Local Control Accountability Plan and Annual Update (LCAP) Template

LEA Name | Contact Name and Title | Email and Phone
Elk Hills Elementary School District | Jeff Tensley Superintendent/Principal | jetensley@elkhills.org (661) 765-7431

2017-20 Plan Summary

The Story
Describe the students and community and how the LEA serves them.

Welcome to Elk Hills Elementary School. Our motto is "Where Kids Come First!" Elk Hills School is a small K–8 school with a population of approximately 175 students during the 2017-18 school year. Our small-school setting allows for reduced class sizes and individualized attention for our students. Our students participate in academic, athletic, and social events with other small schools throughout the school year. In addition, all students participate in a variety of grade-level appropriate field trips. Each year we visit a university to support the concept that education is important and all students can obtain success and attend college or other high-level training in their chosen field if they apply themselves. In 2017-18, our staff consisted of eight full-time teachers who instructed K-8 grade level classes, a special education teacher/Teacher in Charge, and a superintendent. Additionally, we had a classified support staff including a school secretary; a food services manager; a maintenance, operations, and transportation supervisor; four instructional aides; one school custodian; food service aide and several certificated and classified substitutes.

Our student population is 86.8% White, 9.4% Hispanic, 3.1% Other (African American, American Indian and two or more races). 58% of our students are classified as low income, our LCFF Unduplicated count is 58.4%.

LCAP Highlights
Identify and briefly summarize the key features of this year's LCAP.

In prior years our district, schools, staff, parents, and students were engaged in the planning and updating of our Site Plans, but the level of involvement was a bare minimum. This new process of engaging all local stakeholders has allowed for a valid, meaningful, and transparent plan for best serving the needs of our local students. This process allowed us as a community to truly...
investigate what is working for our students and what needs some fine-tuning. The level of engagement was in all aspects of the operation of our small rural school district.

The following recommendations were developed as a result of the multiple meetings with ALL Stakeholders:

1. Encourage opportunities for meaningful participation for students.
2. Develop programs, services, and other supports to help students with social, emotional, and behavioral needs.
3. Continue to develop teacher training and skills in English Language Arts including the writing process, academic language, and the new ELA/ELD Framework.
4. Provide additional support for the integration of technology with the instructional program including tech support staff, professional development for staff, funds for applications/software, and additional devices for student use.
5. Continue to develop programs and activities that promote positive peer relations and encourage and support students to take action against bullying.
6. Training for playground supervisors and support for kindness club antibullying instruction.
7. Math Night(s) and parent info
8. Supplemental and Concentration money help keep two teachers for reduced class size.

Review of Performance

Based on a review of performance on the state indicators and local performance indicators included in the LCFF Evaluation Rubrics, progress toward LCAP goals, local self-assessment tools, stakeholder input, or other information, what progress is the LEA most proud of and how does the LEA plan to maintain or build upon that success? This may include identifying any specific examples of how past increases or improvements in services for low-income students, English learners, and foster youth have led to improved performance for these students.

Greatest Progress

According to the California Dashboards, our ELA scores decreased from yellow to orange last year for "All Students". We are excited at our progress over the 2017-18 school year and anticipate solid growth within the areas of math and writing as well as continued progress within ELA and overall literacy skills. Our staff has worked diligently toward integrating aligning our newly adopted ELA curriculum and Common Core State Standards to best meet the needs of our students. A major focus of this past school year that will continue next year was in the area of writing. The staff has made teaching and learning writing strategies more interactive and more engaging for both students and teachers. All students were given the opportunity to read their writing regularly to their peers after a peer editing process. Furthermore, we anticipate solid growth within the area of math as our new curriculum is now more familiar to our staff and community. Feedback was positive when asked how stakeholders felt about teaching and learning state standards using Go Math. NPDL strategies furthered all aspects of learning this year and will continue next year. Our school suspensions indicator was blue. Also, our math indicator increased to orange from yellow with a 13.4 point increase (DF3).

Strong school community exists where all stakeholders have come together to focus our efforts around what's best for kids and this motto drives us forward every day.
Referring to the LCFF Evaluation Rubrics, identify any state indicator or local performance indicator for which overall performance was in the “Red” or “Orange” performance category or where the LEA received a “Not Met” or “Not Met for Two or More Years” rating. Additionally, identify any areas that the LEA has determined need significant improvement based on review of local performance indicators or other local indicators. What steps is the LEA planning to take to address these areas with the greatest need for improvement?

**Greatest Needs**

According to the California Dashboards we have one area of need.

The Academic Indicator for ELA indicates that we are in orange for "All Students".
* Continued to train staff and provide professional development opportunities, at our August workshops on usage of new materials around ELA implementation.
* Teachers received training on the use of state Interim Assessments as part of Smarter Balanced system. Teachers will be provided release time to identify grade level and subject area informal assessments and along with site-based benchmarks.
* Provided extra support as needed to students that may need more support in ELA.

Referring to the LCFF Evaluation Rubrics, identify any state indicator for which performance for any student group was two or more performance levels below the “all student” performance. What steps is the LEA planning to take to address these performance gaps?

**Performance Gaps**

According to the California Dashboards we have one area of need.

Our SED is red in English Language Arts.
* Professional development activities will be provided to staff with time and materials to continue the development of lesson plans and the development of CCSS aligned learning activities, and training to continue to implement the CCSS in math and Language arts.
* Provided extra support as needed to students that are in need of more support.
* Purchase chrome books for remaining grade level in order to supplement curriculum access.

The Academic Indicator for Math indicates that we are in yellow for "All Students". With the implementation of GoMath, we have implemented more small group pull back reteaching opportunities for struggling students as well as opportunities to extend the thinking of our students that need more of a challenge. We feel that our second year (next year) will be even better when it comes to teaching and learning math here at Elk Hills. We had an increase in math for 17-18.

If not previously addressed, identify the two to three most significant ways that the LEA will increase or improve services for low-income students, English learners, and foster youth.

**Increased or Improved services**

Based on staff and stakeholder feedback and research we are implementing additional actions that focus on our higher needs areas. Specifically we are focused on improving learning and performance in math with opportunities for extra assistance and intervention. Additionally, we are moving forward with improving our climate with additional measures that will ensure students are at school and engaged each day with more ATS supports such as focusing on teaching and modeling desired behaviors, classroom meetings to address social issues, and Character Counts Curriculum.
Caught Being Good activities will include supplemental incentives and opportunities for reinforcing positive student behaviors principally directed towards supporting unduplicated students. Implementation of GoMath and aligning our curriculum to state academic standards with a focus on reteaching and working with small groups is also an example of improved services.

## Budget Summary

Complete the table below. LEAs may include additional information or more detail, including graphics.

<table>
<thead>
<tr>
<th>DESCRIPTION</th>
<th>AMOUNT</th>
</tr>
</thead>
<tbody>
<tr>
<td>Total General Fund Budget Expenditures For LCAP Year</td>
<td>$1,954,349</td>
</tr>
<tr>
<td>Total Funds Budgeted for Planned Actions/Services to</td>
<td>$257,025.00</td>
</tr>
<tr>
<td>Meet The Goals in the LCAP for LCAP Year</td>
<td></td>
</tr>
</tbody>
</table>

The LCAP is intended to be a comprehensive planning tool but may not describe all General Fund Budget Expenditures. Briefly describe any of the General Fund Budget Expenditures specified above for the LCAP year not included in the LCAP.

General fund expenditures specified above for the 2017-18 school year include salaries and benefits for all certificated teachers, classified personnel, and administrative staff members. In addition, other expenditures in this area include: books and supplies, services and operating expenditures (e.g. utilities), and capital outlay.

<table>
<thead>
<tr>
<th>DESCRIPTION</th>
<th>AMOUNT</th>
</tr>
</thead>
<tbody>
<tr>
<td>Total Projected LCFF Revenues for LCAP Year</td>
<td>$1,641,979</td>
</tr>
</tbody>
</table>
Annual Update

LCAP Year Reviewed: 2017-18

Complete a copy of the following table for each of the LEA’s goals from the prior year LCAP. Duplicate the table as needed.

**Goal 1**

Assure that all students will be provided with access to Common Core curriculum and materials in all grades TK-8.

<table>
<thead>
<tr>
<th>State and/or Local Priorities addressed by this goal:</th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>State Priorities:</strong></td>
</tr>
<tr>
<td>Priority 1: Basic (Conditions of Learning)</td>
</tr>
<tr>
<td>Priority 2: State Standards (Conditions of Learning)</td>
</tr>
<tr>
<td>Priority 7: Course Access (Conditions of Learning)</td>
</tr>
</tbody>
</table>

| Local Priorities: |

**Annual Measurable Outcomes**

<table>
<thead>
<tr>
<th>Expected</th>
<th>Actual</th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>17-18</strong></td>
<td></td>
</tr>
<tr>
<td>Priority 1 - BASIC</td>
<td></td>
</tr>
<tr>
<td>A) 100% of Teachers will be appropriately assigned, fully credentialed in subject areas taught, and for the pupils they are teaching.</td>
<td></td>
</tr>
<tr>
<td>B) Maintain 100% of pupils will have sufficient access to standards-aligned instructional materials.</td>
<td></td>
</tr>
<tr>
<td>C) School facilities will be maintained in good repair, FIT report: Exemplary</td>
<td></td>
</tr>
<tr>
<td>A) 90% of Elk Hills teachers were appropriately assigned, fully credentialed in subject areas taught, and for the pupils they were teaching.</td>
<td></td>
</tr>
<tr>
<td>B) 100% of pupils had sufficient access to standards-aligned instructional materials.</td>
<td></td>
</tr>
<tr>
<td>C) School facilities were maintained in good repair, FIT report: Exemplary</td>
<td></td>
</tr>
</tbody>
</table>
### Expected

**17-18**

**Priority 2 - IMPLEMENTATION OF STATE STANDARDS**

A) Implementation of the academic content and performance standards adopted by the state board will be substantially implemented as measured by Administrative observation.

B) 100% of EL students will be able to access the CCSS and ELD standards for purposes of gaining academic content knowledge and English Language proficiency through designated and integrated ELD as indicated by Administrative observation.

<table>
<thead>
<tr>
<th>Metric/Indicator</th>
<th>Priority 2 – COURSE ACCESS: the extent to which pupils have access to, and are enrolled in:</th>
</tr>
</thead>
<tbody>
<tr>
<td></td>
<td>A) 100% of students have access to a broad course of study that includes all of the subject areas described in Section 51210 and 51220 (a)</td>
</tr>
<tr>
<td></td>
<td>B) Programs and services will continue to be developed and provided to 100% of unduplicated pupils.</td>
</tr>
<tr>
<td></td>
<td>C) Programs and services will be maintained and provided to 100% of individuals with exceptional needs.</td>
</tr>
</tbody>
</table>

### Actual

**Priority 2 - IMPLEMENTATION OF STATE STANDARDS**

A) Implementation of the academic content and performance standards adopted by the state board were substantially implemented as measured by Administrative observation.

B) 100% of EL students were able to access the CCSS and ELD standards for purposes of gaining academic content knowledge and English Language proficiency through designated and integrated ELD as indicated by Administrative observation.

<table>
<thead>
<tr>
<th>Priority 7 – COURSE ACCESS: the extent to which pupils have access to, and are enrolled in:</th>
</tr>
</thead>
<tbody>
<tr>
<td>A) 100% of students had access to a broad course of study that includes all of the subject areas described in Section 51210 and 51220 (a)</td>
</tr>
<tr>
<td>B) Programs and services were developed and provided to 100% of unduplicated pupils.</td>
</tr>
<tr>
<td>C) Programs and services were maintained and provided to 100% of individuals with exceptional needs.</td>
</tr>
</tbody>
</table>

### Actions / Services

Duplicate the Actions/Services from the prior year LCAP and complete a copy of the following table for each. Duplicate the table as needed.

---

#### Action 1

<table>
<thead>
<tr>
<th>Planned Actions/Services</th>
<th>Actual Actions/Services</th>
<th>Budgeted Expenditures</th>
<th>Estimated Actual Expenditures</th>
</tr>
</thead>
<tbody>
<tr>
<td>Administration will complete regular classroom visits supporting implementation of state academic standards in alignment with newly adopted curriculum for ELA and Math.</td>
<td>Administration completed regular classroom visits to support implementation of state academic standards in alignment with newly adopted curriculum for ELA and Math.</td>
<td>$0</td>
<td>$0</td>
</tr>
</tbody>
</table>

#### Action 2

<table>
<thead>
<tr>
<th>Planned Actions/Services</th>
<th>Actual Actions/Services</th>
<th>Budgeted Expenditures</th>
<th>Estimated Actual Expenditures</th>
</tr>
</thead>
</table>
Continue to train staff / provide professional development opportunities on usage of new materials around ELA and Math implementation. Preview social studies and science materials for future adoption.

Continued to train staff and provide professional development opportunities, at our August workshops on usage of new materials around ELA and Math implementation. We had two teachers attend county meetings that previewed social studies and science materials for future adoption.

### Action 3

<table>
<thead>
<tr>
<th>Planned Actions/Services</th>
<th>Actual Actions/Services</th>
<th>Budgeted Expenditures</th>
<th>Estimated Actual Expenditures</th>
</tr>
</thead>
<tbody>
<tr>
<td>Continue to recruit and retain highly qualified staff</td>
<td>We tried to hire 100% Highly Qualified teachers, but was only able to get 90% of our teachers Highly Qualified. The district is staffed with teachers that were all highly qualified. The district maintained class size of 22.4 with the current level of staffing. If the district did not receive the supplemental and concentration funding, the district class size would rise to 28.8 students, by reducing two teachers.</td>
<td>1000-1999: Certificated Personnel Salaries Base $5000</td>
<td>1000-1999: Certificated Personnel Salaries Base $</td>
</tr>
<tr>
<td></td>
<td></td>
<td>3000-3999: Employee Benefits Base $500</td>
<td>3000-3999: Employee Benefits Base $500</td>
</tr>
</tbody>
</table>

### Action 4

<table>
<thead>
<tr>
<th>Planned Actions/Services</th>
<th>Actual Actions/Services</th>
<th>Budgeted Expenditures</th>
<th>Estimated Actual Expenditures</th>
</tr>
</thead>
<tbody>
<tr>
<td>Establish list of support materials for Core EL, Math and Science</td>
<td>Elk Hills teachers along with other West side small school districts have put together list for our districts use as references for teachers.</td>
<td>No Cost $0</td>
<td>No cost $0</td>
</tr>
</tbody>
</table>

### Action 5

### Planned Actions/Services

Monitor student progress through the implementation of a comprehensive assessment system using state and local multiple measures to provide formative feedback to teachers, students, and parents.

### Action 6

**Planned Actions/Services**

Provide high quality, research based, and tiered interventions and supports to all students in all areas.

**Actual Actions/Services**

Teachers received training on the use of state Interim Assessments as part of Smarter Balanced system. Teachers were provided release time to identify grade level and subject area informal assessments and along with site-based benchmarks.

**Budgeted Expenditures**

- 1000-1999: Certificated Personnel Salaries Supplemental/Concentration $5000
- 3000-3999: Employee Benefits Supplemental/Concentration $860
- 2000-2999: Classified Personnel Salaries Base $50000
- 3000-3999: Employee Benefits Base $5000
- 4000-4999: Books And Supplies Base $2000

**Estimated Actual Expenditures**

- 1000-1999: Certificated Personnel Salaries Supplemental/Concentration $5000
- 3000-3999: Employee Benefits Supplemental/Concentration $860
- 2000-2999: Classified Personnel Salaries Base $7,163
- 3000-3999: Employee Benefits Base $1,710
- 4000-4999: Books And Supplies Base $196
## Analysis

Complete a copy of the following table for each of the LEA’s goals from the prior year LCAP. Duplicate the table as needed. Use actual annual measurable outcome data, including performance data from the LCFF Evaluation Rubrics, as applicable.

