Classified Personnel Salaries

Amount	\$138,071	\$154,390	\$162,209
Source	Title I	Title I	Title I
Budget Reference	3000-3999: Employee Benefits	3000-3999: Employee Benefits	3000-3999: Employee Benefits
Amount	\$118,691	\$205,064	\$154,285
Source	Title I	Title I	Title I
Budget Reference	4000-4999: Books And Supplies	4000-4999: Books And Supplies	4000-4999: Books And Supplies
Amount	\$42,612	\$46,358	\$96,216
Source	Title I	Title I	Title I
Budget Reference	5000-5999: Services And Other Operating Expenditures	5000-5999: Services And Other Operating Expenditures	5000-5999: Services And Other Operating Expenditures
Amount	\$17,850	\$20,130	\$23,650
Source	Title I	Title I	Title I
Budget Reference	7000-7439: Other Outgo	7000-7439: Other Outgo	7000-7439: Other Outgo

For Actions/Services not included as contributing to meeting the Increased or Improved Services Requirement:

## Students to be Served:

(Select from All, Students with Disabilities, or Specific Student Groups)

[Add Students to be Served selection here]

## Location(s):

(Select from All Schools, Specific Schools, and/or Specific Grade Spans)

[Add Location(s) selection here]

## **OR**

For Actions/Services included as contributing to meeting the Increased or Improved Services Requirement:

### Students to be Served:

(Select from English Learners, Foster Youth, and/or Low Income)

## Scope of Services:

(Select from LEA-wide, Schoolwide, or Limited to Unduplicated Student Group(s))

## Location(s):

(Select from All Schools, Specific Schools, and/or Specific Grade Spans)

English Learners	LEA-wide	All Schools
Actions/Services		
Select from New, Modified, or Unchanged for 2017-18	Select from New, Modified, or Unchanged for 2018-19	Select from New, Modified, or Unchanged for 2019-20
Unchanged Action	Unchanged Action	Unchanged Action
2017-18 Actions/Services	2018-19 Actions/Services	2019-20 Actions/Services
Provide a Community-Based English Tutoring program of adult English language instruction to parents. \$190,835	Continue to provide a Community-Based English Tutoring program of adult English language instruction to parents. \$199,356	Continue to provide a Community-Based English Tutoring program of adult English language instruction to parents. \$194,312

Year	2017-18	2018-19	2019-20
Amount	\$37,824	\$33,961	\$10,000
Source	Supplemental and Concentration	Supplemental and Concentration	Supplemental and Concentration
Budget Reference	1000-1999: Certificated Personnel Salaries	1000-1999: Certificated Personnel Salaries	1000-1999: Certificated Personnel Salaries
Amount	\$83,098	\$86,047	\$83,204
Source	Supplemental and Concentration	Supplemental and Concentration	Supplemental and Concentration
Budget Reference	2000-2999: Classified Personnel Salaries	2000-2999: Classified Personnel Salaries	2000-2999: Classified Personnel Salaries
Amount	\$44,874	\$54,309	\$50,519
Source	Supplemental and Concentration	Supplemental and Concentration	Supplemental and Concentration
Budget Reference	3000-3999: Employee Benefits	3000-3999: Employee Benefits	3000-3999: Employee Benefits
Amount	\$20,219	\$20,419	\$26,419

Source	Supplemental and Concentration	Supplemental and Concentration	Supplemental and Concentration
Budget Reference	4000-4999: Books And Supplies	4000-4999: Books And Supplies	4000-4999: Books And Supplies
Amount	\$4,820	\$4,620	\$24,170
Source	Supplemental and Concentration	Supplemental and Concentration	Supplemental and Concentration
Budget Reference	5000-5999: Services And Other Operating Expenditures	5000-5999: Services And Other Operating Expenditures	5000-5999: Services And Other Operating Expenditures

For Actions/Services not included as contributing to meeting the Increased or Improved Services Requirement:

#### Students to be Served:

(Select from All, Students with Disabilities, or Specific Student Groups)

[Add Students to be Served selection here]

## Location(s):

(Select from All Schools, Specific Schools, and/or Specific Grade Spans)

[Add Location(s) selection here]

