2018-19



# Local Control Accountability Plan and Annual Update (LCAP) Template

Addendum: General instructions & regulatory requirements.

Appendix A: Priorities 5 and 6 Rate Calculations

Appendix B: Guiding Questions: Use as prompts (not limits)

<u>LCFF Evaluation Rubrics</u>: Essential data to support completion of this LCAP. Please analyze the LEA's full data set; specific links to the rubrics are also provided within the template.

LEA Name

Contact Name and Title

Email and Phone

Fairfax Elementary School District

Michael Coleman Superintendent mcoleman@fairfax.k12.ca.us (661) 366-7221

# 2017-20 Plan Summary

# The Story

Describe the students and community and how the LEA serves them.

The Fairfax School District vision is "Empowering Students to Succeed." Our unduplicated student count is 92.09% including a student population of 38%% English Learners, 90% are classified as Socio-Economically Disadvantaged . The district serves a diverse group of students with 95% of our EL students speaking Spanish, additional languages includes, Arabic, Punjabi, Hmong, and Vietnamese.. Our student population is made up of many ethnicities with the majority of our students 86.07% identifying as Hispanic Latino, 6.42% White, 3.55% Asian, and 1.91% African American. The district is located in the Southeastern region of Bakersfield. There are areas in the city, and others are in the county.Our developing community is surrounded by agriculture, existing houses, mobile home parks, new housing, and apartment developments. Many of our students and families are isolated from free public libraries, parks, and recreation facilities due to distance and economic circumstances.

We serve approximately 2705 students Pre-K through the eighth grade at four sites. The district has three elementary schools and one junior high school. Head Start preschools are housed at two of

our school sites. In addition our district provides services for preschool students in the Mild/Moderate Program and also students K through 8th in the Moderate/Severe Program. The district has also established a new Parent Education Resource Center (PERC) to provide parent education, direct support, and coordinate community referrals for families in need.

The Fairfax School District is committed to providing all students with the necessary resources to increase student achievement. The district and site plans support the goal of "Empowering Students to Succeed." The Local Control Accountability Plan, LCAP, addresses the needs of our unique student population and their educational needs. All Goals and Action Steps were a result of input from staff, parents, students, and community.



# **LCAP Highlights**

Identify and briefly summarize the key features of this year's LCAP.

Through analysis of our state and local data and input from staff and stakeholders, we identified four goals for the next three years.

GOAL 1- The District will fully implement all adopted state standards to ensure students are college and career ready and have the necessary 21st century skills.

GOAL 2- All English Learner students will attain English Language Proficiency.

GOAL 3- The District will increase the level of parent engagement and opportunities.

GOAL 4- The District will increase the level of school connectedness and school safety.

# **Review of Performance**

Based on a review of performance on the state indicators and local performance indicators included in the LCFF Evaluation Rubrics, progress toward LCAP goals, local self-assessment tools, stakeholder input, or other information, what progress is the LEA most proud of and how does the LEA plan to maintain or build upon that success? This may include identifying any specific examples of how past increases or improvements in services for low-income students, English learners, and foster youth have led to improved performance for these students.

### Greatest Progress

2017 Fall California School Dashboard and Model Five by Five Placement Reports is the criteria for determining Strengths.

English Language Arts: Priority 4
Change- The following student groups increased or increased significantly in change level:
1. All Students-Increased (+3.7 points)
2. Homeless- Increased Significantly (+22.6 points)
3. African American- Increased Significantly (+31.2 points)
4. Asian- Increased Significantly (+30.3 points)
5. White- Increased Significantly (+16.4 points)
Math: Priority 4
Change- The following student groups increased or increased significantly in change level:
1. Homeless- Increased (+8.6 points)
2. African American-Increased Significantly (+23.2 points)
3. Asian- Increased (+8.3)
Suspension: Priority 6
1. African American-Declined (-1.2%)

We are continuing to provide adopted State Standards instructional materials and professional development. LCAP GOAL1.1

We are continuing to provide educational technology. LCAP GOAL 1.2

We are continuing to provide STEM teachers. LCAP GOAL 1.3

Continue to provide Migrant Saturday School. LCAP 1.4

Continue to provide student support for oral presentations and projects. LCAP GOAL 1.6

Continue to provide the Library Media Teacher. LCAP GOAL 1.7

Continue Special Education Support. LCAP GOAL 1.8

Continue to provide Fairfax After School Tutoring opportunities (FAST). LCAP GOAL 1.10

Continue to provide Kindergarten Bridge Program. LCAP GOAL 1.12

The District plans to maintain and build upon the success of this sub group by continuing to implement the following:

We are continuing to provide each school site a Teacher on Special Assignment (TOSA) to provide EL support for staff development on the use of research based EL instructional strategies. LCAP GOAL 2.3

We are continuing to provide English Language Development and instructional strategies for professional development. LCAP GOAL 2.1

We are continuing to providing English Language support using instructional aides. LCAP GOAL 2.4

We are continuing to analyze local assessment and CELDT/ ELPAC results to target's students needs in specific domains. LCAP GOAL 2.2

Continue Parent Education Center. LCAP GOAL 3.1

Continue to utilize parent communication tools. LCAP GOAL 3.2

Continue to provide Student Support Specialist services. LCAP GOAL 3.4

Continue Opportunity Placement Option LCAPGOAL 4.1

Continue to increase opportunities for students (ie. clubs, field trips). LCAP GOAL 4.2

Continue to expand AVID program. LCAP GOAL 4.3

Continue to expand electives offered. LCAP GOAL 4.5

Continue PBI implementation district wide. LCAP GOAL 4.9

Continue with District Music Teachers. LCAP GOAL 4.10

Continue to Update Facilities. LCAP GOAL 4.11

Referring to the LCFF Evaluation Rubrics, identify any state indicator or local performance indicator for which overall performance was in the "Red" or "Orange" performance category or where the LEA received a "Not Met" or "Not Met for Two or More Years" rating. Additionally, identify any areas that the LEA has determined need significant improvement based on review of local performance indicators or other local indicators. What steps is the LEA planning to take to address these areas with the greatest need for improvement?

#### **Greatest Needs**

The Fall 2017 California School Dashboard Report is the criteria for the following information:

All Students Performance Level in Orange:

- 1. Suspension Rate
- 2. English Learner Progress
- 3. Mathematics

Research is overwhelming that instructor effectiveness is key to improving outcomes for all students, so the Fairfax School District LCAP has provided for instructional coaching in content and culturally relevant pedagogy to improve academic outcomes for our ALL Learners.

We will continue to provide the following services that are defined in our LCAP :

\*State Adopted Instructional Materials and Professional Development. LCAP Goal 1.1

\*Educational Technology. LCAP Goal 1.2

\* STEM Teachers. LCAP Goal 1.3

\*Migrant Saturday School which includes all GATE Students in grades 4-8. LCAP Goal 1.4

\* Student Support for Oral Presentations and Projects. LCAP Goal 1.6

\* Library Media Teacher. LCAP Goal 1.7

\*Saturday School Intervention. LCAP Goal 1.9

\* Fairfax After School Tutoring (FAST) Opportunities. LCAP Goal 1.10

\* Teacher Induction Program for New Teachers. LCAP Goal 1.11

\* Kindergarten Bridge Program. LCAP Goal 1.12

\* Dynamic Indicator of Basic Early Literacy Skills (DIBELS) Data System. LCAP Goal 1.13

\* English Language Development and instructional strategies for professional development. LCAP Goal 2.1

\*Analyze local assessment and CELDT/ ELPAC results to target's students needs in specific domains. LCAP Goal 2.2

\*Teacher on Special Assignment (TOSA) to provide EL support for staff development on the use of research based EL instructional strategies. LCAP Goal 2.3

\*English Language Support using instructional aides. LCAP Goal 2.4

\* Language Support Software for New Comers. LCAP Goal 2.6

\* Increase Opportunities for Students; Field trips, clubs. LCAP Goal 4.2

\* Advancement Via Individual Determination (AVID)Program. LCAP Goal 4.3

\* Electives. LCAP Goal 4.5

\* District PE Teachers. LCAP Goal 4.8

\*District Music Teachers. LCAP Goal 4.10

New Action Items for 2018-2019 LCAP include:

\* ELA Support: 95 Percent Group to provide Foundational Skills and Phonics/ Read 180 . LCAP Goal 1.14

\* Math Intervention to close the Achievement Gap. LCAP Goal 1.15

To reduce Suspension Rates the FSD will continue to implement Positive Behavioral Interventions & Supports, PBIS, which emphasizes school wide system of support. The Junior High School also implements Restorative Justice which builds healthy relationships, improves harmful behavior, restores positive relationships, resolves conflict, and addressing the needs of the school community. Both emphasize prevention and positive response to student behavior.

\* Positive Behavioral Intervention and Supports (PBIS) District Wide. LCAP Goal 4.9

\* Opportunity Placement Option. LCAP Goal 4.1

\*Mentoring Program. LCAP Goal 4.12

New Action Items for 2018-2019 LCAP include:

\* Safe School Ambassadors to improve school climate. safety, leadership.

Referring to the LCFF Evaluation Rubrics, identify any state indicator for which performance for any student group was two or more performance levels below the "all student" performance. What steps is the LEA planning to take to address these performance gaps?

#### Performance Gaps

The 2017 Fall California School Dashboard indicates that "ALL STUDENTS" Performance Color In English Language Arts is YELLOW.

There are two student groups that performed two level performance below All Students in English Language Arts: Performance Level is RED

- 1. English Learners
- 2. Students with Disabilities.

To address the Performance Gap in English Language Arts with English Language Learners, the LCAP includes the following actions and services:

\*We will continue to provide English Language Development and instructional strategies for professional development. LCAP Goal 2.1

\*We will continue to analyze local assessment and CELDT/ ELPAC results to target's students needs in specific domains. LCAP Goal 2.2

\*We will continue to provide each school site a Teacher on Special Assignment (TOSA) to provide EL support for staff development on the use of research based EL instructional strategies. LCAP Goal L 2.3

\*We will continue to provide English Language support using instructional aides. LCAP Goal 2.4

\* We will continue to provide District Language Department Services. LCAP Goal 2.5

\* We will continue to provide Language Software Support for New Comers. LCAP Goal 2.6

To address the Performance Gap in English Language Arts with Students with Disabilities, the LCAP includes the following actions and services which include direct services, professional development ,extra resources; books and supplies.

\* We are continuing Special Education Support. LCAP Goal 1.8

The following actions will support both English Language Learners and Students with Disabilities:

\* Continue to provide adopted State Standards instructional materials and professional development. LCAP Goal 1.1

- \* Continue to provide educational technology. LCAP Goal 1.2
- \* Continue to provide STEM teachers. LCAP Goal 1.3
- \* Continue to provide Migrant and GATE Saturday School. LCAP Goal 1.4
- \* Continue to provide student support for oral presentations and projects. LCAP Goal 1.6
- \* Continue Library Media Teacher. LCAP Goal 1.7
- \* Continue Saturday School Intervention. LCAP Goal 1.9
- \* Continue to provide Fairfax After School Tutoring opportunities (FAST). LCAP Goal 1.10
- \* Continue Teacher Induction Program for New Teachers. LCAP Goal 1.11
- \* Continue Kindergarten Bridge Program. LCAP Goal 1.12
- \* Continue Dynamic Indicator of Basic Early Literacy Skills (DIBELS) Data Systems . LCAP Goal 1.13
- \* Continue to provide Student Support Specialist services to serve as parent/community liaison. LCAP Goal 3.4
- \* Continue to provide opportunities to students (clubs, field trips). LCAP Goal 4.2
- \* Continue to expand Advancement Via Individual Determination (AVID) Program LCAP Goal 4.3

\* Continue electives. LCAP Goal 4.5

\* Continue to provide the services of the District Counselor LCAP Goal 4.9

New action items for 2018-2019 LCAP :

\* 95 Percent Group to provide Foundational Skills and Phonics .LCAP Goal 1.14

\* Math Intervention to close the Achievement Gap LCAP Goal 1.15

If not previously addressed, identify the two to three most significant ways that the LEA will increase or improve services for low-income students, English learners, and foster youth.

#### Increased or Improved services

Based on staff and stakeholder feedback and research on effective practices, we are implementing more than 40 LCAP Actions/Services to improve services for the low income, English Learner, and Foster youth.

Three significant actions to improved services are:

LCAP GOAL 1.14 Provide ELA Support: 95 Percent Phonics/Foundational Skills-Phonics/ Read 180

LCAP GOAL 1.15 Provide Math Intervention

LCAP GOAL 3.1 Parent Education Center

# **Budget Summary**

Complete the table below. LEAs may include additional information or more detail, including graphics.

#### DESCRIPTION

Total General Fund Budget Expenditures For LCAP Year

Total Funds Budgeted for Planned Actions/Services to Meet The Goals in the LCAP for LCAP Year

#### AMOUNT

\$34,309,751

\$13,657,192.00

The LCAP is intended to be a comprehensive planning tool but may not describe all General Fund Budget Expenditures. Briefly describe any of the General Fund Budget Expenditures specified above for the LCAP year not included in the LCAP.

General fund expenditures specified above include salaries, and benefits for all certificated teachers, classified personnel, and administrative staff members. In addition other expenditures in this area includes: books and supplies, services and operating expenditures and capital outlay.

**DESCRIPTION** Total Projected LCFF Revenues for LCAP Year AMOUNT

\$28,110,878

# **Annual Update**

#### LCAP Year Reviewed: 2017-18

Complete a copy of the following table for each of the LEA's goals from the prior year LCAP. Duplicate the table as needed.

**Goal 1** The District will fully implement all adopted state standards to ensure students are college and career ready and have the necessary 21st century skills.

State and/or Local Priorities addressed by this goal:

State Priorities:Priority 1: Basic (Conditions of Learning)Priority 2: State Standards (Conditions of Learning)Priority 7: Course Access (Conditions of Learning)

Local Priorities:

### **Annual Measurable Outcomes**

Expected

Priority 1

A. Maintain teachers in the school district that are appropriately assigned and fully credentialed in the subject areas, and, for the pupils they are teaching at 96%

B. Maintain every pupil in the school district having sufficient access to the standards-aligned instructional materials. 100%

C Maintain all schools at "Good or Exemplary" as rated by the FIT Report.

#### Priority 2

A. Continue implementation of the academic content and performance standards adopted by the state board.

B. Maintain EL students provided an additional 30 minutes daily on ELD instruction, in addition to being provided ELA interventions based on assessment data to meet the individual needs of our EL students.

#### Priority 1 A. Basic Services-

\* The Fairfax School District has 9 teachers that are not fully credentialed and 127 teachers that are fully credentialed. This indicates that 93% of all teachers in the district are appropriately assigned and fully credentialed.

Actual

B. Pupils access to standards aligned materials.

\* Based on the Williams Team visits in August 2017, two sites received a rating of 100% sufficiency in pupil access to standards aligned materials/ textbook . One site was deficient in Social Studies text books which were en route to be delivered and issue was remedied. Purchase orders were presented to Curriculum team.

#### C. Facilities:

\*Based on the Facilities Inspection Tool from the Williams Team visit on August 2017, two sites rated Exemplary and one rated Good with deficiencies noted remedied.

Expected	Actual
Expected I standards are implemented in classes for integrated instruction daily. Priority 7 A. Maintain students district wide including all unduplicated pupils will online to utilize CCSS Units of Study with fully included intervention and anguage development support as well as a new CCSS mathematics and LACED adoption. C. Maintain students with exceptional needs will continue to utilize CCSS gratement and anguage development support as well as a new CCSS mathematics and ELAVED adoption.	<ul> <li>Priority 2</li> <li>A. Implementation of CCSS.</li> <li>* Based on the Reflection Tool administered in the Fall of 2017, the results indicate the following: <ol> <li>ELA - Full Implementation and Sustainability.</li> <li>ELD (Aligned to ELD Standards)- Full Implementation.</li> <li>Mathematics- Full Implementation.</li> <li>Next Generation Science Standards- Initial Implementation.</li> <li>History Social Studies-Full Implementation and Sustainability.</li> </ol> </li> <li>The Fall 2017 Performance Indicators on the California School Dashboard Report indicates the following:</li> <li>ELA -*ALL Students*-LOW-58.6 points below level 3, INCREASE +3.7 points, Performance Color -YELLOW</li> <li>MATH- "ALL Students"- LOW-88.7 points below level 3, MAINTAINED -0.7 points, Performance Color-ORANGE</li> </ul> 2017 CAASPP Results for percentages (%)of students "meeting" or "exceeding" the standards. 3rd grade ELA 19% (+2%) 3rd grade MATH 22% (+6%) 4th grade ELA 29% (+1%) 5th grade MATH 15% (-6%) 5th grade ELA 29% (+1%) 7th grade MATH 15% (-6%) 5th grade ELA 29% (+1%) 7th grade MATH 14% (0) 8th grade ELA 31% (+8%) 8th grade MATH 14% (0) 8. Programs/Services that enable EL's to access CCSS and ELD standards for academic content knowledge and English language proficiency. *100% of EL students had access to CCSS and ELD standards througout the school day. <ul> <li>* Reclassification Rate District wide increased from 9.0% (15-16) to 12.3 % (16-17).</li> <li>* The Fall 2017 California Dashboard indicates the English Language Learner DECLINED, -2.4%, Performance Color ORANGE, based on CELDT and Reclassification data.</li> </ul>
	A. 100% of all students had access to a broad course of study in all subject areas.

Expected	Actual
	B. Students district wide including all unduplicated pupils continued to utilize CCSS Units of Study with fully included intervention and language development support as well as a new CCSS mathematics and ELA/ELD adoption.
	<ul> <li>C. Maintain students with exceptional needs will continue to utilize CCSS units of study, aligned curriculum, including intervention and language development support as well as a new CCSS Math and ELA/ELD Adoption.</li> <li>* The Fall 2017 California Dashboard indicates the following for Students with Disabilities (SED): ELA- Status- Very Low- 150.4 points below level 3, Performance Level- RED, Change -5.3 points Math- Status-Very Low -180.2 points below level 3 ,Performance Level -RED, Maintained -1.2 points.</li> </ul>

#### **Actions / Services**

Duplicate the Actions/Services from the prior year LCAP and complete a copy of the following table for each. Duplicate the table as needed.

Planned Actions/Services	Actual Actions/Services	Budgeted Expenditures	Estimated Actual Expenditures
1. Provide adopted state standard instructional materials and professional development.	1.Provided adopted state standard instructional materials/ consumables and professional development.	PD for CCSS 5800: Professional/Consulting Services And Operating Expenditures Supplemental and Concentration	PD 5000-5999: Services And Other Operating Expenditures Supplemental and Concentration 671
Bridge Program for NGSS if available	<ul> <li>Supplemental NGSS Science material purchased.</li> </ul>	9,500 tech equipment 4000-4999: Books And Supplies Supplemental and Concentration 85,000	tech equipment 4000-4999: Books And Supplies Supplemental and Concentration 8,814
Language Arts/ ELD     Professional Development-     District wide follow- up professional development day for	<ul> <li>Language Arts/ELD Professional Development Provided by FSD:</li> </ul>	consumables/instructional materials 4000-4999: Books And Supplies Supplemental and Concentration 172,393	Consumables/instructional materials 4000-4999: Books And Supplies 113,588
HMH CA Collections (7-8) and	K-6 National Geographic Reach for Reading PD on 8/11/17		

National Geographic Reach for Reading (K-6)

- Purchase History Social Studies Adoption K-8
- Copier Lease (pro-rated for instructional materials) additional copier for

supplemental CCSS assessments and material, NGSS material, ELD

assessments and material.

7-8 Houghton Mifflin Ca. Collections PD on 8/11/17

K-2 KCSOS Foundational Skills PD 12/15/17

 New Adoption: History/Social Studies

 Copier Lease for instructional materials utilized. and Concentration 30,888 Copier Lease (pro-rated for instructional materials) 5000-5999: Services And Other Operating Expenditures Supplemental and Concentration 10,000

NGSS Bridge Program 4000-4999:

Books And Supplies Supplemental

History/Social Studies Adoption 4000-4999: Books And Supplies Supplemental and Concentration 270,000 NGSS 4000-4999: Books And Supplies Supplemental and Concentration XX

Copier Lease (pro rated for instructional materials) 5800: Professional/Consulting Services And Operating Expenditures Supplemental and Concentration 11,894

Professional Services 5800: Professional/Consulting Services And Operating Expenditures Supplemental and Concentration 15,186

HSS adoption 4000-4999: Books And Supplies Supplemental and Concentration 270,000

Planned Actions/Services	Actual Actions/Services	Budgeted Expenditures	Estimated Actual Expenditures
<ul><li>2. Educational Technology</li><li>Subs for Ed Tech</li></ul>	<ul><li>2. Educational Technology</li><li>Substitutes for Ed Tech</li></ul>	substitutes 1000-1999: Certificated Personnel Salaries Supplemental and Concentration 7,864	substitutes 1000-1999: Certificated Personnel Salaries Supplemental and Concentration 4,670
Professional Development - subs needed for staff	Professional Development - subs needed for	1000-1999: Certificated Personnel Salaries Supplemental and Concentration 70,647	1000-1999: Certificated Personnel Salaries Supplemental and Concentration 70,647
<ul> <li>Director of Educational Technology Salary</li> </ul>	<ul><li>staff receiving 1:1 implementation training and Apple Training.</li><li>Director of Educational</li></ul>	2000-2999: Classified Personnel Salaries Supplemental and Concentration 143,085	2000-2999: Classified Personnel Salaries Supplemental and Concentration 138,085
<ul> <li>Computer Technicians/Data Technician Salaries</li> </ul>	<ul> <li>Director of Educational Technology Salary</li> <li>Computer Technicians/Data Technician Salaries. An additional Computer Technician was hired in Feb. 2018</li> </ul>	3000-3999: Employee Benefits Supplemental and Concentration 122,574	3000-3999: Employee Benefits Supplemental and Concentration 122,574
<ul> <li>Software/licenses and Supplies - all software licenses district wide and</li> </ul>		software licenses 4000-4999: Books And Supplies Supplemental and Concentration 241,601	software licenses/supplies 4000- 4999: Books And Supplies Supplemental and Concentration 144,890
needed technology supplies for implementation		non-capitalized equipment 4000- 4999: Books And Supplies	non- capitalized equipment 4000- 4999: Books And Supplies

 1:1 Devices - Year two of a three year implementation plans to go 1:1

with Apple iPads district wide.

 Professional Development specifically targeted for technology

department staff as it pertains to 1:1 implementations

 Hardware for installation- all necessary hardware for successful 1:1

implementation in district wide classrooms

 Software/licenses and Supplies - all software licenses district wide and

needed technology supplies for implementation

• 1:1 Devices - Year two of a three year implementation plans to go 1:1

with Apple iPads district wide. Implementation extended to 4 years.

> Professional Development specifically targeted for technology

department staff as it pertains to 1:1 implementations

 Hardware for installation- all necessary hardware for successful 1:1

implementation in district wide classrooms

### Action 3

Planned	Actual	Budgeted	Estimated Actual
Actions/Services	Actions/Services	Expenditures	Expenditures
3. Continue STEM teacher on all K-6 campuses	3. Continued STEM teacher on all K-6 campuses	1000-1999: Certificated Personnel Salaries Supplemental and Concentration 105,016	1000-1999: Certificated Personnel Salaries Supplemental and Concentration 105,106
<ul> <li>STEM teacher Salaries</li> <li>STEM Salaries Title I</li> </ul>	<ul> <li>STEM teacher Salaries</li> <li>STEM Salaries Title I</li> </ul>	3000-3999: Employee Benefits Supplemental and Concentration 39,003	3000-3999: Employee Benefits Supplemental and Concentration 41,171
Contribution from	Contribution from	1000-1999: Certificated Personnel	1000-1999: Certificated Personnel
unrestricted	unrestricted	Salaries Title I 157,524	Salaries Title I 162,332

Supplemental and Concentration

Professional Development 5000-

Expenditures Supplemental and

Professional/Consulting Services

Supplemental and Concentration

object #6400 -Tech equip 6000-

6999: Capital Outlay Supplemental

Professional Services 5800:

And Operating Expenditures

and Concentration 50.000

Concentration 24,525

5999: Services And Other Operating

461.674

37.820

Supplemental and Concentration

Professional Development 5000-

Expenditures Supplemental and

Professional/Consulting Services

Supplemental and Concentration

object 6400- Tech Equioment 6000-

6999: Capital Outlay Supplemental

Professional Services 5800:

And Operating Expenditures

and Concentration 46.310

Concentration 1.712

5999: Services And Other Operating

361.234

17,206

STEM Salaries Title I	STEM Salaries Title I	3000-3999: Employee Benefits Title I 58,506	3000-3999: Employee Benefits Tit I 61,756
ction 4			
Planned Actions/Services	Actual Actions/Services	Budgeted Expenditures	Estimated Actual Expenditures
Continue Migrant Saturday School/ ATE Academy to include all	4. Continued Migrant Saturday School/ GATE Academy to include all 4-8	1000-1999: Certificated Personnel Salaries Supplemental and Concentration 35,048	1000-1999: Certificated Personne Salaries Supplemental and Concentration 3,040
<ul> <li>Supplemental pay for GATE Academy certificated staff</li> </ul>	<ul><li>GATE students.</li><li>Supplemental pay for GATE</li></ul>	3000-3999: Employee Benefits Supplemental and Concentration 2,952	3000-3999: Employee Benefits Supplemental and Concentration 608
<ul> <li>Supplies for GATE Academy program</li> </ul>	<ul> <li>Supplies for GATE Academy program</li> </ul>	Supplies 4000-4999: Books And Supplies Supplemental and Concentration 500	Supplies 4000-4999: Books And Supplies Supplemental and Concentration 0
ction 5 Planned Actions/Services	Actual Actions/Services	Budgeted Expenditures	Estimated Actual Expenditures
<ul> <li>OPEB</li> <li>OPEB excluding OPEB in all other action steps- It is a challenge for the Fairfax School District to employ and retain certificated staff due to our location in a rural community which competes with large city school districts. In 2016-2017, the District was under a hardship to find ESSA compliant teachers and was left to hire 4 PIP's at very early stages in their teacher preparatory program. The District has a need to</li> </ul>	<ul> <li>OPEB excluding OPEB in all other action steps- It is a challenge for the Fairfax School District to employ and retain certificated staff due to our location in a rural community which competes with large city school districts. In 2017- 2018, the District was under a hardship to find ESSA compliant teachers and was left to hire 9 teachers who were NOT fully credentialed. The</li> </ul>	3000-3999: Employee Benefits Base 316,770	3000-3999: Employee Benefits Base 471,103

provide competitive salaries

and benefits in order to

provide competitive salaries

and benefits in order to

provide the best possible education to all students.

# provide the best possible education to all students.

Planned Actions/Services	Actual Actions/Services	Budgeted Expenditures	Estimated Actual Expenditures
6. Student support for oral presentation and projects	<ol><li>Student support for oral presentation and projects</li></ol>	1000-1999: Certificated Personnel Salaries Supplemental and Concentration 20,450	1000-1999: Certificated Personnel Salaries Supplemental and Concentration 20,800
<ul> <li>Grade Level Leads- Stipend for grade level leads whose duties include</li> </ul>	<ul> <li>Grade Level Leads- Stipend for grade level leads whose duties include</li> </ul>	3000-3999: Employee Benefits Supplemental and Concentration 3,522	3000-3999: Employee Benefits Supplemental and Concentration 4,160
facilitating science fair, oral language festival, and history day.	facilitating science fair, oral language festival, and history day.		
Action 7			
Planned Actions/Services	Actual Actions/Services	Budgeted Expenditures	Estimated Actual Expenditures
<ul><li>7.Library Media Teacher</li><li>Certificated Librarian Salary</li></ul>	<ul><li>7.Library Media Teacher</li><li>Certificated Librarian Salary</li></ul>	1000-1999: Certificated Personnel Salaries Supplemental and Concentration 90,636	1000-1999: Certificated Personnel Salaries Supplemental and Concentration 92,908
<ul> <li>Professional Development Travel and Conference for the district</li> </ul>	<ul> <li>Professional Development Travel and Conference for the district</li> </ul>	3000-3999: Employee Benefits Supplemental and Concentration 33,042	3000-3999: Employee Benefits Supplemental and Concentration 34,626
certificated librarian	certificated librarian	5000-5999: Services And Other Operating Expenditures Supplemental and Concentration 1,100	travel and conference 5000-5999: Services And Other Operating Expenditures Supplemental and Concentration 825
<ul> <li>Professional Development - Registration fees for professional</li> <li>development workshops for the</li> </ul>	<ul> <li>Professional Development - Registration fees for professional</li> <li>development workshops for the</li> </ul>	5800: Professional/Consulting Services And Operating Expenditures Supplemental and Concentration 2,300	Follett License renewals 5800: Professional/Consulting Services And Operating Expenditures Supplemental and Concentration 3,905
district certificated librarian	district certificated librarian	Books/Reference Materials 4000- 4999: Books And Supplies Supplemental and Concentration 16,000	Books/ Reference Materialsl 4000- 4999: Books And Supplies Supplemental and Concentration 12,966

Planned Actions/Services	Actual Actions/Services	Budgeted Expenditures	Estimated Actual Expenditures	
8. Continue Special Education Program Support	8. Continued Special Education Program Support	1000-1999: Certificated Personnel Salaries Special Ed 239,630	1000-1999: Certificated Personnel Salaries Special Ed 239,690	
<ul> <li>Special Ed Teachers - Special Ed encroachment</li> </ul>	<ul> <li>Special Ed Teachers - Special Ed encroachment</li> </ul>	3000-3999: Employee Benefits Special Ed 290,595	3000-3999: Employee Benefits Special Ed 303,301	
Classified Salary - Aide II's	Classified Salary - Aide II's	2000-2999: Classified Personnel Salaries Special Ed 267,753	2000-2999: Classified Personnel Salaries Special Ed 312,873	
Supplies, Books, and Non-	Supplies, Books, and Non-	4000-4999: Books And Supplies Special Ed 20,100	4000-4999: Books And Supplies Special Ed 39, 263	
<ul><li>capitalized Equipment</li><li>Rentals, Leases, &amp; Repairs</li></ul>	<ul><li>capitalized Equipment</li><li>Rentals, Leases, &amp; Repairs</li></ul>	transportation 5000-5999: Services And Other Operating Expenditures Special Ed 15,630	transportation 5000-5999: Services And Other Operating Expenditures Special Ed 15,830	
Professional Consulting	Professional Consulting	5800: Professional/Consulting Services And Operating Expenditures Special Ed 79,250	5800: Professional/Consulting Services And Operating Expenditures Special Ed 47,356	
			Travel and Conference 5000-5999: Services And Other Operating Expenditures Supplemental and Concentration 2,850	
Action 9				
Planned Actions/Services	Actual Actions/Services	Budgeted Expenditures	Estimated Actual Expenditures	
9. Saturday School for Intervention Students	9. Saturday School for Intervention Students	1000-1999: Certificated Personnel Salaries Supplemental and Concentration 18,708	1000-1999: Certificated Personnel Salaries Supplemental and Concentration 3,480	
supplemental pay for certificated staff	<ul> <li>supplemental pay for certificated staff</li> </ul>	3000-3999: Employee Benefits Supplemental and Concentration 3,222	3000-3999: Employee Benefits Supplemental and Concentration 696	
<ul> <li>benefits for certificated staff</li> <li>supplies for intervention classes</li> </ul>	<ul> <li>benefits for certificated staff</li> <li>supplies for intervention classes</li> </ul>	4000-4999: Books And Supplies Supplemental and Concentration 750	4000-4999: Books And Supplies Supplemental and Concentration 0	

Planned Actions/Services	Actual Actions/Services	Budgeted Expenditures	Estimated Actual Expenditures
10. Continue Fairfax After School and Tutoring (FAST) program	10. Continued Fairfax After School and Tutoring (FAST) program	1000-1999: Certificated Personnel Salaries Title I 74,213	1000-1999: Certificated Personnel Salaries Title I 64,232
opportunities	opportunities	3000-3999: Employee Benefits Title I 12,786	3000-3999: Employee Benefits Title I 10,785
<ul> <li>Supplemental pay for certificated staff who provide after school tutoring</li> </ul>	<ul> <li>Supplemental pay for certificated staff who provide after school tutoring</li> </ul>		supplies 4000-4999: Books And Supplies Title I 127
services to students in need of specific, targeted, intervention in math,	services to students in need of specific, targeted, intervention in math,		
language arts, and language development.	language arts, and language development.		
Action 11			
Planned Actions/Services	Actual Actions/Services	Budgeted Expenditures	Estimated Actual Expenditures
Actions/Services 11. Teacher Induction Programs for New Teachers	Actions/Services 11. Teacher Induction Programs for New Teachers	5	
Actions/Services 11. Teacher Induction Programs for	Actions/Services 11. Teacher Induction Programs for	Expenditures 1000-1999: Certificated Personnel Salaries Supplemental and	Expenditures 1000-1999: Certificated Personnel Salaries Supplemental and
Actions/Services 11. Teacher Induction Programs for New Teachers  • Stipends for TIP support providers, intern coaches,	Actions/Services 11. Teacher Induction Programs for New Teachers  • Stipends for TIP support providers, intern coaches,	Expenditures 1000-1999: Certificated Personnel Salaries Supplemental and Concentration 67,048 3000-3999: Employee Benefits Supplemental and Concentration	Expenditures 1000-1999: Certificated Personnel Salaries Supplemental and Concentration 72,100 3000-3999: Employee Benefits Supplemental and Concentration
Actions/Services 11. Teacher Induction Programs for New Teachers  • Stipends for TIP support providers, intern coaches, and mentor teachers  • TIP /Intern Contracts	Actions/Services 11. Teacher Induction Programs for New Teachers  • Stipends for TIP support providers, intern coaches, and mentor teachers  • TIP /Intern Contracts	Expenditures 1000-1999: Certificated Personnel Salaries Supplemental and Concentration 67,048 3000-3999: Employee Benefits Supplemental and Concentration 11,553 5800: Professional/Consulting Services And Operating Expenditures Supplemental and	Expenditures 1000-1999: Certificated Personnel Salaries Supplemental and Concentration 72,100 3000-3999: Employee Benefits Supplemental and Concentration 12,436 KCSOS 5800: Professional/Consulting Services And Operating Expenditures Supplemental and Concentration

Planned Actions/Services Actual Actions/Services Budgeted Expenditures

Estimated Actual Expenditures

<ul><li>12. Kindergarten Bridge Program</li><li>Supplemental pay for three</li></ul>	<ul><li>12. Kindergarten Bridge Program</li><li>Supplemental pay for three</li></ul>	1000-1999: Certificated Personnel Salaries Supplemental and Concentration 11,734	Kinder Teachers 1000-1999: Certificated Personnel Salaries Supplemental and Concentration
certificated teachers who	certificated teachers who	Concentration 11,734	9,640
will provide	will provide	2000-2999: Classified Personnel	Kinder Instructional aides 2000-
instruction to incoming kindergarten students who have not had access	instruction to incoming kindergarten students who have not had access	Salaries Supplemental and Concentration 3,807	2999: Classified Personnel Salaries Supplemental and Concentration 2,760
to a pre-school preparatory program. This program will run the month	to a pre-school preparatory program. This program will run the month	3000-3999: Employee Benefits Supplemental and Concentration 2,961	3000-3999: Employee Benefits Supplemental and Concentration 2,197
prior to the beginning of the school year.	prior to the beginning of the school year.	4000-4999: Books And Supplies Supplemental and Concentration 730	4000-4999: Books And Supplies Supplemental and Concentration 636
Supplemental pay for three classified instructional aides to assist the	<ul> <li>Supplemental pay for three classified instructional aides to assist the</li> </ul>	5700-5799: Transfers Of Direct Costs Supplemental and Concentration 1,600	5700-5799: Transfers Of Direct Costs Supplemental and Concentration 1,600
classroom teacher in the kindergarten bridge classroom	classroom teacher in the kindergarten bridge classroom	fund 13 2000-2999: Classified Personnel Salaries Other 5,090	Fund 13: Cafeteria 2000-2999: Classified Personnel Salaries Other 4,213
<ul> <li>Supplies for kindergarten bridge program</li> </ul>	Supplies for kindergarten     bridge program	fund 13 3000-3999: Employee Benefits Other 1,253	Fund 13: Cafeteria 3000-3999: Employee Benefits Other 1.034
Transportation costs for the kindergarten bridge program	Transportation costs for the kindergarten bridge program		
Action 13			
Planned Actions/Services	Actual Actions/Services	Budgeted Expenditures	Estimated Actual Expenditures
13. Implement DIBELS Data System for reporting K-6 district wide.	13. Implement DIBELS Data System for reporting K-6 district wide.	PD/travel & conference 5000-5999: Services And Other Operating Expenditures Supplemental and	PD/ Travel and Conference 5000- 5999: Services And Other Operating Expenditures Supplemental and
		Concentration 44.445	Concentration 7 000

DIBELS to be utilized to • provide timely data benchmark reports for data

driven decisions to improve student outcomes.

#### Page 19 of 189

2,100

Concentration 14,445

subscription 5000-5999: Services

Supplemental and Concentration

And Other Operating Expenditures

DIBELS to be utilized to

benchmark reports for data

provide timely data

driven decisions to improve student

outcomes. (District Collaborations)

•

Subscription 5000-5999: Services

And Other Operating Expenditures

Supplemental and Concentration

Concentration 7,268

2,135

<ul> <li>Professional development</li> <li>travel/conference</li> <li>subscriptions</li> <li>materials</li> </ul>	<ul> <li>Professional development on-going at each site</li> <li>travel/conference for Admin Team 8/17</li> <li>subscriptions</li> <li>materials/consummables</li> </ul>	testing books 4000-4999: Books And Supplies Supplemental and Concentration 1,000	Testing books/office depot 4000- 4999: Books And Supplies Supplemental and Concentration 964
Action 14			
Planned Actions/Services	Actual Actions/Services	Budgeted Expenditures	Estimated Actual Expenditures
NA		NA Not Applicable Other NA	
		NA Not Applicable Other NA	
Action 15			
		NA Not Applicable Other NA	

# Analysis

Complete a copy of the following table for each of the LEA's goals from the prior year LCAP. Duplicate the table as needed. Use actual annual measurable outcome data, including performance data from the LCFF Evaluation Rubrics, as applicable.

Describe the overall implementation of the actions/services to achieve the articulated goal.

All Actions and Services for Goal 1 were implemented following the overall vision for this goal with various modifications in budgeted costs.

Describe the overall effectiveness of the actions/services to achieve the articulated goal as measured by the LEA. All Actions and Services (1-13) were implemented successfully.

Action 2 -Educational Technology provides for the Director of Educational Technology who successfully completed year 2 of the 1:1 iPad Implementation. He also provided many technology Professional Development opportunities throughout the school year. Lastly this action provided an additional Computer Technician to be hired.

Action 10- Fairfax After School Tutoring, FAST, continued to provide Instructional support to students after school. This program served 404 students district wide.

Action 11 -Kindergarten Bridge provided 35 students who had no prior preschool experience to complete a 4 week program to "bridge" the achievement gap and make the transition to Kindergarten successful.

Action 13- The Implementation of Dynamic Indicator of Basic Early Literacy Skills, DIBELS, provided timely data benchmark reports for data driven decisions to improves student outcomes for 2135 students district wide in grades K-6.

Explain material differences between Budgeted Expenditures and Estimated Actual Expenditures.

Action 5 was over budget due to underestimated OPEB contribution.

Action 9 provided for a Saturday School Intervention for "at risk" students. The Program was utilized by the Junior High only and specific to those students who were at risk of not graduating. Therefore, the action was under budget because only two teachers were needed.

Describe any changes made to this goal, expected outcomes, metrics, or actions and services to achieve this goal as a result of this analysis and analysis of the LCFF Evaluation Rubrics, as applicable. Identify where those changes can be found in the LCAP.

The District goal remains unchanged, but due to stakeholder feedback and the current California Dashboard State Indicators Performance Levels of ORANGE in Mathematics and English Learner Progress, the following Action Items have been added:

Action 14 provides 95 Percent Group and READ 180 to assist with Foundational Skills and Phonics to improve literacy skills and reading.

Action 15 provides for the purchase of a Math Intervention Program to close the achievement gap.

# **Annual Update**

#### LCAP Year Reviewed: 2017-18

Complete a copy of the following table for each of the LEA's goals from the prior year LCAP. Duplicate the table as needed.

Goal 2

All English learner students will attain English language proficiency.