Describe the overall implementation of the actions/services to achieve the articulated goal.

| All students were provided with access to CCSS curriculum and materials as is indicated within annual measurable outcome data regarding Priorities 1, 2 and 7. The district plans to continue to train and coach staff on the new ELA and math curricula (first full year of implementation for ELA and second for math). Additionally, we will ensure alignment to state standards and frameworks as well as claims and targets etc. |

Describe the overall effectiveness of the actions/services to achieve the articulated goal as measured by the LEA.

| Actions and services for Goal 1 are deemed effective as administration completed classroom observations throughout the school year to ensure teachers had materials and skills necessary to deliver CCSS based instruction. State Interim Assessments were utilized in grades 3-8 to ensure students were prepared for taking the SBAC in the spring. RTI data showed gains for all students on a consistent basis - regular checks were done and data was collected. |

Explain material differences between Budgeted Expenditures and Estimated Actual Expenditures.

| There are no material differences between budgeted expenditures and Estimated Actual Expenditures. |

Describe any changes made to this goal, expected outcomes, metrics, or actions and services to achieve this goal as a result of this analysis and analysis of the LCFF Evaluation Rubrics, as applicable. Identify where those changes can be found in the LCAP.

| As a result of an analysis of data and CA dashboards at this time, we plan no changes to this goal. |
## Annual Update

**LCAP Year Reviewed: 2017-18**

Complete a copy of the following table for each of the LEA's goals from the prior year LCAP. Duplicate the table as needed.

### Goal 2

All students will demonstrate academic growth in English Language Arts, Mathematics, and English Language Development.

| State Priorities: | Priority 4: Pupil Achievement (Pupil Outcomes)  
| Priority 8: Other Pupil Outcomes (Pupil Outcomes) |
| Local Priorities: |
## Annual Measurable Outcomes

<table>
<thead>
<tr>
<th>Metric/Indicator</th>
<th>Expected</th>
<th>Actual</th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>Priority 4 - PUPIL ACHIEVEMENT</strong></td>
<td></td>
<td></td>
</tr>
<tr>
<td>A) Statewide SBAC testing :</td>
<td>ELA: 55.6 points below Level 3</td>
<td>A) ELA -58.9 DF3 (Maintained +.03)</td>
</tr>
<tr>
<td></td>
<td>Math: 85.7 points below Level 3</td>
<td>Math -75.3 DF3 (Significant Increase +13.4)</td>
</tr>
<tr>
<td></td>
<td>3 point increase over the previous year for both Math and ELA</td>
<td></td>
</tr>
<tr>
<td>B) API - NA</td>
<td></td>
<td>B) API - NA</td>
</tr>
<tr>
<td>C) Pupils successfully completed sequences for entrance to UC, CSU, or Technical Educ. – N/A</td>
<td>C) NA</td>
<td></td>
</tr>
<tr>
<td>D) Increase number of EL Pupils making progress toward English proficiency as measured by the CELDT/ELPAC.</td>
<td>D) No CELDT data available - transition to ELPAC</td>
<td></td>
</tr>
<tr>
<td>E) English Learner reclassification rate will increase each year based on baseline data.</td>
<td>E) No reclassification of students this year</td>
<td></td>
</tr>
<tr>
<td>F) Pupils passed AP exam with a score of 3 or higher – N/A</td>
<td>F) NA</td>
<td></td>
</tr>
<tr>
<td>G) Pupils in EAP – N/A</td>
<td></td>
<td>G) NA</td>
</tr>
</tbody>
</table>
17-18
Priority 4 - PUPIL ACHIEVEMENT
A) Statewide SBAC testing:
ELA: 55.6 points below Level 3
Math: 85.7 points below Level 3
3 point increase over the previous year for both Math and ELA

B) API - NA

C) Pupils successfully completed sequences for entrance to UC, CSU, or Technical Educ. – N/A

D) Increase number of EL Pupils making progress toward English proficiency as measured by the CELDT/ELPAC.

E) English Learner reclassification rate will increase each year based on baseline data.

F) Pupils passed AP exam with a score of 3 or higher – N/A

G) Pupils in EAP – N/A

17-18
Priority 8 – Other pupil Outcomes
Increase Physical Fitness test scores by 3%

Actions / Services
Duplicate the Actions/Services from the prior year LCAP and complete a copy of the following table for each. Duplicate the table as needed.

Action 1

<table>
<thead>
<tr>
<th>Planned Actions/Services</th>
<th>Actual Actions/Services</th>
<th>Budgeted Expenditures</th>
<th>Estimated Actual Expenditures</th>
</tr>
</thead>
<tbody>
<tr>
<td>Purchase Nextgen Math subscription</td>
<td>Purchased supplemental NextGen Math Subscription</td>
<td>NextGen Math Subscription 5000-5999: Services And Other Operating Expenditures</td>
<td>NextGen Math Subscription 5000-5999: Services And Other Operating Expenditures</td>
</tr>
</tbody>
</table>
### Action 2

**Planned Actions/Services**
Professional development activities will provide staff with (1) time and materials to continue the development of course pacing plans and the development of CCSS aligned learning activities, and (2) training to continue to implement the CCSS.

**Actual Actions/Services**
Professional development activities were provided to staff with time and materials to continue the development of lesson plans and the development of CCSS aligned learning activities, and training to continue to implement the CCSS in math and Language arts.

**Budgeted Expenditures**
- Workshops 5000-5999: Services And Other Operating Expenditures Base $5000
- 3000-3999: Employee Benefits Base $463

**Estimated Actual Expenditures**
- Release time/Substitutes 2000-2999: Classified Personnel Salaries Base $2,000
- Workshops 5000-5999: Services And Other Operating Expenditures Base $5,000
- 3000-3999: Employee Benefits Base $463

### Action 3

**Planned Actions/Services**
Provide extra support as needed to support intervention classes.

**Actual Actions/Services**
Provided extra support as needed to support intervention classes, by hiring part time aide back to help in classes.

**Budgeted Expenditures**
- 3000-3999: Employee Benefits Base $300

**Estimated Actual Expenditures**
- 2000-2999: Classified Personnel Salaries Base $1,710
- 3000-3999: Employee Benefits Base $300

### Action 4

**Planned Actions/Services**
Purchase class sets of Chrome books

**Actual Actions/Services**
Purchased 25 Chrome books for 2nd grade

**Budgeted Expenditures**
- 25-30 Chrome books with cart 4000-4999: Books And Supplies Supplemental/Concentration $12,000

**Estimated Actual Expenditures**
- 25-30 Chrome books with cart 4000-4999: Books And Supplies Supplemental/Concentration $5,985
## Analysis

Complete a copy of the following table for each of the LEA’s goals from the prior year LCAP. Duplicate the table as needed. Use actual annual measurable outcome data, including performance data from the LCFF Evaluation Rubrics, as applicable.

Describe the overall implementation of the actions/services to achieve the articulated goal.

<table>
<thead>
<tr>
<th>Everything we intended to complete we were able to complete on time and effectively.</th>
</tr>
</thead>
</table>

Describe the overall effectiveness of the actions/services to achieve the articulated goal as measured by the LEA.

<table>
<thead>
<tr>
<th>Implementation was effective as we continued to provide PD to staff to continue developing lesson plans and CCSS aligned learning opportunities, we purchased the technology we planned to purchase, and we brought back a staff member to provide RTI services aligned to classroom skills instruction.</th>
</tr>
</thead>
</table>

Explain material differences between Budgeted Expenditures and Estimated Actual Expenditures.

<table>
<thead>
<tr>
<th>There were no material differences between budgeted expenditures and estimated actual expenditures.</th>
</tr>
</thead>
</table>

Describe any changes made to this goal, expected outcomes, metrics, or actions and services to achieve this goal as a result of this analysis and analysis of the LCFF Evaluation Rubrics, as applicable. Identify where those changes can be found in the LCAP.

<table>
<thead>
<tr>
<th>No changes are planned at this time.</th>
</tr>
</thead>
</table>
Annual Update

LCAP Year Reviewed: 2017-18

Complete a copy of the following table for each of the LEA’s goals from the prior year LCAP. Duplicate the table as needed.

**Goal 3**

The Elk Hills School District will foster a school environment that ensures safety, engagement, and connectedness of students, staff, and families.

Prepare Students to be High School, College, Trade School or Career ready.

State and/or Local Priorities addressed by this goal:

<table>
<thead>
<tr>
<th>State Priorities:</th>
<th>Priority 3: Parental Involvement (Engagement)</th>
</tr>
</thead>
<tbody>
<tr>
<td></td>
<td>Priority 5: Pupil Engagement (Engagement)</td>
</tr>
<tr>
<td></td>
<td>Priority 6: School Climate (Engagement)</td>
</tr>
</tbody>
</table>

| Local Priorities: |

**Annual Measurable Outcomes**

<table>
<thead>
<tr>
<th>Expected</th>
<th>Actual</th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>17-18</strong></td>
<td><strong>Priority 3 - PARENTAL INVOLVEMENT</strong></td>
</tr>
<tr>
<td>Priority 3 - PARENTAL INVOLVEMENT</td>
<td>A) The school district made an effort to seek parent input in making decisions for the district. We held meetings for PTO, DAC and parent nights throughout the year. Sent home parent surveys with approximately 75% participation, Monthly PTO, DAC, Coffee w/ Tensley were held monthly. Approximately 80% of surveys sent home were returned.</td>
</tr>
<tr>
<td>A) Continue to hold meetings for PTO, DAC and parent nights throughout the year. Send home parent surveys with 90% participation</td>
<td></td>
</tr>
<tr>
<td>B) Continue to promote parental participation in programs for unduplicated pupils: Fall Fest, Back to school night, Math Night, Winter/Spring Concerts</td>
<td>B) Activities/efforts the district provided to promote parental participation in programs for unduplicated pupils: Fall Fest (November 3rd), Back to school night (August 24th), Math Night, Winter/Spring Concerts (December 19th/March 20th), Camp KEEP (November 27-December 1), monthly Small Schools activities (Monthly competitions).</td>
</tr>
<tr>
<td>C) Elk Hills has no exceptional needs students</td>
<td></td>
</tr>
</tbody>
</table>
17-18
Priority 5 – PUPIL ENGAGEMENT
A) Maintain our current rate of 96% school attendance rate
B) Maintain our current rate of 5% chronic absenteeism
C) Maintain our current rate of 0% Middle school drop out
D) High School dropout rate – N/A
E) High School graduation rate – N/A

17-18
Priority 6 – School Climate
A) Pupil suspension rate maintain below 5%
B) Maintain pupil expulsion rate at 0%
C) Continue to send surveys to pupils, parents, and staff and maintain that 90% feel a sense of safety and school connectedness.

C) Same for individuals with exceptional needs. Elk Hills has no exceptional needs students at this time.

Priority 5 – PUPIL ENGAGEMENT AS MEASURED BY ALL OF THE FOLLOWING AS APPLICABLE
A) School attendance rate: 94% for 2017-18
B) Chronic absenteeism rate: 15.4% as per CA Dashboards Status for most recent year available 16-17.
C) Middle School dropout rate: 0%
D) High School dropout rate – N/A
E) High School graduation rate – N/A

Priority 6 – School Climate as measured by all of the following, as applicable
A) Pupil suspension rate: maintained below 5% for 2017-18
B) Pupil expulsion rate: 0% for 2017-18
C) Results of other local measures, surveys indicate approximately 94% of pupils, parents, and staff feel a sense of safety and school connectedness.

Actions / Services
Duplicate the Actions/Services from the prior year LCAP and complete a copy of the following table for each. Duplicate the table as needed.

Action 1

<table>
<thead>
<tr>
<th>Planned Actions/Services</th>
<th>Actual Actions/Services</th>
<th>Budgeted Expenditures</th>
<th>Estimated Actual Expenditures</th>
</tr>
</thead>
<tbody>
<tr>
<td>Continue with Attendance incentives for students with 96% and Perfect attendance rates.</td>
<td>Attendance incentives: Condor game, movie, and raffle prizes were given out to students with 96% attendance for each trimester</td>
<td>Attendance incentives, ie. Condor game, raffle prizes 5000-5999: Services And Other Operating Expenditures Supplemental/Concentration $4000</td>
<td>Attendance incentives, ie. Condor game, raffle prizes 5000-5999: Services And Other Operating Expenditures $3,000</td>
</tr>
</tbody>
</table>
### Action 2

<table>
<thead>
<tr>
<th>Planned Actions/Services</th>
<th>Actual Actions/Services</th>
<th>Budgeted Expenditures</th>
<th>Estimated Actual Expenditures</th>
</tr>
</thead>
<tbody>
<tr>
<td>Engage all stakeholders in the annual review of school positive behavior procedures.</td>
<td>The district invited parents input on behavior procedures at various back to school nights and public hearings.</td>
<td>Continued staff trainings 5000-5999: Services And Other Operating Expenditures Base $1200</td>
<td>Continued staff trainings 5000-5999: Services And Other Operating Expenditures Base $1,200</td>
</tr>
<tr>
<td>Provide staff training and discussion on effective strategies to support positive student behavior</td>
<td>Provided staff training and discussions on effective strategies to support positive student behavior at our Leaderships and pod meetings</td>
<td></td>
<td></td>
</tr>
</tbody>
</table>

### Action 3

<table>
<thead>
<tr>
<th>Planned Actions/Services</th>
<th>Actual Actions/Services</th>
<th>Budgeted Expenditures</th>
<th>Estimated Actual Expenditures</th>
</tr>
</thead>
<tbody>
<tr>
<td>Parents are provided opportunities to provide feedback on all aspects of the school program. Continue to expand the use of all forms of communication to inform parents of school and district activities and programs. Will hold meetings for PTO,DAC and parent nights throughout the year</td>
<td>Parents were provided opportunities to provide feedback on all aspects of the school program. We continued to expand the use of all forms of communication to inform parents of school and district activities and programs. Held meetings for PTO,DAC and parent nights throughout the school year</td>
<td>No Cost $0</td>
<td>No Cost $0</td>
</tr>
</tbody>
</table>

### Action 4

<table>
<thead>
<tr>
<th>Planned Actions/Services</th>
<th>Actual Actions/Services</th>
<th>Budgeted Expenditures</th>
<th>Estimated Actual Expenditures</th>
</tr>
</thead>
<tbody>
<tr>
<td>Visit a university and or college next year with our 7th and 8th grade students and parents</td>
<td>Did not get a chance to do visit a college this year.</td>
<td>Possible overtime pay for bus driver 2000-2999: Classified Personnel Salaries Supplemental/Concentration $1000</td>
<td>Possible overtime pay for bus driver 2000-2999: Classified Personnel Salaries Supplemental/Concentration $0</td>
</tr>
</tbody>
</table>
Analysis

Complete a copy of the following table for each of the LEA’s goals from the prior year LCAP. Duplicate the table as needed. Use actual annual measurable outcome data, including performance data from the LCFF Evaluation Rubrics, as applicable.

Describe the overall implementation of the actions/services to achieve the articulated goal.

This goal was implemented as planned and as budgeted. We did not get to visit an university this year.