#### OR

For Actions/Services included as contributing to meeting the Increased or Improved Services Requirement:

Students to be Served: (Select from English Learners, Foster Youth, and/or Low Income)	Scope of Services: (Select from LEA-wide, Schoolwide, or Limited to Unduplicated Student Group(s))	Location(s): (Select from All Schools, Specific Schools, and/or Specific Grade Spans)
English Learners	LEA-wide	All Schools
Foster Youth		
Low Income		

## **Actions/Services**

Select from New, Modified, or Unchanged for 2017-18	Select from New, Modified, or Unchanged for 2018-19	Select from New, Modified, or Unchanged for 2019-20
Unchanged Action	Unchanged Action	Unchanged Action
2017-18 Actions/Services	2018-19 Actions/Services	2019-20 Actions/Services
Improve communication with parents via the District website and social media, parent-teacher collaboration, phone	Continue to improve communication with parents via the District website and social media, parent-teacher collaboration,	Continue to improve communication with parents via the District website and social media, parent-teacher collaboration,

message system, and staff for communications and translation services. \$954,663

phone message system, and staff for communications and translation services. \$1,231,495

phone message system, and staff for communications and translation services. \$1,199,496

Year	2017-18	2018-19	2019-20
Amount	\$489,806	\$588,185	\$581,307
Source	Supplemental and Concentration	Supplemental and Concentration	Supplemental and Concentration
Budget Reference	2000-2999: Classified Personnel Salaries	2000-2999: Classified Personnel Salaries	2000-2999: Classified Personnel Salaries
Amount	\$274,281	\$357,864	\$367,824
Source	Supplemental and Concentration	Supplemental and Concentration	Supplemental and Concentration
Budget Reference	3000-3999: Employee Benefits	3000-3999: Employee Benefits	3000-3999: Employee Benefits
Amount	\$34,127	\$51,627	\$51,627
Source	Supplemental and Concentration	Supplemental and Concentration	Supplemental and Concentration
Budget Reference	4000-4999: Books And Supplies	4000-4999: Books And Supplies	4000-4999: Books And Supplies
Amount	\$156,449	\$198,738	\$198,738
Source	Supplemental and Concentration	Supplemental and Concentration	Supplemental and Concentration
Budget Reference	5800: Professional/Consulting Services And Operating Expenditures	5000-5999: Services And Other Operating Expenditures	5000-5999: Services And Other Operating Expenditures
Amount	N/A	\$35,081	N/A
Source	Not Applicable	Supplemental and Concentration	Not Applicable
Budget Reference	Not Applicable	6000-6999: Capital Outlay	Not Applicable

For Actions/Services not included as contributing to meeting the Increased or Improved Services Requirement:			
Students to be Served: (Select from All, Students with Disabilities, or Specific Student Groups)  Location(s): (Select from All Schools, Specific Schools, and/or Specific Grade Spans)			
[Add Students to be Served selection here]	[Add Location(s) selection here]		

## OR

For Actions/Services included as contributing to meeting the Increased or Improved Services Requirement:

Students to be Served: (Select from English Learners, Foster Youth, and/or Low Income)	Scope of Services: (Select from LEA-wide, Schoolwide, or Limited to Unduplicated Student Group(s))	Location(s): (Select from All Schools, Specific Schools, and/or Specific Grade Spans)
English Learners	LEA-wide	All Schools
Foster Youth		
Low Income		

Actions/Services		
Select from New, Modified, or Unchanged for 2017-18	Select from New, Modified, or Unchanged for 2018-19	Select from New, Modified, or Unchanged for 2019-20
Unchanged Action	Modified Action	Unchanged Action
2017-18 Actions/Services	2018-19 Actions/Services	2019-20 Actions/Services
Increase engagement and participation opportunities for parents, families and communities by providing services in coordination with principals at school sites, including:  Provide FACE Liaisons and Office Assistants to work collaboratively with school and district staff to serve students and families at 43 school sites.  Provide a District African-American Parent Advisory Committee to involve and engage parents, families, students,	Continue to provide an Office Assistant at each school site to serve students and families. \$1,323,566  Please note that all other actions moved to Action 1.	Continue to provide an Office Assistant for principally unduplicated pupils at each school site to serve students and families and increase parent engagement. \$1,365,011

educators and community members in order to meet the needs of students.