State and/or Local Priorities addressed by this goal:

State Priorities:	Priority 4: Pupil Achievement (Pupil Outcomes)
Local Priorities:	

#### **Annual Measurable Outcomes**

Expected	Actual	
Priority 4 A. Statewide assessments - Increase standard met/exceed as measured on the CAASPP to 5% district wide for the EL Only Subgroup.	Priority 4 A. Statewide Assessments: *Goal to increase Standard Met /Exceeded on CAASPP 5% District Wide in Math and ELA. 2017 CAASPP data in ELA/MATH:	
<ul> <li>B. The Academic Performance Index- N/A</li> <li>C. The percentage of pupils who have successfully completed courses that satisfy the requirements for entrance to the UC or CSU, or career technical education sequences or programs of study that align with state board approved career technical education standards and frameworks. N/A</li> </ul>	ALL STUDENTS -ELA; 27% Met or Exceeded the Standards. (+4%) EL STUDENTS- ELA: 8% Met or Exceeded the Standards. (+5%) ALL STUDENTS -MATH: 17% Met or Exceeded the Standards. (+1%) EL STUDENTS- MATH- 5% Met or Exceeded the Standards. (+2%)	
D. Increase in numbers of new test posted expectations.	B. The Academic Performance Indicator- N/A	
<ul> <li>E. Maintain the English learner reclassification rate- 10%</li> <li>F. The percentage of pupils who have passed an advanced placement examination with a score of 3 or higher. N/A</li> </ul>	C. The percentage of pupils who have successfully completed courses that satisfy the requirements for entrance to the UC or CSU, or technical education sequence or programs of study that align with state board approved career technical education standards and frameworks. N/A	
	D. ELPAC data not available, 2017-2018 Field Test only. AMAO data not available.	

Expected	Actual
G. The percentage of pupils who participate in, and demonstrate college preparedness pursuant to, the Early Assessment Program, or any subsequent assessment of college preparedness. N/A	<ul> <li>E. Maintain the English Learner reclassification rate of 10%. The 2016-2017 reclassification rate was 12.3%</li> <li>F. The percentages of pupils who have passed an advanced placement examination with a score of 3 or higher. N/A</li> <li>G. The percentage of pupils who participate in, and demonstrate college preparedness pursuant to, the Early Assessment Program, or any subsequent assessment of college preparedness. NA</li> </ul>

### **Actions / Services**

Duplicate the Actions/Services from the prior year LCAP and complete a copy of the following table for each. Duplicate the table as needed.

Planned Actions/Services	Actual Actions/Services	Budgeted Expenditures	Estimated Actual Expenditures
1. English language development instructional strategy professional development	1. English language development instructional strategy professional development	5000-5999: Services And Other Operating Expenditures Supplemental and Concentration 5,000	5000-5999: Services And Other Operating Expenditures Supplemental and Concentration 450
Travel and conference for site EL TOSA's focused on English learners and ELD strategies	<ul> <li>Travel and conference for site EL TOSA's focused on English learners and ELD strategies.</li> <li>* Conferences, work shops, professional development were provided by the Kern Superintendent of Schools and were no/minimum fee.</li> </ul>		
Action 2			
Planned Actions/Services	Actual Actions/Services	Budgeted Expenditures	Estimated Actual Expenditures

2. Analyze local assessments and CELDT/ELPAC results to target student's needs in specific domains

- Utilize student data management system, Illuminate, to analyze local and state English learner assessment results in order to better target EL's intervention: Phase out School City.
- provide substitutes for collaboration utilizing data.
- Books/materials.
- Reclassification celebration for students, staff, community.

### Action 3

#### Planned Actions/Services

3. Provide EL support for staff development on the use of research based English Learner instructional strategies (TOSAs)

> Four teachers on special assignment to guide and coach school site staff on best practices and data analysis for EL's. Targeted CELDT preparation for students and staff, on-going monitoring of integrated and designated ELD

2. Analyze local assessments and CELDT/ELPAC results to target student's needs in specific domains

- Utilize student data management system to analyze local and state English learner assessment results in order to better target EL's intervention
- provides substitutes for collaboration utilizing data.
- Phase out School City: Full implementation of Illuminate

school city phase out 5800: Professional/Consulting Services And Operating Expenditures Supplemental and Concentration 27,208

substitutes 1000-1999: Certificated Personnel Salaries Supplemental and Concentration 23,048

4000-4999: Books And Supplies Supplemental and Concentration 980

Illuminate Education implementation 5800: Professional/Consulting Services And Operating Expenditures Supplemental and Concentration 68,000 School City Phase out 5800: Professional/Consulting Services And Operating Expenditures Supplemental and Concentration 5,000

substitutes 1000-1999: Certificated Personnel Salaries Supplemental and Concentration 0

4000-4999: Books And Supplies Supplemental and Concentration 0

Illuminate 5800: Professional/Consulting Services And Operating Expenditures Supplemental and Concentration 69.332

#### Actual Actions/Services

3. Provided EL support for staff development on the use of research based English Learner instructional strategies (TOSAs)

• Four teachers on special assignment to guide and coach school site staff on best practices and data analysis for EL's. Targeted CELDT preparation for students and staff, on-going monitoring of integrated and designated ELD

#### Budgeted Estimated Actual Expenditures **Expenditures** 1000-1999: Certificated Personnel 1000-1999: Certificated Personnel Salaries Supplemental and Salaries Supplemental and Concentration 240.824 Concentration 239,908 3000-3999: Employee Benefits 3000-3999: Employee Benefits Supplemental and Concentration Supplemental and Concentration 93,771 97,142 Re: 4203 1000-1999: Certificated RE:4203 1000-1999: Certificated Personnel Salaries Title III 76,215 Personnel Salaries Title III 74,657 Re:4203 3000-3999: Employee RE: 4203 3000-3999: Employee Benefits Title III 30,555 Benefits Title III 31,468

Planned Actions/Services	Actual Actions/Services	Budgeted Expenditures	Estimated Actual Expenditures
<ul><li>4. English learner support</li><li>EL Certificated Staff focused</li></ul>	<ul><li>4. English learner support</li><li>EL Certificated Staff</li></ul>	1000-1999: Certificated Personnel Salaries Supplemental and Concentration 182,183	1000-1999: Certificated Personnel Salaries Supplemental and Concentration 180,156
<ul><li>on reading instruction for EL students</li><li>EL Classified Staff focused</li></ul>	<ul><li>focused on reading instruction for EL students</li><li>EL Classified Staff focused</li></ul>	2000-2999: Classified Personnel Salaries Supplemental and Concentration 322,011	2000-2999: Classified Personnel Salaries Supplemental and Concentration 274,012
<ul> <li>EL Classified Staff focused on primary language support for EL students</li> </ul>	EL Classified Staff focused on primary language support for EL students	3000-3999: Employee Benefits Supplemental and Concentration 207,263	3000-3999: Employee Benefits Supplemental and Concentration 221,409
	•	re: 3010 2000-2999: Classified Personnel Salaries Title I 58,793	RE:3010 2000-2999: Classified Personnel Salaries Title I 58,658
		re:3010 3000-3999: Employee Benefits Title I 17,106	RE: 3010 3000-3999: Employee Benefits Title I 20,090
Action 5			
Discoul			
Planned Actions/Services	Actual Actions/Services	Budgeted Expenditures	Estimated Actual Expenditures
Actions/Services 5. District language department services	Actions/Services 5. District Language Department Services	0	
Actions/Services 5. District language department services • Language Department Certificated Staff focused on site support of English	Actions/Services 5. District Language Department Services • Language Department Certificated Staff focused on site support of English	Expenditures 1000-1999: Certificated Personnel Salaries Supplemental and	Expenditures 1000-1999: Certificated Personnel Salaries Supplemental and
Actions/Services 5. District language department services • Language Department Certificated Staff focused on site support of English learners, professional development, compliance with the English learner program, and monitoring	Actions/Services 5. District Language Department Services • Language Department Certificated Staff focused on site support of English learners, professional development, compliance with the English learner program, and monitoring	Expenditures 1000-1999: Certificated Personnel Salaries Supplemental and Concentration 139,477 2000-2999: Classified Personnel Salaries Supplemental and	Expenditures 1000-1999: Certificated Personnel Salaries Supplemental and Concentration 149,957 2000-2999: Classified Personnel Salaries Supplemental and
Actions/Services 5. District language department services • Language Department Certificated Staff focused on site support of English learners, professional development, compliance with the English learner	Actions/Services 5. District Language Department Services • Language Department Certificated Staff focused on site support of English learners, professional development, compliance with the English learner	Expenditures 1000-1999: Certificated Personnel Salaries Supplemental and Concentration 139,477 2000-2999: Classified Personnel Salaries Supplemental and Concentration 61,328 3000-3999: Employee Benefits Supplemental and Concentration	Expenditures 1000-1999: Certificated Personnel Salaries Supplemental and Concentration 149,957 2000-2999: Classified Personnel Salaries Supplemental and Concentration 57,375 3000-3999: Employee Benefits Supplemental and Concentration
Actions/Services 5. District language department services • Language Department Certificated Staff focused on site support of English learners, professional development, compliance with the English learner program, and monitoring progress of language	Actions/Services 5. District Language Department Services • Language Department Certificated Staff focused on site support of English learners, professional development, compliance with the English learner program, and monitoring progress of language	Expenditures 1000-1999: Certificated Personnel Salaries Supplemental and Concentration 139,477 2000-2999: Classified Personnel Salaries Supplemental and Concentration 61,328 3000-3999: Employee Benefits Supplemental and Concentration 83,432 re:3010 2000-2999: Classified	Expenditures 1000-1999: Certificated Personnel Salaries Supplemental and Concentration 149,957 2000-2999: Classified Personnel Salaries Supplemental and Concentration 57,375 3000-3999: Employee Benefits Supplemental and Concentration 89,512 RE: 3010 2000-2999: Classified

Planned Actions/Services	Actual Actions/Services	Budgeted Expenditures	Estimated Actual Expenditures
<ul> <li>2.6 Language Learning Software</li> <li>provide language learning software for language</li> </ul>	<ul> <li>2.6 Language Learning Software</li> <li>provide language learning software for language</li> </ul>	5800: Professional/Consulting Services And Operating Expenditures Supplemental and Concentration 20,000	5800: Professional/Consulting Services And Operating Expenditures Supplemental and Concentration 0
support for wide range of EL learners, newcomersYear 1 of a 3	support for wide range of EL learners, newcomers.		
year contract	Software was bought over a 3 year span. No cost until 2019-2010.		

# Analysis

Complete a copy of the following table for each of the LEA's goals from the prior year LCAP. Duplicate the table as needed. Use actual annual measurable outcome data, including performance data from the LCFF Evaluation Rubrics, as applicable.

Describe the overall implementation of the actions/services to achieve the articulated goal.

All actions and services for Goal 2 were implemented following the vision for this goal with various modifications in budgeted costs.

Describe the overall effectiveness of the actions/services to achieve the articulated goal as measured by the LEA.

The overall effectiveness of this program can be evaluated by data analysis.

The continued implementation of four teachers on special assignment, assigned to each school site, was instrumental in the district showing growth from 9% to 12.3 percent redesignation rate.

The services provided by the TOSA's, guided and coached school staff on best practices and data analysis for our EL student population. They also provided on-going monitoring of integrated and designated ELD along with data to guide the instruction. The Fairfax School District believes that all the actions in this goal benefit this targeted student population, as evidence listed below.

The California Dashboard combines the EL and FEP student population. The data from this source indicates the following: English Learner Progress: The percent of English Learners who made progress towards English proficiency. 2015- 62.4%, Baseline 2016- 74.8%, (+12.4 Increase) 2017- 72.4% (-2.4 Declined)

EL Performance Level on the State Indicator: English Language Arts (3-8) STATUS:Very Low- RED. CHANGE: Maintained (-2.9 points) Math- STATUS:Very Low- RED CHANGE: Declined (-6 points) Note: when data is disaggregated between EL and FEP; the following information can be analyzed. English Language Arts Reclassified Only- STATUS- Low, CHANGE -Maintained (+2.8 points) English Learner Only- STATUS: Very Low, CHANGE- Declined (-5 points) English Only- STATUS: Low, CHANGE- Increased (+7.6 points)

Mathematics Reclassified Only- STATUS- Low, CHANGE -Declined (-6.6 points) English Learner Only- STATUS: Very Low, CHANGE- Declined (-3.2 points) English Only- STATUS: Low, CHANGE- Increased (+6.2 points)

The data from CAASPP indicates the following growth for English Learners in English Language Arts (+5%) and Mathematics + 2%) for students who met or exceeded the standards from the previous year.

All actions and services in Goal 2 are for the sole benefit of the English Learner population.

Explain material differences between Budgeted Expenditures and Estimated Actual Expenditures.

Action 1 was under budget due to the low cost or free Professional Development provided by the Kern County of Superintendent of Schools, our local County of Education (COE).

Action 2 was under budget because the FSD phased out School City and implemented a new Student Data System.

Describe any changes made to this goal, expected outcomes, metrics, or actions and services to achieve this goal as a result of this analysis and analysis of the LCFF Evaluation Rubrics, as applicable. Identify where those changes can be found in the LCAP.

#### Analysis

The FSD will continue to utilize the data from California Dashboard and the CAASPP along with our district data to guide effective instruction. The new implementation of Illuminate, a Student Information System, can effectively disaggregate student performance, analyze trends, so that the district can make informed decisions regarding student achievement in a timely manner.

The district goal remains unchanged ,however, the CA Dashboard has identified the English Learner subgroup in the RED performance level in ELA and Math. The District will implement the following actions for all students to close the "achievement gap" which have been addressed in Goal 1.

\*1.14 95 Percent Group to build Foundational Skills/Phonics \*1.15 Math Intervention to close the achievement gap The expected outcomes would indicate an increase in student achievement, those meeting or exceeding the standards as reported by the CAASPP. The California Dashboard would also see improvement In the State Indicator, English Learner Progress, which is currently ORANGE.

Progress can also be analyzed by student groups, English Learners, in ELA and Math. The redesignation rate will also monitored.

# **Annual Update**

#### LCAP Year Reviewed: 2017-18

Complete a copy of the following table for each of the LEA's goals from the prior year LCAP. Duplicate the table as needed.

# **Goal 3** The District will increase the level of parent engagement and opportunities throughout all grade levels.

State and/or Local Priorities addressed by this goal:

State Priorities:       Priority 3: Parental Involvement (Engagement)         Local Priorities:       Involvement (Engagement)			
Annual Measurable Outcomes Expected Actual			
Priority 3	Priority 3		
A. District Parent Committees and Parent Participation Rate:	<ul> <li>A. District Parent Committees and Parent Participation Rate:</li> <li>Migrant PAC 25%</li> </ul>		
District Advisory-55%	<ul><li>District Advisory-50%</li><li>DELAC- 80%</li></ul>		
Goal to increase parent participation by 10%	Goal to increase parent participation by 10%		
Surveys are also utilized to solicit feedback from all stakeholder groups. Parent Participation 55%	Surveys are also utilized to solicit feedback from all stakeholder groups. 2017 Surveys indicated the following particiption rates:		
Goal to increase by 10 %	Staff Participation 57%		
<ul> <li>B. District Parent Committees and Parent Participation Rate:</li> <li>Migrant PAC 33%</li> </ul>	Student Participation 83%		
DELAC 82%	Parent Participation 68%		
Goal to increase parent participation by 12%	Goal to increase by 10 %. Parent feedback was only group that increased by over 10%.		
	B. District Parent Committees and Parent Participation Rate:		

Expected	Actual
Surveys are also utilized to solicit feedback from all patent stakeholder groups.	<ul> <li>Migrant PAC 25%</li> <li>District Advisory-60%</li> </ul>
Parent Participation 55%	• DELAC- 80%
Goal to increase by 10 %	Goal to increase parent participation by 10%. Parent participation increased by over 10%.
C. How the school district will promote parental participation in programs for individuals with exceptional needs.	Surveys are also utilized to solicit feedback from all stakeholder groups. 2017 Surveys indicated the following participation rates:
Increase the District's 100% attendance and participation in all IEP and 504 meetings.	Staff Participation 57%
	Student Participation 83%
	Parent Participation 68%
	C. How the school district will promote parental participation in programs for individuals with exceptional needs.
	Increase the District's 100% attendance and participation in all IEP and 504 meetings.
	2017 Attendance/participation rate:
	IEP- 99%
	504- 100%

#### **Actions / Services**

Duplicate the Actions/Services from the prior year LCAP and complete a copy of the following table for each. Duplicate the table as needed.

	Planned Actions/Services	Actual Actions/Services	Budgeted Expenditures	Estimated Actual Expenditures
1	. Parent Education Center	1. Parent Education Center	2000-2999: Classified Personnel Salaries Supplemental and	2000-2999: Classified Personnel Salaries Supplemental and
	<ul> <li>Parent Education Center Staff - this includes the Parent Education Center</li> </ul>	<ul> <li>Parent Education Center Staff - this includes the Parent Education Center</li> </ul>	Concentration 101,995	Concentration 91,637

Director who is responsible for the development and for the development and implementation of this implementation of this community resource community resource program. Also included in a clerk who will be clerk who will be responsible for assisting responsible for assisting with scheduling, greeting with scheduling, greeting parents, and assisting the director. There is also a director. There is also a classified position focused on providing child care for parents attending parent parents attending parent education classes education classes Parent Education Center Parent Education Center • Supplies/non capitalized Supplies/non capitalized equipment equipment Supplies needed for parent education Supplies needed for parent education program

 Travel & Conference, **Operations**, Leases

professional development for parent education staff, operational costs and building lease

Consulting Services

contract with outside agency to assist in parent education opportunities

> Director of Parent Education Center Cell Phone Service

This is an additional phone line that has been added to the district as a result of the Parent Education Resource Center which principally benefits students and families from our unduplicated pupil population. The intent is for the Director to be easily

Director who is responsible program. Also included in a parents, and assisting the classified position focused on providing child care for program

 Travel & Conference, Operations, Leases

professional development for parent education staff, operational costs and building lease

**Consulting Services** 

contract with outside agency to assist in parent education opportunities

> Director of Parent Education Center Cell Phone Service

This is an additional phone line that has been added to the district as a result of the Parent Education Resource Center which principally benefits students and families from our unduplicated pupil population. The intent is for the Director to be easily

	3000-3999: Employee Benefits Supplemental and Concentration 61,688	3000-3999: Employee Benefits Supplemental and Concentration 59,437
	4000-4999: Books And Supplies Supplemental and Concentration 28,000	4000-4999: Books And Supplies Supplemental and Concentration 4,500
	5200-travel/conference 5000-5999: Services And Other Operating Expenditures Supplemental and Concentration 6,071	Travel / Conference 5000-5999: Services And Other Operating Expenditures Supplemental and Concentration 250
	5500-operations/housekeeping 5000-5999: Services And Other Operating Expenditures Supplemental and Concentration 35,000	Operations/Housekeeping 5000- 5999: Services And Other Operating Expenditures Supplemental and Concentration XX
'n	5600-rentals/leases/repairs 5000- 5999: Services And Other Operating Expenditures Supplemental and Concentration 25,752	Rental/Leases/Repairs 5000-5999: Services And Other Operating Expenditures Supplemental and Concentration 25,286
	5800: Professional/Consulting Services And Operating Expenditures Supplemental and Concentration 13,500	5800: Professional/Consulting Services And Operating Expenditures Supplemental and Concentration 3,720
d	5900: Communications Supplemental and Concentration 3,500	5900: Communications Supplemental and Concentration 1,103
st	furniture 6000-6999: Capital Outlay Supplemental and Concentration 25,000	Furniture 6000-6999: Capital Outlay Supplemental and Concentration 0
1	carry over from Previous year-van 6000-6999: Capital Outlay Supplemental and Concentration 25,000	Carry Over from Previous year- VAN transport 6000-6999: Capital Outlay Supplemental and Concentration 0

accessible to parents, staff, students, and the community when traveling throughout the district.

accessible to parents, staff, students, and the community when traveling throughout the district.

#### Action 2

Planned Actions/Services	Actual Actions/Services	Budgeted Expenditures	Estimated Actual Expenditures
<ul> <li>2. Continue to utilize parent communication tools.</li> <li>Parent communication system to increase parent</li> </ul>	<ul> <li>2. Continue to utilize parent communication tools.</li> <li>Parent communication system to increase parent engagement and awareness of district events. An all call, text, and email service utilized district wide</li> </ul>	5800: Professional/Consulting Services And Operating Expenditures Supplemental and Concentration 18,538	Blackboard 5800: Professional/Consulting Services And Operating Expenditures Supplemental and Concentration 2,996
engagement and awareness of district events. An all call, text, and email service utilized district wide.		re: 6010 5800: Professional/Consulting Services And Operating Expenditures Other 2,028	RE: 6010 ACES 5800: Professional/Consulting Services And Operating Expenditures Other 1,498
		fund 13 5800: Professional/Consulting Services And Operating Expenditures Other 1,998	Fund 13 5800: Professional/Consulting Services And Operating Expenditures Other 1,498
			survey 4000-4999: Books And Supplies Supplemental and Concentration 1,338
Action 3			
Planned Actions/Services	Actual Actions/Services	Budgeted Expenditures	Estimated Actual Expenditures
3. Provide childcare for Back to School Nights, Parent Teacher Conferences, and Parent Education activities	3. Provide childcare for Back to School Nights, Parent Teacher Conferences, and Parent Education	2000-2999: Classified Personnel Salaries Supplemental and Concentration 6,155	2000-2999: Classified Personnel Salaries Supplemental and Concentration 5,841
<ul> <li>Classified personnel provides child care for our parents for events at each</li> </ul>	<ul> <li>Classified personnel provides child care for our parents for events at each school site to ensure parents can successfully focus on the information</li> </ul>	3000-3999: Employee Benefits Supplemental and Concentration 1,515	3000-3999: Employee Benefits Supplemental and Concentration 754
school site to ensure parents can successfully focus on the information presented and children are			

presented and children are

in a safe, productive environment in a safe, productive environment.

#### Action 4

Planned Actions/Services

4. Student Support Specialist to serve as parent/community liaison

 Each school site employs a Student Support Specialists who works with the school site students on positive behavior interventions and student school connections. This position most often works with parents/guardians to assist them in times of need and connecting our families to community resources

parents in the educational

process.

#### Actual Actions/Services

4. Student Support Specialist to serve as parent/community liaison

• Each school site employs a Student Support Specialists who works with the school site students on positive behavior interventions and student school connections. This position most often works with parents/guardians to assist them in times of need and connecting our families to community resources

parents in the educational

process.

#### Budgeted Expenditures

2000-2999: Classified Personnel Salaries Supplemental and Concentration 115,586

3000-3999: Employee Benefits Supplemental and Concentration 63,276

#### Estimated Actual Expenditures

2000-2999: Classified Personnel Salaries Supplemental and Concentration 119,645

3000-3999: Employee Benefits Supplemental and Concentration 65,221

Planned Actions/Services	Actual Actions/Services	Budgeted Expenditures	Estimated Actual Expenditures
5. Provide staff development on targeted parent outreach.	5. Provide staff development on targeted parent outreach.	4000-4999: Books And Supplies Supplemental and Concentration 500	4000-4999: Books And Supplies Supplemental and Concentration 0
The Director of the Parent Resource Center will provide professional development to all school site staff on the resources available in the center and how to actively engage	The Director of the Parent Resource Center will provide professional development to all school site staff on the resources available in the center and how to actively engage		

# Analysis

Complete a copy of the following table for each of the LEA's goals from the prior year LCAP. Duplicate the table as needed. Use actual annual measurable outcome data, including performance data from the LCFF Evaluation Rubrics, as applicable.

Describe the overall implementation of the actions/services to achieve the articulated goal.

All actions and services for Goal 3 were implemented following the overall vision for this goal with various modifications in budgeted costs.

Goal 3 is to increase the level of Parent engagement and opportunities throughout all grade levels and in the community.

\* A Parent Education Resource Center (PERC) was established for the FSD and the community. This center involves the parents in their child's education, provides classes for the parents, and also brings community resources to the PERC.

\* Parent communication tools were fully utilized to increase parent awareness of school/district events in a timely manner, in English and Spanish.

\* Child care was provided so that parents could communicate with the school staff while their child/children were being cared for by school personnel. (Parent Conferences, Back to School, and other scheduled school events and activities.)

\* Each school site was provided with a Student Support Specialist to work with students and parents on school connectedness. They also served as community liaisons, providing services to our families and connecting them to community resources.

\* The PERC Director provided staff development on Targeted Parent Outreach.

Describe the overall effectiveness of the actions/services to achieve the articulated goal as measured by the LEA.

The overall effectiveness of the goal is to improve parent engagement and opportunities throughout the grade level was accomplished.

Action 1 established a Parent Education Resource Center (PERC) and was not only monumental in the district, but also in the community. The PERC center expanded their classes, connected resources, and trained parents as volunteers for the classrooms. Action 2 enabled the district to continue to communicate effectively with the parents to increase parent awareness and engagement by utilizing a "connect support" system that calls and texts parents in a timely manner. There were 60,311 connections for the 2017 school year. (Up to 4/24/18)

Action 3 continued to provide child care for parents during Parent Conferences, Back to School, and other school activities. The budget indicates that the service was utilized this school year.

Action 4 provided for Staff Development on Targeted Parent Outreach. The PERC Director attends staff meetings at all the school sites and provides current and relevant information as it pertains to Parent Outreach.

The California Dashboard Local Indicator indicates Parent Engagement Rating as "MET".

Parent Engagement / Involvement has significantly improved from 2015-2016 in which there were 50 parent surveys returned. This 2017 school year the rate was 1843 parent surveys returned, which accounts for 68% of our student population.

Explain material differences between Budgeted Expenditures and Estimated Actual Expenditures.

Action 1 was under budget because it provided for supplies for PERC that were not fully utilized. It also provided for furniture that was not needed because it was fully furnished the previous year. The carry over for the van was not utilized, the van was purchased for the Tech. Dept to transport equipment.

Describe any changes made to this goal, expected outcomes, metrics, or actions and services to achieve this goal as a result of this analysis and analysis of the LCFF Evaluation Rubrics, as applicable. Identify where those changes can be found in the LCAP.

#### Analysis

The overall effectiveness for Goal 3 was successful. The FSD will continue to implement each action as stated in the LCAP Goal 3.

Action 1 was monumental because it established a Parent Education Resource Center not only for the district, but for the Southeast community of a city, in which there are no available resources close in proximity. The survey data was overwhelmingly in support of the PERC center. The center continues to provide classes for parents, trains parents/community as volunteers for the schools, and provides outside resources to the community.

Action 2 was fully utilized to communicate with parents in a timely manner to make them aware of school and district events. The notifications system was utilized and made a total of 60,361 calls or texts to parents though the month of April 2018.

Action 3 was fully utilized by by each school site and the PERC center. The action provides for child care for Parent Conference, Back to School, and other school activities. The goal is to provide the parent with child care so that communication with the teacher/school is uninterrupted. This year the PERC center also provided daycare, while the parent attended classes.

Action 4 was fully utilized by providing Student Support Specialist at each school site. The positions work with students on school connectedness, and also assist parents /guardians to community resources.

Parent engagement and opportunities were evident in The California Dashboard Local Indicator indicates Parent Engagement Rating as "MET".

Parent Engagement / Involvement has significantly improved from 2015-2016 in which there were 50 parent surveys returned. This 2017 school year the rate was 1843 parent surveys returned, which accounts for 68% of our student population.

#### Change

The district plans on gathering data of each school sponsored event to rate success of parents engagement and involvement. We will also be able to evaluate on Parents engagement found on the California Dashboard Local Indicator and survey participation rates.

# **Annual Update**

### LCAP Year Reviewed: 2017-18

Complete a copy of the following table for each of the LEA's goals from the prior year LCAP. Duplicate the table as needed.

Goal 4

The District will increase the level of school connectedness and school safety.

State and/or Local Priorities addressed by this goal:

State Prie	orities:	Priority 5: Pupil Engagement (Engagement)
		Priority 6: School Climate (Engagement)
		Priority 8: Other Pupil Outcomes (Pupil Outcomes)

Local Priorities:

### **Annual Measurable Outcomes**

Expected	Actual
<ul> <li>Priority 5</li> <li>A. Maintain school attendance rate at 96%</li> <li>B. Decrease chronic absenteeism rates to 18%</li> <li>C. Maintain middle school dropout rates at 0%</li> <li>D. High school dropout rates - N/A</li> <li>E. High school graduation rates N/A</li> <li>Priority 6</li> <li>A. Decrease pupil suspension rates to 4.0</li> <li>B. Maintain no pupil expulsion rates. 0</li> <li>C. Continue other local measures, including surveys of pupils, parents, and teachers on the sense of safety and school connectedness.</li> <li>Continue to distribute annual spring survey to all families in the district. This survey is created by each school sites School</li> <li>Site Council. The survey asks for feedback regarding school safety, school connectedness, and academic programs for all students.</li> <li>Maintain survey participation district wide to 75%</li> <li>Maintain School Connectedness data to-95% say they feel connected to our acheals</li> </ul>	Priority 5 Data from 2106-2017 A. Maintain school attendance rate at 95.69% B. Decreased chronic absenteeism rates to 11.4% C. Maintain middle school dropout rates at 0% D. High school dropout rates - N/A E. High school graduation rates N/A Priority 6 A. Pupil suspension rates was 6.0 (increased) B. Maintain pupil expulsion rates 0 C. Continue other local measures, including surveys of pupils, parents, and teachers on the sense of safety and school connectedness. Continue to distribute annual survey to all families in the district. The survey asks for feedback regarding school safety, school connectedness, and academic programs for all students. When available, the California Healthy Kids Survey may be utilized at the Jr. High school site.
Continue to distribute annual spring survey to all families in the district. This survey is created by each school sites School Site Council. The survey asks for feedback regarding school safety, school connectedness, and academic programs for all students. Maintain survey participation district wide to 75% Maintain School Safety data at 98% say our schools are safe.	teachers on the sense of safety and school connect Continue to distribute annual survey to all families in asks for feedback regarding school safety, school co academic programs for all students. When available Kids Survey may be utilized at the Jr. High school si

Increase Academic Programs data to - 92% say they feel academic programs during and outside of school meet the needs of students.	<ul> <li>Goal: Maintain School Safety data at 98% say our schools are safe.</li> <li>2017-2018 Survey Data indicates:</li> <li>91% of Parents agree that their student is safe while at school.</li> <li>78% of Students agree that they feel safe at school. (Grades 5-8 only)</li> <li>83% of Staff agree that staff and students are safe while at school.</li> <li>Goal: Maintain School Connectedness data to-95% say they feel connected to our schools.</li> <li>2017-2018 Survey data indicates:</li> <li>92% of Parents Agree</li> <li>74% of Students Agree</li> <li>91% of Staff Agree</li> <li>Goal: Increase Academic Programs data to - 92% say they feel academic</li> </ul>
Priority 8 A. Pupil outcomes, if available, in the subject areas described in Section 51210 and subdivisions (a) to (i), inclusive, of Section 51220, as applicable. 2015-2016 PFT 5th Grade HFZ: Aerobic Capacity to 17.1% Body Composition to 56.4% Abdominal Strength to 45.1% Trunk Extension Strength 86.9 Upper Body Strength 49.5 Flexibility 61.1% 7th Grade HFZ Aerobic Capacity to 49.3% Body Composition to 50.7% Abdominal Strength to 73% Trunk Extension Strength at 92.3% Upper Body Strength to 62% Flexibility to 74.5%	<ul> <li>programs during and outside of school meet the needs of students.</li> <li>2017-2018 Survey Data Indicates:</li> <li>94% of Parents Agree that the district provides a high quality education for students.</li> <li>93% of Students Agree that the district provides a high quality education for students</li> <li>96% of Staff Agree that the district provides a high quality education for students</li> <li>96% of Staff Agree that the district provides a high quality education for students</li> <li>91% of Staff Agree that the district provides a high quality education for students</li> <li>96% of Staff Agree that the district provides a high quality education for students</li> <li>96% of Staff Agree that the district provides a high quality education for students</li> <li>91% of Staff Agree that the district provides a high quality education for students</li> <li>96% of Staff Agree that the district provides a high quality education for students</li> <li>96% of Staff Agree that the district provides a high quality education for students</li> <li>96% of Staff Agree that the district provides a high quality education for students</li> <li>96% of Staff Agree that the district provides a high quality education for students</li> <li>96% of Staff Agree that the district provides a high quality education for students</li> <li>96% of Staff Agree that the district provides a high quality education for students</li> <li>96% of Staff Agree that the district provides a high quality education for students</li> <li>96% of Staff Agree that the district provides a high quality education for students</li> <li>96% of Staff Agree that the district provides a high quality education for students</li> <li>96% of Staff Agree that the district provides a high quality education for students</li> <li>96% of Staff Agree that the district provides a high quality education for students</li> <li>96% of Capacity to 31.8%</li> <li>96% of Capacity to 54.1%</li> <li>96% Observe Capacity to 54.1%</li> <li>96% Observe Capacity to 54.1%</li> <li>9</li></ul>

### **Actions / Services**

to the classroom teacher.

Duplicate the Actions/Services from the prior year LCAP and complete a copy of the following table for each. Duplicate the table as needed.

### Action 1

Planned Actions/Services	Actual Actions/Services	Budgeted Expenditures	Estimated Actual Expenditures
<ul><li>1. Opportunity Placement option</li><li>Maintain Opportunity</li></ul>	<ul><li>1. Opportunity Placement option</li><li>Maintained Opportunity</li></ul>	1000-1999: Certificated Personnel Salaries Supplemental and Concentration 76,113	1000-1999: Certificated Personnel Salaries Supplemental and Concentration 80,470
Teacher position was created in the district as an alternate intervention for 4th 8th grade students	Teacher position in the district as an alternate intervention for 4th-8th	3000-3999: Employee Benefits Supplemental and Concentration 35,942	3000-3999: Employee Benefits Supplemental and Concentration 36,023
4th-8th grade students struggling in the regular educational setting. These students are offered an alternative to community	grade students struggling in the regular educational setting. These students are offered an alternative to community school and or a	rental/leases/repairs 5000-5999: Services And Other Operating Expenditures Supplemental and Concentration 6,585	Rental/ Leases/ Repairs 5000-5999: Services And Other Operating Expenditures Supplemental and Concentration 7,250
school and or a period of time for rehabilitation before entering back in to the regular school setting. As	period of time for rehabilitation before entering back in to the regular school setting. As	2000-2999: Classified Personnel Salaries Supplemental and Concentration 20,248	2000-2999: Classified Personnel Salaries Supplemental and Concentration 12,288
students are exited from the intervention, they have regular check ins with a site administrator.	rehabilitation before		
<ul> <li>Building Lease was needed due to the fact that the district did not have any available classroom space for this new program.</li> </ul>	<ul> <li>Building Lease was needed due to the fact that the district did not have any available classroom space for this new program.</li> </ul>		
<ul> <li>Instructional Aide to provide primary language support as well as give assistance</li> </ul>	<ul> <li>Instructional Aide provided primary language support as well as give assistance</li> </ul>		

to the classroom teacher.

### Action 2

Planned	Actual	Budgeted	Estimated Actual
Actions/Services	Actions/Services	Expenditures	Expenditures
2. Maintain opportunities for students	2. Maintained opportunities for	1000-1999: Certificated Personnel	1000-1999: Certificated Personnel
(i.e clubs, field trips, sports, CTEIG,	students (i.e clubs, field trips, sports,	Salaries Supplemental and	Salaries Supplemental and
Americorp)	CTEIG, Americorp)	Concentration 37,252	Concentration 16,716
<ul> <li>Supplemental Certificated</li></ul>	<ul> <li>Supplemental Certificated</li></ul>	2000-2999: Classified Personnel	2000-2999: Classified Personnel
Pay is provided to staff	Pay is provided to staff	Salaries Supplemental and	Salaries Supplemental and
when involved in after	when involved in after	Concentration 70,785	Concentration 42,272
school activities such as	school activities such as	3000-3999: Employee Benefits	3000-3999: Employee Benefits
clubs and the after school	clubs and the after school	Supplemental and Concentration	Supplemental and Concentration
sports programs which	sports programs which	24,611	23,295
connect more students to their school	connect more students to their school	4000-4999: Books And Supplies Supplemental and Concentration 40,356	4000-4999: Books And Supplies Supplemental and Concentration 18,636
<ul> <li>Supplemental Classified Pay is provided to staff when involved in after school activities such as clubs and the after school sports programs.</li> </ul>	<ul> <li>Supplemental Classified Pay is provided to staff when involved in after school activities such as clubs and the after school sports programs.</li> </ul>	5800: Professional/Consulting Services And Operating Expenditures Supplemental and Concentration 62,643	Americorp 5800: Professional/Consulting Services And Operating Expenditures Supplemental and Concentration 51,426
<ul> <li>Supplies provided for</li></ul>	<ul> <li>Supplies provided for</li></ul>	5700-5799: Transfers Of Direct	5700-5799: Transfers Of Direct
numerous clubs and sports	numerous clubs and sports	Costs Supplemental and	Costs Supplemental and
activities.	activities	Concentration 16,000	Concentration 16,000
Professional Services	Professional Services	CTE grant 1000-1999: Certificated Personnel Salaries Title I 6,882	1000-1999: Certificated Personnel Salaries Title I 0
includes the addition of Americorp to the district.	included the addition of Americorp to the district.	3000-3999: Employee Benefits Title I 1,186	3000-3999: Employee Benefits Title I 0
<ul> <li>Field Trips have been</li></ul>	<ul> <li>Field Trips have been</li></ul>		transportation for field trips 4000-
greatly increased district	greatly increased district		4999: Books And Supplies
wide to provide students	wide to provide students		Supplemental and Concentration
with engaging learning	with engaging learning		40,567
experiences	experiences.		