Describe the overall effectiveness of the actions/services to achieve the articulated goal as measured by the LEA.

We are disappointed in our parent participation with regard to surveys and input. We will do more advertising with communication efforts - more social media attempts. We will collect data on what is working with regard to connecting with parents. We will do a survey of parents at back to school night to seek in formation regarding their preferred communication methods and act accordingly.

Explain material differences between Budgeted Expenditures and Estimated Actual Expenditures.

No material differences between budgeted expenditures and estimated actual expenditures exists.

Describe any changes made to this goal, expected outcomes, metrics, or actions and services to achieve this goal as a result of this analysis and analysis of the LCFF Evaluation Rubrics, as applicable. Identify where those changes can be found in the LCAP.

No changes are planned at this time other than seeking alternate and additional methods of communication to boost parent/community involvement.
Stakeholder Engagement

LCAP Year: 2018-19

Involvement Process for LCAP and Annual Update

How, when, and with whom did the LEA consult as part of the planning process for this LCAP/Annual Review and Analysis?

The process used for developing our Local Control Accountability Plan has been one of inclusion, dedication, and a focus on how to best serve the needs of our students.

The involvement process began in early Fall of 2016 and has been a continuous collaborative process throughout. Our committees like Elk Hills Teacher Union, CSEA, School Site Council, DAC, Parents Club and learning community are now working far more collaboratively than in years prior. Each of these stakeholder groups now feel connected, listened to, valued and appreciated for their contributions to our students and district. The first steps were to provide information on the LCFF and LCAP requirements to our school board, classified and certificated staff, parents, families, and community stakeholders in the Fall. There was a presentation at Back to school night and the board meeting in September. As a small rural school district this process began with staff orientations, back to school nights, board meetings, Site Council meetings, and DAC Committee meetings. This was then followed up with parent conferences this past fall where our staff further detailed the new requirements including the new assessment system. Weekly bulletins posted and continue to post the latest updates on the draft plan, LCFF Funding Formula, and the Smarter Balanced Assessment System. Additional support and input was gathered via community clubs and organizations including our Parent Teacher Club, and our own student council. The attempts to seek the support and involvement of community organizations are an ongoing process, but are limited by the rural setting.

Surveys were created and administered to all stakeholders. Students, Parents, Staff, Community Members, and School Board members were all asked to participate in the survey process. The results of each survey were tabulated and then used to assure the goals were developed with their results in mind. Parent surveys in both English and Spanish were used and were available in both print and on our webpage. The committee has also reviewed the parent, staff and student surveys for ideas and suggestions.

Key Dates: Public Hearings
January 16, 2018
January 23, 2018- PTO, DAC
February 13, 2018
February 20, 2018-PTO, DAC
March 20, 2018- Parent night meeting/Spring Concert
April 10, 2018
April 17, 2018- Surveys passed out at Open House
May 15, 2018-PTO/DAC review
June 12, 2018- Final LCFF/Budget Draft will be available
June 19, 2018- Adoption of LCAP/Budget

Impact on LCAP and Annual Update

How did these consultations impact the LCAP for the upcoming year?

The efforts this community have undertaken this past year as we write the local control plan and evaluate our programs and practices from fiscal services, curriculum, maintenance and operations, transportation, staffing, instructional program, and administration were not only thorough, but were a collaborative process which continues to evolve and seek how to best serve the needs of each and everyone of our students. All stakeholders had numerous opportunities to voice and share their concerns and desires.

All major stakeholder groups received notice of LCAP input opportunities and given opportunity to participate in the process to provide progress towards goals as well as actions to consider for 2017-18 to meet the state’s eight priorities. Stakeholders identified areas of progress and accomplishments for 2016-17 and areas of focus needed for 2017-18. This information is reflected in the plan. Review of the 3 goals and the actions taken revealed strategies and programs that were effective and needed to be continued in the new LCAP as well as actions that did not need to be continued. Input from the community and stakeholders affirmed the same themes from the previous year that resulted in the development of the identified needs and goals in the Local Control Accountability Plan.

The following recommendations were developed as a result of the multiple meetings with ALL Stakeholders:

This has allowed all stakeholders, especially parents and community members to evaluate current practices and voice their ideas and suggestions for the future.

Ideas gained from input:

- Maintain reduced class size, by using Supplemental and Concentration for two teachers
- Goals and Action as related to Common Core implementation
- We must purchase more laptops or tablets
• After school tutorials
• Purchase Common Core materials for parents
• Maintain Intervention classes
• Maintain Intervention aides
• Have students visit a college

As a result of the Public Hearing, Board discussion at the May 8, 2018 meeting, no questions were received during the public comment period that required a response from the superintendent in writing, and any new information learned regarding LCAP requirements, revisions will be made to the Elk Hills LCAP. These revisions will be presented for Board discussion on June 12, 2018, and a second Public Hearing will also held on June 19, 2018 for adoption of the Elk Hills LCAP.
Goals, Actions, & Services

Strategic Planning Details and Accountability
Complete a copy of the following table for each of the LEA’s goals. Duplicate the table as needed.

(Select from New Goal, Modified Goal, or Unchanged Goal)

Unchanged Goal

Goal 1

Assure that all students will be provided with access to Common Core curriculum and materials in all grades TK-8.

State and/or Local Priorities addressed by this goal:

State Priorities:  
Priority 1: Basic (Conditions of Learning)  
Priority 2: State Standards (Conditions of Learning)  
Priority 7: Course Access (Conditions of Learning)

Local Priorities:

Identified Need:

As per stakeholder feedback, we feel that there is a need to focus on implementation of Common Core State Standards in relation to our ELA curriculum. In addition, we need to focus on ELA differentiated teaching and more support for formative assessment and benchmark testing in order to make our data actionable. We want to get out of the red in ELA.

Expected Annual Measurable Outcomes

<table>
<thead>
<tr>
<th>Metrics/Indicators</th>
<th>Baseline</th>
<th>2017-18</th>
<th>2018-19</th>
<th>2019-20</th>
</tr>
</thead>
<tbody>
<tr>
<td>Priority 1 - BASIC</td>
<td>A) 90% of Teachers are appropriately assigned, fully credentialed in subject areas taught, and for the pupils they are teaching.</td>
<td>A) 100% of Teachers will be appropriately assigned, fully credentialed in subject areas taught, and for the pupils they are teaching.</td>
<td>A) 100% of Teachers will be appropriately assigned, fully credentialed in subject areas taught, and for the pupils they are teaching.</td>
<td>A) 100% of Teachers will be appropriately assigned, fully credentialed in subject areas taught, and for the pupils they are teaching.</td>
</tr>
<tr>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Metrics/Indicators</td>
<td>Baseline</td>
<td>2017-18</td>
<td>2018-19</td>
<td>2019-20</td>
</tr>
<tr>
<td>-------------------</td>
<td>----------</td>
<td>---------</td>
<td>---------</td>
<td>---------</td>
</tr>
<tr>
<td>B) Pupils have sufficient access to standards-aligned instructional materials.</td>
<td>B) 100% of pupils have sufficient access to standards-aligned instructional materials.</td>
<td>B) Maintain 100% of pupils will have sufficient access to standards-aligned instructional materials.</td>
<td>B) Maintain 100% of pupils will have sufficient access to standards-aligned instructional materials.</td>
<td>B) Maintain 100% of pupils will have sufficient access to standards-aligned instructional materials.</td>
</tr>
<tr>
<td>C) School facilities are maintained in good repair, FIT report: Exemplary</td>
<td>C) School facilities: Exemplary</td>
<td>C) School facilities will be maintained in good repair, FIT report: Exemplary</td>
<td>C) School facilities will be maintained in good repair, FIT report: Exemplary</td>
<td>C) School facilities will be maintained in good repair, FIT report: Exemplary</td>
</tr>
<tr>
<td>Priority 2 - IMPLEMENTATION OF STATE STANDARDS A) Implementation of the academic content and performance standards, CCSS</td>
<td>A) Implementation of the academic content and performance standards CCSS: Partially implemented as per administrative walk throughs.</td>
<td>A) Implementation of the academic content and performance standards adopted by the state board will be substantial implemented as measured by Administrative observation.</td>
<td>A) Implementation of the academic content and performance standards adopted by the state board will be substantial implemented as measured by Administrative observation.</td>
<td>A) Implementation of the academic content and performance standards adopted by the state board will be substantial implemented as measured by Administrative observation.</td>
</tr>
<tr>
<td>B) 100 % of EL students are able to access the CCSS and ELD standards for purposes of gaining academic content knowledge and English Language proficiency through</td>
<td>B) 100 % of EL students have access the CCSS and ELD standards for purposes of gaining academic content knowledge and English Language proficiency through designated and</td>
<td>B) 100 % of EL students will be able to access the CCSS and ELD standards for purposes of gaining academic content knowledge and English Language proficiency through</td>
<td>B) 100 % of EL students will be able to access the CCSS and ELD standards for purposes of gaining academic content knowledge and English Language proficiency through</td>
<td>B) 100 % of EL students are able to access the CCSS and ELD standards for purposes of gaining academic content knowledge and English Language proficiency through</td>
</tr>
</tbody>
</table>
### Metrics/Indicators
- Designated and integrated ELD as indicated by Administrative observation.

### Baseline
- Integrated ELD as indicated by Administrative observation.

### 2017-18
- Designated and integrated ELD as indicated by Administrative observation.

### 2018-19
- Designated and integrated ELD as indicated by Administrative observation.

### 2019-20
- Designated and integrated ELD as indicated by Administrative observation.

**Priority 7 – Course Access: the extent to which pupils have access to, and are enrolled in:**

- **A)** 100% of students have access to a broad course of study that includes all of the subject areas described in Section 51210 and 51220 (a)

- **B)** Programs and services are developed and provided to 100% of unduplicated pupils.

- **C)** Programs and services are developed and provided to 100% of individuals with exceptional needs.

---

### Planned Actions / Services

Complete a copy of the following table for each of the LEA’s Actions/Services. Duplicate the table, including Budgeted Expenditures, as needed.

#### Action 1

For Actions/Services not included as contributing to meeting the Increased or Improved Services Requirement:
### Students to be Served:
(Select from All, Students with Disabilities, or Specific Student Groups)

<table>
<thead>
<tr>
<th>Action</th>
<th>Students to be Served</th>
<th>Location(s):</th>
</tr>
</thead>
<tbody>
<tr>
<td></td>
<td>All</td>
<td>(Select from All Schools, Specific Schools, and/or Specific Grade Spans)</td>
</tr>
</tbody>
</table>

OR

### For Actions/Services included as contributing to meeting the Increased or Improved Services Requirement:

<table>
<thead>
<tr>
<th>Action</th>
<th>Students to be Served</th>
<th>Scope of Services:</th>
<th>Location(s):</th>
</tr>
</thead>
<tbody>
<tr>
<td></td>
<td>(Select from English Learners, Foster Youth, and/or Low Income)</td>
<td>(Select from LEA-wide, Schoolwide, or Limited to Unduplicated Student Group(s))</td>
<td>(Select from All Schools, Specific Schools, and/or Specific Grade Spans)</td>
</tr>
</tbody>
</table>

[Add Students to be Served selection here] [Add Scope of Services selection here] [Add Location(s) selection here]

### Action 2
For Actions/Services not included as contributing to meeting the Increased or Improved Services Requirement:

<table>
<thead>
<tr>
<th>Action</th>
<th>Students to be Served:</th>
<th>Location(s):</th>
</tr>
</thead>
<tbody>
<tr>
<td></td>
<td>(Select from All, Students with Disabilities, or Specific Student Groups)</td>
<td>(Select from All Schools, Specific Schools, and/or Specific Grade Spans)</td>
</tr>
</tbody>
</table>

### Administration Actions/Services

- **2017-18 Actions/Services**
  - Administration will complete regular classroom visits supporting implementation of state academic standards in alignment with newly adopted curriculum for ELA and Math.

- **2018-19 Actions/Services**
  - Administration will complete regular classroom visits supporting implementation of state academic standards in alignment with newly adopted curriculum for ELA and Math.

- **2019-20 Actions/Services**
  - Administration will complete regular classroom visits supporting implementation of state academic standards in alignment with newly adopted curriculum for ELA and Math.

### Budgeted Expenditures

<table>
<thead>
<tr>
<th>Year</th>
<th>2017-18</th>
<th>2018-19</th>
<th>2019-20</th>
</tr>
</thead>
<tbody>
<tr>
<td>Amount</td>
<td>$0</td>
<td>$0</td>
<td>$0</td>
</tr>
</tbody>
</table>

### Action 2
For Actions/Services not included as contributing to meeting the Increased or Improved Services Requirement:

<table>
<thead>
<tr>
<th>Action</th>
<th>Students to be Served</th>
<th>Location(s):</th>
</tr>
</thead>
<tbody>
<tr>
<td></td>
<td>All</td>
<td>(Select from All Schools, Specific Schools, and/or Specific Grade Spans)</td>
</tr>
</tbody>
</table>

OR
For Actions/Services included as contributing to meeting the Increased or Improved Services Requirement:

<table>
<thead>
<tr>
<th>Students to be Served: (Select from English Learners, Foster Youth, and/or Low Income)</th>
<th>Scope of Services: (Select from LEA-wide, Schoolwide, or Limited to Unduplicated Student Group(s))</th>
<th>Location(s): (Select from All Schools, Specific Schools, and/or Specific Grade Spans)</th>
</tr>
</thead>
<tbody>
<tr>
<td>[Add Students to be Served selection here]</td>
<td>[Add Scope of Services selection here]</td>
<td>[Add Location(s) selection here]</td>
</tr>
</tbody>
</table>

### Actions/Services

Select from New, Modified, or Unchanged for 2017-18

<table>
<thead>
<tr>
<th>2017-18 Actions/Services</th>
</tr>
</thead>
<tbody>
<tr>
<td>Continue to train staff / provide professional development opportunities on usage of new materials around ELA and Math implementation. Preview social studies and science materials for future adoption.</td>
</tr>
</tbody>
</table>

Select from New, Modified, or Unchanged for 2018-19

<table>
<thead>
<tr>
<th>2018-19 Actions/Services</th>
</tr>
</thead>
<tbody>
<tr>
<td>Continue to train staff / provide professional development opportunities on usage of new materials around ELA and Math implementation. Preview social studies and science materials for future adoption.</td>
</tr>
</tbody>
</table>

Select from New, Modified, or Unchanged for 2019-20

<table>
<thead>
<tr>
<th>2019-20 Actions/Services</th>
</tr>
</thead>
<tbody>
<tr>
<td>Continue to train staff / provide professional development opportunities on usage of new materials around ELA and Math implementation. Preview social studies and science materials for future adoption.</td>
</tr>
</tbody>
</table>

### Budgeted Expenditures

<table>
<thead>
<tr>
<th>Year</th>
<th>Amount</th>
<th>Source</th>
<th>Budget Reference</th>
</tr>
</thead>
<tbody>
<tr>
<td>2017-18</td>
<td>$5000</td>
<td>Base</td>
<td>1000-1999: Certificated Personnel Salaries</td>
</tr>
<tr>
<td>2018-19</td>
<td>$5000</td>
<td>Base</td>
<td>1000-1999: Certificated Personnel Salaries</td>
</tr>
<tr>
<td>2019-20</td>
<td>$5000</td>
<td>Base</td>
<td>1000-1999: Certificated Personnel Salaries</td>
</tr>
</tbody>
</table>