Provide monthly engagement meetings at each school site for family and community members to ask questions and receive information from site staff and principals.

Provide quarterly family education trainings at each school site focused on equipping parents and families with skills and information to support student learning in the home.

Provide monthly family and community newsletters at each school site to improve communication regarding activities and services provided to students and families by the school and district.

Provide a Parents As Leaders (PALs) program, including a PAL's Volunteer Program to train parents for volunteering in the school and classroom, and a PAL's Ambassador Program to assist the FACE Liaisons with involving parents in their child's school. \$2,919,597

Year	2017-18	2018-19	2019-20
Amount	\$68,063	\$841,063	\$846,752
Source	Supplemental and Concentration	Supplemental and Concentration	Supplemental and Concentration
Budget Reference	1000-1999: Certificated Personnel Salaries	2000-2999: Classified Personnel Salaries	2000-2999: Classified Personnel Salaries
Amount	\$1,412,937	\$482,503	\$518,259
Source	Supplemental and Concentration	Supplemental and Concentration	Supplemental and Concentration
Budget Reference	2000-2999: Classified Personnel Salaries	3000-3999: Employee Benefits	3000-3999: Employee Benefits
Amount	\$925,454	N/A	N/A
Source	Supplemental and Concentration	Not Applicable	Not Applicable
Budget Reference	3000-3999: Employee Benefits	Not Applicable	Not Applicable
Amount	\$390,879	N/A	N/A
Source	Supplemental and Concentration	Not Applicable	Not Applicable
Budget Reference	4000-4999: Books And Supplies	Not Applicable	Not Applicable
Amount	\$122,264	N/A	N/A
Source	Supplemental and Concentration	Not Applicable	Not Applicable
Budget Reference	5000-5999: Services And Other Operating Expenditures	Not Applicable	Not Applicable

# Demonstration of Increased or Improved Services for Unduplicated Pupils

LCAP Year: 2019-20

Estimated Supplemental and Concentration Grant Funds Percentage to Increase or Improve Services

\$86,694,436

Describe how services provided for unduplicated pupils are increased or improved by at least the percentage identified above, either qualitatively or quantitatively, as compared to services provided for all students in the LCAP year.

Identify each action/service being funded and provided on a schoolwide or LEA-wide basis. Include the required descriptions supporting each schoolwide or LEA-wide use of funds (see instructions).

Bakersfield City School District is utilizing LCFF supplemental funds to principally meet the needs of low income, English learners, and foster youth at the school sites. 90.61% of students enrolled in the District are unduplicated pupils. Because of the high unduplicated student percentage, the District strives to ensure educational equity for all students. The District uses feedback from its community and stakeholder groups to provide research-based actions which provide students with opportunities for universal access to core curriculum, support their social and emotional well-being, and improve academic performance so that all students can succeed.

A review of the California School Dashboard shows English Learners are performing 60.7 points below standard in ELA and 90.1 points below standard in Math. Similarly, Low Income students are performing 47.6 points below standard in ELA and 80.2 points below standard in Math. Foster Youth are performing 87.3 points below standard in ELA and 111.4 points below standard in Math.

Some additional circumstances that impact academic performance of the district's unduplicated pupils include: limited access to technology and home libraries, a high-mobility rate, a lack of extra-curricular experiences, including exposure to the arts and sciences.

In consideration of this low performance in ELA and Math and the reported circumstances of the district's unduplicated pupils, we plan to:

Provide class size reduction to 28:1 in grades 4-6 and 29:1 in grades 7-8 to provide more individualized support (Action 1.1) Allocate funds to forty-three (43) school sites, based on unduplicated pupil counts, to support services to meet the needs of targeted student populations. (Action 1.2)

Provide additional support services for Special Education instruction of high-need students (Action 1.10)

Provide instructional coaches to support targeted intervention for under-performing student

subgroups. (Action 1.17)

Provide professional learning for CCSS, PLC, PBIS, Cultural Proficiency, Google

Apps, Special Education and classroom management. (Actions 1.6, 1.8, 1.14)

Provide supplemental instructional programs with differentiated learning designed to enhance

literacy and numeracy skills (Action 1.28)

Provide school library staffing and additional library materials and support for classrooms and

school libraries. (Actions 1.29, 1.30)

Provide targeted, supplemental learning opportunities and instructional materials for academically at-risk students. (Action 1.32)

Provide Summer Learning Programs. (Action 1.34)

Provide additional support for the After-School Program and Extended Learning Academies.