Action 3

Planned Actions/Services

Actual Actions/Services Budgeted Expenditures

**Estimated Actual** Expenditures

<ul><li>3.Maintain AVID Program at Jr. High</li><li>AVID Elective personnel</li></ul>	<ul><li>3.Maintain AVID Program at Jr. High</li><li>AVID Elective personnel</li></ul>	1000-1999: Certificated Personnel Salaries Supplemental and Concentration 27,770	1000-1999: Certificated Personnel Salaries Supplemental and Concentration 25,543
AVID Supplies are needed on an annual basis such as	AVID Supplies are needed     on an annual basis such as	3000-3999: Employee Benefits Supplemental and Concentration 10,604	3000-3999: Employee Benefits Supplemental and Concentration 10,690
<ul> <li>organizers and binders</li> <li>AVID professional development is an annual</li> </ul>	<ul> <li>organizers and binders</li> <li>AVID professional development is an annual</li> </ul>	4000-4999: Books And Supplies Supplemental and Concentration 10,000	4000-4999: Books And Supplies Supplemental and Concentration 7,017
<ul> <li>Field Trips for AVID elective students are provided each</li> </ul>	<ul> <li>Field Trips for AVID elective students are provided each</li> </ul>	5000-5999: Services And Other Operating Expenditures Supplemental and Concentration 7,178	Supplies/dues and membership 5000-5999: Services And Other Operating Expenditures Supplemental and Concentration 15,102
<ul><li>School year</li><li>AVID Contract Agreement is</li></ul>	<ul><li>School year</li><li>AVID Contract Agreement is</li></ul>	5700-5799: Transfers Of Direct Costs Supplemental and Concentration 2,400	5700-5799: Transfers Of Direct Costs Supplemental and Concentration 2,400
an annual cost to the district	an annual cost to the district	5800: Professional/Consulting Services And Operating Expenditures Supplemental and Concentration 15,000	Avid Consortium from KCSOS 5800: Professional/Consulting Services And Operating Expenditures Supplemental and Concentration 4,313
			AVID Conference/Conference 5000- 5999: Services And Other Operating Expenditures Supplemental and Concentration 6,200
Action 4			
Planned Actions/Services	Actual Actions/Services	Budgeted Expenditures	Estimated Actual Expenditures
<ul><li>4. School Safety</li><li>On-going maintenance is</li></ul>	<ul><li>4. School Safety</li><li>On-going maintenance is</li></ul>	4000-4999: Books And Supplies Supplemental and Concentration 600	Supplies/ Raptor 4000-4999: Books And Supplies Supplemental and Concentration 13,052
required on the AED's the district added at each school site	required on the AED's the district added at each school site	5800: Professional/Consulting Services And Operating Expenditures Supplemental and Concentration 38,339	DTS 5800: Professional/Consulting Services And Operating Expenditures Supplemental and Concentration 37,821

 Annual CSSP's are developed and updated with consultation from stakeholder groups, these

5800: Professional/Consulting

Services And Operating

Radio repair 5000-5999: Services

And Other Operating Expenditures

• Annual CSSP's are

developed and updated

stakeholder groups, these

with consultation from

are then translated by a consulting service	are then translated by a consulting service	Expenditures Supplemental and Concentration 22,000	Supplemental and Concentration 1,131
<ul> <li>Cameras are being added to buses district wide to ensure students are safe while be transported</li> </ul>	<ul> <li>Cameras are being added to buses district wide to ensure students are safe while be transported</li> </ul>		Van to transport 6000-6999: Capital Outlay Supplemental and Concentration 32,132
while be transported	while be transported		
Action 5			
Planned Actions/Services	Actual Actions/Services	Budgeted Expenditures	Estimated Actual Expenditures
<ul><li>5. Expand electives offered</li><li>Hired staff to add additional</li></ul>	<ul><li>5. Expand electives offered</li><li>Hired staff to add additional</li></ul>	1000-1999: Certificated Personnel Salaries Supplemental and Concentration 110,070	1000-1999: Certificated Personnel Salaries Supplemental and Concentration 57,589
elective sections at the Fairfax Jr High in order to provide students with a broader course of study	elective sections at the Fairfax Jr High in order to provide students with a broader course of study	3000-3999: Employee Benefits Supplemental and Concentration 53,810	3000-3999: Employee Benefits Supplemental and Concentration 28,672
<ul><li>and engagement in school</li><li>Supplies are purchased on</li></ul>	and engagement in school	4000-4999: Books And Supplies Supplemental and Concentration 10,000	4000-4999: Books And Supplies Supplemental and Concentration 1,299
an annual basis as needed for electives such as art, journalism, and mariachi	<ul> <li>Supplies are purchased on an annual basis as needed for electives such as art, journalism, and mariachi</li> </ul>		
Action 6			
Planned Actions/Services	Actual Actions/Services	Budgeted Expenditures	Estimated Actual Expenditures
<ul><li>6. (Fund14) Deferred Maintenance</li><li>Various maintenance</li></ul>	<ul><li>6. (Fund14) Deferred Maintenance</li><li>Various maintenance</li></ul>	5800: Professional/Consulting Services And Operating Expenditures Base 315,158	5800: Professional/Consulting Services And Operating Expenditures Base 628,801
projects throughout the district to ensure facilities are in good working order and conditions	projects throughout the district to ensure facilities are in good working order and conditions	4000-4999: Books And Supplies Base 4,000	4000-4999: Books And Supplies Base 3,862
Action 7			
Planned	Actual	Budgeted	Estimated Actual

#### Actions/Services

7. Ongoing & Major Maintenance

- Stakeholder data showed a strong interest for facilities to be updated and maintained in order for all campuses to have equal access to services to ensure safe and uniform learning environments to principally benefit all unduplicated pupils.
- Professional Consulting Services are provided for ongoing maintenance to aging school sites
- Operating Expenditures required on existing campuses not including any new projects
- Skilled Maintenance Worker (salary & benefits) has a focus on updating campuses on an on-going basis due to the fact that some facilities are aging and stakeholder data strongly resulted in a need for updating facilities
- Supplies needed for ongoing maintenance such as soap, cleaning supplies, etc. for programs and facilities added to principally benefit undupicated pupils

Supplies needed for routine on-going maintenance paid from base

 Ongoing & Major Maintenance
 Stakeholder data showed a strong interest for facilities to be updated and maintained in order for all

Actions/Services

- maintained in order for all campuses to have equal access to services to ensure safe and uniform learning environments to principally benefit all unduplicated pupils.
- Professional Consulting Services are provided for ongoing maintenance to aging school sites
- Operating Expenditures required on existing campuses not including any new projects
- Skilled Maintenance Worker (salary & benefits) has a focus on updating campuses on an on-going basis due to the fact that some facilities are aging and stakeholder data strongly resulted in a need for updating facilities
- Supplies needed for ongoing maintenance such as soap, cleaning supplies, etc. for programs and facilities added to principally benefit undupicated pupils

Supplies needed for routine on-going maintenance paid from base

### Expenditures

5800: Professional/Consulting Services And Operating Expenditures Base 217,966

2000-2999: Classified Personnel Salaries Base 55,638

3000-3999: Employee Benefits Base 31,114

4000-4999: Books And Supplies Base 232,579

7000-7439: Other Outgo Base 65,720

5500-Operations & Housekeeping 5000-5999: Services And Other Operating Expenditures Base 7,400

5600-rental, leases, & repairs 5000-5999: Services And Other Operating Expenditures Base 108,450

trans of services 5700-5799: Transfers Of Direct Costs Base -10,242 2000-2999: Classified Personnel Salaries Base 56,403 3000-3999: Employee Benefits Base 33,121 4000-4999: Books And Supplies

**Expenditures** 

5800: Professional/Consulting

Services And Operating

Expenditures Base 253,136

4000-4999: Books And Supplies Base 279,285

7000-7439: Other Outgo Base 80,720

operating and house housekeeping 5000-5999: Services And Other Operating Expenditures Base 7,400

Rental/ Leases/ Repairs 5000-5999: Services And Other Operating Expenditures Base 101,469

Transfer of services 5700-5799: Transfers Of Direct Costs Base -10,242

# Action 8

Planned Actions/Services	Actual Actions/Services	Budgeted Expenditures	Estimated Actual Expenditures
<ul><li>8. District PE Teachers</li><li>Salary for 2 district PE</li></ul>	<ul><li>8. District PE Teachers</li><li>Salary for 2 district PE</li></ul>	1000-1999: Certificated Personnel Salaries Supplemental and Concentration 142,223	1000-1999: Certificated Personnel Salaries Supplemental and Concentration 146,224
teachers. One at the Fairfax Jr High and one PE specialist will serve the three k-6 school sites	teachers. One at the Fairfax Jr High and one PE specialist will serve the three K-6 school sites	3000-3999: Employee Benefits Supplemental and Concentration 59,349	3000-3999: Employee Benefits Supplemental and Concentration 63,390
Supplies	<ul> <li>supplies</li> </ul>	4000-4999: Books And Supplies Supplemental and Concentration 14,900	4000-4999: Books And Supplies Supplemental and Concentration 1,706

# Action 9

Planned Actions/Services	Actual Actions/Services	Budgeted Expenditures	Estimated Actual Expenditures
<ul><li>9. PBIS implementation district wide</li><li>A district Counselor to assist</li></ul>	<ul><li>9. PBIS implementation district wide</li><li>A district Counselor to assist</li></ul>	1000-1999: Certificated Personnel Salaries Supplemental and Concentration 50,801	1000-1999: Certificated Personnel Salaries Supplemental and Concentration 48,947
in the proper implementation of PBIS in the district by providing direct services to our	in the proper implementation of PBIS in the district by providing direct services to our	3000-3999: Employee Benefits Supplemental and Concentration 17,463	3000-3999: Employee Benefits Supplemental and Concentration 17,807
<ul> <li>Incentives - PBIS incentives</li> </ul>	Incentives - PBIS incentives	PBIS incentives 4000-4999: Books And Supplies Supplemental and Concentration 8,000	PBIS Incentives 4000-4999: Books And Supplies Supplemental and Concentration 6,520
are provided at all school sites as positive rewards to students	are provided at all school sites as positive rewards to students	5200-travel & conference 5000- 5999: Services And Other Operating Expenditures Supplemental and Concentration 4,500	Travel & Conference 5000-5999: Services And Other Operating Expenditures Supplemental and Concentration 0
Training for staff continues on an annual basis to ensure all staff are trained	<ul> <li>Training for staff continues on an annual basis to ensure all staff are trained</li> </ul>	1000-1999: Certificated Personnel Salaries Title I 46,081	1000-1999: Certificated Personnel Salaries Title I 48,947
for proper implementation	for proper implementation. Jr. High trained In Restorative Justice.	3000-3999: Employee Benefits Title I 16,651	3000-3999: Employee Benefits Title I 17,807

Planned Actions/Services	Actual Actions/Services	Budgeted Expenditures	Estimated Actual Expenditures
<ul><li>10. District Music Teachers</li><li>Two Music Teachers have</li></ul>	<ul><li>10. District Music Teachers</li><li>Two Music Teachers have</li></ul>	1000-1999: Certificated Personnel Salaries Supplemental and Concentration 105,654	1000-1999: Certificated Personnel Salaries Supplemental and Concentration 111,725
been added so that each district school site is able to implement a rigorous music	been added so that each district school site is able to implement a rigorous music	3000-3999: Employee Benefits Supplemental and Concentration 53,052	3000-3999: Employee Benefits Supplemental and Concentration 57,173
<ul><li>program experience for students</li><li>Supplies needed on an</li></ul>	<ul><li>program experience for students</li><li>Supplies needed on an</li></ul>	Re:1100 4000-4999: Books And Supplies Supplemental and Concentration 4,000	RE; 1100 4000-4999: Books And Supplies Supplemental and Concentration 200
annual basis as needed for the music programs district wide	annual basis as needed for the music programs district wide		
Action 11			
Planned Actions/Services	Actual Actions/Services	Budgeted Expenditures	Estimated Actual Expenditures
<ul> <li>Update Facilities</li> <li>Stakeholder data showed a strong want for facilities to be updated and for all campuses to have equal access to services to ensure safe and uniform learning environments to principally benefit all unduplicated pupils.</li> </ul>	<ul> <li>Update Facilities</li> <li>Stakeholder data showed a strong want for facilities to be updated and for all campuses to have equal access to services to ensure safe and uniform learning environments to principally benefit all unduplicated pupils.</li> </ul>	5000-5999: Services And Other Operating Expenditures Supplemental and Concentration 200,625	5000-5999: Services And Other Operating Expenditures Supplemental and Concentration 897,843
All of the below projects are working to achieve this stakeholder aspiration.	All of the below projects are working to achieve this stakeholder aspiration.		
<ul> <li>Preparation and costs associated with bringing in leased portable classrooms to account for district growth and the increase in programs which have been</li> </ul>	<ul> <li>Preparation and costs associated with bringing in leased portable classrooms to account for district growth and the increase in programs which have been</li> </ul>		

added to principally benefit unduplicated students

- Modernize existing • classrooms and buildings to ensure a safe and conducive learning environments
- Bathroom modernization to • equalize facilities for all students
- Security camera updates to ensure student safety

### Action 12

Planned Actions/Services	Actual Actions/Services	Budgeted Expenditures	Estimated Actual Expenditures
<ul> <li>12. Mentoring</li> <li>Provide mentoring opportunities for the</li> </ul>	<ul> <li>12. Mentoring</li> <li>Provide mentoring opportunities for the</li> </ul>	4000-4999: Books And Supplies Supplemental and Concentration 1,000	4000-4999: Books And Supplies Supplemental and Concentration 608
<ul><li>students populations in need.</li><li>supplies</li></ul>	<ul><li>students populations in need.</li><li>supplies and supplies</li></ul>	5800: Professional/Consulting Services And Operating Expenditures Supplemental and Concentration 20,000	2000-2999: Classified Personnel Salaries Supplemental and Concentration 3,400
<ul> <li>Professional Consulting Services</li> </ul>	<ul> <li>Professional Consulting Services not used. PERC director provided service, trainer of trainer, Aggression Replacement Therapy (ART) Program.</li> </ul>		3000-3999: Employee Benefits 675
Action 13			
Planned	Actual	Budgeted	Estimated Actual

Actions/Services

Actions/Services

added to principally benefit

classrooms and buildings to

Bathroom modernization to

equalize facilities for all

• Security camera updates to

ensure student safety

unduplicated students

Modernize existing

ensure a safe and

conducive learning

environments

students

•

•

Expenditures

Expenditures

NA			NA Not Applicable Other NA	
			NA Not Applicable Other NA	
			NA Not Applicable Other NA	
Action 14				
	Planned	Actual	Budgeted	Estimated Actual
	ons/Services	Actions/Services	Expenditures	Expenditures
			•	
Acti			Expenditures	
Acti			Expenditures NA Not Applicable Other NA	

# Analysis

Complete a copy of the following table for each of the LEA's goals from the prior year LCAP. Duplicate the table as needed. Use actual annual measurable outcome data, including performance data from the LCFF Evaluation Rubrics, as applicable.

Describe the overall implementation of the actions/services to achieve the articulated goal.

Actions and services for Goal 4 were implemented following the overall vision for this goal with various modifications in budgeted costs.

Describe the overall effectiveness of the actions/services to achieve the articulated goal as measured by the LEA.

All actions were effective in developing this goal.

Actions 1,3,5,8, continue to provide for new teaching position in Opportunity Placement, Physical Education, AVID electives, and Music.

Actions 1,2,3,5,8,10, provided our students educational opportunities and a broad course of study.

Actions 1, 2,3,4,5,9,10, 12, provides the students with opportunities to school connectedness and safety:

- \* Opportunity Placement Option
- \* Clubs and sports programs
- \* AVID Program School Wide; 7-8

\* School Safety implementations: cameras on the bus, AED's on all campuses, comprehensive school safety plan.

- \* Electives; 7-8
- \* District PE teachers
- \* PBIS District Wide
- \* District Music Teacher; one music teacher at each school site.

\* Mentoring Program

Actions 7, 11 are imperative to one of the oldest school district in Kern County.

Explain material differences between Budgeted Expenditures and Estimated Actual Expenditures.

Action 2 was over budget due to the district /school site unable to fill the positions that were after school.

Action 4 was over budget due to 1) the purchase of RAPTOR, a visitor management system, implemented district wide. 2)van was also purchased for transporting McKinney Vento students safely. School radios were also repaired for communication (school safety). Action 6 was over budget due to deferred maintenance issues:1) carpet replacement 2) carpet cleaning 3) roofing repairs for 2 sites 4) paint for school site

Action 9 was under budget because there was no travel and conference for PBIS training. KCSOS has a local consortium that provides training at no or low cost.

Action 11 was over budget due to growth. Projects included Pre-School for elementary site, New /remodeled facilities for IT department, Gate at junior high had to be re-routed to enclose campus.

Action 12 was under budget because money were budgeted for Professional Services, but our PERC Director, who is a Trainer of Trainer, provided the ART Training.

Describe any changes made to this goal, expected outcomes, metrics, or actions and services to achieve this goal as a result of this analysis and analysis of the LCFF Evaluation Rubrics, as applicable. Identify where those changes can be found in the LCAP.

Analysis of this Goal indicates that all actions were successful. T

According the 2107-2018 surveys, the following data is provided for School Safety:

\*91% of Parents believe that their student is safe while at school.

\*83% of Staff believe that staff and students are safe while at school.

\*78% of Students believe they are safe while at school.

According the 2107-2018 surveys, the following data is provided for School Connectedness:

\*92% of Parents believe that their student likes attending school and feels connected.

\*91% of Staff believe that their student likes attending school and feels connected

\*74% of Students agree that they like attending school and feel connected to their teacher/school.

The California Dashboard Local Indicator for Fall 2018 indicates a rating of "MET" for the Fairfax School District.

All stakeholder groups overwhelmingly agree that all facilities must be maintained or improved. Since the FSD is one of the oldest districts in Kern County, the modernization to facilities and on-going and major maintenance affect school climate and are factors to the learning environment. The district is agreeable to maintain the facilities and have worked diligently to address all concerns.

#### Changes

The FSD Goal #4 will remain unchanged, however, there will be changes to budgets as projects are completed or near completion. There will be 2 additional action items added to improve attendance and school climate:

\*Action 13 provides for an additional school Nurse. Their duties include to support physical health of students to improve attendance/school connectedness.

\*Action 14 provides for Safe School Ambassadors to improve school climate and build student leadership at the Junior High.

# **Stakeholder Engagement**

LCAP Year: 2018-19

# **Involvement Process for LCAP and Annual Update**

How, when, and with whom did the LEA consult as part of the planning process for this LCAP/Annual Review and Analysis?

The Fairfax School District involved all stakeholders in the development of this LCAP through a series of meetings and surveys. During each meeting, the District Superintendent discussed LCFF, needs of the District, received stakeholder data, and current actions and goals. These meetings were held and surveys distributed on the following dates:

Da	te T	Time	Stakeholder Group
De	cember 7, 2017		Staff, student, parent surveys distributed to solicit feedback regarding new goals and priorities.
	nuary 23, 2018 epared for developi	ment of 18-19 I	All survey analysis to determine if feedback from surveys support current goals as the District LCAP. (Admin. Meeting.)
	nuary 25, 2018 m stakeholders reg	6:00 pm garding areas o	Migrant PAC Meeting/ Community Town Hall Meeting with Superintendent to solicit feedback of need and review 8 State priorities for development of 18-19 LCAP.
Ма	rch 5, 2018	4:00 pm	KFTA (Teacher) feedback opportunities for development of 18-19 LCAP.
Ма	rch 5, 2018	2:30 pm	CSEA (Other school personnel)feedback opportunities for development of 18-19 LCAP.
Ма	rch 6, 2018	9:00 am	Administrative (Principal) cabinet feedback opportunities for development of 18-19 LCAP.
Ма	ırch 13, 2018	3:00 pm	DAC feedback opportunities for development of 18-19 LCAP.
	rrch 15, 2018 jarding areas of ne	6:00 pm ed and review	Community town hall meeting with Superintendent to solicit feedback from stakeholders 8 State priorities for development of 18-19 LCAP.
	ril 12, 2018 additional need for	6:00 pm developing 18	Board of Trustees LCAP discussion/feedback to evaluate 8 State priorities and discuss areas -19 LCAP, share all stakeholder feedback.

May 1, 2018	3:00 pm	KFTA (Teacher) review LCAP draft
May 3, 2018	3:30 pm	DAC/DELAC review LCAP draft.
May 7, 2018	2:30 pm	CSEA (Other school personnel) review LCAP draft
May 8, 2018	9:00 am	Administrative (Principal) Team review LCAP draft
May 10, 2018	6:00 pm	Board of Trustees Review LCAP final draft
June 14, 2018	6:00 pm	LCAP Public Hearing
June 28, 2018	6:00 pm	LCAP and budget adoption - Board of Trustees Meeting
Date T	ime	Stakeholder Group
September 14, 2017	6:00 pm	Board of Trustees- Kinder Bridge LCAP Goal 1.12 Evaluation/Presentation
October 10, 2017 Programs/ CAASPP R	9:00 am Results	Administrative Team (including principals)- Reviewed, analyzed and evaluate
October 12, 2017 Results	6:00 pm	Board of Trustees- Reviewed, analyzed, and Evaluate Programs/ CAASPP
October 24, 2017 State Indicators	9:00 am	Administrative Team (including principals)- Review data and evaluate Local
November 9, 2017	6:00 pm	Board of Trustees- Review data and present Local State Indicators
November 14, 2017 Academic State Indica	9:00 am ators for studer	Administrative Team (including principals)- Review data and examined It subgroups.
December 5, 2017 Dashboard data and p	9:00 am previewed LCA	Administrative Team (including principals)- Reviewed and analyzed California AP Surveys questions.
December 14, 2017	6:00 pm	Board of Trustees- Reviewed and analyzed data from California Dashboard
January 23, 2018 Survey results.	9:00 am	Administrative Team (including principals) - Reviewed and analyzed LCAP
January 25, 2018 solicit feedback from s	6:00 pm takeholders re	Migrant PAC Meeting/Community Town Hall Meeting with Superintendent to garding areas of need and review 8 State Priorities for development of 18-19 LCAP
February 8, 2018	6:00 pm	Board of Trustees- Reviewed, analyzed, LCAP Survey results.

February 13, 2018 information of all stakehold	9:00 am lers.	Administrative Team (including principals) reviewed needs assessment/
March 5, 2018 19 LCAP.	2:30pm	CSEA (other school personnel) feedback opportunities for development of 18-
March 5, 2018	4:00pm	KFTA (Teacher) feedback opportunities for development of 18-19 LCAP.
March 6, 2018 18-19 LCAP.	9:00 am	Administrative (Principal) cabinet feedback opportunities for development of
March 13, 2018	3:00 pm	DAC feedback opportunities for development of 18-19 LCAP.
March 15, 2018 stakeholders regarding are	6:00 pm as of need and review 8 Sta	Community town hall meeting with Superintendent to solicit feedback from ate priorities for development of 18-19 LCAP.
April 12, 2018	6:00 pm	Board of Trustees feedback opportunities for development of 18-19 LCAP.
May 1, 2018	3:00 pm	KFTA (Teacher) review LCAP draft
May 3, 2018	3:30 pm	DAC/DELAC review LCAP draft.
May 7, 2018	2:30 pm	CSEA (other school personnel) review LCAP draft
May 8, 2018	9:00 am	Administrative (including Principals) Team review LCAP draft
May 10, 2018	6:00 pm	Board of Trustees Review LCAP final draft
June 14, 2018	6:00 pm	LCAP Public Hearing
June 28, 2018	6:00 pm	LCAP and budget adoption - Board of Trustees Meeting

# Impact on LCAP and Annual Update

How did these consultations impact the LCAP for the upcoming year?

All data collected through meetings and surveys was compiled and summarized by the District. The following themes emerged for the 2018-2019 LCAP through the analysis of all stakeholder data.

The themes that captured the stakeholder data input were Academics, English learner support, Student subgroups, Parent Education, School Connectedness, Safety and facilities

The District began to design the Local Control Accountability Plan based on the goals identified through current reality and data as well as stakeholder input.

Board of Trustees ideas/wants related to LCAP:

- 1. Parking for Parent
  - 4.4 Purchase Land for parking and to increase school safety.
- 2. Language Programs for students and staff.
  - 2.6 Language Support for New Comers/Staff, budget to expand licenses.
  - •
- 3. Facilities; Modernization for FJH Library
  - 4.7 On-going and Major Maintenance
  - 4.11 Update Facilities
- 4. More Collaboration with outside agencies/organizations
- 5. Maintain upgraded security/STOP IT /RAPTOR
  - 4.4 school safety goal included Fire alarms, security alarms, DTS for Comprehensive School Safety Plans for school sites.
- 6. Improve school safety
  - -4.1 opportunity placement option
  - 4.9 PBIS District wide/Restorative Justice at the Junior High
  - 4.12 Mentoring Program
  - 4.14 Safe School Ambassadors -FJH
- 7. Improve facilities
  - 4.6 Deferred Maintenance
  - 4.7 On-going & Major Maintenance
  - 4.11 Update facilities
- 8. School Counselors/Mental Health
- 4.9 PBIS includes District Counselor
- 9. Maintain Tutoring
  - 1.10 Continue Fairfax After School Tutoring (FAST)
  - 4.5 Expand Electives

- 4.3 AVID Program includes elective class for tutoring.
- 10. Student Leadership Programs
  - 4.3 AVID Program
  - 4.2 Increase opportunities for students-clubs/sports programs
  - 4.14 Safe School Ambassadors
- 11. Preparing Students for High School
  - 1.1 State standard instructional materials
  - 1.2 Educational Technology
  - 1.3 STEM Teachers
  - 1.4 Expand Migrant Saturday school to include GATE students
  - 1.6 Student Support for oral presentations and projects
  - 1.7 Library Media Teacher
  - 1.9 Saturday School Intervention
  - 1.10 After school tutoring
  - 2.3 TOSA support for EL learners
  - 2.4 English Learner support
  - 2.6 Language support for new comers.
  - 4.2 Increase opportunities for students (clubs, sports, field trips)
  - 4.3 AVID Program
  - 4.5 Electives
  - 4.8 District PE Teachers
  - 4.9 PBIS
  - 4.10 District Music Teachers

12.Great Technology; Centerpiece of the District; Cyber Security

- 1.2 Educational Technology included 1:1 iPad initiative, professional development, and a director of education
- 13. Reclassification Celebration
  - 2.2 includes budget for each school site for Redesignation Celebrations for students who are reclassified from LEP to FEP.

Kern Fairfax Teacher Association (KFTA) ideas/wants related to LCAP:

1. Retain and attract qualified teachers.; Salary increase /anniversary bonuses.

• 1.5 OPEB contributions

2. More aide time in the classrooms and to cover yard duty.

- 2.4 Instructional aides are provided for in this action. No additional aide time will be provided.
- 3. School Attendance Review Board SARB /Campus Security Officer
  - 3.4 Student Support Specialist assigned to each site. Attendance and truancy is assigned to their position.
  - 4.9 PBIS implementation district wide. District Counselor provided for in this action. Attendance and truancy can be referred.
- 4. Technology Professional Development
  - 1.2 Educational Technology 1:1 implementation, 3 year technology plan includes professional development for staff, students, and community. Technology Director given budget for Professional Development which includes Professional Consultants and substitutes.
- 5. Vice Principals at each elementary site.
  - 2.3 Teachers on Special Assignment (TOSA) are currently assigned to each site.
  - Currently no plans to add additional Administrators to school sites.

California School Employee Association (CSEA) ideas/wants related to LCAP:

1. Implement School Attendance Review Board (SARB)

- -3.4 Student Support Specialist assigned to each site. Attendance and truancy is assigned to their position.
- 4.9 PBIS Implemented district wide. District Counselor provided for in this action. Attendance and truancy can be referred.
- Student attendance is at 96% district wide. No plans to add SARB.
- 2. Maintain facilities.
  - 4.6 Deferred Maintenance
  - 4.7 Ongoing & Major Maintenance
  - 4.11 Updating facilities
- 3. Maintain after school sports program
  - 4.2 Increase opportunities for students. This goal includes a comprehensive sports program for all 4-8 students in the district. The budget also includes supplies and uniforms as needed.

Administration Cabinet Ideas/wants related to LCAP:

- 1. More instructional aides at the elementary sites.
  - -2.4 Instructional aides are provided for in this action. No additional aide time will be provided.
- 2. Unify Programs
  - 1.1 State adopted Standards instructional materials provided.
- 1.13 DIBELS data system for reports k-6 district wide.
  - 1.14 NEW ACTION- 95 Percent to assist with Foundational Skills and Phonics district wide in Grades k-6. Read 180 Reading Intervention for grades 7-8
  - 1.15 NEW ACTION-Math Intervention district wide.
- 3. Continue Professional Development for Classified and Certificated district wide and in small group settings.
  - 1.1 Provides for budget for professional development for adopted state standards materials.
  - 1.2 Educational Technology provides for budget for professional development.
  - 2.1 Provides for professional development for those who assist our EL student population.
  - 3.5 provides for staff development on targeted parent outreach.
  - 4.3 provides for professional development for the AVID providers.
  - 4.9 Budget provided for PBIS training.
- 4. Math Intervention
  - 1.15 NEW ACTION- Math intervention District Wide.
- 5. Character Building Programs for students/Safe School Ambassadors for Jr. High
  - -4.9 PBIS
  - 4.14 NEW ACTION Safe School Ambassadors for FJH
- 6. Extra noon supervisors
  - No "extra" personnel will be hired during lunch at this time.

District Advisory Committee (DAC) ideas/wants related to LCAP:

- 1. Extra personnel during dismissal time.
  - 2.3 Teacher on Special Assignment (TOSA) can be utilized.

- 3.4 Student Support Specialist can be utilized.
- 2. Safety: Locks on inside of classrooms
  - 4.4 School Safety goal includes budget for all safety issues.
- 3. School Yard that is conducive to the Junior High students.
  - -4.6 Deferred Maintenance
  - 4.7 Ongoing & Major Maintenance
  - 4.11 Updating facilities

4. Continue to provide enrichment to all students.

- 1.4 Expand Migrant Saturday School to include all 4-8 GATE students.
- 1.3 STEM Teachers
- 1.2 Educational Technology
- 1.7 Library Media Teacher
- 1.6 Student support for oral presentations and projects
- 4.3 AVID Program
- 4.5 Electives
- 4.10 District Music Teachers

5. More activities for students in K-3 after school.

- 1.10 Fairfax After School Tutoring (FAST)
- 21st Century Grant after school and during the Summer.

6. Activities open to all students in the district.

- 21st Century Grant
- 1.2Educational Technology
- 1.3 Stem Teachers
- 1.6 Student support for oral presentations and projects
- 4.2 Increase opportunities for students (field trip, clubs, sports)

Migrant Parents ideas/wants related to LCAP

- 1. Additional crossing guard at Shirley Lane.
  - No additional crossing guards will be hired at this time.

2. Crossing walks unsafe at Virginia Avenue.

- City/County issue.
- Crossing guard on duty at cross walk on Virginia Avenue and Oswell.
- 3. All schools need new sports uniforms.
  - 4.2 Increase student opportunities. Action includes budget for sports programs and uniforms

4. More Enrichment for students.

- 1.4 Expand Migrant Saturday School to include all 4-8 GATE students.
- 1.3 STEM Teachers
- 1.2 Educational Technology
- 1.7 Library Media Teacher
- 1.6 Student support for oral presentations and projects
- 4.3 AVID Program
- 4.5 Electives
- 4.10 District Music Teachers
- 5. All day Summer School.
  - 21st Century Grant implemented 2017-2018 Summer School.

6. Programs for students NOT on grade level.

- 1.14 95% Group to assist with Foundational Skills/Phonics and Read 180 for Intensive Reading Intervention.
- 1.15 Math Intervention to close the achievement gap.
- 1.8 Continue Special Education Support
- 1.9 Saturday School Intervention.
- 1.10 Continue Fairfax After School Tutoring (FAST) Program
- 2.4 English Language Support
- 4.2 Increase opportunities for students (field trips, clubs, sports)
- 4.3 AVID Program

7. Activities at recess for students.

• No action.

8. Better lighting at Virginia Avenue School.

• 4.4 School Safety. Note: Stadium lighting installed on the field during 2017-2018 school year.

9. Virginia Avenue teachers lounge need updating.

- 4.11 Updating facilities
- 4.6 Deferred Maintenance
- 4.7 On-going and Major Maintenance.

10. "Girl Talk" classes.

- classes are offered during 5th and 7th grade.
- 11.Special Meeting for EL population.
  - ELAC meetings already occur with the Director of Programs.
  - Migrant PAC Meetings with Migrant Director held monthly.

12. Better food for students. on field trips.

• All meals served meet Nutritional Guidelines of USDA and CDE.

Parents ideas/wants related to LCAP per survey:

1. Parent Center to offer more classes in English/Leadership classes for parents.

3.1 PERC Center includes budget for Professional Services which allows them to bring in outside agencies. The center
provides a wide array of classes for parents and the community at large. The Director of the PERC is always open to
suggestions to meet the needs of the community.

2.. Additional Programs/Resources; dual immersion, tutoring, Saturday School, extra curricular activities. more electives, clubs, STEM, More reading materials, and more technology.

- 1.2 Continue Educational Technology; 1:1 iPad Initiative. Year 2 of a 3 year Plan.
- 1.9 Saturday School Intervention.
- 1.10 Fairfax After School Tutoring Program (FAST)
- 1.12 Kinder Bridge Program
- 1.14 NEW ACTION 95% Group to assist with Foundational Skills/Phonics and Read 180 for Intensive Reading Intervention.
- 1.15 NEW ACTION- Math Intervention to close the achievement gap.
- 4.2 Increase Student Opportunities ; Sports, clubs , and field trips.
- 1.4 Migrant/Gate Saturday School opportunities.
- 1.6 Student Support for oral presentations and projects.(Resource)

- 1.7 Library Media Teacher (Resource)
- 2.4 English Language Support- Instructional Aides (Resource)
- 2.3 Teachers on Special Assignment (Resource)
- 2.5 District Language Department Services
- 4.3 AVID Program
- 4.5 Electives
- 4.8 District PE Teacher
- 4.10 District Music Teachers
- 4.12 Mentoring Program

3. More communication; school wide, ie. class dojo, failing students, school fliers not in a timely manner, in Spanish.

- 3.2 Continue to utilize parent communication tools.(phone calls and texts)
- 3.1 Parent Education Center Director outreach.
- 3.4 Student Support Specialist to serve as parent/community liaison.
- 3.3 Provide child care for back to school nights, parent teachers conferences, and parent education activities.
- 4.4 School I Safety action provides for DTS to provide all translations for required documents for parent information.

4. Improve safety; more supervision, training on natural disasters, more supervision at recess, bullying issues., traffic /parking around schools.

- 3.4 Student Support Specialist to assist with Bullying issues.
- 4.2 Americorp personnel to assist at assigned school sites
- 4.4 School Safety; action includes all resources for safety issues; school safety plans, cameras for school and buses, etc. NEW ACTION LINE includes the purchase of property for FJH parking to increase school safety.
- 4.9 Continue PBIS implementation district wide, Restorative Justice at Junior High. District Counselor provided for in this action.
- 4.14 NEW ACTION Safe School Ambassadors to improve school climate and leadership.

5. Facilities; Cleaner restrooms, water fountains, cafeteria and schools. Air conditioned buses. Updates to VA cafeteria and teachers lounge.

- 4.6 Deferred Maintenance
- 4.7 On-going and Major Maintenance. This action includes a NEW Maintenance position to ensue immediate repairs.
- 4.11 Updating facilities

Staff ideas/wants related to LCAP per survey.

- 1. Staff within the district not given enough opportunities to take part in decisions made within the district.
  - 1.1 Provides for Professional Development.
  - 1.2 Professional Development for Technology.

- 1.13 Provides for Professional Development for DIBELS Training.
- 2.1 Provides for Professional Development for EL Learners.
- 3.5 Provides for Professional Development on targeted parent outreach.
- 4.3 Provides for Professional Development for AVID Program.
- 4.9 Provides for Professional Development for PBIS Implementation.
- Staff is able to give input through surveys, leadership teams, grade level collaborations, School Site Council, Student Services Committee, KFTA/CSEA monthly meeting with Superintendent.

2. Attendance- The school/district does not effectively address attendance issues:

- 4.9 PBIS Implemented district wide. District Counselor provided for in this action to provide assistance with attendance. Budget for incentives.
- 3.4 Student Support Specialist to assist with attendance.
- The FSD currently has an attendance rate of 96% district wide.

3. Facilities: Virginia Avenue restrooms (for students and staff) and lounge need to be updated.

- 4.11 Updating facilities
  - 4.6 Deferred Maintenance
  - 4.7 On-going and Major Maintenance.

4. Safety: Virginia Avenue neighborhood unsafe in the morning and at night.

- 4.4 School Safety. This action includes safety cameras on each school site.
- Stadium lights were installed on the field at this site and security bars on the windows.

Student ideas/wants related to LCAP per survey.

- 1. Discipline at school site unfair. Dress code too strict.
  - 4.9 PBIS implementation/Restorative Justice at Junior High. District Counselor provided for in this action
  - 3.4 Continue Student Support Specialist at each school site to assist students.
  - Dress code adopted by Board of Trustees.

2. Safety: bullying issues, threats at school (perceived treats from outside entities), fights at Jr. high, fires at SLE.

- 3.4 Continue Student Support Specialist at each school site to assist with bullying issues.
- 4.3 Americorp at two school sites.
- 4.9 PBIS implementation/Restorative Justice at Junior High. District Counselor provided for in this action.
- 4.12 Mentoring Program
- 4.4 School Safety; Actions that deals with all facets of school safety, school plans, security cameras, etc.
- Stop It! Bullying App for students.

• 4.14 NEW ACTION-Safe School Ambassadors to improve school climate.

3. Additional Resources: Art classes, computer animation, more math lessons, more books to read, more clubs, more fun activities, new uniforms, more iPads and computers, more field trips, Robotics, more science, more PE.

- 4.2 Additional opportunities for students, clubs, field trips, and sports. Budget includes uniforms for sports teams.
- 1.6 Student Support for oral presentations and projects.
- 1.3 Stem Teachers offer additional science opportunities
- 1.2 Educational Technology; Year 2 of a 3 year Plan of 1:1 iPad initiative district wide.
- 1.7 Library Media Teacher. Budget includes purchase of new books.
- 2.4 English Language Support- Instructional Aides
- 2.3 Teachers on Special Assignment (TOSA)
- 4.3 AVID Program includes electives.
- 4.5 Electives
- 4.8 District PE teacher
- 4. Services: Better food, snacks through out the day, buy school supplies for students in need, more activities at recess.
  - All meals served meet nutritional guidelines of the USDA and CDE.
  - Snacks are also served to After School /Migrant students.
  - ACES students are provided dinner.
- 5. Facilities: water incidents at ZLE, trash on campus, cleaner restrooms, more playground equipment.
  - - 4.11 Updating facilities
  - 4.6 Deferred Maintenance
  - 4.7 On-going and Major Maintenance. NEW ITEM includes additional Maintenance personnel.
- 6. Climate: Teachers need to connect more with their students; more compassion.Better communication.
  - 4.9 PBIS implemented district wide. Restorative Justice at the Jr. High. Professional development is budgeted in this action item. District counselor also provided.
  - 4.12 Mentoring Program
  - 4.14 NEW ACTION-Safe School Ambassadors include staff advisors.

No written comment to the Superintendent was received from the District Advisory Committee or the District English Language Advisory Committee.

All stakeholder feedback is addressed above.

At each of the stakeholder annual update meetings, a document was shared with each action item listed. (In English and Spanish). The progress of each action step was listed as well as explanations as to why some were partially or not able to be implemented during the 2017-2018 school year. All budgets were also shared.

A thorough analysis of survey data and comments received at stakeholder involvement meetings, revealed very similar priorities as seen in the involvement process conducted in 2016-2017. Technology remains a top priority as does student academics, safety, bullying, facilities, and adequate professional development for staff.

All responses to stakeholder feedback are listed in the above section.

# Goals, Actions, & Services

Strategic Planning Details and Accountability Complete a copy of the following table for each of the LEA's goals. Duplicate the table as needed.

(Select from New Goal, Modified Goal, or Unchanged Goal)					
Unchanged Goal					
		all adopted state standards to ensure students are college and career ready and / skills.			
-	State Priorities: Local Priorities:	Priority 1: Basic (Conditions of Learning) Priority 2: State Standards (Conditions of Learning) Priority 7: Course Access (Conditions of Learning)			
	<ul> <li>Priority 1</li> <li>A. 96% of teachers in the school district appropriately assigned and fully credentialed in the subject areas, and for the pupils they are teaching. (4 teachers are not HQT due to a shortage in credentialed applicants during the 15-16 school year)</li> <li>B. Continue to provide all students in the school district sufficient access to the standards-aligned instructional materials. 100%</li> </ul>				
	Virginia Ávenue so	ementary continues to maintain school facilities in exemplary repair. shool facilities rated in good repair. hool facilities rated in good repair.			
	•	mentation of the academic content and performance standards adopted by the evel of CCSS implementation is substantial according to data collected from the a.			
	standards for purp	ams and services will enable English learners to access the CCSS and ELD oses of gaining academic content knowledge and English language proficiency. Its continue to have access to CCSS and ELD standards throughout the school			
	Unchange The District v	Unchanged GoalThe District will fully implement a have the necessary 21st centuryalState Priorities:Interview of the necessary 21st centuryalState Priorities:Interview of the necessary 21st centuryalState Priorities:Interview of the necessary 21st centuryState Priorities:Interview of the necessary 21st centuryInterview of the necessary 21st centuryIn			

day. CELDT AMAO 1 resulted in 59.8% achieving targeted growth. Previous year AMAO 1 was 51.9% so we increased by 7.9%. AMAO 2 in Less than 5 years cohort had 23% achieve the target and had an increase of 1.4% from previous year. AMAO 2 in 5 years or more cohort had 43.6% meet the target and had an increase of 4.8% from previous year. We continued to meet AMAO 3 participation rate in ELA and mathematics.

#### Priority 7

A. A broad course of study that includes all of the subject areas described in Section 51210 and Section 51220(a) to (i), as applicable.

100% of all students continue to have access to a broad course of study in all subject areas.

B. Programs and services developed and provided to unduplicated pupils. Students district wide including all unduplicated pupils are continuing to utilize CCSS Units of Study with fully included intervention and language development support as well as a new CCSS mathematics and ELA/ELD adoption.

C. Programs and services developed and provided to individuals with exceptional needs. Students with exceptional needs are utilizing CCSS Units of Study with fully included intervention and language development support as well as a new CCSS mathematics and ELA/ELD adoption.

<b>Expected Annual Measureable Outcomes</b>
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Metrics/Indicators	Baseline	2017-18	2018-19	2019-20
Priority 1 A. Basic Services- Teachers appropriately assigned and fully credentialed for assignment.	Priority 1 A. 96% of the teachers are fully credentialed and appropriately assigned.	Priority 1 A. Maintain teachers in the school district that are appropriately assigned and fully credentialed in the subject areas, and, for	Priority 1 A. Increase teachers in the school district that are appropriately assigned and fully credentialed in the subject areas, and, for	Priority 1 A. Maintain teachers in the school district that are appropriately assigned and fully credentialed in the subject areas, and, for
B. Pupils access to standards aligned materials.	B. 100% of students will have standard aligned materials.	<ul><li>the pupils they are teaching at 96%</li><li>B. Maintain every pupil in the school district having sufficient access</li></ul>	<ul><li>the pupils they are teaching at 97%</li><li>B. Maintain every pupil in the school district having sufficient access</li></ul>	<ul><li>the pupils they are teaching at 97%</li><li>B. Maintain every pupil in the school district having sufficient access</li></ul>

Metrics/Indicators	Baseline	2017-18	2018-19	2019-20
C. School facilities maintained in good repair. All facilities	C. All facilities rated as follow by FIT: Shirley Lane Elementary	to the standards-aligned instructional materials. 100%	to the standards-aligned instructional materials. 100%	to the standards-aligned instructional materials. 100%
continue to have an overall rating of "Exemplary or Good" as indicated on the "FIT" report.	rating Exemplary Virginia Avenue School rating Good. Fairfax Jr High rating Good	C Maintain all schools at "Good or Exemplary" as rated by the FIT Report.	C . Maintain all schools at "Good or Exemplary" as rated by the FIT Report.	C . Maintain all schools at "Good or Exemplary" as rated by the FIT Report.
Priority 2 A. Implementation of CCSS. B. Programs/Services	Priority 2 .A. Implementation of the academic content and performance standards adopted by the state board.	Priority 2 A. Continue implementation of the academic content and performance standards adopted by the state board.	Priority 2 A. Continue implementation of the academic content and performance standards adopted by the state	Priority 2 A. Continue implementation of the academic content and performance standards adopted by the state
that enable EL's to access CCSS and ELD	B. EL students are provided an additional	B. Maintain EL students	board.	board.
standards for academic content knowledge and English language proficiency.	30 minutes daily on ELD instruction, in addition to being provided ELA interventions based on assessment data to meet the individual needs of our EL students.	provided an additional 30 minutes daily on ELD instruction, in addition to being provided ELA interventions based on assessment data to meet the individual needs of our EL	B. Maintain EL students provided an additional 30 minutes daily on ELD instruction, in addition to being provided ELA interventions based on assessment data to meet the individual	B. Maintain EL students provided an additional 30 minutes daily on ELD instruction, in addition to being provided ELA interventions based on assessment data to meet the individual
Priority 7 A. A broad course of study that includes all of the subject areas described in Section 51210 and Section 51220(a) to (i), as	El standards are implemented in classes for integrated instruction daily. Priority 7	students. El standards are implemented in classes for integrated instruction daily.	needs of our EL students. El standards are implemented in classes for integrated instruction daily.	needs of our EL students. El standards are implemented in classes for integrated instruction daily.
applicable.	A. 100% of all students will continue to have	Priority 7	Priority 7	Priority 7

Metrics/Indicators	Baseline	2017-18	2018-19	2019-20
<ul> <li>B. Programs and services developed and provided to unduplicated pupils.</li> <li>C. Programs and services developed and provided to individuals</li> </ul>	access to a broad course of study in all subject areas. B. Students district wide including all unduplicated pupils will continue to utilize CCSS Units of Study with fully included intervention and language	<ul> <li>A. Maintain 100% of all students will continue to have access to a broad course of study in all subject areas.</li> <li>B. Maintain students district wide including all unduplicated pupils will continue to utilize CCSS Units of Study with fully</li> </ul>	<ul> <li>A. Maintain100% of all students will continue to have access to a broad course of study in all subject areas.</li> <li>B. Maintain students district wide including all unduplicated pupils will continue to utilize CCSS Units of Study with fully</li> </ul>	<ul> <li>A. Maintain 100% of all students will continue to have access to a broad course of study in all subject areas.</li> <li>B. Maintain students district wide including all unduplicated pupils will continue to utilize CCSS Units of Study with fully</li> </ul>
with exceptional needs.	development support as well as a new CCSS mathematics and ELA/ELD adoption. C. Students with exceptional needs will	included intervention and language development support as well as a new CCSS mathematics and ELA/ELD adoption.	included intervention and language development support as well as a new History- Social Science Adoption.	included intervention and language development support as well as a new History- Social Science and Science Adoption.
	continue to utilize CCSS Units of Study with fully included intervention and language development support as well as a new CCSS mathematics and ELA/ELD adoption.	C. Maintain students with exceptional needs will continue to utilize CCSS Units of Study with fully included intervention and language development support as well as a new CCSS mathematics and ELA/ELD adoption.	C. Maintain students with exceptional needs will continue to utilize CCSS Units of Study with fully included intervention and language development support as well as a new History-Social Science adoption.	C. Maintain students with exceptional needs will continue to utilize CCSS Units of Study with fully included intervention and language development support as well as a new History-Social Science and Science adoption.