<table>
<thead>
<tr>
<th>Year</th>
<th>Amount</th>
<th>Source</th>
<th>Budget Reference</th>
</tr>
</thead>
<tbody>
<tr>
<td>2017-18</td>
<td>$500</td>
<td>Base</td>
<td>3000-3999: Employee Benefits</td>
</tr>
<tr>
<td>2018-19</td>
<td>$500</td>
<td>Base</td>
<td>3000-3999: Employee Benefits</td>
</tr>
<tr>
<td>2019-20</td>
<td>$500</td>
<td>Base</td>
<td>3000-3999: Employee Benefits</td>
</tr>
</tbody>
</table>
Action 3

For Actions/Services not included as contributing to meeting the Increased or Improved Services Requirement:

<table>
<thead>
<tr>
<th>Students to be Served:</th>
<th>Location(s):</th>
</tr>
</thead>
<tbody>
<tr>
<td>(Select from All, Students with Disabilities, or Specific Student Groups)</td>
<td>(Select from All Schools, Specific Schools, and/or Specific Grade Spans)</td>
</tr>
<tr>
<td>[Add Students to be Served selection here]</td>
<td>[Add Location(s) selection here]</td>
</tr>
</tbody>
</table>

OR

For Actions/Services included as contributing to meeting the Increased or Improved Services Requirement:

<table>
<thead>
<tr>
<th>Students to be Served:</th>
<th>Scope of Services:</th>
<th>Location(s):</th>
</tr>
</thead>
<tbody>
<tr>
<td>(Select from English Learners, Foster Youth, and/or Low Income)</td>
<td>(Select from LEA-wide, Schoolwide, or Limited to Unduplicated Student Group(s))</td>
<td>(Select from All Schools, Specific Schools, and/or Specific Grade Spans)</td>
</tr>
<tr>
<td>English Learners</td>
<td>LEA-wide</td>
<td>All Schools</td>
</tr>
<tr>
<td>Foster Youth</td>
<td></td>
<td></td>
</tr>
<tr>
<td>Low Income</td>
<td></td>
<td></td>
</tr>
</tbody>
</table>

Actions/Services

Select from New, Modified, or Unchanged for 2017-18

<table>
<thead>
<tr>
<th>Modified Action</th>
<th>Unchanged Action</th>
<th>Unchanged Action</th>
</tr>
</thead>
<tbody>
<tr>
<td>2017-18 Actions/Services</td>
<td>2018-19 Actions/Services</td>
<td>2019-20 Actions/Services</td>
</tr>
<tr>
<td>Continue to recruit and retain highly qualified staff</td>
<td>Continue to recruit and retain highly qualified staff</td>
<td>Continue to recruit and retain highly qualified staff</td>
</tr>
<tr>
<td>The district is staffed with teachers that were all highly qualified. The district maintained class size of 22.4 with the current level of staffing. If the district did not receive the supplemental and concentration funding, the district class size would rise to 28.8 students, by reducing two teachers</td>
<td>The district is staffed with teachers that were all highly qualified. The district maintained class size of 22.4 with the current level of staffing. If the district did not receive the supplemental and concentration funding, the district class size would rise to 28.8 students, by reducing two teachers</td>
<td>The district is staffed with teachers that were all highly qualified. The district maintained class size of 22.4 with the current level of staffing. If the district did not receive the supplemental and concentration funding, the district class size would rise to 28.8 students, by reducing two teachers</td>
</tr>
</tbody>
</table>

Budgeted Expenditures
<table>
<thead>
<tr>
<th>Year</th>
<th>Amount</th>
<th>Source</th>
<th>Budget Reference</th>
<th>Amount</th>
<th>Source</th>
<th>Budget Reference</th>
<th>Amount</th>
<th>Source</th>
<th>Budget Reference</th>
</tr>
</thead>
</table>

**Action 4**

For Actions/Services not included as contributing to meeting the Increased or Improved Services Requirement:

**Students to be Served:**
(Select from All, Students with Disabilities, or Specific Student Groups)

- All

**Location(s):**
(Select from All Schools, Specific Schools, and/or Specific Grade Spans)

- All Schools

OR

For Actions/Services included as contributing to meeting the Increased or Improved Services Requirement:

**Students to be Served:**
(Select from English Learners, Foster Youth, and/or Low Income)

- [Add Students to be Served selection here]

**Scope of Services:**
(Select from LEA-wide, Schoolwide, or Limited to Unduplicated Student Group(s))

- [Add Scope of Services selection here]

**Location(s):**
(Select from All Schools, Specific Schools, and/or Specific Grade Spans)

- [Add Location(s) selection here]

**Actions/Services**

Select from New, Modified, or Unchanged for 2017-18

- Modified Action

Select from New, Modified, or Unchanged for 2018-19

- Unchanged Action

Select from New, Modified, or Unchanged for 2019-20

- Unchanged Action

**2017-18 Actions/Services**

- Establish list of support materials for Core EL, Math and Science

**2018-19 Actions/Services**

- Establish list of support materials for Core EL, Math and Science

**2019-20 Actions/Services**

- Establish list of support materials for Core EL, Math and Science
Budgeted Expenditures

<table>
<thead>
<tr>
<th>Year</th>
<th>2017-18</th>
<th>2018-19</th>
<th>2019-20</th>
</tr>
</thead>
<tbody>
<tr>
<td>Amount</td>
<td>$0</td>
<td>$0</td>
<td>$0</td>
</tr>
</tbody>
</table>

Action 5

For Actions/Services not included as contributing to meeting the Increased or Improved Services Requirement:

**Students to be Served:**
(Select from All, Students with Disabilities, or Specific Student Groups)

[Add Students to be Served selection here]

**Location(s):**
(Select from All Schools, Specific Schools, and/or Specific Grade Spans)

[Add Location(s) selection here]

OR

For Actions/Services included as contributing to meeting the Increased or Improved Services Requirement:

**Students to be Served:**
(Select from English Learners, Foster Youth, and/or Low Income)

<table>
<thead>
<tr>
<th>English Learners</th>
<th>Foster Youth</th>
<th>Low Income</th>
</tr>
</thead>
</table>

**Scope of Services:**
(Select from LEA-wide, Schoolwide, or Limited to Unduplicated Student Group(s))

<table>
<thead>
<tr>
<th>LEA-wide</th>
</tr>
</thead>
</table>

**Location(s):**
(Select from All Schools, Specific Schools, and/or Specific Grade Spans)

<table>
<thead>
<tr>
<th>All Schools</th>
</tr>
</thead>
</table>

Actions/Services

Select from New, Modified, or Unchanged for 2017-18

<table>
<thead>
<tr>
<th>New Action</th>
</tr>
</thead>
</table>

Select from New, Modified, or Unchanged for 2018-19

<table>
<thead>
<tr>
<th>Unchanged Action</th>
</tr>
</thead>
</table>

Select from New, Modified, or Unchanged for 2019-20

<table>
<thead>
<tr>
<th>Unchanged Action</th>
</tr>
</thead>
</table>

2017-18 Actions/Services

Monitor student progress through the implementation of a comprehensive assessment system using state and local multiple measures to provide formative feedback to teachers, students, and parents.

2018-19 Actions/Services

Monitor student progress through the implementation of a supplemental comprehensive assessment system using state and local multiple measures to provide formative feedback to teachers, students, and parents.

Teachers receive training on the use of state Interim Assessments as part of

2019-20 Actions/Services

Monitor student progress through the implementation of a supplemental comprehensive assessment system using state and local multiple measures to provide formative feedback to teachers, students, and parents.

Teachers receive training on the use of state Interim Assessments as part of
Smarter Balanced system. Teachers provided release time to identify grade level and subject area informal assessments and site-based benchmarks principally directed to support unduplicated students.

<table>
<thead>
<tr>
<th>Year</th>
<th>2017-18</th>
<th>2018-19</th>
<th>2019-20</th>
</tr>
</thead>
<tbody>
<tr>
<td>Amount</td>
<td>$5000</td>
<td>$5000</td>
<td>$5000</td>
</tr>
<tr>
<td>Source</td>
<td>Supplemental/Concentration</td>
<td>Supplemental/Concentration</td>
<td>Supplemental/Concentration</td>
</tr>
<tr>
<td>Amount</td>
<td>$860</td>
<td>$860</td>
<td>$860</td>
</tr>
<tr>
<td>Source</td>
<td>Supplemental/Concentration</td>
<td>Supplemental/Concentration</td>
<td>Supplemental/Concentration</td>
</tr>
</tbody>
</table>

Action 6

For Actions/Services not included as contributing to meeting the Increased or Improved Services Requirement:

**Students to be Served:**
(Select from All, Students with Disabilities, or Specific Student Groups)

- [Add Students to be Served selection here]

**Location(s):**
(Select from All Schools, Specific Schools, and/or Specific Grade Spans)

- [Add Location(s) selection here]

OR

For Actions/Services included as contributing to meeting the Increased or Improved Services Requirement:

**Students to be Served:**
(Select from English Learners, Foster Youth, and/or Low Income)

- [Add Students to be Served selection here]

**Scope of Services:**
(Select from LEA-wide, Schoolwide, or Limited to Unduplicated Student Group(s))

- [Add Scope of Services selection here]

**Location(s):**
(Select from All Schools, Specific Schools, and/or Specific Grade Spans)

- [Add Location(s) selection here]
### Actions/Services

Select from New, Modified, or Unchanged for 2017-18
- New Action
- Unchanged Action

Select from New, Modified, or Unchanged for 2018-19
- New Action
- Unchanged Action

Select from New, Modified, or Unchanged for 2019-20
- New Action
- Unchanged Action

### 2017-18 Actions/Services
- Provide high quality, research based, and tiered interventions and supports to all students in all areas

### 2018-19 Actions/Services
- Provide high quality, research based, and tiered interventions and supports to all students in all areas

### 2019-20 Actions/Services
- Provide high quality, research based, and tiered interventions and supports to all students in all areas

### Budgeted Expenditures

<table>
<thead>
<tr>
<th>Year</th>
<th>Amount</th>
<th>Source</th>
<th>Budget Reference</th>
<th>Amount</th>
<th>Source</th>
<th>Budget Reference</th>
</tr>
</thead>
<tbody>
<tr>
<td></td>
<td></td>
<td></td>
<td>Continue Response to Intervention, including the purchase of instructional materials</td>
<td>$5000</td>
<td>Base</td>
<td>Continue Response to Intervention, including the purchase of instructional materials</td>
</tr>
<tr>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td>Base</td>
<td></td>
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<tr>
<td></td>
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<td></td>
<td></td>
<td></td>
<td>Base</td>
<td></td>
</tr>
<tr>
<td>2019-20</td>
<td>$5000</td>
<td>Base</td>
<td>4000-4999: Books And Supplies</td>
<td></td>
<td>Base</td>
<td>4000-4999: Books And Supplies</td>
</tr>
<tr>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td>Base</td>
<td></td>
</tr>
<tr>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td>Base</td>
<td></td>
</tr>
</tbody>
</table>

Provide high quality, research based, and tiered interventions and supports to all students in all areas.
Goals, Actions, & Services
Strategic Planning Details and Accountability
Complete a copy of the following table for each of the LEA’s goals. Duplicate the table as needed.

(Select from New Goal, Modified Goal, or Unchanged Goal)
Unchanged Goal

Goal 2
All students will demonstrate academic growth in English Language Arts, Mathematics, and English Language Development.

State and/or Local Priorities addressed by this goal:
State Priorities: Priority 4: Pupil Achievement (Pupil Outcomes)
Priority 8: Other Pupil Outcomes (Pupil Outcomes)
Local Priorities:

Identified Need:
Increase student success in ELA, math, science and literacy.
Current ELA: 25% Met/Above Standard
Math: 13% Met/Above Standard
Increase Physical Fitness test scores

Expected Annual Measurable Outcomes

<table>
<thead>
<tr>
<th>Metrics/Indicators</th>
<th>Baseline</th>
<th>2017-18</th>
<th>2018-19</th>
<th>2019-20</th>
</tr>
</thead>
<tbody>
<tr>
<td>Priority 4 - PUPIL ACHIEVEMENT AS MEASURED BY ALL THE FOLLOWING A) Statewide SBAC testing</td>
<td>Statewide SBAC current test results: 16-17: Elk Hills: ELA: 58.6 points below Level 3 Math: 88.7 points below Level 3</td>
<td>ELA: 55.6 points below Level 3 Math: 85.7 points below Level 3 3 point increase over previous year for both Math and ELA</td>
<td>ELA: 52.6 points below Level 3 Math: 82.7 points below Level 3 3 point increase over previous year for both Math and ELA</td>
<td>ELA: 49.6 points below Level 3 Math: 79.7 points below Level 3 3 point increase over previous year for both Math and ELA</td>
</tr>
</tbody>
</table>
### Metrics/Indicators

<table>
<thead>
<tr>
<th>B) API</th>
<th>C) Pupils successfully completed sequences for entrance to UC, CSU, or Technical Educ. – N/A</th>
<th>D) EL Pupils will make progress toward English proficiency as measured by the CELDT/ELPAC</th>
<th>E) English Learner reclassification rate</th>
<th>F) Pupils passed AP exam with a score of 3 or higher – N/A</th>
<th>G) Pupils in EAP – N/A</th>
<th>Priority 8 – Other pupil Outcomes A) Pupil outcomes in the subject areas described in Sections mentioned above, as available</th>
</tr>
</thead>
<tbody>
<tr>
<td>API - NA</td>
<td>Pupils successfully completed sequences for entrance to UC, CSU, or Technical Educ. – N/A</td>
<td>10% of EL Pupils will make progress toward English proficiency as measured by the CELDT/ELPAC (6 students)</td>
<td>0% of our English Learners were reclassified (six students)</td>
<td>Pupils passed AP exam with a score of 3 or higher – N/A</td>
<td>Pupils in EAP – N/A</td>
<td>Elk Hills current scores: 5th grade: 34% passed 5 of 6 fitness standards 7th grade: 16% passed 5 of 6 fitness standards</td>
</tr>
<tr>
<td>API – N/A</td>
<td>Pupils successfully completed sequences for entrance to UC, CSU, or Technical Educ. – N/A</td>
<td>Increase number of EL Pupils making progress toward English proficiency as measured by the CELDT/ELPAC.</td>
<td>English Learner reclassification rate will increase each year based on baseline data.</td>
<td>Pupils passed AP exam with a score of 3 or higher – N/A</td>
<td>Pupils in EAP – N/A</td>
<td>Increase Physical Fitness test scores by 3%</td>
</tr>
<tr>
<td>API – N/A</td>
<td>Pupils successfully completed sequences for entrance to UC, CSU, or Technical Educ. – N/A</td>
<td>Increase number of EL Pupils making progress toward English proficiency as measured by the CELDT/ELPAC.</td>
<td>English Learner reclassification rate will increase each year based on baseline data.</td>
<td>Pupils passed AP exam with a score of 3 or higher – N/A</td>
<td>Pupils in EAP – N/A</td>
<td>Increase Physical Fitness test scores by 5%</td>
</tr>
<tr>
<td>API – N/A</td>
<td>Pupils successfully completed sequences for entrance to UC, CSU, or Technical Educ. – N/A</td>
<td>Increase number of EL Pupils making progress toward English proficiency as measured by the CELDT/ELPAC.</td>
<td>English Learner reclassification rate will increase each year based on baseline data..</td>
<td>Pupils passed AP exam with a score of 3 or higher – N/A</td>
<td>Pupils in EAP – N/A</td>
<td>Increase Physical Fitness test scores by 7%</td>
</tr>
</tbody>
</table>