(Action 1.35)

Provide additional staff for targeted support of five low-performing identified Focus Schools to help accelerate student achievement (Action 1.54)

Provide support to increase retention and effectiveness of interns, new and veteran teachers.

(Actions 1.25-1.27)

Provide a comprehensive visual and performing arts program at all schools. (Action 1.36)

Providing STEM project-based learning at all at junior high/middle schools and nine elementary

schools. (Action 1.39)

Provide staff and equipment to support technology at all school sites. (Action 1.43)

Provide transportation for Foster Youth to their school of origin. (Action 1.45)

A review of the California School Dashboard also shows 8.8% of English learners have met or exceeded the standards in ELA and 6.77% have met or exceeded the standards in Math. High performing English learners such as those represented by this data have been historically underrepresented in Gifted and Talented Programs. Additionally, research shows English learners, both high performing or struggling, benefit academically from instruction in their primary language. In consideration of this data and the known impact of primary language instruction on English learners, the district plans to:

Provide a GATE program. (Action 1.13)

Provide resources including instructional coaches and instructional tools to support teachers of

English learners. (Action 1.16)

Provide a monitoring system for RFEP students and progress monitoring for English Learner students. (Action 1.19)

Provide multilingual programs. (Action 1.21)

We believe these actions will support English Learners, Low Income students, and Foster Youth in improving their performance on the Smarter Balanced Assessments in ELA and Math as described in our Expected Annual Measurable Outcomes for 2019-2020 in LCAP Goal 1.

The Dashboard reveals that Socioeconomically disadvantaged students have a higher than average chronic absenteeism rate of 15.6%. The Foster Youth student group has the highest chronically absenteeism rate (26.6%) in the district. English Learners have a chronically absent rate of 11%.

In regards to suspension rates, Foster Youth have a 6.7% rate, while Socioeconomically disadvantaged students have a 2.4% rate.

Goal 2 includes actions that are principally directed to high-need students to ensure a safe, healthy, and secure environment for all students, parents, guardians and employees, which increase and/or improve services by:

Providing a district safety coordinator, campus supervisors at middle and junior high schools, and cafeteria playground supervisors at all schools. (Actions 2.1, 2.22)

Providing organizational play activities and intramural sports (Action 2.1)

Providing personnel to work directly with students to help improve attendance rates. (Action 2.2)

Providing alternative to suspension programs at all junior high/middle schools. (Action 2.3)

Providing 4 regional Comprehensive School-Based Health Clinics. (Action 2.5)

Providing a Community Day School alternative education program and other services to address intensive social-emotional concerns impacting behavior and attendance. (Action 2.6)

Providing additional PBIS direct support services to students and parents and providing related staff training. (Actions 2.7, 2.8, 2.9, 2.10, 2.11, 2.12, 2.14, 2.21)

Providing security cameras on buses and at all school sites. (Action 2.17)

We believe these actions will support English Learners, Low Income students, and Foster Youth in reducing their chronic absenteeism and suspension rates, as described in our Expected Annual Measurable Outcomes for 2019-2020 in LCAP Goal 2.

Goal 3 includes actions that are principally directed to high-need students to ensure all parents and community members are welcomed and engaged in the learning process, which increase and/or improve services by:

Providing regional Parent Resource Centers at 34 school sites. (Action 3.1)

In order to increase parent engagement of unduplicated pupils, additional staff will be provided at each school site (one Family and Community Engagement (FACE) Liaison and one Office Assistant) to ensure families feel welcome and have access to the necessary resources to support their child's educational and social-emotional needs. (Actions 3.1, 3.5)

Providing English language tutoring program for parents. (Action 3.3)

Providing district office staff and resources to improve communication and translation services for parents. (Action 3.4)

We believe these actions will support English Learners, Low Income students, and Foster Youth in increasing parent engagement as described in our Expected Annual Measurable Outcomes for 2019-2020 in LCAP Goal 3.