# **Planned Actions / Services**

Complete a copy of the following table for each of the LEA's Actions/Services. Duplicate the table, including Budgeted Expenditures, as needed.

## Action 1

#### For Actions/Services not included as contributing to meeting the Increased or Improved Services Requirement:

Stud	dents to be Served	Location(s)
(Sel	ect from All, Students with Disabilities, or Specific Student Groups)	(Select from All Schools, Specific Schools, and/or Specific Grade Spans)

OR

#### For Actions/Services included as contributing to meeting the Increased or Improved Services Requirement: Students to be Served Scope of Services Location(s) (Select from English Learners, Foster (Select from LEA-wide, Schoolwide, or (Select from All Schools, Specific Schools, Youth, and/or Low Income) and/or Specific Grade Spans) Limited to Unduplicated Student Group(s)) Specific Schools: All Schools **English Learners** LEA-wide Foster Youth Low Income **Actions/Services** 2017-18 2018-19 2019-20 Select from New Action, Modified Action, or Select from New Action, Modified Action, or Select from New Action, Modified Action, or **Unchanged Action: Unchanged Action: Unchanged Action: Modified Action** Modified Action Modified Action Provide adopted state standard 1. Provide adopted state standard 1. Provide adopted state standard 1. instructional materials and professional instructional materials and professional instructional materials and development. development. professional development. Purchase New NGSS Science Continue Science Adoption **Professional Development** Bridge Program for NGSS if Adoption. available NGSS Training NGSS Professional Development • Language Arts/ ELD Professional District Wide **Development- District wide** Continue PD for CCSS follow- up Continue Professional History-Social Science Development for 95% **Professional Development** professional development day for HMH CA Collections (7-8) and Math Intervention Professional Copier Lease (pro-rated for **Development** • National Geographic Reach for Reading instructional materials) additional copier for supplemental

(K-6)

<ul> <li>Purchase History Social Studies Adoption K-8</li> <li>Copier Lease (pro-rated for instructional materials) - additional copier for</li> <li>supplemental CCSS assessments and material, NGSS material, ELD</li> <li>assessments and material.</li> </ul>		CCSS assessments and material, NGSS material, ELD assessments and material.		<ul> <li>History/Social Science Professional Development if needed</li> <li>Continue PD for CCSS</li> <li>Copier Lease (pro-rated for instructional materials) - additional copier for supplemental CCSS assessments and material, NGSS material, ELD assessments and material.</li> </ul>	
Budgeted Ex	cpenditures 2017-18		2018-19		2019-20
Amount	9,500	Amount	10,000	Amount	10,000
Source	Supplemental and Concentration	Source	Supplemental and Concentration	Source	Supplemental and Concentration
Budget Reference	5800: Professional/Consulting Services And Operating Expenditures PD for CCSS	Budget Reference	5800: Professional/Consulting Services And Operating Expenditures PD for CCSS	Budget Reference	5800: Professional/Consulting Services And Operating Expenditures PD for CCSS
Amount	85,000	Amount	85,000	Amount	85,000
Source	Supplemental and Concentration	Source	Supplemental and Concentration	Source	Supplemental and Concentration
Budget Reference	4000-4999: Books And Supplies tech equipment	Budget Reference	4000-4999: Books And Supplies Consumables CCSS	Budget Reference	4000-4999: Books And Supplies
Amount	172,393	Amount	275,000	Amount	275,000
Source	Supplemental and Concentration	Source	Supplemental and Concentration	Source	Supplemental and Concentration

Budget Reference	4000-4999: Books And Supplies consumables/instructional materials	Budget Reference	4000-4999: Books And Supplies NGSS Science Adoption	Budget Reference	4000-4999: Books And Supplies Health adoption
Amount	30,888	Amount	10,000	Amount	270,000
Source	Supplemental and Concentration	Source		Source	Supplemental and Concentration
Budget Reference	4000-4999: Books And Supplies NGSS Bridge Program	Budget Reference		Budget Reference	4000-4999: Books And Supplies
Amount	10,000	Amount		Amount	10,000
Source	Supplemental and Concentration	Source	Supplemental and Concentration	Source	Supplemental and Concentration
Budget Reference	5000-5999: Services And Other Operating Expenditures Copier Lease (pro-rated for instructional materials)	Budget Reference	5000-5999: Services And Other Operating Expenditures Copier Lease	Budget Reference	5000-5999: Services And Other Operating Expenditures
Amount	270,000	Amount		Amount	
Source	Supplemental and Concentration	Source		Source	
Budget Reference	4000-4999: Books And Supplies History/Social Studies Adoption	Budget Reference		Budget Reference	

## Action 2

For Actions/Services not included as contributing to meeting the Increased or Improved Services Requirement:

Students to be Served	Location(s)
(Select from All, Students with Disabilities, or Specific Student Groups)	(Select from All Schools, Specific Schools, and/or Specific Grade Spans)

OR

For Actions/Services included as contributing to meeting the Increased or Improved Services Requirement:

Students to be Served (Select from English Learners, Foster Youth, and/or Low Income) English Learners Foster Youth Low Income	Scope of Services (Select from LEA-wide, Schoolwide, or Limited to Unduplicated Student Group(s)) LEA-wide	Location(s) (Select from All Schools, Specific School and/or Specific Grade Spans) Specific Schools: All Schools	
Actions/Services			
Select from New Action, Modified Action, or	Select from New Action, Modified Action, or	<b>2019-20</b> Select from New Action, Modified Action, o Unchanged Action:	
Unchanged Action	Unchanged Action	Unchanged Action	
<ul> <li>2. Educational Technology</li> <li>Subs for Ed Tech Professional Development - subs needed for staff</li> <li>receiving 1:1 implementation training</li> <li>Director of Educational Technology Salary</li> <li>Computer Technicians/Data Technician Salaries</li> <li>Software/licenses and Supplies - all software licenses district wide and</li> </ul>	<ul> <li>2. Educational Technology</li> <li>Subs for Ed Tech Professional Development - subs needed for staff receiving 1:1 implementation training</li> <li>Director of Educational Technology Salary</li> <li>Computer Technicians/Data Technician Salaries</li> <li>Software/licenses and Supplies - all software licenses district wide and needed technology supplies for implementation</li> <li>1:1 Devices - Year three of a four year implementation plan to go 1:1 with Apple iPads district wide.</li> </ul>	<ul> <li>2. Educational Technology <ul> <li>Subs for Ed Tech Professional Development - subs needed for staff receiving 1:1 implementation training</li> </ul> </li> <li>Director of Educational Technology Sala <ul> <li>Computer Technicians/Data Technician Salaries</li> </ul> </li> <li>Software/licenses and Supplies - all software licenses district wide and needed technology supplies for implementation</li> </ul> <li>Continue 1:1 Apple iPads district wide. <ul> <li>Professional Development specifically targeted for</li> </ul></li>	

- 1:1 Devices Year two of a three Time frame extended an technology department staff as it year implementation plans to go pertains to 1:1 implementations additional year 1:1 Professional Development Hardware for installation- all necessary with Apple iPads district wide. specifically targeted for hardware for successful 1:1 technology department staff as it implementation in district wide classrooms pertains to 1:1 implementations Professional Development specifically targeted for technology Hardware for installation- all • necessary hardware for successful 1:1 implementation in department staff as it pertains to 1:1 district wide classrooms implementations
  - Hardware for installation- all necessary hardware for successful 1:1

implementation in district wide classrooms

### **Budgeted Expenditures**

	2017-18		2018-19		2019-20
Amount	7,864	Amount	8,100	Amount	8,343
Source	Supplemental and Concentration	Source	Supplemental and Concentration	Source	Supplemental and Concentration
Budget Reference	1000-1999: Certificated Personnel Salaries substitutes	Budget Reference	1000-1999: Certificated Personnel Salaries	Budget Reference	1000-1999: Certificated Personnel Salaries
Amount	70,647	Amount	72,766	Amount	74,949
Source	Supplemental and Concentration	Source	Supplemental and Concentration	Source	Supplemental and Concentration
Budget Reference	1000-1999: Certificated Personnel Salaries	Budget Reference	1000-1999: Certificated Personnel Salaries	Budget Reference	1000-1999: Certificated Personnel Salaries

Amount	143,085	Amount	156,987	Amount	161,697
Source	Supplemental and Concentration	Source	Supplemental and Concentration	Source	Supplemental and Concentration
Budget Reference	2000-2999: Classified Personnel Salaries	Budget Reference	2000-2999: Classified Personnel Salaries	Budget Reference	2000-2999: Classified Personnel Salaries
Amount	122,574	Amount	123,838	Amount	131,824
Source	Supplemental and Concentration	Source	Supplemental and Concentration	Source	Supplemental and Concentration
Budget Reference	3000-3999: Employee Benefits	Budget Reference	3000-3999: Employee Benefits	Budget Reference	3000-3999: Employee Benefits
Amount	241,601	Amount	241,601	Amount	241,601
Source	Supplemental and Concentration	Source	Supplemental and Concentration	Source	Supplemental and Concentration
Budget Reference	4000-4999: Books And Supplies software licenses	Budget Reference	4000-4999: Books And Supplies supplies	Budget Reference	4000-4999: Books And Supplies
Amount	461,674	Amount	451,674	Amount	451, 674
Source	Supplemental and Concentration	Source	Supplemental and Concentration	Source	Supplemental and Concentration
Budget Reference	4000-4999: Books And Supplies non-capitalized equipment	Budget Reference	4000-4999: Books And Supplies tech equipment	Budget Reference	4000-4999: Books And Supplies
Amount	24,525	Amount	34,619	Amount	17,820
Source	Supplemental and Concentration	Source	Supplemental and Concentration	Source	Supplemental and Concentration
Budget Reference	5000-5999: Services And Other Operating Expenditures Professional Development	Budget Reference	5000-5999: Services And Other Operating Expenditures Prof. Dev.	Budget Reference	5000-5999: Services And Other Operating Expenditures

Amount	37,820	Amount	225,723	Amount	18,563
Source	Supplemental and Concentration	Source	Supplemental and Concentration	Source	Supplemental and Concentration
Budget Reference	5800: Professional/Consulting Services And Operating Expenditures Professional Services	Budget Reference	5800: Professional/Consulting Services And Operating Expenditures Professional services	Budget Reference	5800: Professional/Consulting Services And Operating Expenditures professional services
Amount	50,000	Amount	50,000	Amount	50,000
Source	Supplemental and Concentration	Source	Supplemental and Concentration	Source	Supplemental and Concentration
Budget Reference	6000-6999: Capital Outlay object #6400 -Tech equip	Budget Reference	6000-6999: Capital Outlay	Budget Reference	6000-6999: Capital Outlay

For Actions/Services not included as contributing to meeting the Increased or Improved Services Requirement:

Students to be ServedLocation(s)(Select from All, Students with Disabilities, or Specific Student Groups)(Select from All Schools, Specific Schools, and/or Specific Grade Spans)

#### OR

For Actions/Services included as contributing to meeting the Increased or Improved Services Requirement:

<b>Students to be Served</b> (Select from English Learners, Foster Youth, and/or Low Income)	<b>Scope of Services</b> (Select from LEA-wide, Schoolwide, or Limited to Unduplicated Student Group(s))	<b>Location(s)</b> (Select from All Schools, Specific Schools, and/or Specific Grade Spans)
English Learners	LEA-wide	Specific Schools: all Elementary Sites (3)
Foster Youth		
Low Income		

<b>2017-18</b>	<b>2018-19</b>	<b>2019-20</b>
Select from New Action, Modified Action, or	Select from New Action, Modified Action, or	Select from New Action, Modified Action, or
Unchanged Action:	Unchanged Action:	Unchanged Action:
Unchanged Action	Unchanged Action	Unchanged Action

<ul><li>3. Continue STEM teacher on all K-6 campuses</li><li>STEM teacher Salaries</li></ul>	<ul> <li>3. Continue STEM teacher on all K-6 campuses principally directed towards unduplicated students.</li> <li>STEM teacher Salaries</li> </ul>	<ul> <li>3. Continue STEM teacher on all K-6 campuses principally directed towards unduplicated students.</li> <li>STEM teacher Salaries</li> </ul>
<ul> <li>STEM Salaries Title I Contribution from unrestricted</li> <li>STEM Salaries Title I</li> </ul>	<ul> <li>STEM Salaries Title I Contribution from unrestricted</li> <li>STEM Salaries Title I</li> </ul>	<ul> <li>STEM Salaries Title I Contribution from unrestricted</li> <li>STEM Salaries Title I</li> </ul>

	2017-18		2018-19		2019-20
Amount	105,016	Amount	106,575	Amount	109,772
Source	Supplemental and Concentration	Source	Supplemental and Concentration	Source	Supplemental and Concentration
Budget Reference	1000-1999: Certificated Personnel Salaries	Budget Reference	1000-1999: Certificated Personnel Salaries	Budget Reference	1000-1999: Certificated Personnel Salaries
Amount	39,003	Amount	40,211	Amount	42,647
Source	Supplemental and Concentration	Source	Supplemental and Concentration	Source	Supplemental and Concentration
Budget Reference	3000-3999: Employee Benefits	Budget Reference	3000-3999: Employee Benefits	Budget Reference	3000-3999: Employee Benefits
Amount	157,524	Amount	162,250	Amount	167,118
Source	Title I	Source	Title I	Source	Title I
Budget Reference	1000-1999: Certificated Personnel Salaries	Budget Reference	1000-1999: Certificated Personnel Salaries	Budget Reference	1000-1999: Certificated Personnel Salaries
Amount	58,506	Amount	56,299	Amount	63,968

Source	Title I	Source	Title I		Source	Title I	
Budget Reference	3000-3999: Employee Benefits	Budget Reference	3000-3999 Benefits	: Employee	Budget Reference	3000-3999: Employee Benefits	
Action 4							
For Actions/S	Services not included as contrib	outing to meeting	ng the Incre	ased or Improved S	Services Requ	irement:	
(Select	<b>ts to be Served</b> from All, Students with Disabilities, or Student Groups: GATE Students, Mi		Groups)	Location(s) (Select from All Schoo All Schools	ols, Specific Sch	ools, and/or Specific Grade Spans)	
			OR				
For Actions/S	Services included as contributin	g to meeting tl	ne Increase	d or Improved Serv	ices Requiren	nent:	
(Select	(Select from English Learners, Foster			<b>Scope of Services</b> (Select from LEA-wide, Schoolwide, or Limited to Unduplicated Student Group(s))		<b>Location(s)</b> (Select from All Schools, Specific Schools, and/or Specific Grade Spans)	
English	Learners	LEA-wi	de		Specific Grade Spans: 4-8		
Foster Y							
Low Inc							
Actions/Serv	vices						
<b>2017-18</b> Select from N Unchanged A	lew Action, Modified Action, or	<b>2018-19</b> Select from N Unchanged A		Modified Action, or	<b>2019-20</b> Select from N Unchanged A		
Unchanged	Action	Unchanged	Action		Unchanged	d Action	
	Migrant Saturday School/ emy to include all ents.	4. Continue I School/GATI GATE stude	E Åcademy	urday to include all		Migrant Saturday E Academy to include all ents.	
Supple	emental pay for GATE emy certificated staff		<ul> <li>Supplemental pay for GATE Academy certificated staff</li> </ul>			elemental pay for GATE	

<ul> <li>Supplies for GATE Academy program</li> </ul>		<ul> <li>Supplies for GATE Academy program</li> </ul>		<ul> <li>Supplies for GATE Academy program</li> </ul>	
Budgeted Ex	penditures 2017-18		2018-19		2019-20
Amount	35,048	Amount	36,099	Amount	37,182
Source	Supplemental and Concentration	Source	Supplemental and Concentration	Source	Supplemental and Concentration
Budget Reference	1000-1999: Certificated Personnel Salaries	Budget Reference	1000-1999: Certificated Personnel Salaries	Budget Reference	1000-1999: Certificated Personnel Salaries
Amount	2,952	Amount	3,041	Amount	3,132
Source	Supplemental and Concentration	Source	Supplemental and Concentration	Source	Supplemental and Concentration
Budget Reference	3000-3999: Employee Benefits	Budget Reference	3000-3999: Employee Benefits	Budget Reference	3000-3999: Employee Benefits
Amount	500	Amount	500	Amount	500
Source	Supplemental and Concentration	Source	Supplemental and Concentration	Source	Supplemental and Concentration
Budget Reference	4000-4999: Books And Supplies Supplies	Budget Reference	4000-4999: Books And Supplies supplies	Budget Reference	4000-4999: Books And Supplies supplies

For Actions/Services not included as contributing to meeting the Increased or Improved Services Requirement:

Students to be Served	Location(s)
(Select from All, Students with Disabilities, or Specific Student Groups)	(Select from All Schools, Specific Schools, and/or Specific Grade Spans)
All	All Schools

OR

#### For Actions/Services included as contributing to meeting the Increased or Improved Services Requirement:

Students to be Served (Select from English Learners, Foster Youth, and/or Low Income)

Scope of Services (Select from LEA-wide, Schoolwide, or Limited to Unduplicated Student Group(s)) Location(s) (Select from All Schools, Specific Schools, and/or Specific Grade Spans)

#### Actions/Services

#### 2017-18 2018-19 Select from New Action, Modified Action, or Select from New Action, Modified Action, or Select from New Action, Modified Action, or Unchanged Action: Unchanged Action: **Unchanged Action Unchanged Action** 5. OPEB 5. OPEB

- OPEB excluding OPEB in all other action steps- It is a challenge for the Fairfax School District to employ and retain certificated staff due to our location in a rural community which competes with large city school districts. In 2016-2017, the District was under a hardship to find ESSA compliant teachers and was left to hire 4 PIP's at very early stages in their teacher preparatory program. The District has a need to provide competitive salaries and benefits in order to provide the best possible education to all students.
- Unchanged Action: **Unchanged Action** 5. OPEB OPEB excluding OPEB in all other action steps- It is a challenge for the Fairfax School District to employ and retain certificated staff due to our location in a rural community which competes with large city school districts. In 2017-2018, the District was under a hardship to find ESSA compliant teachers and was left to hire 9 STIP/PIP/INTERNS at very early stages in their teacher preparatory program. The District has a need to provide competitive salaries and benefits in order to provide the best possible education to all students.

2019-20

 OPEB excluding OPEB in all other action steps- It is a challenge for the Fairfax School District to employ and retain certificated staff due to our location in a rural community which competes with large city school districts. In 2017-2018, the District was under a hardship to find ESSA compliant teachers and was left to hire 9 PIP/STP/INTERNS at very early stages in their teacher preparatory program. The District has a need to provide competitive salaries and benefits in order to provide the best possible education to all students.

**Budgeted Expenditures** 

2017-18

2018-19

Amount	316,770	Amount	403,123	Amount	316,770		
Source	Base	Source	Base	Source	Base		
Budget Reference	3000-3999: Employee Benefits	Budget Reference	3000-3999: Employee Benefits	Budget Reference	3000-3999: Employee Benefits		
Action 6							
For Actions/S	Services not included as contrib	uting to meeting	ng the Increased or Improved S	ervices Requi	irement:		
	ts to be Served From All, Students with Disabilities, or	Specific Student	Location(s)           Groups)         (Select from All School)	ols, Specific Scho	ools, and/or Specific Grade Spans)		
			OR				
For Actions/S	Services included as contributin	g to meeting t	he Increased or Improved Servi	ices Requirem	ient:		
(Select f	t <b>s to be Served</b> From English Learners, Foster and/or Low Income)	<b>Scope of Services</b> (Select from LEA-wide, Schoolwide, or Limited to Unduplicated Student Group(s))		Location(s) (Select from All Schools, Specific Schools, and/or Specific Grade Spans)			
-	Learners	LEA-wide		Specific Schools: All Schools			
Foster Y							
Actions/Serv	lices						
<b>2017-18</b> Select from N Unchanged A	ew Action, Modified Action, or ction:	<b>2018-19</b> Select from N Unchanged A	ew Action, Modified Action, or	<b>2019-20</b> Select from N Unchanged A	ew Action, Modified Action, or		
Unchanged	Action	Unchanged Action		Unchanged Action			
6. Student su and projects	pport for oral presentation	6. Student su and projects	upport for oral presentation	6. Student s and projects	upport for oral presentation		
<ul> <li>Grade Level Leads- Stipend for grade level leads whose duties include</li> </ul>		grade inclue	e Level Leads- Stipend for e level leads whose duties de facilitating science fair, anguage festival, and history	grad inclu	e Level Leads- Stipend for e level leads whose duties de facilitating science fair, anguage festival, and history		
facilitating so festival, and	cience fair, oral language history day.	day.					

2017-18		2018-19		2019-20	
Amount	20,450	Amount	20,800	Amount	21,424
Source	Supplemental and Concentration	Source	Supplemental and Concentration	Source	Supplemental and Concentration
Budget Reference	1000-1999: Certificated Personnel Salaries	Budget Reference	1000-1999: Certificated Personnel Salaries	Budget Reference	1000-1999: Certificated Personnel Salaries
Amount	3,522	Amount	3,547	Amount	3,654
Source	Supplemental and Concentration	Source	Supplemental and Concentration	Source	Supplemental and Concentration
Budget Reference	3000-3999: Employee Benefits	Budget Reference	3000-3999: Employee Benefits	Budget Reference	3000-3999: Employee Benefits

#### Action 7

For Actions/Services not included as contributing to meeting the Increased or Improved Services Requirement:

Students to be Served (Select from All, Students with Disabilities, or Specific Student Groups)

Location(s) (Select from All Schools, Specific Schools, and/or Specific Grade Spans)

OR

For Actions/Services included as contributing to meeting the Increased or Improved Services Requirement:

 Students to be Served
 Scope of Services
 Location(s)

 (Select from English Learners, Foster
 (Select from LEA-wide, Schoolwide, or<br/>Limited to Unduplicated Student Group(s))
 (Select from All Schools, Specific Schools,<br/>and/or Specific Grade Spans)

 English Learners
 Schoolwide
 Schoolwide

 Foster Youth<br/>Low Income
 Schoolwide
 Specific Schools: Fairfax Junior High

Select from New Action, Modified Action, or Unchanged Action:Select from New Action, Modified Action, or Unchanged Action:Select from New Action, Modified Action, or Unchanged Action:						
Modified Action	Unchanged Action	Unchanged Action				
7.Library Media Teacher	7.Library Media Teacher	7.Library Media Teacher				
Certificated Librarian Salary	Certificated Librarian Salary	Certificated Librarian Salary				
<ul> <li>Professional Development Travel and Conference for the district</li> </ul>	<ul> <li>Professional Development Travel and Conference for the district certificated librarian</li> </ul>	<ul> <li>Professional Development Travel and Conference for the district certificated librarian</li> </ul>				
certificated librarian	<ul> <li>Professional Development -</li> </ul>	Professional Development -				
<ul> <li>Professional Development - Registration fees for professional</li> </ul>	Registration fees for professional development workshops for the district certificated librarian	Registration fees for professional development workshops for the district certificated librarian				
development workshops for the district certificated librarian						

2017-18			2018-19		2019-20
Amount	90,636	Amount	91,996	Amount	94,756
Source	Supplemental and Concentration	Source	Supplemental and Concentration	Source	Supplemental and Concentration
Budget Reference	1000-1999: Certificated Personnel Salaries	Budget Reference	1000-1999: Certificated Personnel Salaries	Budget Reference	1000-1999: Certificated Personnel Salaries
Amount	33,042	Amount	34,053	Amount	36,101
Source	Supplemental and Concentration	Source	Supplemental and Concentration	Source	Supplemental and Concentration
Budget Reference	3000-3999: Employee Benefits	Budget Reference	3000-3999: Employee Benefits	Budget Reference	3000-3999: Employee Benefits

Amount	1,100	Amount	1,100	Amount	1,100
Source	Supplemental and Concentration	Source	Supplemental and Concentration	Source	Supplemental and Concentration
Budget Reference	5000-5999: Services And Other Operating Expenditures	Budget Reference	5000-5999: Services And Other Operating Expenditures	Budget Reference	5000-5999: Services And Other Operating Expenditures
Amount	2,300	Amount	2,300	Amount	2,300
Source	Supplemental and Concentration	Source	Supplemental and Concentration	Source	Supplemental and Concentration
Budget Reference	5800: Professional/Consulting Services And Operating Expenditures	Budget Reference	5800: Professional/Consulting Services And Operating Expenditures	Budget Reference	5800: Professional/Consulting Services And Operating Expenditures
Amount	16,000	Amount	17,000	Amount	17,000
Source	Supplemental and Concentration	Source	Supplemental and Concentration	Source	Supplemental and Concentration
Budget Reference	4000-4999: Books And Supplies Books/Reference Materials	Budget Reference	4000-4999: Books And Supplies Books/Reference materials	Budget Reference	4000-4999: Books And Supplies Books/Reference materials

For Actions/Services not included as contributing to meeting the Increased or Improved Services Requirement:

Students to be Served (Select from All, Students with Disabilities, or Specific Student Groups)	Location(s) (Select from All Schools, Specific Schools, and/or Specific Grade Spans)
Students with Disabilities	All Schools
Specific Student Groups: Special Educaiton	

OR

For Actions/Services included as contributing to meeting the Increased or Improved Services Requirement:

Students to be Served	Scope of Services	Location(s)	
-----------------------	-------------------	-------------	--

(Select from English Learners, Foster Youth, and/or Low Income)	(Select from LEA-wide, Schoolwide, or Limited to Unduplicated Student Group(s))	(Select from All Schools, Specific Schools, and/or Specific Grade Spans)	
Actions/Services			
<b>2017-18</b> Select from New Action, Modified Action, or Unchanged Action:	<b>2018-19</b> Select from New Action, Modified Action, or Unchanged Action:	<b>2019-20</b> Select from New Action, Modified Action, or Unchanged Action:	
Unchanged Action	Unchanged Action	Unchanged Action	
8. Continue Special Education Program Support	8. Continue Special Education Program Support	8. Continue Special Education Program Support	
<ul> <li>Special Ed Teachers - Special Ed encroachment</li> </ul>	<ul> <li>Special Ed Teachers - Special Ed encroachment</li> </ul>	<ul> <li>Special Ed Teachers - Special Ed encroachment</li> </ul>	
Classified Salary - Aide II's	Classified Salary - Aide II's	Classified Salary - Aide II's	
<ul> <li>Supplies, Books, and Non- capitalized Equipment</li> </ul>	<ul> <li>Supplies, Books, and Non- capitalized Equipment</li> </ul>	<ul> <li>Supplies, Books, and Non- capitalized Equipment</li> </ul>	
Rentals, Leases, & Repairs	Rentals, Leases, & Repairs	Rentals, Leases, & Repairs	
Professional Consulting	Professional Consulting	Professional Consulting	

_	2017-18		2018-19		2019-20
Amount	239,630	Amount	235,018	Amount	242,069
Source	Special Ed	Source	Special Ed	Source	Special Ed
Budget Reference	1000-1999: Certificated Personnel Salaries	Budget Reference	1000-1999: Certificated Personnel Salaries	Budget Reference	1000-1999: Certificated Personnel Salaries
Amount	290,595	Amount	283,672	Amount	342,728
Source	Special Ed	Source	Special Ed	Source	Special Ed

Budget Reference	3000-3999: Employee Benefits	Budget Reference	3000-3999: Employee Benefits	Budget Reference	3000-3999: Employee Benefits
Amount	267,753	Amount	290,944	Amount	299,672
Source	Special Ed	Source	Special Ed	Source	Special Ed
Budget Reference	2000-2999: Classified Personnel Salaries	Budget Reference	2000-2999: Classified Personnel Salaries	Budget Reference	2000-2999: Classified Personnel Salaries
Amount	20,100	Amount	21,100	Amount	21,100
Source	Special Ed	Source	Special Ed	Source	Special Ed
Budget Reference	4000-4999: Books And Supplies	Budget Reference	4000-4999: Books And Supplies	Budget Reference	4000-4999: Books And Supplies
Amount	15,630	Amount	15,830	Amount	15,830
Source	Special Ed	Source	Special Ed	Source	Special Ed
Budget Reference	5000-5999: Services And Other Operating Expenditures transportation	Budget Reference	5000-5999: Services And Other Operating Expenditures	Budget Reference	5000-5999: Services And Other Operating Expenditures
Amount	79,250	Amount	84,150	Amount	84,150
Source	Special Ed	Source	Special Ed	Source	Supplemental and Concentration
Budget Reference	5800: Professional/Consulting Services And Operating Expenditures	Budget Reference	5800: Professional/Consulting Services And Operating Expenditures	Budget Reference	5800: Professional/Consulting Services And Operating Expenditures

For Actions/Services not included as contributing to meeting the Increased or Improved Services Requirement:

Students to be Served	Location(s)
(Select from All, Students with Disabilities, or Specific Student Groups)	(Select from All Schools, Specific Schools, and/or Specific Grade Spans)

#### OR

For Actions/Services included as contributing to meeting the Increased or Improved Services Requirement:
--

<b>Students to be Served</b> (Select from English Learners, Foster Youth, and/or Low Income)	Scope of Services (Select from LEA-wide, Schoolwide, or Limited to Unduplicated Student Group(s))	<b>Location(s)</b> (Select from All Schools, Specific Schools, and/or Specific Grade Spans)		
English Learners	LEA-wide	Specific Schools: All Schools		
Foster Youth				
Low Income				

#### Actions/Services

Select from New Action, Modified Action, or S	Select from New Action, Modified Action, or	<b>2019-20</b> Select from New Action, Modified Action, or Unchanged Action:	
New Action			
-	<ul> <li>9. Saturday School for Intervention Students <ul> <li>supplemental pay for certificated staff</li> <li>benefits for certificated staff</li> <li>supplies for intervention classes</li> </ul> </li> </ul>	<ul> <li>9. Saturday School for Intervention Students <ul> <li>supplemental pay for certificated staff</li> <li>benefits for certificated staff</li> <li>supplies for intervention classes</li> </ul> </li> </ul>	

2017-18			2018-19		2019-20
Amount	18,708	Amount	19,272	Amount	19,850
Source	Supplemental and Concentration	Source	Supplemental and Concentration	Source	Supplemental and Concentration
Budget Reference	1000-1999: Certificated Personnel Salaries	Budget Reference	1000-1999: Certificated Personnel Salaries	Budget Reference	1000-1999: Certificated Personnel Salaries

Amount	3,222	Amount	3,319	Amount	3,419
Source	Supplemental and Concentration	Source	Supplemental and Concentration	Source	Supplemental and Concentration
Budget Reference	3000-3999: Employee Benefits	Budget Reference	3000-3999: Employee Benefits	Budget Reference	3000-3999: Employee Benefits
Amount	750	Amount	750	Amount	750
Source	Supplemental and Concentration	Source	Supplemental and Concentration	Source	Supplemental and Concentration

For Actions/Services not included as contributing to meeting the Increased or Improved Services Requirement:

Students to be Served	Location(s)
(Select from All, Students with Disabilities, or Specific Student Groups)	(Select from All Schools, Specific Schools, and/or Specific Grade Spans)
All	All Schools

#### OR

For Actions/Services included as contributing to meeting the Increased or Improved Services Requirement:

Students to be Served	Scope of Services	Location(s)
(Select from English Learners, Foster	(Select from LEA-wide, Schoolwide, or	(Select from All Schools, Specific Schools,
Youth, and/or Low Income)	Limited to Unduplicated Student Group(s))	and/or Specific Grade Spans)

<b>2017-18</b> Select from New Action, Modified Action, or Unchanged Action:	<b>2018-19</b> Select from New Action, Modified Action, or Unchanged Action:	<b>2019-20</b> Select from New Action, Modified Action, or Unchanged Action:
Unchanged Action	Unchanged Action	Unchanged Action
10. Continue Fairfax After School and Tutoring (FAST) program	10. Continue Fairfax After School and Tutoring (FAST) program opportunities	10. Continue Fairfax After School and Tutoring (FAST) program opportunities

staff v tutorir services to s targeted, inte	emental pay for certificated who provide after school ng students in need of specific, ervention in math, ts, and language	staff tutori need interv	emental pay for certificated who provide after school ng services to students in of specific, targeted, vention in math, language and language development.	staff tutor neec inter	lemental pay for certificated who provide after school ing services to students in I of specific, targeted, vention in math, language and language development.
Budgeted Ex	penditures 2017-18		2018-19		2019-20
Amount	74,213	Amount	75,487	Amount	77,752
Source	Title I	Source	Title I	Source	Title I
Budget Reference	1000-1999: Certificated Personnel Salaries	Budget Reference	1000-1999: Certificated Personnel Salaries	Budget Reference	1000-1999: Certificated Personnel Salaries
Amount	12,786	Amount	12,878	Amount	13,264
Source	Title I	Source	Title I	Source	Title I
Budget Reference	3000-3999: Employee Benefits	Budget Reference	3000-3999: Employee Benefits	Budget Reference	3000-3999: Employee Benefits
Amount		Amount	200	Amount	200
Source		Source	Title I	Source	Title I
Budget Reference		Budget Reference	4000-4999: Books And Supplies supplies	Budget Reference	4000-4999: Books And Supplies supplies

For Actions/Services not included as contributing to meeting the Increased or Improved Services Requirement:

Location(s) (Select from All Schools, Specific Schools, and/or Specific Grade Spans)

# OR

For Actions/Services included as contributing to meeting the Increased or Improved Services Requirement:

Students to be Served (Select from English Learners, Foster Youth, and/or Low Income) English Learners Foster Youth Low Income	Scope of Services (Select from LEA-wide, Schoolwide, or Limited to Unduplicated Student Group(s)) LEA-wide	Location(s) (Select from All Schools, Specific Schools, and/or Specific Grade Spans) Specific Schools: All Schools
Actions/Services		
<b>2017-18</b> Select from New Action, Modified Action, or Unchanged Action:	<b>2018-19</b> Select from New Action, Modified Action, or Unchanged Action:	<b>2019-20</b> Select from New Action, Modified Action, or Unchanged Action:
Unchanged Action	Unchanged Action	Unchanged Action
11. Teacher Induction Programs for New Teachers	11. Teacher Induction Programs for New Teachers	11. Teacher Induction Programs for New Teachers
<ul> <li>Stipends for TIP support providers, intern coaches, and mentor teachers</li> </ul>	<ul> <li>Stipends for TIP support providers, intern coaches, and mentor teachers</li> </ul>	<ul> <li>Stipends for TIP support providers, intern coaches, and mentor teachers</li> </ul>
TIP /Intern Contracts KCSOS	TIP/Intern Contracts KCSOS	TIP/Intern Contracts KCSOS

	2017-18		2018-19		2019-20
Amount	67,048	Amount	68,200	Amount	70,246
Source	Supplemental and Concentration	Source	Supplemental and Concentration	Source	Supplemental and Concentration
Budget Reference	1000-1999: Certificated Personnel Salaries	Budget Reference	1000-1999: Certificated Personnel Salaries	Budget Reference	1000-1999: Certificated Personnel Salaries

Amount	11,553	Amount	11,637	Amount	11,986
Source	Supplemental and Concentration	Source	Supplemental and Concentration	Source	Supplemental and Concentration
Budget Reference	3000-3999: Employee Benefits	Budget Reference	3000-3999: Employee Benefits	Budget Reference	3000-3999: Employee Benefits
Amount	57,494	Amount	57,494	Amount	57,494
Source	Supplemental and Concentration	Source	Supplemental and Concentration	Source	Supplemental and Concentration
Budget Reference	5800: Professional/Consulting Services And Operating Expenditures	Budget Reference	5800: Professional/Consulting Services And Operating Expenditures	Budget Reference	5800: Professional/Consulting Services And Operating Expenditures
Amount	4,133	Amount	4,133	Amount	4,133
Source	Supplemental and Concentration	Source	Supplemental and Concentration	Source	Supplemental and Concentration
Budget Reference	7000-7439: Other Outgo indirect costs	Budget Reference	7000-7439: Other Outgo	Budget Reference	7000-7439: Other Outgo

For Actions/Services not included as contributing to meeting the Increased or Improved Services Requirement:

Students to be ServedLocation(s)(Select from All, Students with Disabilities, or Specific Student Groups)(Select from All Schools, Specific Schools, and/or Specific Grade Spans)

#### OR

For Actions/Services included as contributing to meeting the Increased or Improved Services Requirement:

Students to be Served	Scope of Services	Location(s)
(Select from English Learners, Foster	(Select from LEA-wide, Schoolwide, or	(Select from All Schools, Specific Schools,
Youth, and/or Low Income)	Limited to Unduplicated Student Group(s))	and/or Specific Grade Spans)
English Learners	LEA-wide	Specific Grade Spans: Kindergarten

Foster Youth
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Low Income

#### Actions/Services

#### 2017-18

**Unchanged Action:** 

#### **Unchanged Action**

- 12. Kindergarten Bridge Program
  - Supplemental pay for three certificated teachers who will provide

instruction to incoming kindergarten students who have not had access

to a pre-school preparatory program. This program will run the month

prior to the beginning of the school year.