### Planned Actions / Services

Complete a copy of the following table for each of the LEA’s Actions/Services. Duplicate the table, including Budgeted Expenditures, as needed.
Action 1

For Actions/Services not included as contributing to meeting the Increased or Improved Services Requirement:

**Students to be Served:**
(Select from All, Students with Disabilities, or Specific Student Groups)

[Add Students to be Served selection here]

**Location(s):**
(Select from All Schools, Specific Schools, and/or Specific Grade Spans)

[Add Location(s) selection here]

OR

For Actions/Services included as contributing to meeting the Increased or Improved Services Requirement:

**Students to be Served:**
(Select from English Learners, Foster Youth, and/or Low Income)

English Learners
Foster Youth
Low Income

**Scope of Services:**
(Select from LEA-wide, Schoolwide, or Limited to Unduplicated Student Group(s))

LEA-wide

**Location(s):**
(Select from All Schools, Specific Schools, and/or Specific Grade Spans)

All Schools

**Actions/Services**

Select from New, Modified, or Unchanged for 2017-18

New Action

Select from New, Modified, or Unchanged for 2018-19

Unchanged Action

Select from New, Modified, or Unchanged for 2019-20

Unchanged Action

**2017-18 Actions/Services**

Purchase Nextgen Math subscription

**2018-19 Actions/Services**

Maintain supplemental Nextgen Math subscription

**2019-20 Actions/Services**

Maintain supplemental NextGen Math Subscription

**Budgeted Expenditures**

<table>
<thead>
<tr>
<th>Year</th>
<th>2017-18</th>
<th>2018-19</th>
<th>2019-20</th>
</tr>
</thead>
<tbody>
<tr>
<td>Amount</td>
<td>$1500</td>
<td>$1500</td>
<td>$1500</td>
</tr>
<tr>
<td>Source</td>
<td>Supplemental/Concentration</td>
<td>Supplemental/Concentration</td>
<td>Supplemental/Concentration</td>
</tr>
<tr>
<td>Budget Reference</td>
<td>5000-5999: Services And Other Operating Expenditures</td>
<td>5000-5999: Services And Other Operating Expenditures</td>
<td>5000-5999: Services And Other Operating Expenditures</td>
</tr>
<tr>
<td>NextGen Math Subscription</td>
<td>NextGen Math Subscription</td>
<td>NextGen Math Subscription</td>
<td>NextGen Math Subscription</td>
</tr>
</tbody>
</table>

Action 2
For Actions/Services not included as contributing to meeting the Increased or Improved Services Requirement:

<table>
<thead>
<tr>
<th>Students to be Served:</th>
<th>Location(s):</th>
</tr>
</thead>
<tbody>
<tr>
<td>(Select from All, Students with Disabilities, or Specific Student Groups)</td>
<td>(Select from All Schools, Specific Schools, and/or Specific Grade Spans)</td>
</tr>
<tr>
<td>All</td>
<td>All Schools</td>
</tr>
</tbody>
</table>

OR

For Actions/Services included as contributing to meeting the Increased or Improved Services Requirement:

<table>
<thead>
<tr>
<th>Students to be Served:</th>
<th>Scope of Services:</th>
<th>Location(s):</th>
</tr>
</thead>
<tbody>
<tr>
<td>(Select from English Learners, Foster Youth, and/or Low Income)</td>
<td>(Select from LEA-wide, Schoolwide, or Limited to Unduplicated Student Group(s))</td>
<td>(Select from All Schools, Specific Schools, and/or Specific Grade Spans)</td>
</tr>
<tr>
<td>[Add Students to be Served selection here]</td>
<td>[Add Scope of Services selection here]</td>
<td>[Add Location(s) selection here]</td>
</tr>
</tbody>
</table>

**Actions/Services**

Select from New, Modified, or Unchanged for 2017-18
- New Action
- Unchanged Action

Select from New, Modified, or Unchanged for 2018-19
- New Action
- Unchanged Action

Select from New, Modified, or Unchanged for 2019-20
- New Action
- Unchanged Action

2017-18 Actions/Services: Professional development activities will provide staff with (1) time and materials to continue the development of course pacing plans and the development of CCSS aligned learning activities, and (2) training to continue to implement the CCSS.

2018-19 Actions/Services: Professional development activities will continue to provide staff with (1) time and materials to continue the development of course pacing plans and the development of CCSS aligned learning activities, and (2) training to continue to implement the CCSS.

2019-20 Actions/Services: Professional development will continue activities will provide staff with (1) time and materials to continue the development of course pacing plans and the development of CCSS aligned learning activities, and (2) training to continue to implement the CCSS.

**Budgeted Expenditures**

<table>
<thead>
<tr>
<th>Year</th>
<th>2017-18</th>
<th>2018-19</th>
<th>2019-20</th>
</tr>
</thead>
<tbody>
<tr>
<td>Source</td>
<td>Base</td>
<td>Base</td>
<td>Supplemental/Concentration</td>
</tr>
<tr>
<td>Amount</td>
<td>Source</td>
<td>Budget Reference</td>
<td></td>
</tr>
<tr>
<td>--------</td>
<td>--------</td>
<td>------------------</td>
<td></td>
</tr>
<tr>
<td>$5000</td>
<td>Base</td>
<td>5000-5999: Services And Other Operating Expenditures Workshops</td>
<td></td>
</tr>
<tr>
<td>$5000</td>
<td>Base</td>
<td>5000-5999: Services And Other Operating Expenditures Workshops</td>
<td></td>
</tr>
<tr>
<td>$5000</td>
<td>Base</td>
<td>5000-5999: Services And Other Operating Expenditures Workshops</td>
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<td>$463</td>
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<td></td>
</tr>
<tr>
<td>$463</td>
<td>Base</td>
<td></td>
<td></td>
</tr>
</tbody>
</table>

**Action 3**

For Actions/Services not included as contributing to meeting the Increased or Improved Services Requirement:

**Students to be Served:**
(Select from All, Students with Disabilities, or Specific Student Groups)

| All |

**Location(s):**
(Select from All Schools, Specific Schools, and/or Specific Grade Spans)

| All Schools |

OR

For Actions/Services included as contributing to meeting the Increased or Improved Services Requirement:

**Students to be Served:**
(Select from English Learners, Foster Youth, and/or Low Income)

| [Add Students to be Served selection here] |

**Scope of Services:**
(Select from LEA-wide, Schoolwide, or Limited to Unduplicated Student Group(s))

| [Add Scope of Services selection here] |

**Location(s):**
(Select from All Schools, Specific Schools, and/or Specific Grade Spans)

| [Add Location(s) selection here] |

**Actions/Services**

Select from New, Modified, or Unchanged for 2017-18

- **Unchanged Action**

Select from New, Modified, or Unchanged for 2018-19

- **Unchanged Action**

Select from New, Modified, or Unchanged for 2019-20

- **Unchanged Action**

**2017-18 Actions/Services**

Provide extra support as needed to support intervention classes.

**2018-19 Actions/Services**

Continue to provide extra support as needed to support intervention classes.

**2019-20 Actions/Services**

Continue to provide extra support as needed to support intervention classes.
### Budgeted Expenditures

<table>
<thead>
<tr>
<th>Year</th>
<th>2017-18</th>
<th>2018-19</th>
<th>2019-20</th>
</tr>
</thead>
<tbody>
<tr>
<td>Source</td>
<td>Base</td>
<td>Base</td>
<td>Base</td>
</tr>
<tr>
<td>Amount</td>
<td>$300</td>
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<td>$300</td>
</tr>
<tr>
<td>Source</td>
<td>Base</td>
<td>Base</td>
<td>Base</td>
</tr>
</tbody>
</table>

### Action 4

**For Actions/Services not included as contributing to meeting the Increased or Improved Services Requirement:**

**Students to be Served:**
(Select from All, Students with Disabilities, or Specific Student Groups)

[Add Students to be Served selection here]

**Location(s):**
(Select from All Schools, Specific Schools, and/or Specific Grade Spans)

[Add Location(s) selection here]

---

**OR**

**For Actions/Services included as contributing to meeting the Increased or Improved Services Requirement:**

**Students to be Served:**
(Select from English Learners, Foster Youth, and/or Low Income)

[Checkboxes for English Learners, Foster Youth, Low Income]

**Scope of Services:**
(Select from LEA-wide, Schoolwide, or Limited to Unduplicated Student Group(s))

[LEA-wide]

**Location(s):**
(Select from All Schools, Specific Schools, and/or Specific Grade Spans)

[All Schools]

**Actions/Services**

Select from New, Modified, or Unchanged for 2017-18

Unchanged Action

Select from New, Modified, or Unchanged for 2018-19

Unchanged Action

Select from New, Modified, or Unchanged for 2019-20

Unchanged Action
<table>
<thead>
<tr>
<th>Year</th>
<th>2017-18 Actions/Services</th>
<th>2018-19 Actions/Services</th>
<th>2019-20 Actions/Services</th>
</tr>
</thead>
<tbody>
<tr>
<td></td>
<td>Purchase class sets of Chrome books</td>
<td>Purchase chrome books for 7th grade in order to supplement curriculum access.</td>
<td>Purchase chrome books for remaining grade level in order to supplement curriculum access.</td>
</tr>
<tr>
<td>Budgeted Expenditures</td>
<td>2017-18</td>
<td>2018-19</td>
<td>2019-20</td>
</tr>
<tr>
<td>Year</td>
<td>2017-18</td>
<td>2018-19</td>
<td>2019-20</td>
</tr>
<tr>
<td>Amount</td>
<td>$12,000</td>
<td>$12,000</td>
<td>$12,000</td>
</tr>
<tr>
<td>Source</td>
<td>Supplemental/Concentration</td>
<td>Supplemental/Concentration</td>
<td>Supplemental/Concentration</td>
</tr>
</tbody>
</table>
Goals, Actions, & Services
Strategic Planning Details and Accountability
Complete a copy of the following table for each of the LEA’s goals. Duplicate the table as needed.

(Select from New Goal, Modified Goal, or Unchanged Goal)

Unchanged Goal

Goal 3
The Elk Hills School District will foster a school environment that ensures safety, engagement, and connectedness of students, staff, and families.
Prepare Students to be High School, College, Trade School or Career ready.

State and/or Local Priorities addressed by this goal:

State Priorities: Priority 3: Parental Involvement (Engagement)
Priority 5: Pupil Engagement (Engagement)
Priority 6: School Climate (Engagement)
Local Priorities:

Identified Need:
Improve student readiness for their future goals.
90% of parents attended one or more meetings at school.
Attendance rate was 93%, 0% expulsions, chronic absenteeism-15%

Expected Annual Measurable Outcomes

<table>
<thead>
<tr>
<th>Priority 3 - PARENTAL INVOLVEMENT</th>
<th>Baseline</th>
<th>2017-18</th>
<th>2018-19</th>
<th>2019-20</th>
</tr>
</thead>
<tbody>
<tr>
<td>A) Held meetings for PTO,DAC and parent nights throughout the year. Send home parent surveys with 90% participation</td>
<td>A) Continue to hold meetings for PTO,DAC and parent nights throughout the year. Send home parent</td>
<td>A) Continue to hold meetings for PTO,DAC and parent nights throughout the year. Send home parent</td>
<td>A) Continue to hold meetings for PTO,DAC and parent nights throughout the year. Send home parent</td>
<td></td>
</tr>
<tr>
<td>Metrics/Indicators</td>
<td>Baseline</td>
<td>2017-18</td>
<td>2018-19</td>
<td>2019-20</td>
</tr>
<tr>
<td>---------------------------------------------------------------------------------</td>
<td>--------------------------------------------------------------------------</td>
<td>------------------------------------------------------------------------</td>
<td>------------------------------------------------------------------------</td>
<td>------------------------------------------------------------------------</td>
</tr>
<tr>
<td>district and each individual school-site.</td>
<td></td>
<td>surveys with 90% participation</td>
<td>surveys with 93% participation</td>
<td>surveys with 96% participation</td>
</tr>
<tr>
<td>B) Activities/efforts the district provides to promote parental participation in programs for unduplicated pupils</td>
<td>B) Activities/efforts the district provides to promote parental participation in programs for unduplicated pupils: Fall Fest, Back to school night, Math Night, Winter/Spring Concerts</td>
<td>B) Continue to promote parental participation in programs for unduplicated pupils: Fall Fest, Back to school night, Math Night, Winter/Spring Concerts</td>
<td>B) Continue to promote parental participation in programs for unduplicated pupils: Fall Fest, Back to school night, Math Night, Winter/Spring Concerts</td>
<td>B) Continue to promote parental participation in programs for unduplicated pupils: Fall Fest, Back to school night, Math Night, Winter/Spring Concerts</td>
</tr>
<tr>
<td>C) Same for individuals with exceptional needs.</td>
<td>C) Elk Hills has no exceptional needs students</td>
<td>C) Elk Hills has no exceptional needs students</td>
<td>C) Elk Hills has no exceptional needs students</td>
<td>C) Elk Hills has no exceptional needs students</td>
</tr>
<tr>
<td>Priority 5 – PUPIL ENGAGEMENT AS MEASURED BY ALL OF THE FOLLOWING AS APPLICABLE</td>
<td>Priority 5 – PUPIL ENGAGEMENT AS MEASURED BY ALL OF THE FOLLOWING AS APPLICABLE</td>
<td>A) Maintain our current rate of 96% school attendance rate</td>
<td>A) Maintain our current rate of 96% school attendance rate</td>
<td>A) Maintain our current rate of 96% school attendance rate</td>
</tr>
<tr>
<td>A) School attendance rate</td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>B) Chronic absenteeism rate</td>
<td>B) Chronic absenteeism rate: 5%</td>
<td>B) Maintain our current rate of 5% chronic absenteeism</td>
<td>B) Maintain our current rate of 5% or below for chronic absenteeism</td>
<td>B) Maintain our current rate of 5% or below chronic absenteeism</td>
</tr>
<tr>
<td>C) Middle School dropout rate</td>
<td>C) Middle School dropout rate: 0%</td>
<td>C) Maintain our current rate of 0% Middle school drop out</td>
<td>C) Maintain our current rate of 0% Middle school drop out</td>
<td>C) Maintain our current rate of 0% Middle school drop out</td>
</tr>
<tr>
<td>D) High School dropout rate</td>
<td>D) High School dropout rate – N/A</td>
<td>D) High School dropout rate – N/A</td>
<td>D) High School dropout rate – N/A</td>
<td>D) High School dropout rate – N/A</td>
</tr>
<tr>
<td>Metrics/Indicators</td>
<td>Baseline</td>
<td>2017-18</td>
<td>2018-19</td>
<td>2019-20</td>
</tr>
<tr>
<td>----------------------------------------------------------------------------------</td>
<td>-----------------------------------</td>
<td>---------------------------------------------</td>
<td>---------------------------------------------</td>
<td>---------------------------------------------</td>
</tr>
<tr>
<td>E) High School graduation rate</td>
<td>E) High School graduation rate – N/A</td>
<td>E) High School graduation rate – N/A</td>
<td>E) High School graduation rate – N/A</td>
<td>E) High School graduation rate – N/A</td>
</tr>
<tr>
<td>Priority 6 – School Climate as measured by all of the following, as applicable</td>
<td>A) Pupil suspension rate: 5%</td>
<td>A) Maintain pupil suspension rate at or below 5%</td>
<td>A) Maintain pupil suspension rate at or below 5%</td>
<td>A) Maintain pupil suspension rate at or below 5%</td>
</tr>
<tr>
<td>B) Pupil expulsion rate:</td>
<td>B) Pupil expulsion rate: 0%</td>
<td>B) Maintain pupil expulsion rate at 0%</td>
<td>B) Maintain pupil expulsion rate at 0%</td>
<td>B) Maintain pupil expulsion rate at 0%</td>
</tr>
<tr>
<td>C) Results of other local measures, surveys of pupils, parents, and staff feel a sense of safety and school connectedness.</td>
<td>C) Results of other local measures, surveys indicate 90% of pupils, parents, and staff feel a sense of safety and school connectedness.</td>
<td>C) Continue to send surveys to pupils, parents, and staff and maintain that 90% feel a sense of safety and school connectedness.</td>
<td>C) Continue to send surveys to pupils, parents, and staff and maintain that at least 90% feel a sense of safety and school connectedness.</td>
<td>C) Continue to send surveys to pupils, parents, and staff and maintain that at least 90% feel a sense of safety and school connectedness.</td>
</tr>
</tbody>
</table>

**Planned Actions / Services**

Complete a copy of the following table for each of the LEA’s Actions/Services. Duplicate the table, including Budgeted Expenditures, as needed.