## LCAP Year: 2018-19

Estimated Supplemental and Concentration Grant Funds	Percentage to Increase or Improve Services
\$86,694,436	35.86%

Describe how services provided for unduplicated pupils are increased or improved by at least the percentage identified above, either qualitatively or quantitatively, as compared to services provided for all students in the LCAP year.

Identify each action/service being funded and provided on a schoolwide or LEA-wide basis. Include the required descriptions supporting each schoolwide or LEA-wide use of funds (see instructions).

Bakersfield City School District is utilizing LCFF supplemental funds to principally meet the needs of low income, English learners, and foster youth at the school sites. 90.48% of students enrolled in the District are unduplicated pupils. Because of the high unduplicated student percentage, the District strives to ensure educational equity for all students. The District uses feedback from its community and stakeholder groups to provide research-based actions which provide students with opportunities for universal access to core curriculum, support their social and emotional well-being, and improve academic performance so that all students can succeed.

Goal 1 includes actions that are principally directed to high-need students to establish a culture of high quality teaching and learning, which increase and/or improve services by:

Lowering class sizes to 28:1 in grades 4-6 and 29:1 in grades 7-8. (Action 1.1)

Allocating funds to forty-three (43) school sites, based on unduplicated pupil counts, to support services to meet the needs of targeted student populations. (Action 1.2)

Providing centralized technical assistance for school sites (Action 1.4)

Providing a data management system to support data analysis and providing teachers with materials for the development of formative assessments (Action 1.5)

Providing professional learning for CCSS, ELD, PLC, PBIS, Cultural Proficiency, GATE, Google Apps, Special Education and classroom management. (Actions 1.6, 1.8, 1.11, 1.14, 1.49)

Providing additional support services for Special Education instruction of high-need students (Action 1.10)

Providing a GATE program. (Action 1.13)

Providing resources including instructional coaches and instructional tools to support teachers of English learners. (Action 1.16)

Providing instructional coaches to support targeted intervention for under-performing student subgroups. (Action 1.17)

Providing a monitoring system for RFEP students and progress monitoring for English Learner students. (Action 1.19)

Provide multilingual programs. (Action 1.21)

Providing the Kern Urban Teacher Residency Program to increase the number of foreign language-authorized teachers, grow the Dual Language Program, and increase the number of qualified teaching candidates in the areas of science and math. (Action 1.22)

Providing a Coordinator and an Instructional Specialist to oversee STEM project-based learning, NGSS, and the Kern Urban Teacher Residency Program. (Action 1.23)

Providing two days of summer professional learning to first and second year teachers on CCSS ELA/ELD and Math. (Action 1.24)

Providing support to increase retention and effectiveness of interns, new and veteran teachers. (Actions 1.25-1.27)

Providing supplemental instructional programs with differentiated learning designed to enhance literacy and numeracy skills (Action 1.28)

Providing school library staffing and additional library materials and support for classrooms and school libraries. (Actions 1.29, 1.30)

Providing targeted, supplemental learning opportunities and instructional materials for academically at-risk students. (Action 1.32)

Providing Summer School Programs. (Action 1.34)

Providing additional support for the After School Program. (Action 1.35)

Providing a comprehensive visual and performing arts program at all schools. (Action 1.36)

Providing project-based art curriculum for 5th grade students (Action 1.37)

Providing all 4th grade students access to view a musical theater performance. (Action 1.38)

Providing STEM project-based learning at all at junior high/middle schools and nine elementary schools. (Action 1.39)

Providing additional allocations to middle school/junior high schools for STEM materials. (Action 1.41)

Providing supplemental instructional materials to support and strengthen instruction for ELA, Math and Science. (Action 1.42)

Providing staff and equipment to support technology at all school sites. (Action 1.43)

Providing transportation for Foster Youth to their school of origin. (Action 1.45)

Providing the NISL Executive Development Program to strengthen leadership skills for current and aspiring principals (Action 1.47)

Providing a Coordinator and two Educational Technology Analysts for Educational Technology, Data and Assessment. (Action 1.48)

Providing Vice Principals for larger schools to strengthen instructional practices, promote parental participation, and reduce chronic absenteeism and suspension rates. (Action 1.52)