 Supplemental pay for three classified instructional aides to assist the

classroom teacher in the kindergarten bridge classroom

- Supplies for kindergarten bridge program
- Transportation costs for the kindergarten bridge program

2018-19 Select from New Action. Modified Action. or Select from New Action. Modified Action. or Select from New Action. Modified Action. or **Unchanged Action:** 

### **Unchanged Action**

#### 12. Kindergarten Bridge Program

- Supplemental pay for three certificated teachers who will provide instruction to incoming kindergarten students who have not had access to a pre-school preparatory program. This program will run the month prior to the beginning of the school year.
- Supplemental pay for three classified instructional aides to assist the classroom teacher in the kindergarten bridge classroom
- Supplies for kindergarten bridge program
- Transportation costs for the kindergarten bridge program

# 2019-20 **Unchanged Action:**

#### **Unchanged Action**

- 12. Kindergarten Bridge Program
  - Supplemental pay for three certificated teachers who will provide instruction to incoming kindergarten students who have not had access to a pre-school preparatory program. This program will run the month prior to the beginning of the school year.
  - Supplemental pay for three classified instructional aides to assist the classroom teacher in the kindergarten bridge classroom
  - Supplies for kindergarten bridge program
  - Transportation costs for the • kindergarten bridge program

	2017-18		2018-19		2019-20
Amount	11,734	Amount	12,161	Amount	12,526
Source	Supplemental and Concentration	Source	Supplemental and Concentration	Source	Supplemental and Concentration
Budget Reference	1000-1999: Certificated Personnel Salaries	Budget Reference	1000-1999: Certificated Personnel Salaries	Budget Reference	1000-1999: Certificated Personnel Salaries
Amount	3,807	Amount	3,750	Amount	3,863
Source	Supplemental and Concentration	Source	Supplemental and Concentration	Source	Other
Budget Reference	2000-2999: Classified Personnel Salaries	Budget Reference	2000-2999: Classified Personnel Salaries	Budget Reference	2000-2999: Classified Personnel Salaries
Amount	2,961	Amount	2,984	Amount	3,079
Source	Supplemental and Concentration	Source	Supplemental and Concentration	Source	Other
Budget Reference	3000-3999: Employee Benefits	Budget Reference	3000-3999: Employee Benefits	Budget Reference	3000-3999: Employee Benefits
Amount	730	Amount	730	Amount	730
Source	Supplemental and Concentration	Source	Supplemental and Concentration	Source	Supplemental and Concentration
Budget Reference	4000-4999: Books And Supplies	Budget Reference	4000-4999: Books And Supplies	Budget Reference	4000-4999: Books And Supplies
Amount	1,600	Amount	1,600	Amount	1,600
Source	Supplemental and Concentration	Source	Supplemental and Concentration	Source	Supplemental and Concentration
Budget Reference	5700-5799: Transfers Of Direct Costs	Budget Reference	5700-5799: Transfers Of Direct Costs	Budget Reference	5700-5799: Transfers Of Direct Costs

Amount	5,090	Amount	5,015	Amount	5,166
Source	Other	Source	Other	Source	Other
Budget Reference	2000-2999: Classified Personnel Salaries fund 13	Budget Reference	2000-2999: Classified Personnel Salaries	Budget Reference	2000-2999: Classified Personnel Salaries
Amount	1,253	A	1 000	Amount	4.000
/ inouni	1,200	Amount	1,223	Amount	1,260
Source	Other	Amount Source	Other	Source	Other

For Actions/Services not included as contributing to meeting the Increased or Improved Services Requirement:

Students to be Served	Location(s)
(Select from All, Students with Disabilities, or Specific Student Groups)	(Select from All Schools, Specific Schools, and/or Specific Grade Spans)

OR

#### For Actions/Services included as contributing to meeting the Increased or Improved Services Requirement:

Students to be Served (Select from English Learners, Foster Youth, and/or Low Income)	<b>Scope of Services</b> (Select from LEA-wide, Schoolwide, or Limited to Unduplicated Student Group(s))	<b>Location(s)</b> (Select from All Schools, Specific Schools, and/or Specific Grade Spans)
English Learners	LEA-wide	Specific Schools: All Elementary Sites (3)
Foster Youth		
Low Income		
tiona/Samiana		

<b>2017-18</b> Select from New Action, Modified Action, or Unchanged Action:	<b>2018-19</b> Select from New Action, Modified Action, or Unchanged Action:	<b>2019-20</b> Select from New Action, Modified Action, or Unchanged Action:
New Action	Unchanged Action	Unchanged Action
13. Implement DIBELS Data System for reporting K-6 district wide.	13. Implement DIBELS Data System for reporting K-6 district wide.	13. Implement DIBELS Data System for reporting K-6 district wide.

 DIBELS to be utilized to provide DIBELS to be utilized to provide DIBELS to be utilized to provide timely data benchmark reports for timely data benchmark reports for timely data benchmark reports for data driven decisions to improve data driven decisions to improve data student outcomes. student outcomes. driven decisions to improve student Professional development Professional development outcomes. • Professional development travel/conference travel/conference • travel/conference subscriptions subscriptions • subscriptions materials materials • • materials

#### **Budgeted Expenditures**

2018-19 2019-20 2017-18 14.445 2.100 2.100 Amount Amount Amount Supplemental and Supplemental and Supplemental and Source Source Source Concentration Concentration Concentration Budget 5000-5999: Services And Budget 5000-5999: Services And Budget 5000-5999: Services And Reference Other Operating Reference Other Operating Reference Other Operating **Expenditures Expenditures Expenditures** PD/travel & conference 8.445 8.445 Amount 2.100 Amount Amount Supplemental and Supplemental and Supplemental and Source Source Source Concentration Concentration Concentration Budget 5000-5999: Services And Budget 5000-5999: Services And Budget 5000-5999: Services And Reference Other Operating Reference Other Operating Reference Other Operating **Expenditures Expenditures Expenditures** PD PD subscription 1.000 1,000 1,000 Amount Amount Amount

Source	Supplemental and Concentration	Source	Supplemental and Concentration	Source	Supplemental and Concentration
Budget Reference	4000-4999: Books And Supplies testing books	Budget Reference	4000-4999: Books And Supplies testing books	Budget Reference	4000-4999: Books And Supplies testing books

For Actions/Services not included as contributing to meeting the Increased or Improved Services Requirement:

Students to be Served	Location(s)
(Select from All, Students with Disabilities, or Specific Student Groups)	(Select from All Schools, Specific Schools, and/or Specific Grade Spans)
[Add selection here]	[Add selection here]

OR

#### For Actions/Services included as contributing to meeting the Increased or Improved Services Requirement:

Scope of Services       Location(s)         (Select from LEA-wide, Schoolwide, or       (Select from All Schools, Specific Schools, and/or Specific Grade Spans)         LEA-wide       Specific Schools: All Schools
2018-19 Select from New Action, Modified Action, or Unchanged Action:2019-20 Select from New Action, Modified Action, or Unchanged Action:New ActionNew Action14. ELA Support: 95 Percent Group to provide Foundational Skills/Phonics/ Read 18014. 95 Percent Group to provide Foundational Skills/Phonics/ Read 0• Professional Development • Curriculum• Professional Development • Supplies
<ul> <li>Professional Development</li> <li>Curriculum</li> </ul>

			•			
		Supplies				
Budgeted Ex	penditures					
	2017-18		2018	-19		2019-20
Amount	NA	Amount	77,000		Amount	27,000
Source	Other	Source	Supplem Concentr	ental and ation	Source	Supplemental and Concentration
Budget Reference	Not Applicable NA	Budget Reference	Services Expendit	onal/Consulting And Operating ures nt group/Read 180	Budget Reference	5800: Professional/Consulting Services And Operating Expenditures PD
Amount	NA	Amount	35,000		Amount	35,000
Source	Other	Source	Supplem Concentr	ental and ation	Source	Supplemental and Concentration
Budget Reference	Not Applicable NA	Budget 4000-4999: Books And Reference Supplies Curriculum and supplies		Budget Reference	4000-4999: Books And Supplies Curriculum and supplies	
Action 15						
[Add sel	ection here]			[Add selection here]		

OR

	English Learners	LEA-wide	
	Foster Youth		
	Low Income		
Actio	ns/Services		

New Action	New Action
15. Math Intervention	15. Math Intervention

	Professional Development		Professional Development			
		Curriculum		Currie	Curriculum	
		Supplies		Supplies		
Budgeted Ex	Budgeted Expenditures					
Amount	NA	Amount	80,000	Amount	80,000	
Source	Other	Source Supplemental and Concentration		Source	Supplemental and Concentration	
Budget Reference	Not Applicable NA	Budget Reference	4000-4999: Books And Supplies curriculum/supplies	Budget Reference	4000-4999: Books And Supplies curriculum/supplies	

# Goals, Actions, & Services

Strategic Planning Details and Accountability Complete a copy of the following table for each of the LEA's goals. Duplicate the table as needed.

	(Select from Ne	w Goal, Modified Goal, or Unchanged Goal)
	Unchange	d Goal
Goal 2	All English le	arner students will attain English language proficiency.
State and/or Local Priorities addressed by this goal:		State Priorities:       Priority 4: Pupil Achievement (Pupil Outcomes)         Local Priorities:
Identified Need:		Priority 4 A. California Dashboard in English Language Arts places the English Learner Progress student population district in "Orange" Performance level, with a status of very low with 70.3 points below level 3. The change for the the district indicates increased by 14.3 points. Math data by the Dashboard indicates "Yellow" Performance Level with a status of low with 92.2 points below level 3. The change shows an increase of 5.3 points. Disaggregated data indicates the "EL" student population in ELA is 118.6 points below level 3,status low, with an increase of 8.8 points. Disaggregated data indicates the "EL" student population in Math is 134.5 points below level 3,status very low, with an decline 3.4 points. CST Science 5th grade "All Students" 16% Proficient/Advanced CST Science 5th grade "All Students" 57% Proficient/Advanced CST Science 5th grade "EL ONLY" -1% Proficient/Advanced CST Science 5th grade "EL ONLY" -1% Proficient/Advanced CST Science 8th grade "EL ONLY" -1% Proficient/Advanced CST Science 8th grade "EL ONLY" -1% Proficient/Advanced CAASPP data ELA "ALL STUDENTS" 23% Proficient/Advanced CAASPP data ELA "ALL STUDENTS" 16% Proficient/Advanced CAASPP data ELA "ALL STUDENTS" 16% Proficient/Advanced

#### CAASPP data Math "EL ONLY" 3% Proficient/Advanced

B. The Academic Performance Index- N/A

C. The percentage of pupils who have successfully completed courses that satisfy the requirements for entrance to the UC or CSU, or career technical education sequences or programs of study that align with state board approved career technical education standards and frameworks. N/A

D. LEA wide AMAO no longer available. The new California Dashboard indicated that English Learner Progress declined by 6% based on CELDT and reclassification data. The performance color is "Orange".

E. The English learner reclassification rate has increased to 9%%

F. The percentage of pupils who have passed an advanced placement examination with a score of 3 or higher. N/A

G. The percentage of pupils who participate in, and demonstrate college preparedness pursuant to, the Early Assessment Program, or any subsequent assessment of college preparedness. N/A

### Expected Annual Measureable Outcomes

Metrics/Indicators	Baseline	2017-18	2018-19	2019-20
Priority 4 A. Statewide assessments	Priority 4 A. Statewide assessments	Priority 4 A. Statewide assessments -	Priority 4 A. Statewide assessments -	Priority 4 A. Statewide Assessments
B. The Academic Performance Index- N/A	Increase standard met/exceed as measured on the CAASPP to 5% district	Increase standard met/exceed as measured on the CAASPP to 5% district	Increase standard met/exceed as measured on the CAASPP to 7% district	Increase standard met/exceed as measured on the CAASPP to 9% district
C. The percentage of pupils who have successfully completed courses that satisfy the	wide for the EL Only Subgroup. 2016 Math 3%	wide for the EL Only Subgroup.	wide for the EL Only Subgroup.	wide for the EL Only Subgroup.

Metrics/Indicators	Baseline	2017-18	2018-19	2019-20
requirements for entrance to the UC or CSU, or career technical	2016 ELA 3% B. The Academic	B. The Academic Performance Index- N/A	B. The Academic Performance Index- N/A	B. The Academic Performance Index- N/A
education sequences or programs of study that align with state board approved career technical education standards and frameworks. N/A D. The percentage of English learner pupils who make progress toward English proficiency as measured by the CELDT; or any	Performance Index- N/A C. The percentage of pupils who have successfully completed courses that satisfy the requirements for entrance to the UC or CSU, or career technical education sequences or programs of study that align with state board approved career technical education	C. The percentage of pupils who have successfully completed courses that satisfy the requirements for entrance to the UC or CSU, or career technical education sequences or programs of study that align with state board approved career technical education standards and frameworks. N/A	C. The percentage of pupils who have successfully completed courses that satisfy the requirements for entrance to the UC or CSU, or career technical education sequences or programs of study that align with state board approved career technical education standards and frameworks. N/A	C. The percentage of pupils who have successfully completed courses that satisfy the requirements for entrance to the UC or CSU, or career technical education sequences or programs of study that align with state board approved career technical education standards and frameworks. N/A
subsequent assessment of English proficiency, as certified by the state board.	standards and frameworks. N/A D. AMAO no longer applicable. Increase in numbers of new test	<ul><li>D. Increase in numbers of new test posted expectations.</li><li>E. Maintain the English</li></ul>	D. Increase in numbers of students attaining language proficiency as indicated on ELPAC.	D. Increase in numbers of students attaining language proficiency as indicated on ELPAC.
E. Increase the English learner reclassification rate.	E. Increase the English learner reclassification	learner reclassification rate- 10%	E. Increase the English learner reclassification rate- 11%	E. Maintain the English learner reclassification rate- 11%
F. The percentage of pupils who have passed an advanced placement examination with a score of 3 or higher. N/A	rate to 10% F. The percentage of pupils who have passed an advanced placement examination with a score of 3 or higher.	pupils who have passed an advanced placement examination with a score of 3 or higher. N/A G. The percentage of	F. The percentage of pupils who have passed an advanced placement examination with a score of 3 or higher. N/A	F. The percentage of pupils who have passed an advanced placement examination with a score of 3 or higher. N/A
G. The percentage of pupils who participate in, and demonstrate college	N/A	pupils who participate in, and demonstrate college preparedness pursuant	G. The percentage of pupils who participate in, and demonstrate college	G. The percentage of pupils who participate in, and demonstrate college

Metrics/Indicators	Baseline	2017-18	2018-19	2019-20
preparedness pursuant to, the Early Assessment Program, or any subsequent assessment of college preparedness. N/A	G. The percentage of pupils who participate in, and demonstrate college preparedness pursuant to, the Early Assessment Program, or any subsequent assessment of college preparedness. N/A	to, the Early Assessment Program, or any subsequent assessment of college preparedness. N/A	preparedness pursuant to, the Early Assessment Program, or any subsequent assessment of college preparedness. N/A	preparedness pursuant to, the Early Assessment Program, or any subsequent assessment of college preparedness. N/A

# **Planned Actions / Services**

Complete a copy of the following table for each of the LEA's Actions/Services. Duplicate the table, including Budgeted Expenditures, as needed.

### Action 1

For Actions/Services not included as contributing to meeting the Increased or Improved Services Requirement:

Students to be Served	Location(s)
(Select from All, Students with Disabilities, or Specific Student Groups)	(Select from All Schools, Specific Schools, and/or Specific Grade Spans)

#### OR

For Actions/Services included as contributing to meeting the Increased or Improved Services Requirement:

Students to be Served	Scope of Services	Location(s)
(Select from English Learners, Foster	(Select from LEA-wide, Schoolwide, or	(Select from All Schools, Specific Schools,
Youth, and/or Low Income)	Limited to Unduplicated Student Group(s))	and/or Specific Grade Spans)
English Learners	LEA-wide	Specific Schools: All Schools

<b>2017-18</b>	<b>2018-19</b>	<b>2019-20</b>
Select from New Action, Modified Action, or	Select from New Action, Modified Action, or	Select from New Action, Modified Action, or
Unchanged Action:	Unchanged Action:	Unchanged Action:
Unchanged Action	Modified Action	

1. English language development	1. English language development	1. English language development	
instructional strategy professional	instructional strategy professional	instructional strategy professional	
development	development	development	
<ul> <li>Travel and conference for site EL</li></ul>	<ul> <li>Travel and conference for site EL</li></ul>	<ul> <li>Travel and conference for site EL</li></ul>	
TOSA's focused on English	TOSA's focused on English	TOSA's focused on English	
learners and ELD strategies	learners and ELD strategies	learners and ELD strategies	
	supplies	supplies	

	2017-18		2018-19		2019-20
Amount	5,000	Amount	5,000	Amount	5,000
Source	Supplemental and Concentration	Source	Supplemental and Concentration	Source	Supplemental and Concentration
Budget Reference	5000-5999: Services And Other Operating Expenditures	Budget Reference	5000-5999: Services And Other Operating Expenditures	Budget Reference	5000-5999: Services And Other Operating Expenditures

### Action 2

For Actions/Services not included as contributing to meeting the Increased or Improved Services Requirement:

Students to be Served	Location(s)
(Select from All, Students with Disabilities, or Specific Student Groups)	(Select from All Schools, Specific Schools, and/or Specific Grade Spans)

OR

#### For Actions/Services included as contributing to meeting the Increased or Improved Services Requirement:

Students to be Served	Scope of Services	<b>Location(s)</b>
(Select from English Learners, Foster	(Select from LEA-wide, Schoolwide, or	(Select from All Schools, Specific Schools,
Youth, and/or Low Income)	Limited to Unduplicated Student Group(s))	and/or Specific Grade Spans)
English Learners	LEA-wide	Specific Schools: All Schools

<b>2017-18</b> Select from New Action, Modified Action, or Unchanged Action:	Select from New Action, Modified Action, or	<b>2019-20</b> Select from New Action, Modified Action, or Unchanged Action:	
Modified Action	Unchanged Action	Unchanged Action	
<ol> <li>Analyze local assessments and CELDT/ELPAC results to target student's needs in specific domains</li> <li>Utilize student data management system, Illuminate, to analyze local and state English learner assessment results in order to better target EL's intervention: Phase out School City.</li> <li>provide substitutes for collaboration utilizing data.</li> <li>Books/materials.</li> <li>Reclassification celebration for students, staff, community.</li> </ol>	<ul> <li>2. Analyze local assessments and ELPAC results to target student's needs in specific domains</li> <li>Utilize student data management system, Illuminate, to analyze local and state English learner assessment results in order to better target EL's intervention</li> <li>provide substitutes for collaboration utilizing data.</li> <li>Books/Materials.</li> <li>Reclassification celebration for students, staff, community.</li> </ul>	<ul> <li>2. Analyze local assessments and ELPAC results to target student's needs in specific domains</li> <li>Utilize student data management system, Illuminate, to analyze local and state English learner assessment results in order to better target EL's intervention</li> <li>provide substitutes for collaboration utilizing data.</li> <li>Books/materials</li> <li>Reclassification celebration for students, staff, community.</li> </ul>	

•	•				
	2017-18		2018-19		2019-20
Amount	27,208	Amount	3,420	Amount	3,420
Source	Supplemental and Concentration	Source	Supplemental and Concentration	Source	Supplemental and Concentration
Budget Reference	5800: Professional/Consulting Services And Operating Expenditures school city phase out	Budget Reference	3000-3999: Employee Benefits benefits	Budget Reference	3000-3999: Employee Benefits benefits
Amount	23,048	Amount	23,739	Amount	24,451

Source	Supplemental and Concentration	Source	Supplemental and Concentration	Source	Supplemental and Concentration
Budget Reference	1000-1999: Certificated Personnel Salaries substitutes	Budget Reference	1000-1999: Certificated Personnel Salaries	Budget Reference	1000-1999: Certificated Personnel Salaries
Amount	980	Amount	980	Amount	980
Source	Supplemental and Concentration	Source	Supplemental and Concentration	Source	Supplemental and Concentration
Budget Reference	4000-4999: Books And Supplies	Budget Reference	4000-4999: Books And Supplies	Budget Reference	4000-4999: Books And Supplies
Amount	68,000	Amount	68,000	Amount	68,000
Source	Supplemental and Concentration	Source	Supplemental and Concentration	Source	Supplemental and Concentration
Budget Reference	5800: Professional/Consulting Services And Operating Expenditures Illuminate Education implementation	Budget Reference	5800: Professional/Consulting Services And Operating Expenditures Illuminate	Budget Reference	5800: Professional/Consulting Services And Operating Expenditures Illuminate
Amount		Amount	2,000	Amount	2,000
Source		Source	Supplemental and Concentration	Source	Supplemental and Concentration
Budget Reference		Budget Reference	4000-4999: Books And Supplies supplies for celebration	Budget Reference	4000-4999: Books And Supplies supplies for celebration

For Actions/Services not included as contributing to meeting the Increased or Improved Services Requirement:

Students to be ServedLocation(s)(Select from All, Students with Disabilities, or Specific Student Groups)(Select from All Schools, Specific Schools, and/or Specific Grade Spans)

OR

For Actions/S	Services included as contributin	g to meeting tl	ne Increased or Improved Serv	ices Requirem	ent:	
<b>Students to be Served</b> (Select from English Learners, Foster Youth, and/or Low Income)		(Select	<b>Scope of Services</b> (Select from LEA-wide, Schoolwide, or Limited to Unduplicated Student Group(s))		<b>Location(s)</b> (Select from All Schools, Specific Schools, and/or Specific Grade Spans)	
English I	Learners	LEA-wi	de	Specific	c Schools: All Schools	
Actions/Serv	ices					
		Select from New Action, Modified Action, or		<b>2019-20</b> Select from New Action, Modified Action, of Unchanged Action:		
Modified Act	ion	Unchanged	Action	Unchanged	Action	
<ul> <li>3. Provide EL support for staff development on the use of research based English Learner instructional strategies (TOSAs)</li> <li>Four teachers on special assignment to guide and coach school site staff on best practices and data analysis for EL's. Targeted CELDT preparation for students and staff, on-going monitoring of integrated and designated ELD</li> </ul>		development English Lear (TOSAs) • Four t assig schoo and c Targe stude monit	- support for staff on the use of research based ner instructional strategies eachers on special nment to guide and coach of site staff on best practices lata analysis for EL's. eted CELDT preparation for ints and staff, on-going foring of integrated and nated ELD	developmen English Lear (TOSAs) • Four tassig schoo and o Targo stude moni	L support for staff t on the use of research base mer instructional strategies teachers on special inment to guide and coach ol site staff on best practices data analysis for EL's. eted CELDT preparation for ents and staff, on-going toring of integrated and gnated ELD	
Budgeted Ex	penditures 2017-18		2018-19		2019-20	
Amount	240,824	Amount	234,511	Amount	241,546	
Source	Supplemental and Concentration	Source	Supplemental and Concentration	Source	Supplemental and Concentration	
Budget Reference	1000-1999: Certificated Personnel Salaries	Budget Reference	1000-1999: Certificated Personnel Salaries	Budget Reference	1000-1999: Certificated Personnel Salaries	

Amount	93,771	Amount	93,594	Amount	99,482
Source	Supplemental and Concentration	Source	Supplemental and Concentration	Source	Supplemental and Concentration
Budget Reference	3000-3999: Employee Benefits	Budget Reference	3000-3999: Employee Benefits	Budget Reference	3000-3999: Employee Benefits
Amount	76,215	Amount	75,301	Amount	80,856
Source	Title III	Source	Title III	Source	Title III
Budget Reference	1000-1999: Certificated Personnel Salaries Re: 4203	Budget Reference	1000-1999: Certificated Personnel Salaries	Budget Reference	1000-1999: Certificated Personnel Salaries
Amount	30,555	Amount	28,253	Amount	32,418
Source	Title III	Source	Title III	Source	Title III
Budget Reference	3000-3999: Employee Benefits Re:4203	Budget Reference	3000-3999: Employee Benefits	Budget Reference	3000-3999: Employee Benefits

For Actions/Services not included as contributing to meeting the Increased or Improved Services Requirement:

Students to be Served	Location(s)
(Select from All, Students with Disabilities, or Specific Student Groups)	(Select from All Schools, Specific Schools, and/or Specific Grade Spans)

OR

#### For Actions/Services included as contributing to meeting the Increased or Improved Services Requirement:

(S Yo	tudents to be Served Select from English Learners, Foster outh, and/or Low Income) nglish Learners	Scope of Services (Select from LEA-wide, Schoolwide, or Limited to Unduplicated Student Group(s)) LEA-wide	Location(s) (Select from All Schools, Specific Schools, and/or Specific Grade Spans) Specific Schools: All Schools
Actions	/Services		

ions/Services

2017-18

2018-19

 

 Select from New Action, Modified Action, or Unchanged Action:
 Select from New Action, Modified Action, or Unchanged Action:
 Select from New Action, Modified Action, or Unchanged Action:

Unchanged Action Unchanged Action		Unchanged Action	Unchanged Action	
4. English learner support 4. English learner support		4. English learner support	4. English learner support	
	<ul> <li>EL Certificated Staff focused on</li></ul>	<ul> <li>EL Certificated Staff focused on</li></ul>	<ul> <li>EL Certificated Staff focused on</li></ul>	
	reading instruction for EL	reading instruction for EL	reading instruction for EL	
	students	students	students	
	<ul> <li>EL Classified Staff focused on</li></ul>	<ul> <li>EL Classified Staff focused on</li></ul>	<ul> <li>EL Classified Staff focused on</li></ul>	
	primary language support for EL	primary language support for EL	primary language support for EL	
	students	students	students	

2017-18			2018-19		2019-20
Amount	182,183	Amount	187,648	Amount	193,277
Source	Supplemental and Concentration	Source	Supplemental and Concentration	Source	Supplemental and Concentration
Budget Reference	1000-1999: Certificated Personnel Salaries	Budget Reference	1000-1999: Certificated Personnel Salaries	Budget Reference	2000-2999: Classified Personnel Salaries
Amount	322,011	Amount	334,897	Amount	344,944
Source	Supplemental and Concentration	Source	Supplemental and Concentration	Source	Supplemental and Concentration
Budget Reference	2000-2999: Classified Personnel Salaries	Budget Reference	2000-2999: Classified Personnel Salaries	Budget Reference	2000-2999: Classified Personnel Salaries
Amount	207,263	Amount	240,712	Amount	258,199
Source	Supplemental and Concentration	Source	Supplemental and Concentration	Source	Supplemental and Concentration
Budget Reference	3000-3999: Employee Benefits	Budget Reference	3000-3999: Employee Benefits	Budget Reference	3000-3999: Employee Benefits

Amount	58,793	Amount	76,344	Amount	78,634
Source	Title I	Source	Title I	Source	Title I
Budget Reference	2000-2999: Classified Personnel Salaries re: 3010	Budget Reference	2000-2999: Classified Personnel Salaries	Budget Reference	2000-2999: Classified Personnel Salaries
Amount	17,106	Amount	11,775	Amount	18,148
Source	Title I	Source	Title I	Source	Title I
Budget Reference	3000-3999: Employee Benefits re:3010	Budget Reference	3000-3999: Employee Benefits	Budget Reference	3000-3999: Employee Benefits

For Actions/Services not included as contributing to meeting the Increased or Improved Services Requirement:

Students to be Served	Location(s)
(Select from All, Students with Disabilities, or Specific Student Groups)	(Select from All Schools, Specific Schools, and/or Specific Grade Spans)

#### OR

#### For Actions/Services included as contributing to meeting the Increased or Improved Services Requirement:

<b>Students to be Served</b>	Scope of Services	Location(s)
(Select from English Learners, Foster	(Select from LEA-wide, Schoolwide, or	(Select from All Schools, Specific Schools,
Youth, and/or Low Income)	Limited to Unduplicated Student Group(s))	and/or Specific Grade Spans)
English Learners	LEA-wide	Specific Schools: All Schools

<b>2017-18</b> Select from New Action, Modified Action, or Unchanged Action:	<b>2018-19</b> Select from New Action, Modified Action, or Unchanged Action:	<b>2019-20</b> Select from New Action, Modified Action, or Unchanged Action:
Unchanged Action	Unchanged Action	Unchanged Action
5. District language department services	5. District language department services	5. District language department services

<ul> <li>Language Department</li></ul>	<ul> <li>Language Department</li></ul>	<ul> <li>Language Department</li></ul>
Certificated Staff focused on site	Certificated Staff focused on site	Certificated Staff focused on site
support of English learners,	support of English learners,	support of English learners,
professional development,	professional development,	professional development,
compliance with the English	compliance with the English	compliance with the English
learner program, and monitoring	learner program, and monitoring	learner program, and monitoring
progress of language	progress of language	progress of language
development	development	development
<ul> <li>Language Department Classified</li></ul>	<ul> <li>Language Department Classified</li></ul>	<ul> <li>Language Department Classified</li></ul>
Staff focused on site support of	Staff focused on site support of	Staff focused on site support of
English learner primary language	English learner primary language	English learner primary language
testing and record keeping,	testing and record keeping,	testing and record keeping,

2017-18		2018-19		2019-20	
Amount	139,477	Amount	143,661	Amount	147,971
Source	Supplemental and Concentration	Source	Supplemental and Concentration	Source	Supplemental and Concentration
Budget Reference	1000-1999: Certificated Personnel Salaries	Budget Reference	1000-1999: Certificated Personnel Salaries	Budget Reference	1000-1999: Certificated Personnel Salaries
Amount	61,328	Amount	63,168	Amount	65,063
Source	Supplemental and Concentration	Source	Supplemental and Concentration	Source	Supplemental and Concentration
Budget Reference	2000-2999: Classified Personnel Salaries	Budget Reference	2000-2999: Classified Personnel Salaries	Budget Reference	2000-2999: Classified Personnel Salaries
Amount	83,432	Amount	84,376	Amount	88,513
Source	Supplemental and Concentration	Source	Supplemental and Concentration	Source	Supplemental and Concentration

Budget Reference	3000-3999: Employee Benefits	Budget Reference	3000-3999: Employee Benefits	Budget Reference	3000-3999: Employee Benefits
Amount	18,646	Amount	19,205	Amount	19,781
Source	Title I	Source	Title I	Source	Title I
Budget Reference	2000-2999: Classified Personnel Salaries re:3010	Budget Reference	2000-2999: Classified Personnel Salaries	Budget Reference	2000-2999: Classified Personnel Salaries
Amount	13,180	Amount	11,979	Amount	13,982
Source	Title I	Source	Title I	Source	Title I
Budget Reference	3000-3999: Employee Benefits	Budget Reference	3000-3999: Employee Benefits	Budget Reference	3000-3999: Employee Benefits

For Actions/Services not included as contributing to meeting the Increased or Improved Services Requirement:

Students to be ServedLocation(s)(Select from All, Students with Disabilities, or Specific Student Groups)(Select from All Schools, Specific Schools, and/or Specific Grade Spans)

#### OR

For Actions/Services included as contributing to meeting the Increased or Improved Services Requirement:

<b>Students to be Served</b>	Scope of Services	Location(s)
(Select from English Learners, Foster	(Select from LEA-wide, Schoolwide, or	(Select from All Schools, Specific Schools,
Youth. and/or Low Income)	Limited to Unduplicated Student Group(s))	and/or Specific Grade Spans)
English Learners	LEA-wide	Specific Schools: All Schools

#### **Actions/Services**

<b>2017-18</b> Select from New Action, Modified Action, or Unchanged Action:	<b>2018-19</b> Select from New Action, Modified Action, or Unchanged Action:	<b>2019-20</b> Select from New Action, Modified Action, or Unchanged Action:
New Action	Unchanged Action	Unchanged Action
2.6 Language Learning Software	2.6 Language Learning Software	2.6 Language Learning Software

<ul> <li>provide language learning software for language support for wide range of EL learners, newcomersYear 1 of a 3 year contract</li> </ul>	<ul> <li>provide language learning software for language support for wide range of learners, newcomers.</li> </ul>	<ul> <li>provide language learning software for language support for wide range of learners, newcomers</li> </ul>
	Year 2 of a 3 year contractmay add additional licenses if needed	Year 3 of a 3 year contract. Mat add additional licenses if needed.

	2017-18		2018-19		2019-20
Amount	20,000	Amount	10,000	Amount	10,000
Source	Supplemental and Concentration	Source	Supplemental and Concentration	Source	Supplemental and Concentration
Budget Reference	5800: Professional/Consulting Services And Operating Expenditures	Budget Reference	4000-4999: Books And Supplies	Budget Reference	4000-4999: Books And Supplies

# Goals, Actions, & Services

Strategic Planning Details and Accountability Complete a copy of the following table for each of the LEA's goals. Duplicate the table as needed.

State and/or Local       State Priorities: Priority 3: Parental Involvement (Engagement)         Driorities addressed by       Local Priorities:         dentified Need:       Priority 3         A. Efforts the school district makes to seek parent input in making decisions for the school district and each individual school site.         The District has a number of parent committees in order to seek parent input in decision making, Migrant PAC has 30% participation. Attendance at District Advisory Committee is 50%, Maintained attendance at DELAC at 75%. Surveys are also utilized to solicit feedback from all stakeholder groups. Staff Survey participation in Parent Survey to 50%.         B. How the school district will promote parental participation in programs for unduplicated pupils. The District has a number of parent committees in order to seek parent input in decision making for unduplicated pupils. The District has a number of parent committees in order to seek parent input in decision making for unduplicated pupils. The District has a number of parent committees in order to seek parent input in decision making for unduplicated pupils. Attendance at DELAC at 75%. Surveys are also utilized to solicit feedback from all		(Select from New Goal, Modified Goal, or Unchanged Goal)						
State and/or Local       State Priorities: Priority 3: Parental Involvement (Engagement)         Docal Priorities addressed by       Local Priorities:         dentified Need:       Priority 3         A. Efforts the school district makes to seek parent input in making decisions for the school district and each individual school site.         The District has a number of parent committees in order to seek parent input in decision making, Migrant PAC has 30% participation. Attendance at District Advisory Committee is 50%, Maintained attendance at DELAC at 75%. Surveys are also utilized to solicit feedback from all stakeholder groups. Staff Survey participation was 82%. Increased participation in Student Survey by Jr. High students to 100%, Increased participation in Parent Survey to 50%.         B. How the school district will promote parental participation in programs for unduplicated pupils. The District has a number of parent committees in order to seek parent input in decision making for unduplicated pupils. Attendance at District Advisory Committee where unduplicated pupils have representatives is 50%, maintained attendance at DELAC at 75%. Surveys are also utilized to solicit feedback from all		Unchanged Goal						
State and/or Local       State Priorities: Priority 3: Parental Involvement (Engagement)         Docal Priorities addressed by       Local Priorities:         dentified Need:       Priority 3         A. Efforts the school district makes to seek parent input in making decisions for the school district and each individual school site.         The District has a number of parent committees in order to seek parent input in decision making, Migrant PAC has 30% participation. Attendance at District Advisory Committee is 50%, Maintained attendance at DELAC at 75%. Surveys are also utilized to solicit feedback from all stakeholder groups. Staff Survey participation was 82%. Increased participation in Student Survey by Jr. High students to 100%, Increased participation in Parent Survey to 50%.         B. How the school district will promote parental participation in programs for unduplicated pupils. The District has a number of parent committees in order to seek parent input in decision making for unduplicated pupils. Attendance at District Advisory Committee where unduplicated pupils have representatives is 50%, maintained attendance at DELAC at 75%. Surveys are also utilized to solicit feedback from all								
Priorities addressed by his goal:       Local Priorities:         dentified Need:       Priority 3         A. Efforts the school district makes to seek parent input in making decisions for the school district and each individual school site.         The District has a number of parent committees in order to seek parent input in decision making, Migrant PAC has 30% participation. Attendance at District Advisory Committee is 50%, Maintained attendance at DELAC at 75%. Surveys are also utilized to solicit feedback from all stakeholder groups. Staff Survey participation was 82%. Increased participation in Student Survey by Jr. High students to 100%, Increased participation in Parent Survey to 50%.         B. How the school district will promote parental participation in programs for unduplicated pupils. The District Advisory Committees in order to seek parent input in decision making for unduplicated pupils. Attendance at DELAC at 75%. Surveys are also utilized to solicit feedback from all	Goal 3	The District v	vill increase the level of parent engagement and opportunities throughout all grade levels.					
<ul> <li>Priority 3</li> <li>A. Efforts the school district makes to seek parent input in making decisions for the school district and each individual school site. The District has a number of parent committees in order to seek parent input in decision making, Migrant PAC has 30% participation. Attendance at District Advisory Committee is 50%, Maintained attendance at DELAC at 75%. Surveys are also utilized to solicit feedback from all stakeholder groups. Staff Survey participation was 82%. Increased participation in Student Survey by Jr. High students to 100%, Increased participation in Parent Survey to 50%.</li> <li>B. How the school district will promote parental participation in programs for unduplicated pupils. The District has a number of parent committees in order to seek parent input in decision making for unduplicated pupils. Attendance at District Advisory Committee where unduplicated pupils have representatives is 50%, maintained attendance at DELAC at 75%. Surveys are also utilized to solicit feedback from all</li> </ul>	State and/or Local Priorities addressed by this goal:							
<ul> <li>Priority 3</li> <li>A. Efforts the school district makes to seek parent input in making decisions for the school district and each individual school site. The District has a number of parent committees in order to seek parent input in decision making, Migrant PAC has 30% participation. Attendance at District Advisory Committee is 50%, Maintained attendance at DELAC at 75%. Surveys are also utilized to solicit feedback from all stakeholder groups. Staff Survey participation was 82%. Increased participation in Student Survey by Jr. High students to 100%, Increased participation in Parent Survey to 50%.</li> <li>B. How the school district will promote parental participation in programs for unduplicated pupils. The District has a number of parent committees in order to seek parent input in decision making for unduplicated pupils. Attendance at District Advisory Committee where unduplicated pupils have representatives is 50%, maintained attendance at DELAC at 75%. Surveys are also utilized to solicit feedback from all</li> </ul>								
The District has a number of parent committees in order to seek parent input in decision making for unduplicated pupils. Attendance at District Advisory Committee where unduplicated pupils have representatives is 50%, maintained attendance at DELAC at 75%. Surveys are also utilized to solicit feedback from all	ldentified Need:		<ul> <li>A. Efforts the school district makes to seek parent input in making decisions for the school district and each individual school site.</li> <li>The District has a number of parent committees in order to seek parent input in decision making, Migrant PAC has 30% participation. Attendance at District Advisory Committee is 50%, Maintained attendance at DELAC at 75%. Surveys are also utilized to solicit feedback from all stakeholder groups. Staff Survey participation was 82%. Increased participation in Student Survey by Jr. High</li> </ul>					
stakeholder groups. Staff Survey participation was 82%. Increased participation in Student Survey by Jr. High students to 100%, Increased participation in Parent Survey to 50%. C. How the school district will promote parental participation in programs for individuals with			The District has a number of parent committees in order to seek parent input in decision making for unduplicated pupils. Attendance at District Advisory Committee where unduplicated pupils have representatives is 50%, maintained attendance at DELAC at 75%. Surveys are also utilized to solicit feedback from all stakeholder groups. Staff Survey participation was 82%. Increased participation in Student Survey by Jr. High students to 100%, Increased participation in Parent Survey to 50%.					
exceptional needs.								

## **Expected Annual Measureable Outcomes**

Metrics/Indicators	Baseline	2017-18	2018-19	2019-20
Priority 3	Priority 3	Priority 3	Priority 3	Priority 3
A. Efforts the school district makes to seek parent input in making decisions for the school	A. District Parent Committees and Parent Participation Rate:	A. District Parent Committees and Parent Participation Rate:	A. District Parent Committees and Parent Participation Rate:	A. District Parent Committees and Parent Participation Rate:
district and each individual school site.	<ul> <li>District Advisory-50%</li> </ul>	District     Advisory-55%	District     Advisory-55%	District     Advisory-60%
	Goal to increase parent participation by 10%	Goal to increase parent participation by 10%	Goal to maintain parent participation.	Goal to increase parent participation by 10%
	Surveys are also utilized to solicit feedback from all stakeholder groups.	Surveys are also utilized to solicit feedback from all stakeholder groups.	Surveys are also utilized to solicit feedback from all stakeholder groups.	Surveys are also utilized to solicit feedback from all stakeholder groups.
	Parent Participation 50%	Parent Participation 55%	Parent Participation 55%	Parent Participation 55%
	Goal to increase by 10 %	Goal to increase by 10 %	Goal to Maintain.	Goal to increase by 10%
B. How the school district will promote parental participation in programs for unduplicated pupils.	<ul> <li>B. District Parent</li> <li>Committees and Parent</li> <li>Participation Rate: <ul> <li>Migrant PAC</li> <li>30%</li> <li>DELAC 75%</li> </ul> </li> </ul>	<ul> <li>B. District Parent</li> <li>Committees and Parent</li> <li>Participation Rate: <ul> <li>Migrant PAC</li> <li>33%</li> <li>DELAC 82%</li> </ul> </li> </ul>	<ul> <li>B. District Parent</li> <li>Committees and Parent</li> <li>Participation Rate: <ul> <li>Migrant PAC</li> <li>33%</li> <li>DELAC 82%</li> </ul> </li> <li>Goal to maintain parent</li> </ul>	<ul> <li>B.District Parent</li> <li>Committees and Parent</li> <li>Participation Rate: <ul> <li>Migrant PAC</li> <li>36%</li> <li>DELAC 90%</li> </ul> </li> <li>Goal to increase parent</li> </ul>
	Goal to increase parent participation by 12%	Goal to increase parent participation by 12%	participation.	participation by 10%

Metrics/Indicators	Baseline	2017-18	2018-19	2019-20
	Surveys are also utilized to solicit feedback from all parent stakeholder groups.	Surveys are also utilized to solicit feedback from all patent stakeholder groups.	Surveys are also utilized to solicit feedback from all parent stakeholder groups.	Surveys are also utilized to solicit feedback from all parent stakeholder groups.
	Parent Participation	Parent Participation	Parent Participation 55%	Parent Participation 55%
	Goal to increase by 10 %	Goal to increase by 10 %	Goal to increase by 10% C. How the school	Goal to increase by 10 %
C. How the school district will promote parental participation in programs for individuals with exceptional needs.	C. How the school district will promote parental participation in programs for individuals	C. How the school district will promote parental participation in programs for individuals	district will promote parental participation in programs for individuals with exceptional needs.	C. How the school district will promote parental participation in programs for individuals with exceptional needs.
	with exceptional needs. District's has 97% attendance and participation in all IEP and 504 meetings.	with exceptional needs. Increase the District's 100% attendance and participation in all IEP and 504 meetings.	Maintain the District's 100% attendance and participation in all IEP and 504 meetings.	Maintain the District's 100% attendance and participation in all IEP and 504 meetings.

## **Planned Actions / Services**

Complete a copy of the following table for each of the LEA's Actions/Services. Duplicate the table, including Budgeted Expenditures, as needed.