**Action 1**

**For Actions/Services not included as contributing to meeting the Increased or Improved Services Requirement:**

<table>
<thead>
<tr>
<th>Students to be Served:</th>
<th>Location(s):</th>
</tr>
</thead>
<tbody>
<tr>
<td>(Select from All, Students with Disabilities, or Specific Student Groups)</td>
<td>(Select from All Schools, Specific Schools, and/or Specific Grade Spans)</td>
</tr>
<tr>
<td>[Add Students to be Served selection here]</td>
<td>[Add Location(s) selection here]</td>
</tr>
</tbody>
</table>

OR

**For Actions/Services included as contributing to meeting the Increased or Improved Services Requirement:**

<table>
<thead>
<tr>
<th>Students to be Served:</th>
<th>Scope of Services:</th>
<th>Location(s):</th>
</tr>
</thead>
<tbody>
<tr>
<td>(Select from English Learners, Foster Youth, and/or Low Income)</td>
<td>(Select from LEA-wide, Schoolwide, or Limited to Unduplicated Student Group(s))</td>
<td>(Select from All Schools, Specific Schools, and/or Specific Grade Spans)</td>
</tr>
</tbody>
</table>
## English Learners
- Foster Youth
- Low Income

## LEA-wide

## All Schools

### Actions/Services
- **Select from New, Modified, or Unchanged for 2017-18**
  - **New Action**: Continue with Attendance incentives for students with 96% and Perfect attendance rates.

- **Select from New, Modified, or Unchanged for 2018-19**
  - **Unchanged Action**: Continue with supplemental Attendance incentives for students with 96% and Perfect attendance rates principally directed to support unduplicated students.

- **Select from New, Modified, or Unchanged for 2019-20**
  - **Unchanged Action**: Continue with supplemental Attendance incentives for students with 96% and Perfect attendance rates principally directed to support unduplicated students.

### Budgeted Expenditures
<table>
<thead>
<tr>
<th>Year</th>
<th>2017-18</th>
<th>2018-19</th>
<th>2019-20</th>
</tr>
</thead>
<tbody>
<tr>
<td>Amount</td>
<td>$4000</td>
<td>$4000</td>
<td>$4000</td>
</tr>
<tr>
<td>Source</td>
<td>Supplemental/Concentration</td>
<td>Supplemental/Concentration</td>
<td>Supplemental/Concentration</td>
</tr>
<tr>
<td>Budget Reference</td>
<td>5000-5999: Services And Other Operating Expenditures Attendance incentives, ie. Condor game, raffle prizes</td>
<td>5000-5999: Services And Other Operating Expenditures Attendance incentives, ie. Condor game, raffle prizes</td>
<td>5000-5999: Services And Other Operating Expenditures Attendance incentives, ie. Condor game, raffle prizes</td>
</tr>
</tbody>
</table>

### Action 2

**For Actions/Services not included as contributing to meeting the Increased or Improved Services Requirement:**

#### Students to be Served:
- (Select from All, Students with Disabilities, or Specific Student Groups)
  - **All**

#### Location(s):
- (Select from All Schools, Specific Schools, and/or Specific Grade Spans)
  - **All Schools**

**OR**

### For Actions/Services included as contributing to meeting the Increased or Improved Services Requirement:
### Students to be Served:
(Select from English Learners, Foster Youth, and/or Low Income)

[Add Students to be Served selection here]

### Scope of Services:
(Select from LEA-wide, Schoolwide, or Limited to Unduplicated Student Group(s))

[Add Scope of Services selection here]

### Location(s):
(Select from All Schools, Specific Schools, and/or Specific Grade Spans)

[Add Location(s) selection here]

## Actions/Services
Select from New, Modified, or Unchanged for 2017-18

Unchanged Action

### 2017-18 Actions/Services

Engage all stakeholders in the annual review of school positive behavior procedures. Provide staff training and discussion on effective strategies to support positive student behavior

### 2018-19 Actions/Services

Engage all stakeholders in the annual review of school positive behavior procedures. Provide staff training and discussion on effective strategies to support positive student behavior

### 2019-20 Actions/Services

Engage all stakeholders in the annual review of school positive behavior procedures. Provide staff training and discussion on effective strategies to support positive student behavior

## Budgeted Expenditures

<table>
<thead>
<tr>
<th>Year</th>
<th>2017-18</th>
<th>2018-19</th>
<th>2019-20</th>
</tr>
</thead>
<tbody>
<tr>
<td>Amount</td>
<td>$1200</td>
<td>$1200</td>
<td>$1200</td>
</tr>
<tr>
<td>Source</td>
<td>Base</td>
<td>Base</td>
<td>Base</td>
</tr>
<tr>
<td>Budget Reference</td>
<td>5000-5999: Services And Other Operating Expenditures Continued staff training's</td>
<td>5000-5999: Services And Other Operating Expenditures Continued staff training's</td>
<td>5000-5999: Services And Other Operating Expenditures Continued staff training's</td>
</tr>
</tbody>
</table>

## Action 3

For Actions/Services not included as contributing to meeting the Increased or Improved Services Requirement:

### Students to be Served:
(Select from All, Students with Disabilities, or Specific Student Groups)

All

### Location(s):
(Select from All Schools, Specific Schools, and/or Specific Grade Spans)

All Schools
### OR

**For Actions/Services included as contributing to meeting the Increased or Improved Services Requirement:**

<table>
<thead>
<tr>
<th><strong>Students to be Served:</strong></th>
<th><strong>Scope of Services:</strong></th>
<th><strong>Location(s):</strong></th>
</tr>
</thead>
<tbody>
<tr>
<td>(Select from English Learners, Foster Youth, and/or Low Income)</td>
<td>(Select from LEA-wide, Schoolwide, or Limited to Unduplicated Student Group(s))</td>
<td>(Select from All Schools, Specific Schools, and/or Specific Grade Spans)</td>
</tr>
</tbody>
</table>

[Add Students to be Served selection here]  [Add Scope of Services selection here]  [Add Location(s) selection here]

### Actions/Services

Select from New, Modified, or Unchanged for 2017-18

<table>
<thead>
<tr>
<th>2017-18 Actions/Services</th>
<th>2018-19 Actions/Services</th>
<th>2019-20 Actions/Services</th>
</tr>
</thead>
<tbody>
<tr>
<td>Parents are provided opportunities to provide feedback on all aspects of the school program. Continue to expand the use of all forms of communication to inform parents of school and district activities and programs. Will hold meetings for PTO,DAC and parent nights throughout the year</td>
<td>Parents are provided opportunities to provide feedback on all aspects of the school program. Continue to expand the use of all forms of communication to inform parents of school and district activities and programs. Will hold meetings for PTO,DAC and parent nights throughout the year</td>
<td>Parents are provided opportunities to provide feedback on all aspects of the school program. Continue to expand the use of all forms of communication to inform parents of school and district activities and programs. Will hold meetings for PTO,DAC and parent nights throughout the year</td>
</tr>
</tbody>
</table>

### Budgeted Expenditures

<table>
<thead>
<tr>
<th>Year</th>
<th>2017-18</th>
<th>2018-19</th>
<th>2019-20</th>
</tr>
</thead>
<tbody>
<tr>
<td>Amount</td>
<td>$0</td>
<td>$0</td>
<td>$0</td>
</tr>
<tr>
<td>Budget Reference</td>
<td>No Cost</td>
<td>No Cost</td>
<td>No Cost</td>
</tr>
</tbody>
</table>

### Action 4

**For Actions/Services not included as contributing to meeting the Increased or Improved Services Requirement:**

<table>
<thead>
<tr>
<th><strong>Students to be Served:</strong></th>
<th><strong>Location(s):</strong></th>
</tr>
</thead>
<tbody>
<tr>
<td>(Select from All, Students with Disabilities, or Specific Student Groups)</td>
<td>(Select from All Schools, Specific Schools, and/or Specific Grade Spans)</td>
</tr>
</tbody>
</table>
For Actions/Services included as contributing to meeting the Increased or Improved Services Requirement:

**Students to be Served:**  
(Select from English Learners, Foster Youth, and/or Low Income)

<table>
<thead>
<tr>
<th></th>
<th>English Learners</th>
<th>Foster Youth</th>
<th>Low Income</th>
</tr>
</thead>
</table>

**Scope of Services:**  
(Select from LEA-wide, Schoolwide, or Limited to Unduplicated Student Group(s))

<table>
<thead>
<tr>
<th></th>
<th>LEA-wide</th>
</tr>
</thead>
</table>

**Location(s):**  
(Select from All Schools, Specific Schools, and/or Specific Grade Spans)

<table>
<thead>
<tr>
<th></th>
<th>All Schools</th>
</tr>
</thead>
</table>

**Actions/Services**

Select from New, Modified, or Unchanged for 2017-18

- **New Action**

Select from New, Modified, or Unchanged for 2018-19

- **Unchanged Action**

Select from New, Modified, or Unchanged for 2019-20

- **Unchanged Action**

**2017-18 Actions/Services**

- Visit a university and or college next year with our 7th and 8th grade students and parents

**2018-19 Actions/Services**

- Visit a university and or college next year with our 7th and 8th grade students and parents, because many of our students will be first time college goers.

**2019-20 Actions/Services**

- Visit a university and or college next year with our 7th and 8th grade students and parents, because many of our students will be first time college goers.

**Budgeted Expenditures**

<table>
<thead>
<tr>
<th>Year</th>
<th>2017-18</th>
<th>2018-19</th>
<th>2019-20</th>
</tr>
</thead>
<tbody>
<tr>
<td>Amount</td>
<td>$1000</td>
<td>$1000</td>
<td>$1000</td>
</tr>
<tr>
<td>Source</td>
<td>Supplemental/Concentration</td>
<td>Supplemental/Concentration</td>
<td>Supplemental/Concentration</td>
</tr>
<tr>
<td>Amount</td>
<td>Source</td>
<td>Budget Reference</td>
<td></td>
</tr>
<tr>
<td>--------</td>
<td>-------------------------</td>
<td>-----------------------------------------------</td>
<td></td>
</tr>
<tr>
<td>$232</td>
<td>Supplemental/Concentration</td>
<td>3000-3999: Employee Benefits</td>
<td></td>
</tr>
<tr>
<td>$232</td>
<td>Supplemental/Concentration</td>
<td>3000-3999: Employee Benefits</td>
<td></td>
</tr>
<tr>
<td>$232</td>
<td>Supplemental/Concentration</td>
<td>3000-3999: Employee Benefits</td>
<td></td>
</tr>
</tbody>
</table>
Demonstration of Increased or Improved Services for Unduplicated Pupils

LCAP Year: 2018-19

<table>
<thead>
<tr>
<th>Estimated Supplemental and Concentration Grant Funds</th>
<th>Percentage to Increase or Improve Services</th>
</tr>
</thead>
<tbody>
<tr>
<td>$238,608</td>
<td>17.33%</td>
</tr>
</tbody>
</table>

Describe how services provided for unduplicated pupils are increased or improved by at least the percentage identified above, either qualitatively or quantitatively, as compared to services provided for all students in the LCAP year.

Identify each action/service being funded and provided on a schoolwide or LEA-wide basis. Include the required descriptions supporting each schoolwide or LEA-wide use of funds (see instructions).

Elk Hills School District is comprised of an unduplicated student count of 58.4% and is principally directing all supplemental and concentration funds to meet the needs of its unduplicated students school-wide. Highlighting the use of our S&C funding principally directed toward meeting the needs of our unduplicated students are as follows:

* Goal 1/Action 2: Continue to train staff / provide supplemental professional development opportunities on the usage of new supplemental materials around ELA and Math implementation.
  - Lowering class size by hiring highly qualified teachers
  - Addition of instructional aides to provide more individual attention to students in need.
  - Provide updated supplemental truancy informational materials to support parents to increase attendance rates of their students.

*The district is staffed with teachers that are all highly qualified. The district maintained class size of 22.4 with the current level of staffing. If the district did not receive the supplemental and concentration funding, the district class size would rise to 28.8 students, by reducing two teachers, therefore, these actions are principally directed to support unduplicated students.
## Demonstration of Increased or Improved Services for Unduplicated Pupils

**LCAP Year: 2017-18**

<table>
<thead>
<tr>
<th>Estimated Supplemental and Concentration Grant Funds</th>
<th>Percentage to Increase or Improve Services</th>
</tr>
</thead>
<tbody>
<tr>
<td>$173,809</td>
<td>12.31%</td>
</tr>
</tbody>
</table>

Describe how services provided for unduplicated pupils are increased or improved by at least the percentage identified above, either qualitatively or quantitatively, as compared to services provided for all students in the LCAP year.

Identify each action/service being funded and provided on a schoolwide or LEA-wide basis. Include the required descriptions supporting each schoolwide or LEA-wide use of funds (see instructions).

Due to our school district’s unduplicated percentage of 57% we have determined that the highest quality educational services can be best provided on both a district-wide and school-wide basis with allocation of LCFF supplemental and concentration grant funds principally directed to unduplicated students. Additionally, specific LCAP actions and services have been created on a Flat Funded Formula. We are one of a very few Districts in the state that will be Flat Funded for the next three years. The Elk Hills School District will offer a variety of programs and supports for English Learner students and students of low socio-economic status.

The Elk Hills School District expenditure of supplemental funds is aligned with the LCAP and addresses the needs of unduplicated pupils. The following expenditure plan meets the proportionality percentage for the LCAP term as well as the LCFF implementation period.

Certificated staff/ salary-benefits: Salaries for Highly Qualified teachers to reduce class size. This will provide additional support to our unduplicated pupils with access to State mandated core curriculum.

Instructional (Aides) to support students: Salaries for classroom aides to support our unduplicated students with intervention.

Truancy materials: Materials (Letters, pamphlets) to be purchased for truant students

Web site upgrade: Continued better web design for better communication with parents, community and teachers
Describe how services provided for unduplicated pupils are increased or improved by at least the percentage identified above, either qualitatively or quantitatively, as compared to services provided for all students in the LCAP year.

Identify each action/service being funded and provided on a schoolwide or LEA-wide basis. Include the required descriptions supporting each schoolwide or LEA-wide use of funds (see instructions).