Providing additional staff for targeted support of five low-performing identified Focus Schools to help accelerate student achievement (Action 1.54)

Goal 2 includes actions that are principally directed to high-need students to ensure a safe, healthy, and secure environment for all students, parents, guardians and employees, which increase and/or improve services by:

Providing a district safety coordinator, campus supervisors at middle and junior high schools, and cafeteria playground supervisors at all schools. (Actions 2.1, 2.22)

Providing organizational play activities and intramural sports (Action 2.1)

Providing personnel to work directly with students to help improve attendance rates. (Action 2.2)

Providing alternative to suspension programs at all junior high/middle schools. (Action 2.3)

Providing 4 regional Comprehensive School-Based Health Clinics. (Action 2.5)

Implementing a Community Day School alternative education program and other services to address intensive social-emotional concerns impacting behavior and attendance. (Action 2.6)

Providing additional PBIS direct support services to students and parents and providing related staff training. (Actions 2.7, 2.8, 2.9, 2.10, 2.11, 2.12, 2.14, 2.21)

Providing security cameras on buses and at all school sites. (Action 2.17)

Goal 3 includes actions that are principally directed to high-need students to ensure all parents and community members are welcomed and engaged in the learning process, which increase and/or improve services by:

Providing regional Parent Resource Centers at 34 school sites. (Action 3.1)

Providing additional staff at every school site to increase family and community engagement. (Actions 3.1, 3.5)

Providing English language tutoring program for parents. (Action 3.3)

Providing district office staff and resources to improve communication and translation services for parents. (Action 3.4)

### LCAP Year: 2017-18

Estimated Supplemental and Concentration Grant Funds	Percentage to Increase or Improve Services
\$73,567,237	34.22%

Describe how services provided for unduplicated pupils are increased or improved by at least the percentage identified above, either qualitatively or quantitatively, as compared to services provided for all students in the LCAP year.

Identify each action/service being funded and provided on a schoolwide or LEA-wide basis. Include the required descriptions supporting each schoolwide or LEA-wide use of funds (see instructions).

District-wide services: 89.88% of students enrolled in the District are unduplicated pupils (services are summarized below):

- Lower class sizes to 28:1 in grades 4-6 and 29:1 in grades 7-8.
- Provide professional learning for CCSS, ELD, PLC, PBIS, Cultural Proficiency, GATE, Google Apps, Special Education and classroom management.
- Provide Summer School Programs.
- Provide additional support for the After School Program.
- Provide school library staffing and additional library materials for classrooms and school libraries.
- Provide a musical theater performance for 4th grade students and art curriculum for 5th grade students.
- Provide staff and equipment to support technology at all school sites.
- Increase PBIS services to students.
- Provide alternative to suspension programs at all junior high/middle schools.
- Improve attendance rates.

- Provide 4 regional Comprehensive School-Based Health Clinics.
- Provide regional Parent Resource Centers at 24 school sites.
- Provide STEM project-based learning at all at junior high/middle schools and nine elementary schools.
- Allocate funds to forty-three (43) school sites, based on unduplicated pupil counts, to support services to meet the needs of targeted student populations.
- Provide a data management system.
- Provide multilingual programs.
- Provide a GATE program.
- Provide instructional coaches to support targeted intervention for under-performing student subgroups.
- Provide support to increase retention and effectiveness of interns, new and veteran teachers.
- Provide targeted, supplemental learning opportunities and instructional materials for academically at-risk students.
- Provide a comprehensive visual and performing arts program at all schools.
- Provide security cameras on buses and at all school sites.
- · Provide afterschool sports program.
- Provide campus supervisors at middle and junior high schools, and cafeteria playground supervisors at all schools.
- Provide staff at every school site to increase family and community engagement.
- Provide district office staff and resources to improve communication and translation services for parents.

## Unduplicated

- Provide EL professional learning for site leaders.
- Implement a monitoring system for RFEP students and progress monitoring for English Learner students.
- Provide professional learning on ELD supplemental program/materials at all junior high/middle schools.
- Provide transportation for Foster Youth to their school of origin.
- Provide resources including instructional coaches to support teachers of English learners.
- Provide English language tutoring program for parents.