## Action 1

For Actions/Services not included as contributing to meeting the Increased or Improved Services Requirement:

Students to be Served	Location(s)
(Select from All, Students with Disabilities, or Specific Student Groups)	(Select from All Schools, Specific Schools, and/or Specific Grade Spans)

OR

For Actions/Services included as contributing to meeting the Increased or Improved Services Requirement:

Students to be Served (Select from English Learners, Foster Youth, and/or Low Income) English Learners Foster Youth Low Income	Scope of Services (Select from LEA-wide, Schoolwide, or Limited to Unduplicated Student Group(s)) LEA-wide	Location(s) (Select from All Schools, Specific Schools and/or Specific Grade Spans) Specific Schools: All Schools		
Actions/Services				
Select from New Action, Modified Action, or	<b>2018-19</b> Select from New Action, Modified Action, or Unchanged Action:	<b>2019-20</b> Select from New Action, Modified Action, or Unchanged Action:		
Unchanged Action	Unchanged Action	Unchanged Action		
<ol> <li>Parent Education Center</li> <li>Parent Education Center Staff - this includes the Parent Education Center Director who is responsible for the development and implementation of this community resource program. Also included in a clerk who will be responsible for assisting with scheduling, greeting parents, and assisting the director. There is also a classified position focused on providing child care for parents attending parent education classes</li> <li>Parent Education Center Supplies/non capitalized equipment</li> </ol>	<ol> <li>Parent Education Center</li> <li>Parent Education Center Staff - this includes the Parent Education Center Director who is responsible for the development and implementation of this community resource program. Also included in a clerk who will be responsible for assisting with scheduling, greeting parents, and assisting the director. There is also a classified position focused on providing child care for parents attending parent education classes</li> <li>Parent Education Center Supplies/non capitalized equipment</li> </ol>	<ol> <li>Parent Education Center</li> <li>Parent Education Center Staff - this includes the Parent Education Center Director who is responsible for the development and implementation of this community resource program. Also included in a clerk who will be responsible for assisting with scheduling, greeting parents, and assisting the director. There is also a classified position focused on providing child care for parents attending parent education classes.</li> <li>Parent Education Center Supplies/non capitalized equipment</li> </ol>		
Supplies needed for parent education program	Supplies needed for parent education program	Supplies needed for parent education program		

 Travel & Conference, Operations, Leases

professional development for parent education staff, operational costs and building lease

Consulting Services

contract with outside agency to assist in parent education opportunities

 Director of Parent Education Center Cell Phone Service

This is an additional phone line that has been added to the district as a result of the Parent Education Resource Center which principally benefits students and families from our unduplicated pupil population. The intent is for the Director to be easily accessible to parents, staff, students, and the community when traveling throughout the district.  Travel & Conference, Operations, Leases

professional development for parent education staff, operational costs and building lease

Consulting Services

contract with outside agency to assist in parent education opportunities

 Director of Parent Education Center Cell Phone Service

This is an additional phone line that has been added to the district as a result of the Parent Education Resource Center which principally benefits students and families from our unduplicated pupil population. The intent is for the Director to be easily accessible to parents, staff, students, and the community when traveling throughout the district.  Travel & Conference, Operations, Leases

professional development for parent education staff, operational costs and building lease

Consulting Services

contract with outside agency to assist in parent education opportunities

Director of Parent Education Center Cell Phone Service

This is an additional phone line that has been added to the district as a result of the Parent Education Resource Center which principally benefits students and families from our unduplicated pupil population. The intent is for the Director to be easily accessible to parents, staff, students, and the community when traveling throughout the district.

U	2017-18		2018-19		2019-20
Amount	101,995	Amount	122,559	Amount	126,230
Source	Supplemental and Concentration	Source	Supplemental and Concentration	Source	Supplemental and Concentration
Budget Reference	2000-2999: Classified Personnel Salaries	Budget Reference	2000-2999: Classified Personnel Salaries	Budget Reference	2000-2999: Classified Personnel Salaries
Amount	61,688	Amount	65,308	Amount	68,664

Source	Supplemental and Concentration	Source	Supplemental and Concentration	Source	Supplemental and Concentration
Budget Reference	3000-3999: Employee Benefits	Budget Reference	3000-3999: Employee Benefits	Budget Reference	3000-3999: Employee Benefits
Amount	28,000	Amount	28,000	Amount	28,000
Source	Supplemental and Concentration	Source	Supplemental and Concentration	Source	Supplemental and Concentration
Budget Reference	4000-4999: Books And Supplies	Budget Reference	4000-4999: Books And Supplies	Budget Reference	4000-4999: Books And Supplies
Amount	6,071	Amount	6,071	Amount	6,071
Source	Supplemental and Concentration	Source	Supplemental and Concentration	Source	Supplemental and Concentration
Budget Reference	5000-5999: Services And Other Operating Expenditures 5200-travel/conference	Budget Reference	5000-5999: Services And Other Operating Expenditures	Budget Reference	5000-5999: Services And Other Operating Expenditures
Amount	35,000	Amount	35,000	Amount	35,000
Source	Supplemental and Concentration	Source	Supplemental and Concentration	Source	Supplemental and Concentration
Budget Reference	5000-5999: Services And Other Operating Expenditures 5500- operations/housekeeping	Budget Reference	5000-5999: Services And Other Operating Expenditures	Budget Reference	5000-5999: Services And Other Operating Expenditures
Amount	25,752	Amount	25,752	Amount	25,752
Source	Supplemental and Concentration	Source	Supplemental and Concentration	Source	Supplemental and Concentration
Budget Reference	5000-5999: Services And Other Operating Expenditures	Budget Reference	5000-5999: Services And Other Operating Expenditures	Budget Reference	5000-5999: Services And Other Operating Expenditures

	5600-rentals/leases/repairs				
Amount	13,500	Amount	13,500	Amount	13,500
Source	Supplemental and Concentration	Source	Supplemental and Concentration	Source	Supplemental and Concentration
Budget Reference	5800: Professional/Consulting Services And Operating Expenditures	Budget Reference	5800: Professional/Consulting Services And Operating Expenditures	Budget Reference	5800: Professional/Consulting Services And Operating Expenditures
Amount	3,500	Amount	3,500	Amount	3,500
Source	Supplemental and Concentration	Source	Supplemental and Concentration	Source	Supplemental and Concentration
Budget Reference	5900: Communications	Budget Reference	5900: Communications	Budget Reference	5900: Communications
Amount	25,000	Amount	25,000	Amount	25,000
Source	Supplemental and Concentration	Source	Supplemental and Concentration	Source	Supplemental and Concentration
Budget Reference	6000-6999: Capital Outlay furniture	Budget Reference	4000-4999: Books And Supplies 4400 Cap Equipment	Budget Reference	6000-6999: Capital Outlay
Amount	25,000	Amount		Amount	
Source	Supplemental and Concentration	Source		Source	
Budget Reference	6000-6999: Capital Outlay carry over from Previous year-van	Budget Reference		Budget Reference	

For Actions/Services not included as contributing to meeting the Increased or Improved Services Requirement:

Students to be Served	Location(s)
(Select from All, Students with Disabilities, or Specific Student Groups)	(Select from All Schools, Specific Schools, and/or Specific Grade Spans)

## OR

Students to be Served (Select from English Learners, Foster Youth, and/or Low Income)	<b>Scope of Services</b> (Select from LEA-wide, Schoolwide, or Limited to Unduplicated Student Group(s))_	Location(s) (Select from All Schools, Specific Schools, and/or Specific Grade Spans)
English Learners	LEA-wide	Specific Schools: All Schools
Foster Youth		
Low Income		

#### **Actions/Services**

<b>2017-18</b> Select from New Action, Modified Action, or Unchanged Action:	<b>2018-19</b> Select from New Action, Modified Action, or Unchanged Action:	<b>2019-20</b> Select from New Action, Modified Action, or Unchanged Action:	
Unchanged Action	Unchanged Action	Unchanged Action	
<ul> <li>2. Continue to utilize parent communication tools.</li> <li>Parent communication system to increase parent engagement and awareness of district events. An all call, text, and email service utilized district wide.</li> </ul>	<ul> <li>2. Continue to utilize parent communication tools.</li> <li>Parent communication system to increase parent engagement and awareness of district events. An all call, text, and email service utilized district wide</li> </ul>	<ul> <li>2. Continue to utilize parent communication tools.</li> <li>Parent communication system to increase parent engagement and awareness of district events. An all call, text, and email service utilized district wide</li> </ul>	

2017-18			2018-19	2019-20		
Amount	18,538	Amount	18,538	Amount	18,538	
Source	Supplemental and Concentration	Source	Supplemental and Concentration	Source	Supplemental and Concentration	
Budget Reference	5800: Professional/Consulting Services And Operating Expenditures	Budget Reference	5800: Professional/Consulting Services And Operating Expenditures	Budget Reference	5800: Professional/Consulting Services And Operating Expenditures	

Amount	2,028	Amount	2,028	Amount	2,028
Source	Other	Source	Special Ed	Source	Other
Budget Reference	5800: Professional/Consulting Services And Operating Expenditures re: 6010	Budget Reference	5800: Professional/Consulting Services And Operating Expenditures	Budget Reference	5800: Professional/Consulting Services And Operating Expenditures
Amount	1,998	Amount	1,998	Amount	1,998
Source	Other	Source	Other	Source	Other
Budget Reference	5800: Professional/Consulting Services And Operating Expenditures fund 13	Budget Reference	5800: Professional/Consulting Services And Operating Expenditures fund 13	Budget Reference	5800: Professional/Consulting Services And Operating Expenditures fund 13

For Actions/Services not included as contributing to meeting the Increased or Improved Services Requirement:

Students to be ServedLocation(s)(Select from All, Students with Disabilities, or Specific Student Groups)(Select from All Schools, Specific Schools, and/or Specific Grade Spans)

#### OR

For Actions/Services included as contributing to meeting the Increased or Improved Services Requirement:

Students to be Served (Select from English Learners, Foster Youth, and/or Low Income)	<b>Scope of Services</b> (Select from LEA-wide, Schoolwide, or Limited to Unduplicated Student Group(s))	<b>Location(s)</b> (Select from All Schools, Specific Schools, and/or Specific Grade Spans)
English Learners	LEA-wide	Specific Schools: All Schools
Foster Youth		
Low Income		

#### **Actions/Services**

# 2017-182018-192019-20Select from New Action, Modified Action, or<br/>Unchanged Action:Select from New Action, Modified Action, or<br/>Unchanged Action:Select from New Action, Modified Action, or<br/>Unchanged Action:

Unchanged Action Unchange		Unchanged	Action	Unchanged Action	
<ul> <li>3. Provide childcare for Back to School Nights, Parent Teacher Conferences, and Parent Education activities</li> <li>Classified personnel provides child care for our parents for events at each school site to ensure parents can successfully focus on the information presented and children are in a safe, productive environment</li> </ul>		<ul> <li>3. Provide childcare for Back to School Nights, Parent Teacher Conferences, and Parent Education activities</li> <li>Classified personnel provides child care for our parents for events at each school site to ensure parents can successfully focus on the information presented and children are in a safe, productive environment</li> </ul>		<ul> <li>3. Provide childcare for Back to School Nights, Parent Teacher Conferences, and Parent Education activities</li> <li>Classified personnel provides child care for our parents for events at each school site to ensure parents can successfully focus on the information presented and children are in a safe, productive environment</li> </ul>	
Budgeted Expenditures 2017-18			2018-19		2019-20
Amount	6,155	Amount	6,064	Amount	6,246
Source	Supplemental and Concentration	Source	Supplemental and Concentration	Source	Supplemental and Concentration
Budget Reference	2000-2999: Classified Personnel Salaries	Budget Reference	2000-2999: Classified Personnel Salaries	Budget Reference	2000-2999: Classified Personnel Salaries
Amount	1,515	Amount	1,476	Amount	1,520
Source	Supplemental and Concentration	Source	Supplemental and Concentration	Source	Supplemental and Concentration
Budget Reference	3000-3999: Employee Benefits	Budget Reference	3000-3999: Employee Benefits	Budget Reference	3000-3999: Employee Benefits

For Actions/Services not included as contributing to meeting the Increased or Improved Services Requirement:

Students to be ServedLocation(s)(Select from All, Students with Disabilities, or Specific Student Groups)(Select from All Schools, Specific Schools, and/or Specific Grade Spans)

## OR

For Actions/Services included as contributing to meeting the Increased or Improved Services Requirement:

(Select Youth, a		Scope of Services (Select from LEA-wide, Schoolwide, or Limited to Unduplicated Student Group(s)) LEA-wide			and/or	on(s) from All Schools, Specific Schools, Specific Grade Spans) c Schools: All Schools
Actions/Serv	vices					
<b>2017-18</b> Select from New Action, Modified Action, or Unchanged Action:		Select from New Action, Modified Action, or		<b>2019-20</b> Select from New Action, Modified Action, o Unchanged Action:		
Unchanged	Action	Unchanged	Action	Unchanged Action		
parent/comm Each Stude works stude interv conne often paren in tim	school site employs a ent Support Specialists who s with the school site ents on positive behavior ventions and student school ections. This position most works with hts/guardians to assist them les of need and connecting amilies to community	<ul> <li>Unchanged Action</li> <li>Student Support Specialist to serve as parent/community liaison</li> <li>Each school site employs a Student Support Specialists who works with the school site students on positive behavior interventions and student school connections. This position most often works with parents/guardians to assist them in times of need and connecting our families to community resources</li> </ul>		pare	nt/comm Each Stude work stude interv conn often paren in tim our fa	support Specialist to serve as nunity liaison school site employs a ent Support Specialists who s with the school site ents on positive behavior ventions and student school ections. This position most works with nts/guardians to assist them hes of need and connecting amilies to community urces
Budgeted Ex	kpenditures 2017-18		2018-19			2019-20
Amount	115,586	Amount	148,625	Amo	unt	153,084

Source	Supplemental and Concentration	Source	Supplemental and Concentration	Source	Supplemental and Concentration
Budget Reference	2000-2999: Classified Personnel Salaries	Budget Reference	2000-2999: Classified Personnel Salaries	Budget Reference	2000-2999: Classified Personnel Salaries
Amount	63,276	Amount	62,611	Amount	66,545
Source	Supplemental and Concentration	Source	Supplemental and Concentration	Source	Supplemental and Concentration
Budget Reference	3000-3999: Employee Benefits	Budget Reference	3000-3999: Employee Benefits	Budget Reference	3000-3999: Employee Benefits

For Actions/Services not included as contributing to meeting the Increased or Improved Services Requirement:

Students to be Served	Location(s)
(Select from All, Students with Disabilities, or Specific Student Groups)	(Select from All Schools, Specific Schools, and/or Specific Grade Spans)

OR

#### For Actions/Services included as contributing to meeting the Increased or Improved Services Requirement:

Students to be Served (Select from English Learners, Foster Youth, and/or Low Income)	Scope of Services (Select from LEA-wide, Schoolwide, or Limited to Unduplicated Student Group(s))	Location(s) (Select from All Schools, Specific Schools, and/or Specific Grade Spans)
English Learners Foster Youth Low Income	LEA-wide	Specific Schools: All Schools
Actions/Services		
Select from New Action, Modified Action, or S	<b>2018-19</b> Select from New Action, Modified Action, or Unchanged Action <sup>:</sup>	<b>2019-20</b> Select from New Action, Modified Action, or

Unchanged Action:	Unchanged Action:	Unchanged Action:
Unchanged Action	Unchanged Action	Unchanged Action
5. Provide staff development on targeted parent outreach.	5. Provide staff development on targeted parent outreach	5. Provide staff development on targeted parent outreach

<ul> <li>The Director of the Parent Resource Center will provide professional development to all school site staff on the resources available in the center and how to actively engage parents in the educational process.</li> </ul>	• The Director of the Parent Education Resource Center will provide professional development to all school site staff on the resources available in the center and how to actively engage parents in the educational process	The Director of the Parent Education Resource Center will provide professional development to all school site staff on the resources available in the center and how to actively engage parents in the educational process
---	---	---

	2017-18		2018-19		2019-20
Amount	500	Amount	500	Amount	500
Source	Supplemental and Concentration	Source	Supplemental and Concentration	Source	Supplemental and Concentration
Budget Reference	4000-4999: Books And Supplies	Budget Reference	4000-4999: Books And Supplies	Budget Reference	4000-4999: Books And Supplies

# Goals, Actions, & Services

Strategic Planning Details and Accountability Complete a copy of the following table for each of the LEA's goals. Duplicate the table as needed.

(Select from New Goal, Modified Goal, or Unchanged Goal)							
	Modified G	Modified Goal					
Goal 4	The District v	vill increase the lev	el of school connectedness and school safety.				
State and/or Local Priorities addressed by this goal:		State Priorities: Local Priorities:	Priority 5: Pupil Engagement (Engagement) Priority 6: School Climate (Engagement) Priority 8: Other Pupil Outcomes (Pupil Outcomes)				
Identified Need:		and will maintain. B. Chronic absente C. Maintained mic D. High school dr	ddle school dropout rates at 0%				
		<ul> <li>Priority 6</li> <li>A. Pupil suspension rates reported at 4.6% which we will reduce.</li> <li>B. Maintained no pupil expulsion rate - 0</li> <li>C. Continue other local measures, including surveys of pupils, parents, and teachers on the sense of safety and school connectedness.</li> <li>Continue to distribute annual spring survey to all families in the district. This survey is created by each school sites School</li> <li>Site Council. The survey asks for feedback regarding school safety, school connectedness, and academic programs for all students.</li> <li>Survey participation is 15%</li> <li>Maintained School Safety -data to 98% say our schools are safe.</li> </ul>					

Maintained School Connectedness data to 92% say they feel connected to our schools. Maintained Academic Programs data - 87% say they feel academic programs during and outside of school meet the needs of students.

Priority 8

A. Pupil outcomes, if available, in the subject areas described in Section 51210 and subdivisions (a) to (i), inclusive, of Section 51220, as applicable. -2015-2016 PFT Data Results 5th Grade HFZ
Aerobic Capacity is 17.1%
Body Composition is 56.4%
Abdominal Strength is 45.1%
Trunk Extension Strength is 86.9%
Upper Body Strength is 49.5%
Flexibility to is 61.1%

7th Grade HFZ Aerobic Capacity 49.3% Body Composition is 50.7% Abdominal Strength is 73% Trunk Extension Strength is 92.3 % Upper Body Strength is 62% Flexibility is 74.5%

## Expected Annual Measureable Outcomes

Metrics/Indicators	Baseline	2017-18	2018-19	2019-20
Priority 5	Priority 5	Priority 5	Priority 5	Priority 5
A. School attendance	A. School attendance	A. Maintain school	A. Maintain school	A. Maintain school
rate	rate- 96%	attendance rate at 96%	attendance rate at 96%	attendance rate at 96%
B. Chronic absenteeism	B. Chronic absenteeism	B. Decrease chronic	B. Decrease chronic	B. Decrease chronic
rates	rate-19%	absenteeism rates to	absenteeism rates to	absenteeism rates to
C. Middle school	C. Middle school	18%	17%	16%
dropout rates	dropout rates - 0%	C. Maintain middle	C. Maintain middle	C. Maintain middle
D. High school dropout	D. High school dropout	school dropout rates at	school dropout rates at	school dropout rates at
rates - N/A	rates - N/A	0%	0%	0%

Metrics/Indicators	Baseline	2017-18	2018-19	2019-20
E. High school graduation rates N/A	E. High school graduation rates N/A	<ul> <li>D. High school dropout</li> <li>rates - N/A</li> <li>E. High school</li> <li>graduation rates N/A</li> </ul>	<ul> <li>D. High school dropout</li> <li>rates - N/A</li> <li>E. High school</li> <li>graduation rates N/A</li> </ul>	<ul> <li>D. High school dropout rates - N/A</li> <li>E. High school graduation rates N/A</li> </ul>
Priority 6 A. Pupil suspension rates B. Pupil expulsion rates C. Other local measures on sense of safety and school connectedness,. Priority 8 A. Pupil outcomes, if available, in the subject areas described in Section 51210 and subdivisions (a) to (i), inclusive, of Section 51220, as applicable 2013-2014	Priority 6 A. Pupil suspension rates 4.6% B. Maintain no pupil expulsion rates. 0 C. Continue other local measures, including surveys of pupils, parents, and teachers on the sense of safety and school connectedness. Continue to distribute annual spring survey to all families in the district. This survey is created by each school sites School Site Council. The survey asks for feedback regarding school safety, school connectedness, and academic programs for all students. Increase survey participation district wide to 75%	Priority 6 A. Decrease pupil suspension rates to 4.0 B. Maintain no pupil expulsion rates. 0 C. Continue other local measures, including surveys of pupils, parents, and teachers on the sense of safety and school connectedness. Continue to distribute annual spring survey to all families in the district. This survey is created by each school sites School Site Council. The survey asks for feedback regarding school safety, school connectedness, and academic programs for all students. Maintain survey participation district wide to 75% Maintain School Safety data at 98% say our schools are safe.	Priority 6 A. Decrease pupil suspension rates to 3.5 B. Maintain no pupil expulsion rates. 0 C. Continue other local measures, including surveys of pupils, parents, and teachers on the sense of safety and school connectedness. Continue to distribute annual spring survey to all families in the district. This survey is created by each school sites School Site Council. The survey asks for feedback regarding school safety, school connectedness, and academic programs for all students. Increase survey participation district wide to 80% Maintain School Safety data at 98% say our schools are safe.	Priority 6 A. Decrease pupil suspension rates to 3.0% B. Maintain no pupil expulsion rates. 0 C. Continue other local measures, including surveys of pupils, parents, and teachers on the sense of safety and school connectedness. Continue to distribute annual spring survey to all families in the district. This survey is created by each school sites School Site Council. The survey asks for feedback regarding school safety, school connectedness, and academic programs for all students. Maintain survey participation district wide to 80% Maintain School Safety data at 98% say our schools are safe.

Metrics/Indicators	Baseline	2017-18	2018-19	2019-20
	Maintain School Safety data at 98% say our schools are safe. Maintain School Connectedness data to- 95% say they feel connected to our schools. Increase Academic Programs data to - 92% say they feel academic programs during and outside of school meet the needs of students. Priority 8 A. Pupil outcomes, if available, in the subject areas described in Section 51210 and subdivisions (a) to (i), inclusive, of Section 51220, as applicable 2013-2014 PFT	Naintain School Connectedness data to- 95% say they feel connected to our schools. Increase Academic Programs data to - 92% say they feel academic programs during and outside of school meet the needs of students.Priority 8 A. Pupil outcomes, if available, in the subject areas described in Section 51210 and subdivisions (a) to (i), inclusive, of Section	Maintain School Connectedness data to- 95% say they feel connected to our schools. Increase Academic Programs data to - 95% say they feel academic programs during and outside of school meet the needs of students. Priority 8 A. Pupil outcomes, if available, in the subject areas described in Section 51210 and subdivisions (a) to (i), inclusive, of Section 51220, as applicable 2013-2014 PFT 5th Grade HFZ Increase Aerobic Capacity to 18% Increase Body Composition to 57.4% Increase Abdominal Strength to 46.1% Increase Trunk Extension Strength at 87.9% Increase Upper Body Strength to 50.5% Increase Flexibility to 62.1%	Maintain School Connectedness data to- 95% say they feel connected to our schools. Increase Academic Programs data to - 92% say they feel academic programs during and outside of school meet the needs of students. Priority 8 A. Pupil outcomes, if available, in the subject areas described in Section 51210 and subdivisions (a) to (i), inclusive, of Section 51220, as applicable 2013-2014 PFT 5th Grade HFZ Increase Aerobic Capacity to 19% Increase Body Composition to 58.4% Increase Abdominal Strength to 47.1% Increase Trunk Extension Strength at 88.9% Increase Upper Body Strength to 51.5% Increase Flexibility to 63.1%

Metrics/Indicators	Baseline	2017-18	2018-19	2019-20
		<ul> <li>51220, as applicable.</li> <li>2015-2016 PFT</li> <li>5th Grade HFZ:</li> <li>Aerobic Capacity to</li> <li>17.1%</li> <li>Body Composition to</li> <li>56.4%</li> <li>Abdominal Strength to</li> <li>45.1%</li> <li>Trunk Extension</li> <li>Strength 86.9</li> <li>Upper Body Strength</li> <li>49.5</li> <li>Flexibility 61.1%</li> <li>7th Grade HFZ</li> <li>Aerobic Capacity to</li> <li>49.3%</li> <li>Body Composition to</li> <li>50.7%</li> <li>Abdominal Strength to</li> <li>73%</li> <li>Trunk Extension</li> <li>Strength at 92.3%</li> <li>Upper Body Strength to</li> <li>62%</li> <li>Flexibility to 74.5%</li> </ul>	7th Grade HFZ Increase Aerobic Capacity to 50.3% Increase Body Composition to 51.7% Increase Abdominal Strength to 74% Maintain Trunk Extension Strength at 92.3% Increase Upper Body Strength at 63% Increase Flexibility to 75.5%	7th Grade HFZ Increase Aerobic Capacity to 51.3% Increase Body Composition to 52.7% Increase Abdominal Strength to 75% Maintain Trunk Extension Strength at 92.3% Increase Upper Body Strength to 64% Increase Flexibility to 76.5%

## **Planned Actions / Services**

Complete a copy of the following table for each of the LEA's Actions/Services. Duplicate the table, including Budgeted Expenditures, as needed.

## Action 1

For Actions/Services not included as contributing to meeting the Increased or Improved Services Requirement:

from the intervention, they have

regular check ins with a site

administrator.

Location(s) (Select from All Schools, Specific Schools, and/or Specific Grade Spans)

regular check ins with a site

administrator.

## OR

For Actions/Services included as contributin	ig to meeting the Increased or Improved Serv	ices Requirement:
Students to be Served (Select from English Learners, Foster Youth, and/or Low Income) English Learners Foster Youth	Scope of Services (Select from LEA-wide, Schoolwide, or Limited to Unduplicated Student Group(s)) LEA-wide	Location(s) (Select from All Schools, Specific Schools, and/or Specific Grade Spans) Specific Grade Spans: 4-8
Low Income		
Actions/Services		
<b>2017-18</b> Select from New Action, Modified Action, or Unchanged Action:	<b>2018-19</b> Select from New Action, Modified Action, or Unchanged Action:	<b>2019-20</b> Select from New Action, Modified Action, or Unchanged Action:
Unchanged Action	Unchanged Action	Unchanged Action
<ul> <li>Opportunity Placement option</li> <li>Maintain Opportunity Teacher position was created in the district as an alternate intervention for 4th-8th grade students struggling in the regular educational setting. These students are offered an alternative to community school and or a period of time for rehabilitation before entering back in to the regular school setting. As students are exited</li> </ul>	<ul> <li>Opportunity Placement option</li> <li>Maintain Opportunity Teacher position in the district as an alternate intervention for 4th-8th grade students struggling in the regular educational setting. These students are offered an alternative to community school and or a period of time for rehabilitation before entering back in to the regular school setting. As students are exited from the intervention, they have</li> </ul>	<ul> <li>1. Opportunity Placement option</li> <li>Maintain Opportunity Teacher position in the district as an alternate intervention for 4th-8th grade students struggling in the regular educational setting. These students are offered an alternative to community school and or a period of time for rehabilitation before entering back in to the regular school setting. As students are exited from the intervention, they have</li> </ul>

regular check ins with a site

administrator.

<ul> <li>Building Lease was needed due</li></ul>	<ul> <li>Building Lease was needed due</li></ul>	<ul> <li>Building Lease was needed due</li></ul>
to the fact that the district did not	to the fact that the district did not	to the fact that the district did not
have any available classroom	have any available classroom	have any available classroom
space for this new program.	space for this new program.	space for this new program.
<ul> <li>Instructional Aide to provide</li></ul>	<ul> <li>Maintain Instructional Aide to</li></ul>	<ul> <li>Maintain Instructional Aide to</li></ul>
primary language support as well	provide primary language support	provide primary language support
as give assistance to the	as well as give assistance to the	as well as give assistance to the
classroom teacher.	classroom teacher	classroom teacher

U	2017-18	2018-19		2019-20	
Amount	76,113	Amount	79,314	Amount	81,693
Source	Supplemental and Concentration	Source	Supplemental and Concentration	Source	Supplemental and Concentration
Budget Reference	1000-1999: Certificated Personnel Salaries	Budget Reference	1000-1999: Certificated Personnel Salaries	Budget Reference	1000-1999: Certificated Personnel Salaries
Amount	35,942	Amount	35,942	Amount	38,913
Source	Supplemental and Concentration	Source	Supplemental and Concentration	Source	Supplemental and Concentration
Budget Reference	3000-3999: Employee Benefits	Budget Reference	3000-3999: Employee Benefits	Budget Reference	5000-5999: Services And Other Operating Expenditures
Amount	6,585	Amount	7,250	Amount	7,250
Source	Supplemental and Concentration	Source	Supplemental and Concentration	Source	Supplemental and Concentration
Budget Reference	5000-5999: Services And Other Operating Expenditures rental/leases/repairs	Budget Reference	5000-5999: Services And Other Operating Expenditures	Budget Reference	5000-5999: Services And Other Operating Expenditures

Amount	20,248	Amount	21,378	Amount	22,019		
Source	Supplemental and Concentration	Source	Supplemental and Concentration	Source	Supplemental and Concentration		
Budget Reference	2000-2999: Classified Personnel Salaries	Budget Reference	2000-2999: Classified Personnel Salaries	Budget Reference	2000-2999: Classified Personnel Salaries		
Action 2							
For Actions/S	Services not included as contrib	outing to meeting	ng the Increased or Improved S	Services Requ	irement:		
	<b>ts to be Served</b> from All, Students with Disabilities, or	Specific Student	Location(s) Groups) (Select from All Schoo	ols, Specific Scho	ools, and/or Specific Grade Spans)		
			OR				
For Actions/S	Services included as contributin	ig to meeting t	he Increased or Improved Serv	ices Requirem	ient:		
(Select	<b>ts to be Served</b> from English Learners, Foster and/or Low Income)	<b>Scope of Services</b> (Select from LEA-wide, Schoolwide, or Limited to Unduplicated Student Group(s))		· ·	<b>on(s)</b> from All Schools, Specific Schools, Specific Grade Spans)		
	Learners	LEA-wide		Specific Schools: All Schools			
Foster Y							
Low Inc							
Actions/Serv	vices						
<b>2017-18</b> Select from N Unchanged A	lew Action, Modified Action, or	<b>2018-19</b> Select from N Unchanged A		<b>2019-20</b> Select from N Unchanged A			
Unchanged	Action	Unchanged Action		Unchanged Action			
2. Maintain opportunities for students (i.e clubs, field trips, sports, CTEIG, Americorp)		2. Maintain opportunities for students (i.e clubs, field trips, sports, CTEIG, Americorp)			opportunities for students (i.e rips, sports, CTEIG,		
provid after s	<ul> <li>Supplemental Certificated Pay is provided to staff when involved in after school activities such as clubs and the after school sports</li> </ul>		emental Certificated Pay is ded to staff when involved in school activities such as and the after school sports	provi after	lemental Certificated Pay is ded to staff when involved in school activities such as and the after school sports		

programs which connect more students to their school

- Supplemental Classified Pay is provided to staff when involved in after school activities such as clubs and the after school sports programs.
- Supplies provided for numerous clubs and sports activities.
- Professional Services includes the addition of Americorp to the district.
- Field Trips have been greatly increased district wide to provide students with engaging learning experiences

programs which connect more students to their school

- Supplemental Classified Pay is provided to staff when involved in after school activities such as clubs and the after school sports programs.
- Supplies provided for numerous clubs and sports activities
- Professional Services includes the addition of Americorp to the district.
- Field Trips have been greatly increased district wide to provide students with engaging learning experiences

programs which connect more students to their school

- Supplemental Classified Pay is provided to staff when involved in after school activities such as clubs and the after school sports programs.
- Supplies provided for numerous clubs and sports activities
- Professional Services includes the addition of Americorp to the district.
- Field Trips have been greatly increased district wide to provide students with engaging learning experiences

•	2017-18		2018-19		2019-20
Amount	37,252	Amount	38,370	Amount	39,521
Source	Supplemental and Concentration	Source	Supplemental and Concentration	Source	Supplemental and Concentration
Budget Reference	1000-1999: Certificated Personnel Salaries	Budget Reference	1000-1999: Certificated Personnel Salaries	Budget Reference	1000-1999: Certificated Personnel Salaries
Amount	70,785	Amount	72,909	Amount	75,096
Source	Supplemental and Concentration	Source	Supplemental and Concentration	Source	Supplemental and Concentration
Budget Reference	2000-2999: Classified Personnel Salaries	Budget Reference	2000-2999: Classified Personnel Salaries	Budget Reference	2000-2999: Classified Personnel Salaries

Amount	24,611	Amount	25,301	Amount	26,109
Source	Supplemental and Concentration	Source	Supplemental and Concentration	Source	Supplemental and Concentration
Budget Reference	3000-3999: Employee Benefits	Budget Reference	3000-3999: Employee Benefits	Budget Reference	3000-3999: Employee Benefits
Amount	40,356	Amount	40,356	Amount	40,356
Source	Supplemental and Concentration	Source	Supplemental and Concentration	Source	Supplemental and Concentration
Budget Reference	4000-4999: Books And Supplies	Budget Reference	4000-4999: Books And Supplies	Budget Reference	4000-4999: Books And Supplies
Amount	62,643	Amount	51,710	Amount	51,710
Source	Supplemental and Concentration	Source	Supplemental and Concentration	Source	Supplemental and Concentration
Budget Reference	5800: Professional/Consulting Services And Operating Expenditures	Budget Reference	5800: Professional/Consulting Services And Operating Expenditures	Budget Reference	5800: Professional/Consulting Services And Operating Expenditures
Amount	16,000	Amount	16,000	Amount	16,000
Source	Supplemental and Concentration	Source	Supplemental and Concentration	Source	Supplemental and Concentration
Budget Reference	5700-5799: Transfers Of Direct Costs	Budget Reference	5700-5799: Transfers Of Direct Costs	Budget Reference	5700-5799: Transfers Of Direct Costs
Amount	6,882	Amount	7,089	Amount	7,302
Source	Title I	Source	Title I	Source	Title I
Budget Reference	1000-1999: Certificated Personnel Salaries	Budget Reference	1000-1999: Certificated Personnel Salaries	Budget Reference	1000-1999: Certificated Personnel Salaries

	CTE grant				
Amount	1,186	Amount	1,222	Amount	1,259
Source	Title I	Source	Title I	Source	Title I
Budget Reference	3000-3999: Employee Benefits	Budget Reference	3000-3999: Employee Benefits	Budget Reference	3000-3999: Employee Benefits
Action 3					
For Actions/	Services not included as contrib	uting to meeting	ng the Increased or Improved S	ervices Requi	irement:
Students to be ServedLocation(s)(Select from All, Students with Disabilities, or Specific Student Groups)(Select from All Schools, Specific Schools, and/or Specific Grade Spans)					
			OR		
For Actions/	Services included as contributin	a to meetina t	ne Increased or Improved Servi	ces Requirem	ient <sup>.</sup>
Students to be Served (Select from English Learners, Foster Youth, and/or Low Income)		Scope (Select	of Services from LEA-wide, Schoolwide, or to Unduplicated Student Group(s))	Location (Select	
	Learners	Schoolwide			c Schools: Fairfax Junior High
Foster `					
Low Inc	come				
Actions/Serv	vices				
<b>2017-18</b> Select from N Unchanged A	New Action, Modified Action, or Action:	<b>2018-19</b> Select from N Unchanged A	ew Action, Modified Action, or	<b>2019-20</b> Select from N Unchanged A	
Unchanged	Action	Modified Ac	tion	Unchanged Action	
	VID Program at Jr. High Elective personnel	High School.	VID Program at the Junior Elective personnel	elementary	VID Program to each school site Elective personnel

<ul> <li>AVID Supplies are needed on an</li></ul>	<ul> <li>AVID Supplies are needed on an</li></ul>	<ul> <li>AVID Supplies are needed on an</li></ul>
annual basis such as organizers	annual basis such as organizers	annual basis such as organizers
and binders	and binders	and binders
<ul> <li>AVID professional development is</li></ul>	<ul> <li>AVID professional development is</li></ul>	<ul> <li>AVID professional development is</li></ul>
an annual cost for all AVID site	an annual cost for all AVID site	an annual cost for all AVID site
and district team members	and district team members	and district team members
<ul> <li>Field Trips for AVID elective</li></ul>	<ul> <li>Field Trips for AVID elective</li></ul>	<ul> <li>Field Trips for AVID elective</li></ul>
students are provided each	students are provided each	students are provided each
school year	school year	school year
<ul> <li>AVID Contract Agreement is an</li></ul>	<ul> <li>AVID Contract Agreement is an</li></ul>	<ul> <li>AVID Contract Agreement is an</li></ul>
annual cost to the district	annual cost to the district	annual cost to the district

2017-18			2018-19		2019-20	
Amount	27,770	Amount	28,603	Amount	29,461	
Source	Supplemental and Concentration	Source	Supplemental and Concentration	Source	Supplemental and Concentration	
Budget Reference	1000-1999: Certificated Personnel Salaries	Budget Reference	1000-1999: Certificated Personnel Salaries	Budget Reference	1000-1999: Certificated Personnel Salaries	
Amount	10,604	Amount	10,593	Amount	11,250	
Source	Supplemental and Concentration	Source	Supplemental and Concentration	Source	Supplemental and Concentration	
Budget Reference	3000-3999: Employee Benefits	Budget Reference	3000-3999: Employee Benefits	Budget Reference	3000-3999: Employee Benefits	
Amount	10,000	Amount	10,000	Amount	10,000	
Source	Supplemental and Concentration	Source	Supplemental and Concentration	Source	Supplemental and Concentration	

Budget Reference	4000-4999: Books And Supplies	Budget Reference	4000-4999: Books And Supplies	Budget Reference	4000-4999: Books And Supplies
Amount	7,178	Amount	7,178	Amount	7,178
Source	Supplemental and Concentration	Source	Supplemental and Concentration	Source	Supplemental and Concentration
Budget Reference	5000-5999: Services And Other Operating Expenditures	Budget Reference	5000-5999: Services And Other Operating Expenditures	Budget Reference	5000-5999: Services And Other Operating Expenditures
Amount	2,400	Amount	2,400	Amount	2,400
Source	Supplemental and Concentration	Source	Supplemental and Concentration	Source	Supplemental and Concentration
Budget Reference	5700-5799: Transfers Of Direct Costs	Budget Reference	5700-5799: Transfers Of Direct Costs	Budget Reference	5700-5799: Transfers Of Direct Costs
Amount	15,000	Amount	15,000	Amount	15,000
Source	Supplemental and Concentration	Source	Supplemental and Concentration	Source	Supplemental and Concentration
Budget Reference	5800: Professional/Consulting Services And Operating Expenditures	Budget Reference	5800: Professional/Consulting Services And Operating Expenditures	Budget Reference	5800: Professional/Consulting Services And Operating Expenditures

For Actions/Services not included as contributing to meeting the Increased or Improved Services Requirement:

Students to be Served	Location(s)
(Select from All, Students with Disabilities, or Specific Student Groups)	(Select from All Schools, Specific Schools, and/or Specific Grade Spans)

OR

For Actions/Services included as contributing to meeting the Increased or Improved Services Requirement:

<b>Students to be Served</b> (Select from English Learners, Foster Youth, and/or Low Income)	<b>Scope of Services</b> (Select from LEA-wide, Schoolwide, or Limited to Unduplicated Student Group(s))	Location(s) (Select from All Schools, Specific Schools, and/or Specific Grade Spans)
English Learners	LEA-wide	Specific Schools: All Schools
Foster Youth		
Low Income		
Actions/Services		
<b>2017-18</b> Select from New Action, Modified Action, or Unchanged Action:	<b>2018-19</b> Select from New Action, Modified Action, or Unchanged Action:	<b>2019-20</b> Select from New Action, Modified Action, or Unchanged Action:
Unchanged Action	Modified Action	Modified Action
4. School Safety	4. School Safety	4. School Safety
<ul> <li>On-going maintenance is required on the AED's the district added at each school site</li> <li>Annual CSSP's are developed and updated with consultation from stakeholder groups, these are then translated by a consulting service</li> </ul>	<ul> <li>On-going maintenance is required on the AED's the district added at each school site</li> <li>Annual CSSP's are developed and updated with consultation from stakeholder groups, these are then translated by a consulting service</li> </ul>	<ul> <li>On-going maintenance is required on the AED's the district added at each school site</li> <li>Annual CSSP's are developed and updated with consultation from stakeholder groups, these are then translated by a consulting service</li> </ul>
<ul> <li>Cameras are being added to buses district wide to ensure students are safe while be transported</li> </ul>	<ul> <li>Maintain security cameras on all buses district wide to ensure students are safe while be transported</li> <li>FJH Alarm System</li> </ul>	<ul> <li>Maintain security cameras on all buses district wide to ensure students are safe while be transported</li> <li>FJH Tel Tec Alarm: Phase 2</li> </ul>
	<ul> <li>FJH Tel Tec Alarm: Phase 1</li> <li>FJH Purchase property adjacent to the school to build a parking lot /school safety. The lack of parking for parents and families</li> </ul>	

has been an ongoing concern. Stakeholders have addressed the issue of parking through Town Hall Meetings, District Advisory Meetings and Parent Surveys. A new parking lot will allow parents to drop off their children and attend school events in a safer environment.	
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2017-18			2018-19	2019-20	
Amount	600	Amount	600	Amount	600
Source	Supplemental and Concentration	Source	Supplemental and Concentration	Source	Supplemental and Concentration
Budget Reference	4000-4999: Books And Supplies	Budget Reference	4000-4999: Books And Supplies	Budget Reference	4000-4999: Books And Supplies
Amount	38,339	Amount	4,350	Amount	38,000
Source	Supplemental and Concentration	Source	Supplemental and Concentration	Source	Supplemental and Concentration
Budget Reference	5800: Professional/Consulting Services And Operating Expenditures	Budget Reference	5800: Professional/Consulting Services And Operating Expenditures DTS	Budget Reference	5800: Professional/Consulting Services And Operating Expenditures
Amount	22,000	Amount	125,000	Amount	22,000
Source	Supplemental and Concentration	Source	Supplemental and Concentration	Source	Supplemental and Concentration
Budget Reference	5800: Professional/Consulting	Budget Reference	5800: Professional/Consulting	Budget Reference	5800: Professional/Consulting