Improved Actions:

* New State Board Adopted CCSS curriculum: $28,000

* Lowering class size by hiring highly Qualified teachers: $145,000

http://www.nea.org/assets/docs/PB08_ClassSize08.pdf (Class Size Reduction: A Proven Reform Strategy)

* Increase student attendance recognition: $4000

* Library Materials purchased:$0

Increased Services:

- Provide Professional Development to teachers for CCSS for ELA: $ 5000
- Implement CCSS in both Math and ELA: $5000
- Communication to track Truant students
- Reporting system to parents

The Elk Hills MPP is: 12.31
Addendum

The Local Control and Accountability Plan (LCAP) and Annual Update Template documents and communicates local educational agencies’ (LEAs) actions and expenditures to support student outcomes and overall performance. The LCAP is a three-year plan, which is reviewed and updated annually, as required. Charter schools may complete the LCAP to align with the term of the charter school’s budget, typically one year, which is submitted to the school’s authorizer. The LCAP and Annual Update Template must be completed by all LEAs each year.

For school districts, the LCAP must describe, for the school district and each school within the district, goals and specific actions to achieve those goals for all students and each student group identified by the Local Control Funding Formula (LCFF) (ethnic, socioeconomically disadvantaged, English learners, foster youth, pupils with disabilities, and homeless youth), for each of the state priorities and any locally identified priorities.

For county offices of education, the LCAP must describe, for each county office of education-operated school and program, goals and specific actions to achieve those goals for all students and each LCFF student group funded through the county office of education (students attending juvenile court schools, on probation or parole, or expelled under certain conditions) for each of the state priorities and any locally identified priorities. School districts and county offices of education may additionally coordinate and describe in their LCAPs services funded by a school district that are provided to students attending county-operated schools and programs, including special education programs.

If a county superintendent of schools has jurisdiction over a single school district, the county board of education and the governing board of the school district may adopt and file for review and approval a single LCAP consistent with the requirements in Education Code (EC) sections 52060, 52062, 52066, 52068, and 52070. The LCAP must clearly articulate to which entity’s budget (school district or county superintendent of schools) all budgeted and actual expenditures are aligned.

Charter schools must describe goals and specific actions to achieve those goals for all students and each LCFF subgroup of students including students with disabilities and homeless youth, for each of the state priorities that apply for the grade levels served or the nature of the program operated by the charter school, and any locally identified priorities. For charter schools, the inclusion and description of goals for state priorities in the LCAP may be modified to meet the grade levels served and the nature of the programs provided, including modifications to reflect only the statutory requirements explicitly applicable to charter schools in the EC. Changes in LCAP goals and actions/services for charter schools that result from the annual update process do not necessarily constitute a material revision to the school’s charter petition.
Instructions: Linked Table of Contents

Plan Summary
Annual Update
Stakeholder Engagement
Goals, Actions, and Services
Planned Actions/Services
Demonstration of Increased or Improved Services for Unduplicated Students

For additional questions or technical assistance related to completion of the LCAP template, please contact the local county office of education, or the CDE’s Local Agency Systems Support Office at: 916-319-0809 or by email at: lcff@cde.ca.gov.

Plan Summary
The LCAP is intended to reflect an LEA’s annual goals, actions, services and expenditures within a fixed three-year planning cycle. LEAs must include a plan summary for the LCAP each year. When developing the LCAP, enter the appropriate LCAP year, and address the prompts provided in these sections. When developing the LCAP in year 2 or year 3, enter the appropriate LCAP year and replace the previous summary information with information relevant to the current year LCAP. In this section, briefly address the prompts provided. These prompts are not limits. LEAs may include information regarding local program(s), community demographics, and the overall vision of the LEA. LEAs may also attach documents (e.g., the LCFF Evaluation Rubrics data reports) if desired and/or include charts illustrating goals, planned outcomes, actual outcomes, or related planned and actual expenditures.
An LEA may use an alternative format for the plan summary as long as it includes the information specified in each prompt and the budget summary table.
The reference to LCFF Evaluation Rubrics means the evaluation rubrics adopted by the State Board of Education under EC Section 52064.5.

Budget Summary
The LEA must complete the LCAP Budget Summary table as follows:

- **Total LEA General Fund Budget Expenditures for the LCAP Year:** This amount is the LEA’s total budgeted General Fund expenditures for the LCAP year. The LCAP year means the fiscal year for which an LCAP is adopted or updated by July 1. The General Fund is the main operating fund of the LEA and accounts for all activities not accounted for in another fund. All activities are reported in the General Fund unless there is a compelling reason to account for an activity in another fund. For further information please refer to the California School Accounting Manual (http://www.cde.ca.gov/fg/ac/sa/). (Note: For some charter schools that follow governmental fund accounting, this amount is the total budgeted expenditures in the Charter Schools Special Revenue Fund. For charter schools that follow the not-for-profit accounting model, this amount is total budgeted expenses, such as those budgeted in the Charter Schools Enterprise Fund.)

- **Total Funds Budgeted for Planned Actions/Services to Meet the Goals in the LCAP for the LCAP Year:** This amount is the total of the budgeted expenditures associated with
the actions/services included for the LCAP year from all sources of funds, as reflected in the LCAP. To the extent actions/services and/or expenditures are listed in the LCAP under more than one goal, the expenditures should be counted only once.

- **Description of any use(s) of the General Fund Budget Expenditures specified above for the LCAP year not included in the LCAP:** Briefly describe expenditures included in total General Fund Expenditures that are not included in the total funds budgeted for planned actions/services for the LCAP year. (Note: The total funds budgeted for planned actions/services may include funds other than general fund expenditures.)

- **Total Projected LCFF Revenues for LCAP Year:** This amount is the total amount of LCFF funding the LEA estimates it will receive pursuant to EC sections 42238.02 (for school districts and charter schools) and 2574 (for county offices of education), as implemented by EC sections 42238.03 and 2575 for the LCAP year respectively.

**Annual Update**

The planned goals, expected outcomes, actions/services, and budgeted expenditures must be copied verbatim from the previous year’s* approved LCAP; in addition, list the state and/or local priorities addressed by the planned goals. Minor typographical errors may be corrected.

* For example, for LCAP year 2017/18 of the 2017/18 – 2019/20 LCAP, review the goals in the 2016/17 LCAP. Moving forward, review the goals from the most recent LCAP year. For example, LCAP year 2020/21 will review goals from the 2019/20 LCAP year, which is the last year of the 2017/18 – 2019/20 LCAP.

**Annual Measurable Outcomes**

For each goal in the prior year, identify and review the actual measurable outcomes as compared to the expected annual measurable outcomes identified in the prior year for the goal.

**Actions/Services**

Identify the planned Actions/Services and the budgeted expenditures to implement these actions toward achieving the described goal. Identify the **actual** actions/services implemented to meet the described goal and the estimated actual annual expenditures to implement the actions/services. As applicable, identify any changes to the students or student groups served, or to the planned location of the actions/services provided.

**Analysis**

Using actual annual measurable outcome data, including data from the LCFF Evaluation Rubrics, analyze whether the planned actions/services were effective in achieving the goal. Respond to the prompts as instructed.

- Describe the overall implementation of the actions/services to achieve the articulated goal. Include a discussion of relevant challenges and successes experienced with the implementation process.

- Describe the overall effectiveness of the actions/services to achieve the articulated goal as measured by the LEA.

- Explain material differences between Budgeted Expenditures and Estimated Actual Expenditures. Minor variances in expenditures or a dollar-for-dollar accounting is not required.

- Describe any changes made to this goal, expected outcomes, metrics, or actions and services to achieve this goal as a result of this analysis and analysis of the data provided
in the LCFF Evaluation Rubrics, as applicable. Identify where those changes can be found in the LCAP.

**Stakeholder Engagement**

Meaningful engagement of parents, students, and other stakeholders, including those representing the student groups identified by LCFF, is critical to the development of the LCAP and the budget process. EC identifies the minimum consultation requirements for school districts and county offices of education as consulting with teachers, principals, administrators, other school personnel, local bargaining units of the school district, parents, and pupils in developing the LCAP. EC requires charter schools to consult with teachers, principals, administrators, other school personnel, parents, and pupils in developing the LCAP. In addition, EC Section 48985 specifies the requirements for the translation of notices, reports, statements, or records sent to a parent or guardian.

The LCAP should be shared with, and LEAs should request input from, school site-level advisory groups, as applicable (e.g., school site councils, English Learner Advisory Councils, student advisory groups, etc.), to facilitate alignment between school-site and district-level goals and actions. An LEA may incorporate or reference actions described in other plans that are being undertaken to meet specific goals.

*Instructions:* The stakeholder engagement process is an ongoing, annual process. The requirements for this section are the same for each year of a three-year LCAP. When developing the LCAP, enter the appropriate LCAP year, and describe the stakeholder engagement process used to develop the LCAP and Annual Update. When developing the LCAP in year 2 or year 3, enter the appropriate LCAP year and replace the previous stakeholder narrative(s) and describe the stakeholder engagement process used to develop the current year LCAP and Annual Update.

**School districts and county offices of education:** Describe the process used to consult with the Parent Advisory Committee, the English Learner Parent Advisory Committee, parents, students, school personnel, the LEA’s local bargaining units, and the community to inform the development of the LCAP and the annual review and analysis for the indicated LCAP year.

**Charter schools:** Describe the process used to consult with teachers, principals, administrators, other school personnel, parents, and students to inform the development of the LCAP and the annual review and analysis for the indicated LCAP year.

Describe how the consultation process impacted the development of the LCAP and annual update for the indicated LCAP year, including the goals, actions, services, and expenditures.

**Goals, Actions, and Services**

LEAs must include a description of the annual goals, for all students and each LCFF identified group of students, to be achieved for each state priority as applicable to type of LEA. An LEA may also include additional local priorities. This section shall also include a description of the specific planned actions an LEA will take to meet the identified goals, and a description of the expenditures required to implement the specific actions.

**School districts and county offices of education:** The LCAP is a three-year plan, which is reviewed and updated annually, as required.

**Charter schools:** The number of years addressed in the LCAP may align with the term of the charter schools budget, typically one year, which is submitted to the school’s authorizer. If year 2 and/or year 3 is not applicable, charter schools must specify as such.
New, Modified, Unchanged
As part of the LCAP development process, which includes the annual update and stakeholder engagement, indicate if the goal, identified need, related state and/or local priorities, and/or expected annual measurable outcomes for the current LCAP year or future LCAP years are modified or unchanged from the previous year’s LCAP; or, specify if the goal is new.

Goal
State the goal. LEAs may number the goals using the “Goal #” box for ease of reference. A goal is a broad statement that describes the desired result to which all actions/services are directed. A goal answers the question: What is the LEA seeking to achieve?

Related State and/or Local Priorities
List the state and/or local priorities addressed by the goal. The LCAP must include goals that address each of the state priorities, as applicable to the type of LEA, and any additional local priorities; however, one goal may address multiple priorities. (Link to State Priorities)

Identified Need
Describe the needs that led to establishing the goal. The identified needs may be based on quantitative or qualitative information, including, but not limited to, results of the annual update process or performance data from the LCFF Evaluation Rubrics, as applicable.

Expected Annual Measurable Outcomes
For each LCAP year, identify the metric(s) or indicator(s) that the LEA will use to track progress toward the expected outcomes. LEAs may identify metrics for specific student groups. Include in the baseline column the most recent data associated with this metric or indicator available at the time of adoption of the LCAP for the first year of the three-year plan. The most recent data associated with a metric or indicator includes data as reported in the annual update of the LCAP year immediately preceding the three-year plan, as applicable. The baseline data shall remain unchanged throughout the three-year LCAP. In the subsequent year columns, identify the progress to be made in each year of the three-year cycle of the LCAP. Consider how expected outcomes in any given year are related to the expected outcomes for subsequent years. The metrics may be quantitative or qualitative, but at minimum an LEA must use the applicable required metrics for the related state priorities, in each LCAP year as applicable to the type of LEA. For the student engagement priority metrics, as applicable, LEAs must calculate the rates as described in the LCAP Template Appendix, sections (a) through (d).

Planned Actions/Services
For each action/service, the LEA must complete either the section “For Actions/Services not included as contributing to meeting Increased or Improved Services Requirement” or the section “For Actions/Services included as contributing to meeting the Increased or Improved Services Requirement.” The LEA shall not complete both sections for a single action.

For Actions/Services Not Contributing to Meeting the Increased or Improved Services Requirement
Students to be Served
The “Students to be Served” box is to be completed for all actions/services except for those which are included by the LEA as contributing to meeting the requirement to increase or improve services for unduplicated students. Indicate in this box which students will benefit from the actions/services by entering “All”, “Students with Disabilities”, or “Specific Student
“Specific Student Group(s)”. If “Specific Student Group(s)” is entered, identify the specific student group(s) as appropriate.

Location(s)
Identify the location where the action/services will be provided. If the services are provided to all schools within the LEA, the LEA must identify “All Schools”. If the services are provided to specific schools within the LEA or specific grade spans only, the LEA must enter “Specific Schools” or “Specific Grade Spans”. Identify the individual school or a subset of schools or grade spans (e.g., all high schools or grades K-5), as appropriate.

Charter schools operating more than one site, authorized within the same charter petition, may choose to distinguish between sites by entering “Specific Schools” and identifying the site(s) where the actions/services will be provided. For charter schools operating only one site, “All Schools” and “Specific Schools” may be synonymous and, therefore, either would be appropriate. Charter schools may use either term provided they are used in a consistent manner through the LCAP.

For Actions/Services Contributing to Meeting the Increased or Improved Services Requirement:

Students to be Served
For any action/service contributing to the LEA’s overall demonstration that it has increased or improved services for unduplicated students above what is provided to all students (see Demonstration of Increased or Improved Services for Unduplicated Students section, below), the LEA must identify the unduplicated student group(s) being served.

Scope of Service
For each action/service contributing to meeting the increased or improved services requirement, identify the scope of service by indicating “LEA-wide”, “Schoolwide”, or “Limited to Unduplicated Student Group(s)”. The LEA must identify one of the following three options:

- If the action/service is being funded and provided to upgrade the entire educational program of the LEA, enter “LEA-wide.”
- If the action/service is being funded and provided to upgrade the entire educational program of a particular school or schools, enter “schoolwide”.
- If the action/service being funded and provided is limited to the unduplicated students identified in “Students to be Served”, enter “Limited to Unduplicated Student Group(s)”. For charter schools and single-school school districts, “LEA-wide” and “Schoolwide” may be synonymous and, therefore, either would be appropriate. For charter schools operating multiple schools (determined by a unique CDS code) under a single charter, use “LEA-wide” to refer to all schools under the charter and use “Schoolwide” to refer to a single school authorized within the same charter petition. Charter schools operating a single school may use “LEA-wide” or “Schoolwide” provided these terms are used in a consistent manner through the LCAP.

Location(s)
Identify the location where the action/services will be provided. If the services are provided to all schools within the LEA, the LEA must indicate “All Schools”. If the services are provided to specific schools within the LEA or specific grade spans only, the LEA must enter “Specific Schools” or “Specific Grade Spans”. Identify the individual school or a subset of schools or grade spans (e.g., all high schools or grades K-5), as appropriate.
**Charter schools** operating more than one site, authorized within the same charter petition, may choose to distinguish between sites by entering “Specific Schools” and identify the site(s) where the actions/services will be provided. For charter schools operating only one site, “All Schools” and “Specific Schools” may be synonymous and, therefore, either would be appropriate. Charter schools may use either term provided they are used in a consistent manner through the LCAP.

**Actions/Services**

For each LCAP year, identify the actions to be performed and services provided to meet the described goal. Actions and services that are implemented to achieve the identified goal may be grouped together. LEAs may number the action/service using the “Action #” box for ease of reference.

**New/Modified/Unchanged:**

- Enter “New Action” if the action/service is being added in any of the three years of the LCAP to meet the articulated goal.
- Enter “Modified Action” if the action/service was included to meet an articulated goal and has been changed or modified in any way from the prior year description.
- Enter “Unchanged Action” if the action/service was included to meet an articulated goal and has not been changed or modified in any way from the prior year description.
  - If a planned action/service is anticipated to remain unchanged for the duration of the plan, an LEA may enter “Unchanged Action” and leave the subsequent year columns blank rather than having to copy/paste the action/service into the subsequent year columns. Budgeted expenditures may be treated in the same way as applicable.

**Note:** The goal from the prior year may or may not be included in the current three-year LCAP. For example, when developing year 1 of the LCAP, the goals articulated in year 3 of the preceding three-year LCAP will be from the prior year.

**Charter schools** may complete the LCAP to align with the term of the charter school’s budget that is submitted to the school’s authorizer. Accordingly, a charter school submitting a one-year budget to its authorizer may choose not to complete the year 2 and year 3 portions of the “Goals, Actions, and Services” section of the template. If year 2 and/or year 3 is not applicable, charter schools must specify as such.

**Budgeted Expenditures**

For each action/service, list and describe budgeted expenditures for each school year to implement these actions, including where those expenditures can be found in the LEA’s budget. The LEA must reference all fund sources for each proposed expenditure. Expenditures must be classified using the California School Accounting Manual as required by EC sections 52061, 52067, and 47606.5. Expenditures that are included more than once in an LCAP must be indicated as a duplicated expenditure and include a reference to the goal and action/service where the expenditure first appears in the LCAP.

If a county superintendent of schools has jurisdiction over a single school district, and chooses to complete a single LCAP, the LCAP must clearly articulate to which entity’s budget (school district or county superintendent of schools) all budgeted expenditures are aligned.
Demonstration of Increased or Improved Services for Unduplicated Students

This section must be completed for each LCAP year. When developing the LCAP in year 2 or year 3, copy the “Demonstration of Increased or Improved Services for Unduplicated Students” table and enter the appropriate LCAP year. Using the copy of the section, complete the section as required for the current year LCAP. Retain all prior year sections for each of the three years within the LCAP.

Estimated Supplemental and Concentration Grant Funds
Identify the amount of funds in the LCAP year calculated on the basis of the number and concentration of low income, foster youth, and English learner students as determined pursuant to California Code of Regulations, Title 5 (5 CCR) Section 15496(a)(5).

Percentage to Increase or Improve Services
Identify the percentage by which services for unduplicated pupils must be increased or improved as compared to the services provided to all students in the LCAP year as calculated pursuant to 5 CCR Section 15496(a)(7).

Consistent with the requirements of 5 CCR Section 15496, describe how services provided for unduplicated pupils are increased or improved by at least the percentage calculated as compared to services provided for all students in the LCAP year. To improve services means to grow services in quality and to increase services means to grow services in quantity. This description must address how the action(s)/service(s) limited for one or more unduplicated student group(s), and any schoolwide or districtwide action(s)/service(s) supported by the appropriate description, taken together, result in the required proportional increase or improvement in services for unduplicated pupils.

If the overall increased or improved services include any actions/services being funded and provided on a schoolwide or districtwide basis, identify each action/service and include the required descriptions supporting each action/service as follows.

For those services being provided on an LEA-wide basis:

- For school districts with an unduplicated pupil percentage of 55% or more, and for charter schools and county offices of education: Describe how these services are principally directed to and effective in meeting its goals for unduplicated pupils in the state and any local priorities.

- For school districts with an unduplicated pupil percentage of less than 55%: Describe how these services are principally directed to and effective in meeting its goals for unduplicated pupils in the state and any local priorities. Also describe how the services are the most effective use of the funds to meet these goals for its unduplicated pupils. Provide the basis for this determination, including any alternatives considered, supporting research, experience or educational theory.

For school districts only, identify in the description those services being funded and provided on a schoolwide basis, and include the required description supporting the use of the funds on a schoolwide basis:

- For schools with 40% or more enrollment of unduplicated pupils: Describe how these services are principally directed to and effective in meeting its goals for its unduplicated pupils in the state and any local priorities.
For school districts expending funds on a schoolwide basis at a school with less than 40% enrollment of unduplicated pupils: Describe how these services are principally directed to and how the services are the most effective use of the funds to meet its goals for English learners, low income students and foster youth, in the state and any local priorities.
State Priorities

Priority 1: Basic Services addresses the degree to which:
   A. Teachers in the LEA are appropriately assigned and fully credentialed in the subject area and for the pupils they are teaching;
   B. Pupils in the school district have sufficient access to the standards-aligned instructional materials; and
   C. School facilities are maintained in good repair.

Priority 2: Implementation of State Standards addresses:
   A. The implementation of state board adopted academic content and performance standards for all students, which are:
      a. English Language Arts – Common Core State Standards (CCSS) for English Language Arts
      b. Mathematics – CCSS for Mathematics
      c. English Language Development (ELD)
      d. Career Technical Education
      e. Health Education Content Standards
      f. History-Social Science
      g. Model School Library Standards
      h. Physical Education Model Content Standards
      i. Next Generation Science Standards
      j. Visual and Performing Arts
      k. World Language; and
   B. How the programs and services will enable English learners to access the CCSS and the ELD standards for purposes of gaining academic content knowledge and English language proficiency.

Priority 3: Parental Involvement addresses:
   A. The efforts the school district makes to seek parent input in making decisions for the school district and each individual school site;
   B. How the school district will promote parental participation in programs for unduplicated pupils; and
   C. How the school district will promote parental participation in programs for individuals with exceptional needs.

Priority 4: Pupil Achievement as measured by all of the following, as applicable:
   A. Statewide assessments;
   B. The Academic Performance Index;
   C. The percentage of pupils who have successfully completed courses that satisfy University of California (UC) or California State University (CSU) entrance requirements, or programs of study that align with state board approved career technical educational standards and framework;
   D. The percentage of English learner pupils who make progress toward English proficiency as measured by the California English Language Development Test (CELDT);
   E. The English learner recategorization rate;
   F. The percentage of pupils who have passed an advanced placement examination with a score of 3 or higher; and
   G. The percentage of pupils who participate in, and demonstrate college preparedness pursuant to, the Early Assessment Program, or any subsequent assessment of college preparedness.

Priority 5: Pupil Engagement as measured by all of the following, as applicable:
   A. School attendance rates;
   B. Chronic absenteeism rates;
   C. Middle school dropout rates;
   D. High school dropout rates; and
   E. High school graduation rates;
Priority 6: School Climate as measured by all of the following, as applicable:
   A. Pupil suspension rates;
   B. Pupil expulsion rates; and
   C. Other local measures, including surveys of pupils, parents, and teachers on the sense of safety and school connectedness.

Priority 7: Course Access addresses the extent to which pupils have access to and are enrolled in:
   A. A broad course of study including courses described under EC sections 51210 and 51220(a)-(i), as applicable;
   B. Programs and services developed and provided to unduplicated pupils; and
   C. Programs and services developed and provided to individuals with exceptional needs.

Priority 8: Pupil Outcomes addresses pupil outcomes, if available, for courses described under EC sections 51210 and 51220(a)-(i), as applicable.

Priority 9: Coordination of Instruction of Expelled Pupils (COE Only) addresses how the county superintendent of schools will coordinate instruction of expelled pupils.

Priority 10. Coordination of Services for Foster Youth (COE Only) addresses how the county superintendent of schools will coordinate services for foster children, including:
   A. Working with the county child welfare agency to minimize changes in school placement
   B. Providing education-related information to the county child welfare agency to assist in the delivery of services to foster children, including educational status and progress information that is required to be included in court reports;
   C. Responding to requests from the juvenile court for information and working with the juvenile court to ensure the delivery and coordination of necessary educational services; and
   D. Establishing a mechanism for the efficient expeditious transfer of health and education records and the health and education passport.

Local Priorities address:
   A. Local priority goals; and
   B. Methods for measuring progress toward local goals.
APPENDIX A: PRIORITIES 5 AND 6 RATE CALCULATION INSTRUCTIONS

For the purposes of completing the LCAP in reference to the state priorities under EC sections 52060 and 52066, as applicable to type of LEA, the following shall apply:

(a) “Chronic absenteeism rate” shall be calculated as follows:

(1) The number of pupils with a primary, secondary, or short-term enrollment during the academic year (July 1 – June 30) who are chronically absent where “chronic absentee” means a pupil who is absent 10 percent or more of the school days in the school year when the total number of days a pupil is absent is divided by the total number of days the pupil is enrolled and school was actually taught in the total number of days the pupil is enrolled and school was actually taught in the regular school days of the district, exclusive of Saturdays and Sundays.

(2) The unduplicated count of pupils with a primary, secondary, or short-term enrollment during the academic year (July 1 – June 30).

(3) Divide (1) by (2).

(b) “Middle School dropout rate” shall be calculated as set forth in 5 CCR Section 1039.1.

(c) “High school dropout rate” shall be calculated as follows:

(1) The number of cohort members who dropout by the end of year 4 in the cohort where “cohort” is defined as the number of first-time grade 9 pupils in year 1 (starting cohort) plus pupils who transfer in, minus pupils who transfer out, emigrate, or die during school years 1, 2, 3, and 4.

(2) The total number of cohort members.

(3) Divide (1) by (2).

(d) "High school graduation rate" shall be calculated as follows:

(1) The number of cohort members who earned a regular high school diploma [or earned an adult education high school diploma or passed the California High School Proficiency Exam] by the end of year 4 in the cohort where “cohort” is defined as the number of first-time grade 9 pupils in year 1 (starting cohort) plus pupils who transfer in, minus pupils who transfer out, emigrate, or die during school years 1, 2, 3, and 4.

(2) The total number of cohort members.

(3) Divide (1) by (2).

(e) “Suspension rate” shall be calculated as follows:

(1) The unduplicated count of pupils involved in one or more incidents for which the pupil was suspended during the academic year (July 1 – June 30).

(2) The unduplicated count of pupils with a primary, secondary, or short-term enrollment during the academic year (July 1 – June 30).

(3) Divide (1) by (2).

(f) “Expulsion rate” shall be calculated as follows:

(1) The unduplicated count of pupils involved in one or more incidents for which the pupil was expelled during the academic year (July 1 – June 30).

(2) The unduplicated count of pupils with a primary, secondary, or short-term enrollment during the academic year (July 1 – June 30).

(3) Divide (1) by (2).

NOTE: Authority cited: Sections 42238.07 and 52064, Education Code. Reference: Sections 2574, 2575, 42238.01, 42238.02, 42238.03, 42238.07, 47605, 47605.6, 47606.5, 48926, 52052, 52060, 52061, 52062, 52063, 52064, 52066, 52068, 52069, 52070, 52070.5, and 64001.; 20 U.S.C. Sections 6312 and 6314.
APPENDIX B: GUIDING QUESTIONS

Guiding Questions: Annual Review and Analysis

1) How have the actions/services addressed the needs of all pupils and did the provisions of those services result in the desired outcomes?

2) How have the actions/services addressed the needs of all subgroups of pupils identified pursuant to EC Section 52052, including, but not limited to, English learners, low-income pupils, and foster youth; and did the provision of those actions/services result in the desired outcomes?

3) How have the actions/services addressed the identified needs and goals of specific school sites and were these actions/services effective in achieving the desired outcomes?

4) What information (e.g., quantitative and qualitative data/metrics) was examined to review progress toward goals in the annual update?

5) What progress has been achieved toward the goal and expected measurable outcome(s)? How effective were the actions and services in making progress toward the goal? What changes to goals, actions, services, and expenditures are being made in the LCAP as a result of the review of progress and assessment of the effectiveness of the actions and services?

6) What differences are there between budgeted expenditures and estimated actual annual expenditures? What were the reasons for any differences?

Guiding Questions: Stakeholder Engagement

1) How have applicable stakeholders (e.g., parents and pupils, including parents of unduplicated pupils and unduplicated pupils identified in EC Section 42238.01; community members; local bargaining units; LEA personnel; county child welfare agencies; county office of education foster youth services programs, court-appointed special advocates, and other foster youth stakeholders; community organizations representing English learners; and others as appropriate) been engaged and involved in developing, reviewing, and supporting implementation of the LCAP?

2) How have stakeholders been included in the LEA’s process in a timely manner to allow for engagement in the development of the LCAP?

3) What information (e.g., quantitative and qualitative data/metrics) was made available to stakeholders related to the state priorities and used by the LEA to inform the LCAP goal setting process? How was the information made available?

4) What changes, if any, were made in the LCAP prior to adoption as a result of written comments or other feedback received by the LEA through any of the LEA’s engagement processes?

5) What specific actions were taken to meet statutory requirements for stakeholder engagement pursuant to EC sections 52062, 52068, or 47606.5, as applicable, including engagement with representatives of parents and guardians of pupils identified in EC Section 42238.01?

6) What specific actions were taken to consult with pupils to meet the requirements 5 CCR Section 15495(a)?
7) How has stakeholder involvement been continued and supported? How has the involvement of these stakeholders supported improved outcomes for pupils, including unduplicated pupils, related to the state priorities?

Guiding Questions: Goals, Actions, and Services

1) What are the LEA’s goal(s) to address state priorities related to “Conditions of Learning”: Basic Services (Priority 1), the Implementation of State Standards (Priority 2), and Course Access (Priority 7)?

2) What are the LEA’s goal(s) to address state priorities related to “Pupil Outcomes”: Pupil Achievement (Priority 4), Pupil Outcomes (Priority 8), Coordination of Instruction of Expelled Pupils (Priority 9 – COE Only), and Coordination of Services for Foster Youth (Priority 10 – COE Only)?

3) What are the LEA’s goal(s) to address state priorities related to parent and pupil “Engagement”: Parental Involvement (Priority 3), Pupil Engagement (Priority 5), and School Climate (Priority 6)?

4) What are the LEA’s goal(s) to address any locally-identified priorities?

5) How have the unique needs of individual school sites been evaluated to inform the development of meaningful district and/or individual school site goals (e.g., input from site level advisory groups, staff, parents, community, pupils; review of school level plans; in-depth school level data analysis, etc.)?

6) What are the unique goals for unduplicated pupils as defined in EC Section 42238.01 and groups as defined in EC Section 52052 that are different from the LEA’s goals for all pupils?

7) What are the specific expected measurable outcomes associated with each of the goals annually and over the term of the LCAP?

8) What information (e.g., quantitative and qualitative data/metrics) was considered/reviewed to develop goals to address each state or local priority?

9) What information was considered/reviewed for individual school sites?

10) What information was considered/reviewed for subgroups identified in EC Section 52052?

11) What actions/services will be provided to all pupils, to subgroups of pupils identified pursuant to EC Section 52052, to specific school sites, to English learners, to low-income pupils, and/or to foster youth to achieve goals identified in the LCAP?

12) How do these actions/services link to identified goals and expected measurable outcomes?

13) What expenditures support changes to actions/services as a result of the goal identified? Where can these expenditures be found in the LEA’s budget?

Prepared by the California Department of Education, October 2016
## LCAP Expenditure Summary

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* Totals based on expenditure amounts in goal and annual update sections.
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* Totals based on expenditure amounts in goal and annual update sections.
## Total Expenditures by Goal

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* Totals based on expenditure amounts in goal and annual update sections.