	Services And Operating Expenditures		Services And Operating Expenditures Fire alarm		Services And Operating Expenditures
Amount		Amount	400,000	Amount	
Source		Source	Supplemental and Concentration	Source	
Budget Reference		Budget Reference	6000-6999: Capital Outlay #6100 purchase property/parking lot	Budget Reference	
Amount		Amount	215,000	Amount	
Source		Source	Supplemental and Concentration	Source	
Budget Reference		Budget Reference	5800: Professional/Consulting Services And Operating Expenditures Tel Tec Alarm	Budget Reference	
Amount		Amount	3,000	Amount	
Source		Source	Supplemental and Concentration	Source	
Budget Reference		Budget Reference	5800: Professional/Consulting Services And Operating Expenditures AED	Budget Reference	
Amount		Amount	25,000	Amount	
Source		Source	Supplemental and Concentration	Source	
Budget Reference		Budget Reference	5800: Professional/Consulting Services And Operating Expenditures	Budget Reference	

For Actions/Services not included as contrib	uting to meeting the Increased or Ir	nproved Services Requirement:	
Students to be Served (Select from All, Students with Disabilities, or Specific Student Groups)		Location(s) (Select from All Schools, Specific Schools, and/or Specific Grade Spans)	
	OR		
For Actions/Services included as contributin	g to meeting the Increased or Impro	oved Services Requirement:	
Students to be Served (Select from English Learners, Foster Youth, and/or Low Income) English Learners Foster Youth Low Income	Scope of Services (Select from LEA-wide, Schoolw Limited to Unduplicated Student Schoolwide		
Actions/Services			
2017-18 Select from New Action, Modified Action, or Jnchanged Action:	<b>2018-19</b> Select from New Action, Modified A Unchanged Action:	<b>2019-20</b> Action, or Select from New Action, Modified Action, o Unchanged Action:	
Unchanged Action	Modified Action	Modified Action	
<ul> <li>5. Expand electives offered</li> <li>Hired staff to add additional elective sections at the Fairfax Jr High in order to provide students with a broader course of study and engagement in school</li> </ul>	<ul> <li>5. Expand electives offered</li> <li>Hire additional teacher to a elective sections at the Fa High in order to provide struwith a broader course of strand engagement in school</li> <li>Supplies are purchased on</li> </ul>	irfax Jr at the Fairfax Jr High in order to udents provide students with a broader course of study and engagement in school	

transportation

Eddgotod Ex	2017-18		2018-19	2019-20	
Amount	110,070	Amount	113,372	Amount	116,773
Source	Supplemental and Concentration	Source	Supplemental and Concentration	Source	Supplemental and Concentration
Budget Reference	1000-1999: Certificated Personnel Salaries	Budget Reference	1000-1999: Certificated Personnel Salaries	Budget Reference	1000-1999: Certificated Personnel Salaries
Amount	53,810	Amount	50,424	Amount	57,087
Source	Supplemental and Concentration	Source	Supplemental and Concentration	Source	Supplemental and Concentration
Budget Reference	3000-3999: Employee Benefits	Budget Reference	3000-3999: Employee Benefits	Budget Reference	3000-3999: Employee Benefits
Amount	10,000	Amount	10,000	Amount	10,000
Source	Supplemental and Concentration	Source	Supplemental and Concentration	Source	Supplemental and Concentration
Budget Reference	4000-4999: Books And Supplies	Budget Reference	4000-4999: Books And Supplies	Budget Reference	4000-4999: Books And Supplies
Amount		Amount	58,295	Amount	58,295
Source		Source	Supplemental and Concentration	Source	Supplemental and Concentration
Budget Reference		Budget Reference	1000-1999: Certificated Personnel Salaries New FJH Teacher	Budget Reference	1000-1999: Certificated Personnel Salaries
Amount		Amount	34,110	Amount	34,977
Source		Source	Supplemental and Concentration	Source	Supplemental and Concentration
Budget Reference		Budget Reference	3000-3999: Employee Benefits	Budget Reference	3000-3999: Employee Benefits

New FJH Teacher

#### Action 6

For Actions/Services not included as contributing to meeting the Increased or Improved Services Requirement:

Students to be ServedLocation(s)(Select from All, Students with Disabilities, or Specific Student Groups)(Select from All Schools, Specific Schools, and/or Specific Grade Spans)AllAll Schools

#### OR

For Actions/Services included as contributing to meeting the Increased or Improved Services Requirement:

Students to be Served	Scope of Services	Location(s)
(Select from English Learners, Foster	(Select from LEA-wide, Schoolwide, or	(Select from All Schools, Specific Schools,
Youth, and/or Low Income)	Limited to Unduplicated Student Group(s))	and/or Specific Grade Spans)

#### **Actions/Services**

<b>2017-18</b> Select from N Unchanged A		<b>2018-19</b> Select from New Action, Modified Action, or Unchanged Action:		<b>2019-20</b> Select from New Action, Modified Action, or Unchanged Action:	
Unchanged	Action	Modified Ac	tion	Unchanged	d Action
Variou     throug     faciliti	Deferred Maintenance is maintenance projects ghout the district to ensure es are in good working and conditions	<ul> <li>Vario throu facilit order</li> <li>Fairfa</li> </ul>	Deferred Maintenance us maintenance projects ghout the district to ensure ties are in good working and conditions ax Jr. High Windows stos abatement/ roofing	<ul> <li>Vario throu facili</li> </ul>	Deferred Maintenance ous maintenance projects ughout the district to ensure ties are in good working r and conditions
Budgeted Ex	penditures 2017-18		2018-19		2019-20
Amount	315,158	Amount	806,612	Amount	315,000

Source	Base	Source	Base	Source	Base
Budget Reference	5800: Professional/Consulting Services And Operating Expenditures	Budget Reference	5800: Professional/Consulting Services And Operating Expenditures Def. Maint.	Budget Reference	5800: Professional/Consulting Services And Operating Expenditures
Amount	4,000	Amount		Amount	
Source	Base	Source		Source	
Budget Reference	4000-4999: Books And Supplies	Budget Reference		Budget Reference	

For Actions/Services not included as contributing to meeting the Increased or Improved Services Requirement:

Students to be Served	Location(s)
(Select from All, Students with Disabilities, or Specific Student Groups)	(Select from All Schools, Specific Schools, and/or Specific Grade Spans)
[Add selection here]	[Add selection here]

#### OR

For Actions/Services included as contributing to meeting the Increased or Improved Services Requirement:

Students to be Served (Select from English Learners, Foster Youth, and/or Low Income)	<b>Scope of Services</b> (Select from LEA-wide, Schoolwide, or Limited to Unduplicated Student Group(s))	Location(s) (Select from All Schools, Specific Schools, and/or Specific Grade Spans)
English Learners	LEA-wide	Specific Schools: All Schools
Foster Youth		
Low Income		

#### Actions/Services

<b>2017-18</b> Select from New Action, Modified Action, or Unchanged Action:	<b>2018-19</b> Select from New Action, Modified Action, or Unchanged Action:	<b>2019-20</b> Select from New Action, Modified Action, or Unchanged Action:
Unchanged Action	Modified Action	Modified Action
7. Ongoing & Major Maintenance	7. Ongoing & Major Maintenance	7. Ongoing & Major Maintenance

- Stakeholder data showed a strong interest for facilities to be updated and maintained in order for all campuses to have equal access to services to ensure safe and uniform learning environments to principally benefit all unduplicated pupils.
- Professional Consulting Services are provided for ongoing maintenance to aging school sites
- Operating Expenditures required on existing campuses not including any new projects
- Skilled Maintenance Worker (salary & benefits) has a focus on updating campuses on an ongoing basis due to the fact that some facilities are aging and stakeholder data strongly resulted in a need for updating facilities
- Supplies needed for ongoing maintenance such as soap, cleaning supplies, etc. for programs and facilities added to principally benefit undupicated pupils

Supplies needed for routine on-going maintenance paid from base

- Stakeholder data showed a strong interest for facilities to be updated and maintained in order for all campuses to have equal access to services to ensure safe and uniform learning environments to principally benefit all unduplicated pupils.
- FJH /VA Walkway
- FJH/VA Roofing
- Professional Consulting Services are provided for ongoing maintenance to aging school sites
- Operating Expenditures required on existing campuses not including any new projects
- Skilled Maintenance Worker (salary & benefits) has a focus on updating campuses on an ongoing basis due to the fact that some facilities are aging and stakeholder data strongly resulted in a need for updating facilities
- Hire additional Maintenance
   personnel to ensure immediate
   repairs.
- Supplies needed for ongoing maintenance such as soap, cleaning supplies, etc. for

- Stakeholder data showed a strong interest for facilities to be updated and maintained in order for all campuses to have equal access to services to ensure safe and uniform learning environments to principally benefit all unduplicated pupils.
- Professional Consulting Services are provided for ongoing maintenance to aging school sites
- Operating Expenditures required on existing campuses not including any new projects
- Skilled Maintenance Worker (salary & benefits) has a focus on updating campuses on an ongoing basis due to the fact that some facilities are aging and stakeholder data strongly resulted in a need for updating facilities
- Supplies needed for ongoing maintenance such as soap, cleaning supplies, etc. for programs and facilities added to principally benefit undupicated pupils
- Supplies needed for routine ongoing maintenance paid from base

programs and facilities added to principally benefit undupicated pupils	
<ul> <li>Supplies needed for routine on- going maintenance paid from base</li> </ul>	

## **Budgeted Expenditures**

U	2017-18		2018-19		2019-20
Amount	217,966	Amount	443,296	Amount	213,968
Source	Base	Source	Base	Source	Base
Budget Reference	5800: Professional/Consulting Services And Operating Expenditures	Budget Reference	5800: Professional/Consulting Services And Operating Expenditures	Budget Reference	5800: Professional/Consulting Services And Operating Expenditures
Amount	55,638	Amount	112,944	Amount	116,332
Source	Base	Source	Supplemental and Concentration	Source	Supplemental and Concentration
Budget Reference	2000-2999: Classified Personnel Salaries	Budget Reference	2000-2999: Classified Personnel Salaries 2 maintenance positions/ 1 new	Budget Reference	2000-2999: Classified Personnel Salaries 2 maintenance positions/ 1 new
Amount	31,114	Amount	59,766	Amount	68,643
Source	Base	Source	Supplemental and Concentration	Source	Supplemental and Concentration
Budget Reference	3000-3999: Employee Benefits	Budget Reference	3000-3999: Employee Benefits 2 maintenance positions/ 1 new	Budget Reference	3000-3999: Employee Benefits 2 maintenance positions/ 1 new
Amount	232,579	Amount	241,979	Amount	241,979

Source	Base	Source	Supplemental and Concentration	Source	Supplemental and Concentration
Budget Reference	4000-4999: Books And Supplies	Budget Reference	4000-4999: Books And Supplies	Budget Reference	4000-4999: Books And Supplies
Amount	65,720	Amount	221,000	Amount	
Source	Base	Source	Supplemental and Concentration	Source	
Budget Reference	7000-7439: Other Outgo	Budget Reference	5800: Professional/Consulting Services And Operating Expenditures VA bathroom remodel	Budget Reference	
Amount	7,400	Amount		Amount	
Source	Base	Source		Source	
Budget Reference	5000-5999: Services And Other Operating Expenditures 5500-Operations & Housekeeping	Budget Reference		Budget Reference	
Amount	108,450	Amount		Amount	
Source	Base	Source		Source	
Budget Reference	5000-5999: Services And Other Operating Expenditures 5600-rental, leases, & repairs	Budget Reference		Budget Reference	
Amount	-10,242	Amount		Amount	
Source	Base	Source		Source	
Budget Reference	5700-5799: Transfers Of Direct Costs trans of services	Budget Reference		Budget Reference	

### Action 8

For Actions/Services not included as contributing to meeting the Increased or Improved Services Requirement:

Students to be Served (Select from All, Students with Disabilities, or Specific Student Groups) Location(s) (Select from All Schools, Specific Schools, and/or Specific Grade Spans)

OR

### For Actions/Services included as contributing to meeting the Increased or Improved Services Requirement:

Students to be Served (Select from English Learners, Foster Youth, and/or Low Income)	Scope of Services (Select from LEA-wide, Schoolwide, or Limited to Unduplicated Student Group(s))	Location(s) (Select from All Schools, Specific Schools, and/or Specific Grade Spans)
English Learners	LEA-wide	Specific Schools: All Schools
Foster Youth		
Low Income		

### Actions/Services

<b>2017-18</b> Select from N Unchanged A		<b>2018-19</b> Select from N Unchanged A	lew Action, Modified Action, or	<b>2019-20</b> Select from New Action, Modified Action, or Unchanged Action:		
Unchanged	Action	Unchanged	Action	Unchanged	Action	
One a one P	y for 2 district PE teachers. at the Fairfax Jr High and PE specialist will serve the k-6 school sites	<ul> <li>Salar One one I three</li> </ul>	<ul> <li>8. Maintain District PE Teachers</li> <li>Salary for 2 district PE teachers. One at the Fairfax Jr High and one PE specialist will serve the three k-6 school sites</li> <li>Supplies</li> </ul>		District PE Teachers y for 2 district PE teachers. at the Fairfax Jr High and PE specialist will serve the e k-6 school sites lies	
Budgeted Ex	•					
	2017-18		2018-19		2019-20	
Amount	142,223	Amount	146,490	Amount	150,885	

Source	Supplemental and Concentration	Source	Supplemental and Concentration	Source	Supplemental and Concentration
Budget Reference	1000-1999: Certificated Personnel Salaries	Budget Reference	1000-1999: Certificated Personnel Salaries	Budget Reference	1000-1999: Certificated Personnel Salaries
Amount	59,349	Amount	59,138	Amount	62,963
Source	Supplemental and Concentration	Source	Supplemental and Concentration	Source	Supplemental and Concentration
Budget Reference	3000-3999: Employee Benefits	Budget Reference	3000-3999: Employee Benefits	Budget Reference	3000-3999: Employee Benefits
Amount	14,900	Amount	14,900	Amount	14,900
Source	Supplemental and Concentration	Source	Supplemental and Concentration	Source	Supplemental and Concentration
Budget Reference	4000-4999: Books And Supplies	Budget Reference	4000-4999: Books And Supplies	Budget Reference	4000-4999: Books And Supplies

### Action 9

For Actions/Services not included as contributing to meeting the Increased or Improved Services Requirement:

Students to be Served	Location(s)
(Select from All, Students with Disabilities, or Specific Student Groups)	(Select from All Schools, Specific Schools, and/or Specific Grade Spans)

OR

#### For Actions/Services included as contributing to meeting the Increased or Improved Services Requirement:

Students to be Served (Select from English Learners, Foster Youth, and/or Low Income)

**English Learners** 

Foster Youth

Low Income

### **Actions/Services**

Scope of Services (Select from LEA-wide, Schoolwide, or Limited to Unduplicated Student Group(s))

LEA-wide

Location(s) (Select from All Schools, Specific Schools, and/or Specific Grade Spans)

Specific Schools: All Schools

<b>2017-18</b> Select from New Action, Modified Action, or Unchanged Action:		<b>2019-20</b> Select from New Action, Modified Action, or Unchanged Action:
Unchanged Action	Unchanged Action	Unchanged Action
<ul> <li>9. PBIS implementation district wide <ul> <li>A district Counselor to assist in the proper implementation of PBIS in the district by providing direct services to our students</li> <li>Incentives - PBIS incentives are provided at all school sites as positive rewards to students</li> </ul> </li> <li>Training for staff continues on an annual basis to ensure all staff are trained for proper implementation</li> </ul>	<ul> <li>9. Maintain PBIS implementation district wide</li> <li>A district Counselor to assist in the proper implementation of PBIS in the district by providing direct services to our students</li> <li>Incentives - PBIS incentives are provided at all school sites as positive rewards to students</li> <li>Training for staff continues on an annual basis to ensure all staff are trained for proper implementation.</li> </ul>	<ul> <li>9. Maintain PBIS implementation district wide</li> <li>A district Counselor to assist in the proper implementation of PBIS in the district by providing direct services to our students</li> <li>Incentives - PBIS incentives are provided at all school sites as positive rewards to students</li> <li>Training for staff continues on an annual basis to ensure all staff are trained for proper implementation.</li> </ul>

## **Budgeted Expenditures**

-	2017-18		2018-19		2019-20
Amount	50,801	Amount	53,049	Amount	54,640
Source	Supplemental and Concentration	Source	Supplemental and Concentration	Source	Supplemental and Concentration
Budget Reference	1000-1999: Certificated Personnel Salaries	Budget Reference	1000-1999: Certificated Personnel Salaries	Budget Reference	1000-1999: Certificated Personnel Salaries
Amount	17,463	Amount	18,232	Amount	19,293
Source	Supplemental and Concentration	Source	Supplemental and Concentration	Source	Supplemental and Concentration

Budget Reference	3000-3999: Employee Benefits	Budget Reference	3000-3999: Employee Benefits	Budget Reference	3000-3999: Employee Benefits
Amount	8,000	Amount	8,000	Amount	8,000
Source	Supplemental and Concentration	Source	Supplemental and Concentration	Source	Supplemental and Concentration
Budget Reference	4000-4999: Books And Supplies PBIS incentives	Budget Reference	4000-4999: Books And Supplies	Budget Reference	4000-4999: Books And Supplies
Amount	4,500	Amount	4,500	Amount	4,500
Source	Supplemental and Concentration	Source	Supplemental and Concentration	Source	Supplemental and Concentration
Budget Reference	5000-5999: Services And Other Operating Expenditures 5200-travel & conference	Budget Reference	5000-5999: Services And Other Operating Expenditures	Budget Reference	5000-5999: Services And Other Operating Expenditures
Amount	46,081	Amount	48,249	Amount	49,696
Source	Title I	Source	Title I	Source	Title I
Budget Reference	1000-1999: Certificated Personnel Salaries	Budget Reference	1000-1999: Certificated Personnel Salaries	Budget Reference	1000-1999: Certificated Personnel Salaries
Amount	16,651	Amount	16,295	Amount	18,448
Source	Title I	Source	Title I	Source	Title I
Budget Reference	3000-3999: Employee Benefits	Budget Reference	3000-3999: Employee Benefits	Budget Reference	3000-3999: Employee Benefits

### Action 10

For Actions/Services not included as contributing to meeting the Increased or Improved Services Requirement:

 Students to be Served
 Location(s)

 \_(Select from All, Students with Disabilities, or Specific Student Groups)
 \_(Select from All Schools, Specific Schools, and/or Specific Grade Spans)

## OR

For Actions/Services included as	contributing to meeting the Increased	d or Improved Services Requirement:

		•
Students to be Served (Select from English Learners, Foster Youth, and/or Low Income) English Learners	Scope of Services (Select from LEA-wide, Schoolwide, or Limited to Unduplicated Student Group(s)) LEA-wide	Location(s) (Select from All Schools, Specific Schools and/or Specific Grade Spans) Specific Schools: Virginia Avenue School and Zephyr Lane Elementary
Foster Youth Low Income		
Actions/Services	1	
<b>2017-18</b> Select from New Action, Modified Action, or Unchanged Action:	<b>2018-19</b> Select from New Action, Modified Action, or Unchanged Action:	<b>2019-20</b> Select from New Action, Modified Action, o Unchanged Action:
Unchanged Action	Unchanged Action	Unchanged Action
<ul> <li>10. District Music Teachers</li> <li>Two Music Teachers have been added so that each district school site is able to implement a rigorous music program experience for students</li> <li>Supplies needed on an annual basis as needed for the music programs district wide</li> </ul>	<ul> <li>10. Maintain District Music Teachers</li> <li>Two Music Teachers have been added so that each district school site is able to implement a rigorous music program experience for students</li> <li>Supplies needed on an annual basis as needed for the music programs district wide</li> </ul>	<ul> <li>10. Maintain District Music Teachers</li> <li>Two Music Teachers have been added so that each district school site is able to implement a rigorous music program experience for students</li> <li>Supplies needed on an annual basis as needed for the music programs district wide</li> </ul>
Budgeted Expenditures		

### **Budgeted Expenditures**

	2017-18		2018-19		2019-20
Amount	105,654	Amount	110,113	Amount	113,416
Source	Supplemental and Concentration	Source	Supplemental and Concentration	Source	Supplemental and Concentration
Budget Reference	1000-1999: Certificated Personnel Salaries	Budget Reference	1000-1999: Certificated Personnel Salaries	Budget Reference	1000-1999: Certificated Personnel Salaries

Amount	53,052	Amount	55,446	Amount	59,169
Source	Supplemental and Concentration	Source	Supplemental and Concentration	Source	Supplemental and Concentration
Budget Reference	3000-3999: Employee Benefits	Budget Reference	3000-3999: Employee Benefits	Budget Reference	3000-3999: Employee Benefits
Amount	4,000	Amount	4,000	Amount	4,000
Source	Supplemental and Concentration	Source	Lottery	Source	Lottery
Budget Reference	4000-4999: Books And Supplies Re:1100	Budget Reference	4000-4999: Books And Supplies	Budget Reference	4000-4999: Books And Supplies

### Action 11

For Actions/Services not included as contributing to meeting the Increased or Improved Services Requirement:

Students to be ServedLocation(s)(Select from All, Students with Disabilities, or Specific Student Groups)(Select from All Schools, Specific Schools, and/or Specific Grade Spans)

### OR

For Actions/Services included as contributing to meeting the Increased or Improved Services Requirement:

Students to be Served (Select from English Learners, Foster Youth, and/or Low Income)	<b>Scope of Services</b> (Select from LEA-wide, Schoolwide, or Limited to Unduplicated Student Group(s))	Location(s) (Select from All Schools, Specific Schools, and/or Specific Grade Spans)		
English Learners	LEA-wide	Specific Schools: All Schools		
Foster Youth				
Low Income				

### **Actions/Services**

<b>2017-18</b> Select from New Action, Modified Action, or Unchanged Action:	Select from New Action, Modified Action, or	<b>2019-20</b> Select from New Action, Modified Action, or Unchanged Action:
Unchanged Action	Modified Action	Modified Action

#### and for all campuses to have equal access to services to

11. Update Facilities

ensure safe and uniform learning environments to principally benefit all unduplicated pupils.

Stakeholder data showed a strong

want for facilities to be updated

All of the below projects are working to achieve this stakeholder aspiration. The district will continue to have facility needs as we begin preparation for an additional school site.

- Preparation and costs associated with bringing in leased portable classrooms to account for district growth and the increase in programs which have been added to principally benefit unduplicated students
- Modernize existing classrooms and buildings to ensure a safe and conducive learning environments
- FJH Commons for students
- ZLE/SLE Drinking Fountain
- VA Playground Structure
- B-5 Interior completion

### 11. Update Facilities

 Stakeholder data showed a strong want for facilities to be updated and for all campuses to have equal access to services to ensure safe and uniform learning environments to principally benefit all unduplicated pupils.

All of the below projects are working to achieve this stakeholder aspiration. The district will continue to have facility needs as we begin preparation for an additional school site.

- Preparation and costs associated with bringing in leased portable classrooms to account for district growth and the increase in programs which have been added to principally benefit unduplicated students
- Modernize existing classrooms and buildings to ensure a safe and conducive learning environments
- modernization to equalize facilities for all students
- Maintain security cameras to • ensure student safety.

equalize facilities for all students Security camera updates to

11. Update Facilities

Stakeholder data showed a strong

want for facilities to be updated

ensure safe and uniform learning

and for all campuses to have

equal access to services to

environments to principally

All of the below projects are working to

achieve this stakeholder aspiration.

benefit all unduplicated pupils.

Preparation and costs associated

growth and the increase in

programs which have been

added to principally benefit

Modernize existing classrooms and buildings to ensure a safe

unduplicated students

and conducive learning

Bathroom modernization to

ensure student safety

environments

with bringing in leased portable

classrooms to account for district

#### Page 153 of 189

FJH A & B Windows	
<ul> <li>Maintain security cameras to ensure student safety.</li> </ul>	

## Budgeted Expenditures

2017-18			2018-19		2019-20	
Amount	200,625	Amount	215,000	Amount		
Source	Supplemental and Concentration	Source	Supplemental and Concentration	Source		
Budget Reference	5000-5999: Services And Other Operating Expenditures	Budget Reference	4000-4999: Books And Supplies FJH library furniture T2-16 classroom furniture T2-16	Budget Reference		
Amount		Amount	160,000	Amount		
Source		Source	Supplemental and Concentration	Source		
Budget Reference		Budget Reference	6000-6999: Capital Outlay #6200 FJH commons	Budget Reference		
Amount		Amount	24,000	Amount		
Source		Source	Supplemental and Concentration	Source		
Budget Reference		Budget Reference	6000-6999: Capital Outlay drinking fountains T2-87: SLE and ZLE	Budget Reference		
Amount		Amount	130,000	Amount		
Source		Source	Supplemental and Concentration	Source		
Budget Reference		Budget Reference	5800: Professional/Consulting	Budget Reference		

		Services And Operating Expenditures VA playground structure		
Amount	Amount	2,605,155	Amount	
Source	Source	Base	Source	
Budget Reference	Budget Reference	6000-6999: Capital Outlay update facilities	Budget Reference	
Amount	Amount	35,000	Amount	
Source	Source	Supplemental and Concentration	Source	
Budget Reference	Budget Reference	5800: Professional/Consulting Services And Operating Expenditures VA Admin. building T2-52	Budget Reference	

### Action 12

For Actions/Services not included as contributing to meeting the Increased or Improved Services Requirement:

 Students to be Served
 Location(s)

 (Select from All, Students with Disabilities, or Specific Student Groups)
 (Select from All Schools, Specific Schools, and/or Specific Grade Spans)

### OR

### For Actions/Services included as contributing to meeting the Increased or Improved Services Requirement:

	Students to be Served (Select from English Learners, Foster Youth, and/or Low Income) English Learners Foster Youth Low Income		Scope of Services (Select from LEA-wide, Schoolwide, or Limited to Unduplicated Student Group(s)) LEA-wide		Location(s) (Select from All Schools, Specific Schools, and/or Specific Grade Spans) Specific Schools: All Schools			
Actio	Actions/Services							

2017-18

Select from New Action, Modified Action, or Unchanged Action:Select from New Action, Modified Action, or Unchanged Action:Select from New Action, Modified Action, or Unchanged Action:Select from New Action, Modified Action, or Unchanged Action:					
New Action	Unchanged Action	Unchanged Action			
12. Mentoring	12. Mentoring	12. Mentoring			
<ul> <li>Provide mentoring opportunities for the students populations in need.</li> </ul>	<ul> <li>Provide mentoring opportunities for the students populations in need.</li> </ul>	<ul> <li>Provide mentoring opportunities for the students populations in need.</li> </ul>			
supplies	supplies	supplies			
Professional Consulting Services	salaries/benefits	salaries/benefits			

## **Budgeted Expenditures**

2017-18			2018-19	2019-20		
Amount	1,000	Amount	1,000	Amount	1,000	
Source	Supplemental and Concentration	Source	Supplemental and Concentration	Source	Supplemental and Concentration	
Budget Reference	4000-4999: Books And Supplies	Budget Reference	4000-4999: Books And Supplies	Budget Reference	4000-4999: Books And Supplies	
Amount	20,000	Amount	20,000	Amount	20,000	
Source	Supplemental and Concentration	Source	Supplemental and Concentration	Source	Supplemental and Concentration	
Budget Reference	5800: Professional/Consulting Services And Operating Expenditures	Budget Reference	5800: Professional/Consulting Services And Operating Expenditures	Budget Reference	5800: Professional/Consulting Services And Operating Expenditures	

## Action 13

For Actions/Services not included as contributing to meeting the Increased or Improved Services Requirement:

### Students to be Served

Other

Source

(Select from All, Students with Disabilities, or Specific Student Groups) [Add selection here] Location(s) (Select from All Schools, Specific Schools, and/or Specific Grade Spans) [Add selection here]

Supplemental and

Concentration

Source

OR

### For Actions/Services included as contributing to meeting the Increased or Improved Services Requirement:

		<u> </u>	•	•			
(Select f Youth, a English Foster Y	Students to be Served (Select from English Learners, Foster Youth, and/or Low Income) English Learners Foster Youth Low Income		Scope of Services (Select from LEA-wide, Schoolwide, or Limited to Unduplicated Student Group(s)) LEA-wide		Location(s) (Select from All Schools, Specific Schools and/or Specific Grade Spans) Specific Schools: All Schools		
Actions/Serv							
<b>2017-18</b> Select from New Action, Modified Action, or Unchanged Action:		Select from New Action, Modified Action, or					
		New Actio	n	Modified Action			
NA		<ul> <li>13. Personnel to support physical health to improve attendance. Hire additional Nurse.</li> <li>salaries</li> <li>benefits</li> <li>supplies</li> </ul>					
Budgeted Expenditures 2017-18			2018-19		2019-20		
Amount	NA	Amount	54,500	Amount	54,500		
				-			

Concentration

Supplemental and

Source

Budget Reference	Not Applicable NA	Budget Reference	1000-1999: Certificated Personnel Salaries LVN	Budget Reference	2000-2999: Classified Personnel Salaries LVN
Amount	NA	Amount	32,700	Amount	32,700
Source	Other	Source	Supplemental and Concentration	Source	Supplemental and Concentration
Budget Reference	Not Applicable NA	Budget Reference	3000-3999: Employee Benefits	Budget Reference	3000-3999: Employee Benefits
Amount	NA	Amount	10,000	Amount	10,000
Source	Other	Source	Supplemental and Concentration	Source	Supplemental and Concentration
Budget Reference	Not Applicable NA	Budget Reference	4000-4999: Books And Supplies supplies for nurse	Budget Reference	4000-4999: Books And Supplies supplies for nurse

### Action 14

For Actions/Services not included as contributing to meeting the Increased or Improved Services Requirement:

Students to be Served (Select from All, Students with Disabilities, or Specific Student Groups) [Add selection here]

Location(s) (Select from All Schools, Specific Schools, and/or Specific Grade Spans) [Add selection here]

OR

### For Actions/Services included as contributing to meeting the Increased or Improved Services Requirement:

Students to be Served (Select from English Learners, Foster Youth, and/or Low Income) English Learners Foster Youth Low Income	Scope of Services (Select from LEA-wide, Schoolwide, or Limited to Unduplicated Student Group(s)) Schoolwide	Location(s) (Select from All Schools, Specific Schools, and/or Specific Grade Spans) Specific Schools: Fairfax Junior High Specific Grade Spans: 7-8
Actions/Services		

Select from New Action, Modified Action, or Unchanged Action:	Select from New Action, Modified Action, or Unchanged Action:	Select from New Action, Modified Action, or Unchanged Action:		
	New Action	Unchanged Action		
NA	<ul> <li>14. Safe School Ambassadors to improve school climate and build student leadership.</li> <li>Professional development</li> <li>subs for training</li> <li>supplies</li> </ul>	<ul> <li>14. Safe School Ambassadors to improve school climate and build student leadership.</li> <li>Professional development</li> <li>subs for training</li> <li>supplies</li> </ul>		

## **Budgeted Expenditures**

	2017-18		2018-19	2019-20	
Amount	NA	Amount	8,400	Amount	6,500
Source	Other	Source	Supplemental and Concentration	Source	Supplemental and Concentration
Budget Reference	Not Applicable NA	Budget Reference	5800: Professional/Consulting Services And Operating Expenditures Training for safe school ambassador/manuals/kits/sit e license	Budget Reference	5800: Professional/Consulting Services And Operating Expenditures PD for safe school ambassadors
Amount	NA	Amount	1,820	Amount	1,820
Source	Other	Source	Supplemental and Concentration	Source	Supplemental and Concentration
Budget Reference	Not Applicable NA	Budget Reference	1000-1999: Certificated Personnel Salaries subs for 2 day training	Budget Reference	1000-1999: Certificated Personnel Salaries subs
Amount	NA	Amount	455	Amount	455

Source	Other	Source	Supplemental and Concentration	Source	Supplemental and Concentration
Budget Reference	Not Applicable NA	Budget Reference	3000-3999: Employee Benefits benefits	Budget Reference	3000-3999: Employee Benefits benefits
Amount	NA	Amount	1,000	Amount	1,000
Source	Other	Source	Supplemental and Concentration	Source	Supplemental and Concentration
Budget Reference	Not Applicable NA	Budget Reference	4000-4999: Books And Supplies supplies	Budget Reference	4000-4999: Books And Supplies supplies

## **Demonstration of Increased or Improved Services for Unduplicated Pupils**

LCAP Year: 2018-19

Estimated Supplemental and Concentration Grant Funds:

\$7,597,490

Percentage to Increase or Improve Services:

37.05%

Describe how services provided for unduplicated pupils are increased or improved by at least the percentage identified above, either qualitatively or quantitatively, as compared to services provided for all students in the LCAP year.

Identify each action/service being funded and provided on a schoolwide or LEA-wide basis. Include the required descriptions supporting each schoolwide or LEA-wide use of funds (see instructions).

The District is principally directing its LCFF Supplemental and Concentration Grant funds to support unduplicated students as determined by district's goals and action steps to focus on professional development, student interventions, Improving attendance, funding district support or teacher positions, providing extra curricular activities/ services to

students, improving safety and facilities, and expanding parent programs.

91.7% of the Fairfax School District's pupils are identified as either low income, English learner or foster youth; and as these pupils are enrolled proportionately throughout the district, the district has determined that the most effective use of its LCFF Supplemental and Concentration Grant funds would be

to implement and support State Priorities and enhance educational services for all students in the Fairfax School District.

These supplemental and concentration funds are principally directed to support unduplicated students in the Fairfax School District using the following actions:

Goal 1:

Provide adopted State standard instructional materials and professional development

Educational Technology

STEM Teachers

Expand Migrant Saturday School to include ALL GATE students.

**OPEB** Contributions

Identify each action/service being funded and provided on a schoolwide or LEA-wide basis. Include the required descriptions supporting each schoolwide or LEA-wide use of funds (see instructions).

Student Support for oral presentations and projects Library Media Teacher Saturday School Intervention Teacher Induction Programs for New Teachers Kindergarten Bridge Program Saturday School Intervention. DIBELS Data System ELA Support -95% Group/Read 180 Math Intervention

Goal 2:

English language development/instructional strategy professional development Analyze local assessments and CELDT results to target student's needs in specific domains Provide EL support for staff development on the use of research based English Learner instructional strategies (TOSAs) English Learner Support District Language Department Services Language Learner Software

Goal 3

Parent Education Center Continue to utilize parent communication tools Provide childcare for Back to School Nights, Parent Teacher Conferences, and Parent Education activities Student Support Specialist to serve as parent/community liaison

Identify each action/service being funded and provided on a schoolwide or LEA-wide basis. Include the required descriptions supporting each schoolwide or LEA-wide use of funds (see instructions).

Provide staff development on targeted parent outreach

Goal 4

Stakeholder data showed a strong want for facilities to be updated and maintained in order for all campuses to have equal access to services to ensure safe and uniform learning environments to principally benefit all unduplicated pupils. Many new programs have been implemented using supplemental and concentration grant funds. These new programs require additional facility space. Along with this need, the district has experienced steady growth in student population. Both of these reasons contribute to the need for increased updating of facilities and ongoing & major maintenance.

Opportunity Placement Option Increase opportunities for students (i.e.. clubs, field trips, sports) Expand AVID program School Safety Expand electives offered Ongoing & Major Maintenance Deferred Maintenance District PE Teacher PBIS implementation district wide District Music Teachers Update Facilities Mentoring Nurse Safe School Ambassador Program

Identify each action/service being funded and provided on a schoolwide or LEA-wide basis. Include the required descriptions supporting each schoolwide or LEA-wide use of funds (see instructions).

The action steps these funds are expended on are driven by stakeholder data and feedback. All stakeholders are in agreement that LCFF supplemental and concentration funds are being used in the most effective way for unduplicated students.

## **Demonstration of Increased or Improved Services for Unduplicated Pupils**

LCAP Year: 201718

Estimated Supplemental and Concentration Grant Funds:

\$5,369,528

Percentage to Increase or Improve Services:

25.74%

Identify each action/service being funded and provided on a schoolwide or LEA-wide basis. Include the required descriptions supporting each schoolwide or LEA-wide use of funds (see instructions).

The District is expending its LCFF Supplemental and Concentration Grant funds as determined by district's goals and action steps to focus on professional development, student interventions, Improving attendance, funding district support or teacher positions, providing extra curricular activities/ services to

students, improving safety and facilities, and expanding parent programs.

91.7% of the Fairfax School District's pupils are identified as either low income, English learner or foster youth; and as these pupils are enrolled proportionately throughout the district, the district has determined that the most effective use of its LCFF Supplemental and Concentration Grant funds would be

to implement and support State Priorities and enhance educational services for all students in the Fairfax School District.

These supplemental and concentration funds are principally directed to support unduplicated students in the Fairfax School District using the following actions:

Goal 1:

Provide adopted State standard instructional materials and professional development

Educational Technology

STEM Teachers

Expand Migrant Saturday School to include ALL GATE students.

**OPEB** Contributions

Student Support for oral presentations and projects

Library Media Teacher

Saturday School Intervention

**Teacher Induction Programs for New Teachers** 

Kindergarten Bridge Program

Saturday School Intervention.

DIBELS Data System

Identify each action/service being funded and provided on a schoolwide or LEA-wide basis. Include the required descriptions supporting each schoolwide or LEA-wide use of funds (see instructions).

Goal 2:

English language development/instructional strategy professional development Analyze local assessments and CELDT results to target student's needs in specific domains Provide EL support for staff development on the use of research based English Learner instructional strategies (TOSAs) English Learner Support District Language Department Services Language Learner Software

Goal 3

Parent Education Center Continue to utilize parent communication tools Provide childcare for Back to School Nights, Parent Teacher Conferences, and Parent Education activities Student Support Specialist to serve as parent/community liaison Provide staff development on targeted parent outreach

Goal 4

Stakeholder data showed a strong want for facilities to be updated and maintained in order for all campuses to have equal access to services to ensure safe and uniform learning environments to principally benefit all unduplicated pupils. Many new programs have been implemented using supplemental and concentration grant funds. These new programs require additional facility space. Along with this need, the district has experienced steady growth in student population. Both of these reasons contribute to the need for increased updating of facilities and ongoing & major maintenance.

Identify each action/service being funded and provided on a schoolwide or LEA-wide basis. Include the required descriptions supporting each schoolwide or LEA-wide use of funds (see instructions).

Opportunity Placement Option Increase opportunities for students (i.e.. clubs, field trips, sports) Expand AVID program School Safety Expand electives offered Ongoing & Major Maintenance Deferred Maintenance District PE Teacher PBIS implementation district wide District Music Teachers Update Facilities Mentoring

The action steps these funds are expended on are driven by stakeholder data and feedback. All stakeholders are in agreement that LCFF supplemental and concentration funds are being used in the most effective way for unduplicated students.

Services for low income, foster youth and English learners will be increased/improved as identified in Section 2 of this LCAP as well as its actions for implementing these goals. 91.7% of the Fairfax School District's pupils are identified as low income or socioeconomically disadvantaged.

Goal 1:

Identify each action/service being funded and provided on a schoolwide or LEA-wide basis. Include the required descriptions supporting each schoolwide or LEA-wide use of funds (see instructions).

Provide adopted State standard instructional materials and professional development Educational Technology STEM Teachers Expand Migrant Saturday School to include ALL GATE students and intervention classes OPEB Contributions Student Support for oral presentations and projects Library Media Teacher Teacher Induction Programs for New Teachers Kindergarten Bridge Program DIBELS Data System Saturday School Intervention ELA Support: 95 Percent Group/ Read 180 Math Intervention

Goal 2:

English language development/instructional strategy professional development Analyze local assessments and CELDT results to target student's needs in specific domains Provide EL support for staff development on the use of research based English Learner instructional strategies (TOSAs) English Learner Support District Language Department Services Language Learner Software

Goal 3

Parent Education Center Continue to utilize parent communication tools Provide childcare for Back to School Nights, Parent Teacher Conferences, and Parent Education activities Student Support Specialist to serve as parent/community liaison Provide staff development on targeted parent outreach

Identify each action/service being funded and provided on a schoolwide or LEA-wide basis. Include the required descriptions supporting each schoolwide or LEA-wide use of funds (see instructions).

Goal 4

Stakeholder data showed a strong want for facilities to be updated and maintained in order for all campuses to have equal access to services to ensure safe and uniform learning environments to principally benefit all unduplicated pupils.

Many new programs have been implemented using supplemental and concentration grant funds. Along with this need, the district has experienced steady growth in student population.

Both of these reasons contribute to the need for increased updating of facilities and ongoing & major maintenance.

Opportunity Placement Option Increase opportunities for student (i.e.. clubs, field trips) Expand AVID program School Safety Expand electives offered Ongoing & Major Maintenance District PE Teacher PBIS implementation district wide District Music Teachers Update Facilities Mentoring Nurse Safe School Ambassasors

The action steps these funds are expended on are driven by stakeholder data and feedback. All stakeholders are in agreement that LCFF supplemental and concentration funds are being used in the most effective way for unduplicated students.

## Addendum

The Local Control and Accountability Plan (LCAP) and Annual Update Template documents and communicates local educational agencies' (LEAs) actions and expenditures to support student outcomes and overall performance. The LCAP is a three-year plan, which is reviewed and updated annually, as required. Charter schools may complete the LCAP to align with the term of the charter school's budget, typically one year, which is submitted to the school's authorizer. The LCAP and Annual Update Template must be completed by all LEAs each year.

For school districts, the LCAP must describe, for the school district and each school within the district, goals and specific actions to achieve those goals for all students and each student group identified by the Local Control Funding Formula (LCFF) (ethnic, socioeconomically disadvantaged, English learners, foster youth, pupils with disabilities, and homeless youth), for each of the state priorities and any locally identified priorities.

For county offices of education, the LCAP must describe, for each county office of educationoperated school and program, goals and specific actions to achieve those goals for all students and each LCFF student group funded through the county office of education (students attending juvenile court schools, on probation or parole, or expelled under certain conditions) for each of the state priorities and any locally identified priorities. School districts and county offices of education may additionally coordinate and describe in their LCAPs services funded by a school district that are provided to students attending county-operated schools and programs, including special education programs.

If a county superintendent of schools has jurisdiction over a single school district, the county board of education and the governing board of the school district may adopt and file for review and approval a single LCAP consistent with the requirements in Education Code (EC) sections 52060, 52062, 52066, 52068, and 52070. The LCAP must clearly articulate to which entity's budget (school district or county superintendent of schools) all budgeted and actual expenditures are aligned.

Charter schools must describe goals and specific actions to achieve those goals for all students and each LCFF subgroup of students including students with disabilities and homeless youth, for each of the state priorities that apply for the grade levels served or the nature of the program operated by the charter school, and any locally identified priorities. For charter schools, the inclusion and description of goals for state priorities in the LCAP may be modified to meet the grade levels served and the nature of the programs provided, including modifications to reflect only the statutory requirements explicitly applicable to charter schools in the EC. Changes in LCAP goals and actions/services for charter schools that result from the annual update process do not necessarily constitute a material revision to the school's charter petition. For questions related to specific sections of the template, please see instructions below:

## Instructions: Linked Table of Contents

Plan Summary Annual Update Stakeholder Engagement Goals, Actions, and Services Planned Actions/Services Demonstration of Increased or Improved Services for Unduplicated Students

For additional questions or technical assistance related to completion of the LCAP template, please contact the local county office of education, or the CDE's Local Agency Systems Support Office at: 916-319-0809 or by email at: <u>lcff@cde.ca.gov</u>.

## Plan Summary

The LCAP is intended to reflect an LEA's annual goals, actions, services and expenditures within a fixed three-year planning cycle. LEAs must include a plan summary for the LCAP each year. When developing the LCAP, enter the appropriate LCAP year, and address the prompts provided in these sections. When developing the LCAP in year 2 or year 3, enter the appropriate LCAP year and replace the previous summary information with information relevant to the current year LCAP. In this section, briefly address the prompts provided. These prompts are not limits. LEAs may include information regarding local program(s), community demographics, and the overall vision of the LEA. LEAs may also attach documents (e.g., the LCFF Evaluation Rubrics data reports) if desired and/or include charts illustrating goals, planned outcomes, actual outcomes, or related planned and actual expenditures.

An LEA may use an alternative format for the plan summary as long as it includes the information specified in each prompt and the budget summary table.

The reference to LCFF Evaluation Rubrics means the evaluation rubrics adopted by the State Board of Education under *EC* Section 52064.5.

## **Budget Summary**

The LEA must complete the LCAP Budget Summary table as follows:

- Total LEA General Fund Budget Expenditures for the LCAP Year: This amount is the LEA's total budgeted General Fund expenditures for the LCAP year. The LCAP year means the fiscal year for which an LCAP is adopted or updated by July 1. The General Fund is the main operating fund of the LEA and accounts for all activities not accounted for in another fund. All activities are reported in the General Fund unless there is a compelling reason to account for an activity in another fund. For further information please refer to the *California School Accounting Manual (http://www.cde.ca.gov/fg/ac/sa/)*. (Note: For some charter schools that follow governmental fund accounting, this amount is the total budgeted expenditures in the Charter Schools Special Revenue Fund. For charter schools that follow the not-for-profit accounting model, this amount is total budgeted expenses, such as those budgeted in the Charter Schools Enterprise Fund.)
- Total Funds Budgeted for Planned Actions/Services to Meet the Goals in the LCAP for the LCAP Year: This amount is the total of the budgeted expenditures associated with

the actions/services included for the LCAP year from all sources of funds, as reflected in the LCAP. To the extent actions/services and/or expenditures are listed in the LCAP under more than one goal, the expenditures should be counted only once.

- Description of any use(s) of the General Fund Budget Expenditures specified above for the LCAP year not included in the LCAP: Briefly describe expenditures included in total General Fund Expenditures that are not included in the total funds budgeted for planned actions/services for the LCAP year. (Note: The total funds budgeted for planned actions/services may include funds other than general fund expenditures.)
- **Total Projected LCFF Revenues for LCAP Year:** This amount is the total amount of LCFF funding the LEA estimates it will receive pursuant to *EC* sections 42238.02 (for school districts and charter schools) and 2574 (for county offices of education), as implemented by *EC* sections 42238.03 and 2575 for the LCAP year respectively.

## **Annual Update**

The planned goals, expected outcomes, actions/services, and budgeted expenditures must be copied verbatim from the previous year's\* approved LCAP; in addition, list the state and/or local priorities addressed by the planned goals. Minor typographical errors may be corrected.

\* For example, for LCAP year 2017/18 of the 2017/18 – 2019/20 LCAP, review the goals in the 2016/17 LCAP. Moving forward, review the goals from the most recent LCAP year. For example, LCAP year 2020/21 will review goals from the 2019/20 LCAP year, which is the last year of the 2017/18 – 2019/20 LCAP.

### **Annual Measurable Outcomes**

For each goal in the prior year, identify and review the actual measurable outcomes as compared to the expected annual measurable outcomes identified in the prior year for the goal.

### **Actions/Services**

Identify the planned Actions/Services and the budgeted expenditures to implement these actions toward achieving the described goal. Identify the **actual** actions/services implemented to meet the described goal and the estimated actual annual expenditures to implement the actions/services. As applicable, identify any changes to the students or student groups served, or to the planned location of the actions/services provided.

### Analysis

Using actual annual measurable outcome data, including data from the LCFF Evaluation Rubrics, analyze whether the planned actions/services were effective in achieving the goal. Respond to the prompts as instructed.

- Describe the overall implementation of the actions/services to achieve the articulated goal. Include a discussion of relevant challenges and successes experienced with the implementation process.
- Describe the overall effectiveness of the actions/services to achieve the articulated goal as measured by the LEA.
- Explain material differences between Budgeted Expenditures and Estimated Actual Expenditures. Minor variances in expenditures or a dollar-for-dollar accounting is not required.
- Describe any changes made to this goal, expected outcomes, metrics, or actions and services to achieve this goal as a result of this analysis and analysis of the data provided

in the LCFF Evaluation Rubrics, as applicable. Identify where those changes can be found in the LCAP.

## Stakeholder Engagement

Meaningful engagement of parents, students, and other stakeholders, including those representing the student groups identified by LCFF, is critical to the development of the LCAP and the budget process. *EC* identifies the minimum consultation requirements for school districts and county offices of education as consulting with teachers, principals, administrators, other school personnel, local bargaining units of the school district, parents, and pupils in developing the LCAP. *EC* requires charter schools to consult with teachers, principals, administrators, other school personnel, parents, and pupils in developing the LCAP. In addition, *EC* Section 48985 specifies the requirements for the translation of notices, reports, statements, or records sent to a parent or guardian.

The LCAP should be shared with, and LEAs should request input from, school site-level advisory groups, as applicable (e.g., school site councils, English Learner Advisory Councils, student advisory groups, etc.), to facilitate alignment between school-site and district-level goals and actions. An LEA may incorporate or reference actions described in other plans that are being undertaken to meet specific goals.

**Instructions:** The stakeholder engagement process is an ongoing, annual process. The requirements for this section are the same for each year of a three-year LCAP. When developing the LCAP, enter the appropriate LCAP year, and describe the stakeholder engagement process used to develop the LCAP and Annual Update. When developing the LCAP in year 2 or year 3, enter the appropriate LCAP year and replace the previous stakeholder narrative(s) and describe the stakeholder engagement process used to develop the current year LCAP and Annual Update.

**School districts and county offices of education:** Describe the process used to consult with the Parent Advisory Committee, the English Learner Parent Advisory Committee, parents, students, school personnel, the LEA's local bargaining units, and the community to inform the development of the LCAP and the annual review and analysis for the indicated LCAP year.

**Charter schools**: Describe the process used to consult with teachers, principals, administrators, other school personnel, parents, and students to inform the development of the LCAP and the annual review and analysis for the indicated LCAP year.

Describe how the consultation process impacted the development of the LCAP and annual update for the indicated LCAP year, including the goals, actions, services, and expenditures.

## Goals, Actions, and Services

LEAs must include a description of the annual goals, for all students and each LCFF identified group of students, to be achieved for each state priority as applicable to type of LEA. An LEA may also include additional local priorities. This section shall also include a description of the specific planned actions an LEA will take to meet the identified goals, and a description of the expenditures required to implement the specific actions.

**School districts and county offices of education:** The LCAP is a three-year plan, which is reviewed and updated annually, as required.

**Charter schools:** The number of years addressed in the LCAP may align with the term of the charter schools budget, typically one year, which is submitted to the school's authorizer. If year 2 and/or year 3 is not applicable, charter schools must specify as such.

### New, Modified, Unchanged

As part of the LCAP development process, which includes the annual update and stakeholder engagement, indicate if the goal, identified need, related state and/or local priorities, and/or expected annual measurable outcomes for the current LCAP year or future LCAP years are modified or unchanged from the previous year's LCAP; or, specify if the goal is new.

### Goal

State the goal. LEAs may number the goals using the "Goal #" box for ease of reference. A goal is a broad statement that describes the desired result to which all actions/services are directed. A goal answers the question: What is the LEA seeking to achieve?

#### **Related State and/or Local Priorities**

List the state and/or local priorities addressed by the goal. The LCAP must include goals that address each of the state priorities, as applicable to the type of LEA, and any additional local priorities; however, one goal may address multiple priorities. (Link to State Priorities)

#### **Identified Need**

Describe the needs that led to establishing the goal. The identified needs may be based on quantitative or qualitative information, including, but not limited to, results of the annual update process or performance data from the LCFF Evaluation Rubrics, as applicable.

#### **Expected Annual Measurable Outcomes**

For each LCAP year, identify the metric(s) or indicator(s) that the LEA will use to track progress toward the expected outcomes. LEAs may identify metrics for specific student groups. Include in the baseline column the most recent data associated with this metric or indicator available at the time of adoption of the LCAP for the first year of the three-year plan. The most recent data associated with a metric or indicator includes data as reported in the annual update of the LCAP year immediately preceding the three-year plan, as applicable. The baseline data shall remain unchanged throughout the three-year LCAP. In the subsequent year columns, identify the progress to be made in each year of the three-year cycle of the LCAP. Consider how expected outcomes in any given year are related to the expected outcomes for subsequent years.

The metrics may be quantitative or qualitative, but at minimum an LEA must use the applicable required metrics for the related state priorities, in each LCAP year as applicable to the type of LEA. For the student engagement priority metrics, as applicable, LEAs must calculate the rates as described in the LCAP Template Appendix, sections (a) through (d).

### **Planned Actions/Services**

For each action/service, the LEA must complete either the section "For Actions/Services not included as contributing to meeting Increased or Improved Services Requirement" or the section "For Actions/Services included as contributing to meeting the Increased or Improved Services Requirement." The LEA shall not complete both sections for a single action.

# For Actions/Services Not Contributing to Meeting the Increased or Improved Services Requirement

#### Students to be Served

The "Students to be Served" box is to be completed for all actions/services except for those which are included by the LEA as contributing to meeting the requirement to increase or improve services for unduplicated students. Indicate in this box which students will benefit from the actions/services by entering "All", "Students with Disabilities", or "Specific Student

Group(s)". If "Specific Student Group(s)" is entered, identify the specific student group(s) as appropriate.

### Location(s)

Identify the location where the action/services will be provided. If the services are provided to all schools within the LEA, the LEA must identify "All Schools". If the services are provided to specific schools within the LEA or specific grade spans only, the LEA must enter "Specific Schools" or "Specific Grade Spans". Identify the individual school or a subset of schools or grade spans (e.g., all high schools or grades K-5), as appropriate.

**Charter schools** operating more than one site, authorized within the same charter petition, may choose to distinguish between sites by entering "Specific Schools" and identifying the site(s) where the actions/services will be provided. For charter schools operating only one site, "All Schools" and "Specific Schools" may be synonymous and, therefore, either would be appropriate. Charter schools may use either term provided they are used in a consistent manner through the LCAP.

# For Actions/Services Contributing to Meeting the Increased or Improved Services Requirement:

### Students to be Served

For any action/service contributing to the LEA's overall demonstration that it has increased or improved services for unduplicated students above what is provided to all students (see Demonstration of Increased or Improved Services for Unduplicated Students section, below), the LEA must identify the unduplicated student group(s) being served.

#### Scope of Service

For each action/service contributing to meeting the increased or improved services requirement, identify the scope of service by indicating "LEA-wide", "Schoolwide", or "Limited to Unduplicated Student Group(s)". The LEA must identify one of the following three options:

- If the action/service is being funded and provided to upgrade the entire educational program of the LEA, enter "LEA-wide."
- If the action/service is being funded and provided to upgrade the entire educational program of a particular school or schools, enter "schoolwide".
- If the action/service being funded and provided is limited to the unduplicated students identified in "Students to be Served", enter "Limited to Unduplicated Student Group(s)".

For charter schools and single-school school districts, "LEA-wide" and "Schoolwide" may be synonymous and, therefore, either would be appropriate. For charter schools operating multiple schools (determined by a unique CDS code) under a single charter, use "LEA-wide" to refer to all schools under the charter and use "Schoolwide" to refer to a single school authorized within the same charter petition. Charter schools operating a single school may use "LEA-wide" or "Schoolwide" provided these terms are used in a consistent manner through the LCAP.

### Location(s)

Identify the location where the action/services will be provided. If the services are provided to all schools within the LEA, the LEA must indicate "All Schools". If the services are provided to specific schools within the LEA or specific grade spans only, the LEA must enter "Specific Schools" or "Specific Grade Spans". Identify the individual school or a subset of schools or grade spans (e.g., all high schools or grades K-5), as appropriate.

**Charter schools** operating more than one site, authorized within the same charter petition, may choose to distinguish between sites by entering "Specific Schools" and identify the site(s) where the actions/services will be provided. For charter schools operating only one site, "All Schools" and "Specific Schools" may be synonymous and, therefore, either would be appropriate. Charter schools may use either term provided they are used in a consistent manner through the LCAP.

#### Actions/Services

For each LCAP year, identify the actions to be performed and services provided to meet the described goal. Actions and services that are implemented to achieve the identified goal may be grouped together. LEAs may number the action/service using the "Action #" box for ease of reference.

### New/Modified/Unchanged:

- Enter "New Action" if the action/service is being added in any of the three years of the LCAP to meet the articulated goal.
- Enter "Modified Action" if the action/service was included to meet an articulated goal and has been changed or modified in any way from the prior year description.
- Enter "Unchanged Action" if the action/service was included to meet an articulated goal and has not been changed or modified in any way from the prior year description.
  - If a planned action/service is anticipated to remain unchanged for the duration of the plan, an LEA may enter "Unchanged Action" and leave the subsequent year columns blank rather than having to copy/paste the action/service into the subsequent year columns. Budgeted expenditures may be treated in the same way as applicable.

**Note:** The goal from the prior year may or may not be included in the current three-year LCAP. For example, when developing year 1 of the LCAP, the goals articulated in year 3 of the preceding three-year LCAP will be from the prior year.

**Charter schools** may complete the LCAP to align with the term of the charter school's budget that is submitted to the school's authorizer. Accordingly, a charter school submitting a one-year budget to its authorizer may choose not to complete the year 2 and year 3 portions of the "Goals, Actions, and Services" section of the template. If year 2 and/or year 3 is not applicable, charter schools must specify as such.

### **Budgeted Expenditures**

For each action/service, list and describe budgeted expenditures for each school year to implement these actions, including where those expenditures can be found in the LEA's budget. The LEA must reference all fund sources for each proposed expenditure. Expenditures must be classified using the California School Accounting Manual as required by *EC* sections 52061, 52067, and 47606.5.

Expenditures that are included more than once in an LCAP must be indicated as a duplicated expenditure and include a reference to the goal and action/service where the expenditure first appears in the LCAP.

If a county superintendent of schools has jurisdiction over a single school district, and chooses to complete a single LCAP, the LCAP must clearly articulate to which entity's budget (school district or county superintendent of schools) all budgeted expenditures are aligned.

## Demonstration of Increased or Improved Services for Unduplicated Students

This section must be completed for each LCAP year. When developing the LCAP in year 2 or year 3, copy the "Demonstration of Increased or Improved Services for Unduplicated Students" table and enter the appropriate LCAP year. Using the copy of the section, complete the section as required for the current year LCAP. Retain all prior year sections for each of the three years within the LCAP.

### **Estimated Supplemental and Concentration Grant Funds**

Identify the amount of funds in the LCAP year calculated on the basis of the number and concentration of low income, foster youth, and English learner students as determined pursuant to *California Code of Regulations*, Title 5 (5 *CCR*) Section 15496(a)(5).

### Percentage to Increase or Improve Services

Identify the percentage by which services for unduplicated pupils must be increased or improved as compared to the services provided to all students in the LCAP year as calculated pursuant to 5 *CCR* Section 15496(a)(7).

Consistent with the requirements of 5 *CCR* Section 15496, describe how services provided for unduplicated pupils are increased or improved by at least the percentage calculated as compared to services provided for all students in the LCAP year. To improve services means to grow services in quality and to increase services means to grow services in quantity. This description must address how the action(s)/service(s) limited for one or more unduplicated student group(s), and any schoolwide or districtwide action(s)/service(s) supported by the appropriate description, taken together, result in the required proportional increase or improvement in services for unduplicated pupils.

If the overall increased or improved services include any actions/services being funded and provided on a schoolwide or districtwide basis, identify each action/service and include the required descriptions supporting each action/service as follows.

For those services being provided on an LEA-wide basis:

- For school districts with an unduplicated pupil percentage of 55% or more, and for charter schools and county offices of education: Describe how these services are **principally directed to** and **effective in** meeting its goals for unduplicated pupils in the state and any local priorities.
- For school districts with an unduplicated pupil percentage of less than 55%: Describe how these services are principally directed to and effective in meeting its goals for unduplicated pupils in the state and any local priorities. Also describe how the services are the most effective use of the funds to meet these goals for its unduplicated pupils. Provide the basis for this determination, including any alternatives considered, supporting research, experience or educational theory.

For school districts only, identify in the description those services being funded and provided on a schoolwide basis, and include the required description supporting the use of the funds on a schoolwide basis:

• For schools with 40% or more enrollment of unduplicated pupils: Describe how these services are **principally directed to** and **effective in** meeting its goals for its unduplicated pupils in the state and any local priorities.

• For school districts expending funds on a schoolwide basis at a school with less than 40% enrollment of unduplicated pupils: Describe how these services are **principally directed to** and how the services are **the most effective use of the funds to** meet its goals for English learners, low income students and foster youth, in the state and any local priorities.

# **State Priorities**

Priority 1: Basic Services addresses the degree to which:

- A. Teachers in the LEA are appropriately assigned and fully credentialed in the subject area and for the pupils they are teaching;
- B. Pupils in the school district have sufficient access to the standards-aligned instructional materials; and
- C. School facilities are maintained in good repair.

#### Priority 2: Implementation of State Standards addresses:

- A. The implementation of state board adopted academic content and performance standards for all students, which are:
  - a. English Language Arts Common Core State Standards (CCSS) for English Language Arts
  - b. Mathematics CCSS for Mathematics
  - c. English Language Development (ELD)
  - d. Career Technical Education
  - e. Health Education Content Standards
  - f. History-Social Science
  - g. Model School Library Standards
  - h. Physical Education Model Content Standards
  - i. Next Generation Science Standards
  - j. Visual and Performing Arts
  - k. World Language; and
- B. How the programs and services will enable English learners to access the CCSS and the ELD standards for purposes of gaining academic content knowledge and English language proficiency.

#### Priority 3: Parental Involvement addresses:

- A. The efforts the school district makes to seek parent input in making decisions for the school district and each individual school site;
- B. How the school district will promote parental participation in programs for unduplicated pupils; and
- C. How the school district will promote parental participation in programs for individuals with exceptional needs.

#### Priority 4: Pupil Achievement as measured by all of the following, as applicable:

- A. Statewide assessments;
- B. The Academic Performance Index;
- C. The percentage of pupils who have successfully completed courses that satisfy University of California (UC) or California State University (CSU) entrance requirements, or programs of study that align with state board approved career technical educational standards and framework;
- D. The percentage of English learner pupils who make progress toward English proficiency as measured by the California English Language Development Test (CELDT);
- E. The English learner reclassification rate;
- F. The percentage of pupils who have passed an advanced placement examination with a score of 3 or higher; and
- G. The percentage of pupils who participate in, and demonstrate college preparedness pursuant to, the Early Assessment Program, or any subsequent assessment of college preparedness.

### Priority 5: Pupil Engagement as measured by all of the following, as applicable:

- A. School attendance rates;
- B. Chronic absenteeism rates;
- C. Middle school dropout rates;
- D. High school dropout rates; and
- E. High school graduation rates;

Priority 6: School Climate as measured by all of the following, as applicable:

- A. Pupil suspension rates;
- B. Pupil expulsion rates; and
- C. Other local measures, including surveys of pupils, parents, and teachers on the sense of safety and school connectedness.

**Priority 7: Course Access** addresses the extent to which pupils have access to and are enrolled in:

- A. S broad course of study including courses described under *EC* sections 51210 and 51220(a)-(i), as applicable;
- B. Programs and services developed and provided to unduplicated pupils; and
- C. Programs and services developed and provided to individuals with exceptional needs.

**Priority 8: Pupil Outcomes** addresses pupil outcomes, if available, for courses described under *EC* sections 51210 and 51220(a)-(i), as applicable.

**Priority 9: Coordination of Instruction of Expelled Pupils (COE Only)** addresses how the county superintendent of schools will coordinate instruction of expelled pupils.

**Priority 10. Coordination of Services for Foster Youth (COE Only)** addresses how the county superintendent of schools will coordinate services for foster children, including:

- A. Working with the county child welfare agency to minimize changes in school placement
- B. Providing education-related information to the county child welfare agency to assist in the delivery of services to foster children, including educational status and progress information that is required to be included in court reports;
- C. Responding to requests from the juvenile court for information and working with the juvenile court to ensure the delivery and coordination of necessary educational services; and
- D. Establishing a mechanism for the efficient expeditious transfer of health and education records and the health and education passport.

#### Local Priorities address:

- A. Local priority goals; and
- B. Methods for measuring progress toward local goals.

# APPENDIX A: PRIORITIES 5 AND 6 RATE CALCULATION INSTRUCTIONS

For the purposes of completing the LCAP in reference to the state priorities under *EC* sections 52060 and 52066, as applicable to type of LEA, the following shall apply:

- (a) "Chronic absenteeism rate" shall be calculated as follows:
  - (1) The number of pupils with a primary, secondary, or short-term enrollment during the academic year (July 1 June 30) who are chronically absent where "chronic absentee" means a pupil who is absent 10 percent or more of the schooldays in the school year when the total number of days a pupil is absent is divided by the total number of days the pupil is enrolled and school was actually taught in the total number of days the pupil is enrolled and school was actually taught in the regular day schools of the district, exclusive of Saturdays and Sundays.
  - (2) The unduplicated count of pupils with a primary, secondary, or short-term enrollment during the academic year (July 1 June 30).
  - (3) Divide (1) by (2).
- (b) "Middle School dropout rate" shall be calculated as set forth in 5 CCR Section 1039.1.
- (c) "High school dropout rate" shall be calculated as follows:
  - (1) The number of cohort members who dropout by the end of year 4 in the cohort where "cohort" is defined as the number of first-time grade 9 pupils in year 1 (starting cohort) plus pupils who transfer in, minus pupils who transfer out, emigrate, or die during school years 1, 2, 3, and 4.
  - (2) The total number of cohort members.
  - (3) Divide (1) by (2).
- (d) "High school graduation rate" shall be calculated as follows:
  - (1) The number of cohort members who earned a regular high school diploma [or earned an adult education high school diploma or passed the California High School Proficiency Exam] by the end of year 4 in the cohort where "cohort" is defined as the number of first-time grade 9 pupils in year 1 (starting cohort) plus pupils who transfer in, minus pupils who transfer out, emigrate, or die during school years 1, 2, 3, and 4.
  - (2) The total number of cohort members.
  - (3) Divide (1) by (2).
- (e) "Suspension rate" shall be calculated as follows:
  - (1) The unduplicated count of pupils involved in one or more incidents for which the pupil was suspended during the academic year (July 1 June 30).
  - (2) The unduplicated count of pupils with a primary, secondary, or short-term enrollment during the academic year (July 1 June 30).
  - (3) Divide (1) by (2).
- (f) "Expulsion rate" shall be calculated as follows:
  - (1) The unduplicated count of pupils involved in one or more incidents for which the pupil was expelled during the academic year (July 1 June 30).
  - (2) The unduplicated count of pupils with a primary, secondary, or short-term enrollment during the academic year (July 1 June 30).
  - (3) Divide (1) by (2).

NOTE: Authority cited: Sections 42238.07 and 52064, *Education Code*. Reference: Sections 2574, 2575, 42238.01, 42238.02, 42238.03, 42238.07, 47605, 47605.6, 47606.5, 48926, 52052, 52060, 52061, 52062, 52063, 52064, 52066, 52067, 52068, 52069, 52070, 52070.5, and 64001,; 20 U.S.C. Sections 6312 and 6314.

# **APPENDIX B: GUIDING QUESTIONS**

## **Guiding Questions: Annual Review and Analysis**

- 1) How have the actions/services addressed the needs of all pupils and did the provisions of those services result in the desired outcomes?
- 2) How have the actions/services addressed the needs of all subgroups of pupils identified pursuant to *EC* Section 52052, including, but not limited to, English learners, low-income pupils, and foster youth; and did the provision of those actions/services result in the desired outcomes?
- 3) How have the actions/services addressed the identified needs and goals of specific school sites and were these actions/services effective in achieving the desired outcomes?
- 4) What information (e.g., quantitative and qualitative data/metrics) was examined to review progress toward goals in the annual update?
- 5) What progress has been achieved toward the goal and expected measurable outcome(s)? How effective were the actions and services in making progress toward the goal? What changes to goals, actions, services, and expenditures are being made in the LCAP as a result of the review of progress and assessment of the effectiveness of the actions and services?
- 6) What differences are there between budgeted expenditures and estimated actual annual expenditures? What were the reasons for any differences?

## **Guiding Questions: Stakeholder Engagement**

- 1) How have applicable stakeholders (e.g., parents and pupils, including parents of unduplicated pupils and unduplicated pupils identified in *EC* Section 42238.01; community members; local bargaining units; LEA personnel; county child welfare agencies; county office of education foster youth services programs, court-appointed special advocates, and other foster youth stakeholders; community organizations representing English learners; and others as appropriate) been engaged and involved in developing, reviewing, and supporting implementation of the LCAP?
- 2) How have stakeholders been included in the LEA's process in a timely manner to allow for engagement in the development of the LCAP?
- 3) What information (e.g., quantitative and qualitative data/metrics) was made available to stakeholders related to the state priorities and used by the LEA to inform the LCAP goal setting process? How was the information made available?
- 4) What changes, if any, were made in the LCAP prior to adoption as a result of written comments or other feedback received by the LEA through any of the LEA's engagement processes?
- 5) What specific actions were taken to meet statutory requirements for stakeholder engagement pursuant to *EC* sections 52062, 52068, or 47606.5, as applicable, including engagement with representatives of parents and guardians of pupils identified in *EC* Section 42238.01?

6) What specific actions were taken to consult with pupils to meet the requirements 5 *CCR* Section 15495(a)?

7) How has stakeholder involvement been continued and supported? How has the involvement of these stakeholders supported improved outcomes for pupils, including unduplicated pupils, related to the state priorities?

## **Guiding Questions: Goals, Actions, and Services**

- What are the LEA's goal(s) to address state priorities related to "Conditions of Learning": Basic Services (Priority 1), the Implementation of State Standards (Priority 2), and Course Access (Priority 7)?
- 2) What are the LEA's goal(s) to address state priorities related to "Pupil Outcomes": Pupil Achievement (Priority 4), Pupil Outcomes (Priority 8), Coordination of Instruction of Expelled Pupils (Priority 9 – COE Only), and Coordination of Services for Foster Youth (Priority 10 – COE Only)?
- 3) What are the LEA's goal(s) to address state priorities related to parent and pupil "Engagement": Parental Involvement (Priority 3), Pupil Engagement (Priority 5), and School Climate (Priority 6)?
- 4) What are the LEA's goal(s) to address any locally-identified priorities?
- 5) How have the unique needs of individual school sites been evaluated to inform the development of meaningful district and/or individual school site goals (e.g., input from site level advisory groups, staff, parents, community, pupils; review of school level plans; in-depth school level data analysis, etc.)?
- 6) What are the unique goals for unduplicated pupils as defined in *EC* Section 42238.01 and groups as defined in *EC* Section 52052 that are different from the LEA's goals for all pupils?
- 7) What are the specific expected measurable outcomes associated with each of the goals annually and over the term of the LCAP?
- 8) What information (e.g., quantitative and qualitative data/metrics) was considered/reviewed to develop goals to address each state or local priority?
- 9) What information was considered/reviewed for individual school sites?
- 10)What information was considered/reviewed for subgroups identified in *EC* Section 52052?
- 11)What actions/services will be provided to all pupils, to subgroups of pupils identified pursuant to *EC* Section 52052, to specific school sites, to English learners, to low-income pupils, and/or to foster youth to achieve goals identified in the LCAP?
- 12) How do these actions/services link to identified goals and expected measurable outcomes?
- 13)What expenditures support changes to actions/services as a result of the goal identified? Where can these expenditures be found in the LEA's budget?

Prepared by the California Department of Education, October 2016

## LCAP Expenditure Summary

Total Expenditures by Funding Source										
Funding Source	2017-18 Annual Update Budgeted	· ·		2018-19	2019-20	2017-18 through 2019-20 Total				
All Funding Sources	8,530,103.00	8,976,663.03	8,530,103.00	13,657,192.00	8,561,530.00	30,748,825.00				
	0.00	114,263.00	0.00	10,000.00	0.00	10,000.00				
Base	1,344,553.00	1,905,058.00	1,344,553.00	4,258,186.00	845,738.00	6,448,477.00				
Lottery	0.00	0.00	0.00	4,000.00	4,000.00	8,000.00				
Other	10,369.00	7,210.03	10,369.00	8,236.00	17,394.00	35,999.00				
Special Ed	912,958.00	919,050.00	912,958.00	932,742.00	921,399.00	2,767,099.00				
Supplemental and Concentration	5,673,899.00	5,450,081.00	5,673,899.00	7,841,202.00	6,130,173.00	19,645,274.00				
Title I	481,554.00	474,876.00	481,554.00	499,272.00	529,552.00	1,510,378.00				
Title III	106,770.00	106,125.00	106,770.00	103,554.00	113,274.00	323,598.00				

	Total Expenditures by Object Type										
Object Type	2017-18 Annual Update Budgeted	ual Update Annual Update 2017		2018-19	2019-20	2017-18 through 2019-20 Total					
All Expenditure Types	8,530,103.00	8,976,663.03	8,530,103.00	13,657,192.00	8,561,530.00	30,748,825.00					
	0.00	0.00	0.00	10,000.00	0.00	10,000.00					
1000-1999: Certificated Personnel Salaries	2,163,111.00	2,029,484.00	2,163,111.00	2,312,848.00	2,134,313.00	6,610,272.00					
2000-2999: Classified Personnel Salaries	1,250,920.00	1,196,192.00	1,250,920.00	1,434,789.00	1,725,604.00	4,411,313.00					
3000-3999: Employee Benefits	1,774,307.00	1,952,512.03	1,774,307.00	1,982,953.00	2,017,076.00	5,774,336.00					
4000-4999: Books And Supplies	1,655,551.00	1,291,809.00	1,655,551.00	1,832,870.00	1,410,446.00	4,898,867.00					
5000-5999: Services And Other Operating Expenditures	474,361.00	1,093,672.00	474,361.00	152,845.00	184,959.00	812,165.00					
5700-5799: Transfers Of Direct Costs	9,758.00	9,758.00	9,758.00	20,000.00	20,000.00	49,758.00					
5800: Professional/Consulting Services And Operating Expenditures	1,028,742.00	1,238,838.00	1,028,742.00	2,664,099.00	985,749.00	4,678,590.00					
5900: Communications	3,500.00	1,103.00	3,500.00	3,500.00	4,250.00	11,250.00					
6000-6999: Capital Outlay	100,000.00	78,442.00	100,000.00	3,239,155.00	75,000.00	3,414,155.00					
7000-7439: Other Outgo	69,853.00	84,853.00	69,853.00	4,133.00	4,133.00	78,119.00					

	Total Ex	penditures by Obj	ect Type and Fu	Inding Source			
Object Type	Funding Source	2017-18 Annual Update Budgeted	2017-18 Annual Update Actual	2017-18	2018-19	2019-20	2017-18 through 2019-20 Total
All Expenditure Types	All Funding Sources	8,530,103.00	8,976,663.03	8,530,103.00	13,657,192.00	8,561,530.00	30,748,825.00
		0.00	0.00	0.00	10,000.00	0.00	10,000.00
1000-1999: Certificated Personnel Salaries	Special Ed	239,630.00	239,690.00	239,630.00	235,018.00	242,069.00	716,717.00
1000-1999: Certificated Personnel Salaries	Supplemental and Concentration	1,562,566.00	1,439,626.00	1,562,566.00	1,709,454.00	1,509,520.00	4,781,540.00
1000-1999: Certificated Personnel Salaries	Title I	284,700.00	275,511.00	284,700.00	293,075.00	301,868.00	879,643.00
1000-1999: Certificated Personnel Salaries	Title III	76,215.00	74,657.00	76,215.00	75,301.00	80,856.00	232,372.00
2000-2999: Classified Personnel Salaries	Base	55,638.00	56,403.00	55,638.00	0.00	0.00	55,638.00
2000-2999: Classified Personnel Salaries	Other	5,090.00	4,213.00	5,090.00	5,015.00	9,029.00	19,134.00
2000-2999: Classified Personnel Salaries	Special Ed	267,753.00	312,873.00	267,753.00	290,944.00	299,672.00	858,369.00
2000-2999: Classified Personnel Salaries	Supplemental and Concentration	845,000.00	747,315.00	845,000.00	1,043,281.00	1,318,488.00	3,206,769.00
2000-2999: Classified Personnel Salaries	Title I	77,439.00	75,388.00	77,439.00	95,549.00	98,415.00	271,403.00
3000-3999: Employee Benefits		0.00	675.00	0.00	0.00	0.00	0.00
3000-3999: Employee Benefits	Base	347,884.00	504,224.00	347,884.00	403,123.00	316,770.00	1,067,777.00
3000-3999: Employee Benefits	Other	1,253.00	1.03	1,253.00	1,223.00	4,339.00	6,815.00
3000-3999: Employee Benefits	Special Ed	290,595.00	303,301.00	290,595.00	283,672.00	342,728.00	916,995.00
3000-3999: Employee Benefits	Supplemental and Concentration	984,605.00	988,993.00	984,605.00	1,156,234.00	1,191,752.00	3,332,591.00
3000-3999: Employee Benefits	Title I	119,415.00	123,850.00	119,415.00	110,448.00	129,069.00	358,932.00
3000-3999: Employee Benefits	Title III	30,555.00	31,468.00	30,555.00	28,253.00	32,418.00	91,226.00

	Total Ex	penditures by Obj	ect Type and F	unding Source			
Object Type	Funding Source	2017-18 Annual Update Budgeted	2017-18 Annual Update Actual	2017-18	2018-19	2019-20	2017-18 through 2019-20 Total
4000-4999: Books And Supplies		0.00	113,588.00	0.00	0.00	0.00	0.00
4000-4999: Books And Supplies	Base	236,579.00	283,147.00	236,579.00	0.00	0.00	236,579.00
4000-4999: Books And Supplies	Lottery	0.00	0.00	0.00	4,000.00	4,000.00	8,000.00
4000-4999: Books And Supplies	Special Ed	20,100.00	0.00	20,100.00	21,100.00	21,100.00	62,300.00
4000-4999: Books And Supplies	Supplemental and Concentration	1,398,872.00	894,947.00	1,398,872.00	1,807,570.00	1,385,146.00	4,591,588.00
4000-4999: Books And Supplies	Title I	0.00	127.00	0.00	200.00	200.00	400.00
5000-5999: Services And Other Operating Expenditures	Base	115,850.00	108,869.00	115,850.00	0.00	0.00	115,850.00
5000-5999: Services And Other Operating Expenditures	Special Ed	15,630.00	15,830.00	15,630.00	15,830.00	15,830.00	47,290.00
5000-5999: Services And Other Operating Expenditures	Supplemental and Concentration	342,881.00	968,973.00	342,881.00	137,015.00	169,129.00	649,025.00
5700-5799: Transfers Of Direct Costs	Base	-10,242.00	-10,242.00	-10,242.00	0.00	0.00	-10,242.00
5700-5799: Transfers Of Direct Costs	Supplemental and Concentration	20,000.00	20,000.00	20,000.00	20,000.00	20,000.00	60,000.00
5800: Professional/Consulting Services And Operating Expenditures	Base	533,124.00	881,937.00	533,124.00	1,249,908.00	528,968.00	2,312,000.00
5800: Professional/Consulting Services And Operating Expenditures	Other	4,026.00	2,996.00	4,026.00	1,998.00	4,026.00	10,050.00
5800: Professional/Consulting Services And Operating Expenditures	Special Ed	79,250.00	47,356.00	79,250.00	86,178.00	0.00	165,428.00
5800: Professional/Consulting Services And Operating Expenditures	Supplemental and Concentration	412,342.00	306,549.00	412,342.00	1,326,015.00	452,755.00	2,191,112.00
5900: Communications	Supplemental and Concentration	3,500.00	1,103.00	3,500.00	3,500.00	4,250.00	11,250.00

Total Expenditures by Object Type and Funding Source									
Object Type	Funding Source	2017-18 Annual Update Budgeted	2017-18 Annual Update Actual	2017-18	2018-19	2019-20	2017-18 through 2019-20 Total		
6000-6999: Capital Outlay	Base	0.00	0.00	0.00	2,605,155.00	0.00	2,605,155.00		
6000-6999: Capital Outlay	Supplemental and Concentration	100,000.00	78,442.00	100,000.00	634,000.00	75,000.00	809,000.00		
7000-7439: Other Outgo	Base	65,720.00	80,720.00	65,720.00	0.00	0.00	65,720.00		
7000-7439: Other Outgo	Supplemental and Concentration	4,133.00	4,133.00	4,133.00	4,133.00	4,133.00	12,399.00		

	Total Expenditures by Goal										
Goal	2017-18 Annual Update Budgeted	2017-18 Annual Update Actual	2017-18	2018-19	2019-20	2017-18 through 2019-20 Total					
Goal 1	3,827,525.00	3,547,840.03	3,827,525.00	4,139,294.00	3,718,633.00	11,685,452.00					
Goal 2	1,689,020.00	1,599,268.00	1,689,020.00	1,718,563.00	1,796,665.00	5,204,248.00					
Goal 3	535,102.00	384,724.00	535,102.00	566,530.00	582,176.00	1,683,808.00					
Goal 4	2,478,456.00	3,444,831.00	2,478,456.00	7,232,805.00	2,464,056.00	12,175,317.00					